OVERVIEW AND SCRUTINY MANAGEMENT BOARD

Date and Time :- Wednesday 7 February 2024 at 10.00 a.m.

Venue:- Rotherham Town Hall, Moorgate Street, Rotherham.

Membership:- Councillors Clark (Chair), Bacon (Vice-Chair), Baker-

Rogers, Browne, Cooksey, Miro, Pitchley, Tinsley, Wyatt

and Yasseen.

This meeting will be webcast live and will be available to view <u>via the Council's website</u>. The items which will be discussed are described on the agenda below and there are reports attached which give more details.

Rotherham Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair or Governance Advisor of their intentions prior to the meeting.

AGENDA

1. Apologies for Absence

To receive the apologies of any Member who is unable to attend the meeting.

2. Minutes of the previous meeting held on 16 January 2024 (Pages 5 - 12)

To consider the minutes of the previous meeting of the Overview and Scrutiny Management Board held on 16 January 2024 and to approve them as a true and correct record of the proceedings.

3. Declarations of Interest

To receive declarations of interest from Members in respect of items listed on the agenda.

4. Questions from Members of the Public and the Press

To receive questions relating to items of business on the agenda from members of the public or press who are present at the meeting.

5. Exclusion of the Press and Public

To consider whether the press and public should be excluded from the meeting during consideration of any part of the agenda.

Items for Pre-Decision Scrutiny

In accordance with the outcome of the Governance Review in 2016, the following items are submitted for pre-scrutiny ahead of the Cabinet meeting on 12 February 2024. Members of the Overview and Scrutiny Management Board are invited to comment and make recommendations on the proposals contained within the report.

6. Cabinet Report - Budget Report, 12/02/2024 Cabinet (Pages 13 - 286)

To consider a report from the Strategic Director of Finance and Customer Services proposing the Council's Budget and Council Tax for 2024/25, based on the Council's Provisional Local Government Finance Settlement for 2024/25, budget consultation and the consideration of Directorate budget proposals. A review of the financial planning assumptions within the Medium Term Financial Strategy (MTFS) has been undertaken.

For Information/Monitoring:-

7. Work Programme (Pages 287 - 288)

To consider the Board's Work Programme.

8. Work in Progress - Select Commissions

To receive updates from the Chairs of the Select Commission on work undertaken and planned for the future.

9. Forward Plan of Key Decisions

To review and identify items for pre-decision scrutiny from the Forward Plan of Key Decisions covering the period from 1 February 2024 to 30 April 2024. (Circulated by email and available online as publication date of the agenda preceded publication of the Forward Plan of Key Decisions.)

10. Call-in Issues

To consider any issues referred for call-in from recent Cabinet meetings.

11. Urgent Business

To determine any item which the Chair is of the opinion should be considered as a matter of urgency.

12. Date and time of next meeting

The next meeting of the Overview and Scrutiny Management Board will be held on Wednesday 13 March 2024 at 10.00am at Rotherham Town Hall.

SHARON KEMP,

Chief Executive.



OVERVIEW AND SCRUTINY MANAGEMENT BOARD Tuesday 16 January 2024

Present:- Councillor Clark (in the Chair); Councillors Bacon, Baker-Rogers, Ball, Browne, Cooksey, Elliott, Tinsley, Wyatt and Yasseen.

Apologies for absence: - Apologies were received from Councillors Pitchley.

The webcast of the Council Meeting can be viewed at:https://rotherham.public-i.tv/core/portal/home

87. MINUTES OF THE PREVIOUS MEETING HELD ON 13 DECEMBER 2023

Resolved: - That the Minutes of the meeting of the Overview and Scrutiny Management Board held on 13 December 2023 be approved as a true record.

88. DECLARATIONS OF INTEREST

Cllr Wyatt raised a non-pecuniary personal interest as a holder of a Council tenancy in relation to item 7 – HRA Business Plan, Rent Setting and Service Charges 2024/25. He remained present for the discussion but did not vote.

89. QUESTIONS FROM MEMBERS OF THE PUBLIC AND THE PRESS

There were no questions from members of the public or press.

90. EXCLUSION OF THE PRESS AND PUBLIC

There were no exempt items.

91. MID-YEAR REPORT ON COUNCIL PLAN AND YEAR AHEAD DELIVERY PLAN PROGRESS FOR 2023-2024

The Chair invited the Chief Executive to introduce the report. Also in attendance were the Leader of the Council, Assistant Chief Executive, Strategic Director for Adult Care, Housing and Public Health, Strategic Director for Children and Young People's Services, Strategic Director for Finance and Customer Services, and Strategic Director for Regeneration and Environment.

In January 2022, the Council adopted a Council Plan for 2022-25 and a Year Ahead Delivery Plan for the period up to 31 March 2023. The Council Plan was informed by public consultation and sets out the Council's vision for the Borough and priorities for serving residents and communities.

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To enable the Council to work towards the Council Plan outcomes and achieve its commitments, a Year Ahead Delivery Plan was also developed, detailing the key activities to be delivered over the period from 1 January 2022 to 31 March 2023. The Year Ahead Delivery Plan was updated for this financial year and approved by Cabinet on 24th April 2023. Attached at Appendix 1 was the mid-year report for 2023-24, the first of the two planned reports.

The report focussed on the progress made on the activities in the Year Ahead Delivery Plan to date and the Council Plan performance measure data for Quarter 2 of the 2023-24 financial year. The report outlined the progress made against the 98 actions and milestones in the delivery plan. A high-level overview of achievements and challenges was outlined in the appendices to the report. It was noted that OSMB members had previously requested that achievements and challenges be captured in a single section of the report.

It was noted that 82% of activities were complete or on track, 18% of activities were delayed (which equated to 10 actions delayed by less than three months and eight actions that would not be completed within three month of the original target date).

The Chief Executive gave a brief summary of significant achievements in the last period. This included the successful delivery of the Rotherham show with an estimated audience of over 88,000 people; the re-opening of the Thurcroft library and neighbourhood hub; the completion of housing developments; the launch of an online resource for families to access support around emotional health and well-being; the start of initial construction work on the markets and library development; and the opening of two business incubation centres.

In terms of performance information, of 65 performance measures within the Council Plan, 45% on target (which equates to approximately 30 measures). Management action was taken to address performance issues.

The Chair invited questions from Board Members and a discussion on the following issues ensued:

- In respect of unmet targets, clarification was sought about how learning was applied to their revision. It was outlined that as part of management action, key themes were examined to review and identify areas of challenge. It was noted that the volatility in markets around construction costs had affected delivery of some projects. The Leader explained that targets were kept under review to ensure that they were realistic, with a balance of targets moving in the right direction and longer-term aspirations.
- It was noted that the Council had invested in neighbourhoods, towns and villages and that this had made a positive impact. Other work around reducing the numbers of children in need was

welcomed.

- Further details were sought on Rotherham's working age population and what data was applied to benchmark the number of people in work. Data was sourced from the Office of National Statistics and the annual population survey. However, it was noted that it was a relatively small sample which made the data volatile. The Leader committed to providing a response to clarify which data sets were used. The number of people with long-term sickness was highlighted as having a potential impact on the working age population.
- In respect of the active travel agenda, clarification was sought on whether the Sheffield Road cycleway had been completed. It was confirmed that the target referred to the scheme commencing rather than completed works.
- Clarification was sought about how air quality improvements and pollution issues would be monitored and how the modal shift required to reduce car use would be evaluated. It was noted that the Government had set objectives about what they wanted to see in terms of active travel measures and provided investment for implementation.
- Reference was made to the Swinton library development and the recent discovery of light weight concrete (RAAC) in the original building. It was noted that this would have an adverse effect on timescales for completion of the project, including demolition of the old facility. It was noted that the report reflected the position in September and work was underway to complete as soon as possible. It was asked that consideration be given to when the new facility would open safely and how this would be communicated to residents.
- Details were sought on the "Say Yes" campaign and how its impact would be measured. It was explained that attendance at sessions was measured (e.g. smoking cessation) and referrals to physical activity by GPs were monitored. Reports on the impact would be submitted to the Health and Well-being Board in due course.
- Reference was made to the decrease in numbers of children with a child protection plan. Clarification was sought if this was a natural fluctuation or whether there was a correlation with work being undertaken in the service to reduce numbers. It was confirmed that there had been a significant and sustained reduction which related to the work undertaken with families to provide support at a much earlier stage. Work was also undertaken with parents to reduce the length of time children spend on child protection plans.
- It was noted that there had been an increase of 3.23% in carbon dioxide emissions and the reduction target had been lowered from 18% to 10%. Clarification was sought about how the revised target would be met and what programs were in place which would result in a significant reduction in greenhouse emissions. It was outlined

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that the annual climate change report would be submitted to Cabinet in February 2024 which would detail the various projects and initiatives to support the delivery of net zero. It was highlighted that fleet and buildings were the largest carbon contributors. It was noted that a significant number of electric vehicles were being procured and this would have an impact on future emissions.

- Clarification was sought on the influence the Council had in relation to those targets delivered in partnership with external bodies (e.g. South Yorkshire Police). It was outlined that in relation to antisocial behaviour, this was a joint responsibility between those bodies which formed the community safety partnership. It was noted that there was a focus on neighbourhood policing and a joint approach to tackle crime and disorder.
- Reference was made to 49% of residents perceiving antisocial behaviour as a problem and the actions taken to hold the Council and partners to account. In response, it was noted that there had been reductions to staffing and budgets over the previous decade which had had an impact on services, however, the Council had made a significant investment in CCTV across the borough. It was stated that the Council had a responsibility to report accurately people's perception around levels of crime and in turn, report agencies' responses to addressing concerns and issues.
- Clarification was sought when the LGA Corporate Peer Challenge

 Progress Review report would be submitted for consideration. It
 was outlined that progress was being made on the review's
 recommendations. For example, a workshop was planned with the
 Chief Executives of the Rotherham Together Partnership to create
 more local jobs. Details of the publicity to promote the Multiply
 Programme would be circulated to members.
- Details were sought on whether the delayed measure would have an impact on other services or budgets. It was noted that the delivery of capital projects was challenging because of inflationary pressures, however mitigations were in place to try and address these concerns.

The Chair thanked the Leader and Senior Leadership Team for their contributions.

Resolved:

That Cabinet be advised that the recommendations be supported.

That Cabinet note:

- 1) The overall position in relation to the Year Ahead Delivery Plan activities.
- 2) The Quarter 2 2022-23 data for the Council Plan performance measures.
- 3) The performance reporting timetable for the remainder of the 2023-

2024 year.

92. HRA BUSINESS PLAN, RENT SETTING AND SERVICE CHARGES 2024-25

The Chair invited the Deputy Leader and Cabinet Member for Housing and Neighbourhood Working to introduce the report. Also in attendance were the Strategic Director for Adult Care, Housing and Public Health, Assistant Director of Housing and Service Manager (Business and Commercial). It was a requirement that the Council sets out its investment priorities over the 30-year period in an annual report. The proposed 2024-25 business plan made funding provision of £126 million for new council homes. It also committed £856 million for investment in housing stock, alongside day-to-day housing management and repairs and maintenance costs.

The Deputy Leader referred to the HRA business plan and areas for prioritised investments. These included:

- Continued delivery of housing growth;
- Safety and quality of the housing stock, including damp and mould;
- Preparation for proactive consumer regulation from April 2024;
- Meeting statutory minimum energy performance standards in the housing stock by 2030;
- Refreshing the Council's stock condition data by 2026.

The draft report recommended an increase in housing rents, non-dwelling rents, district heating charges and other charges. It was recommended that the Council dwelling rents are increased by 7.7%. It was outlined that the rent standard was published by Government and was set at the consumer prices index (CPI) plus an additional 1%. The CPI was measured at the end of September at 6.7%. The 7.7% increase equated to an average weekly increase of £6.54. It was established that around 73% of Council households would have the increase covered in their benefit entitlement and would therefore not feel a direct impact of the proposed change. The report outlined recommended options and presented modelling on alternatives. It was also noted that properties that were let for the first time or relet to a new tenant would be aligned to a formula rent level. The report also outlined shared ownership rent; charges for garages and parking spaces; and charges for cooking gas and district heating unit charge. It was noted that the report recommended a decrease in this charge of 4.2%.

It was highlighted that delegation had been assigned to the Assistant Director of Housing (in consultation with the Assistant Director of Financial Services and Cabinet Member) to review and change pricing structure if there were further reductions in fuel prices.

The Assistant Director of Housing added that the operating environment was extremely challenging for social housing landlords, with 18% cost

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inflation over the last two years and it was noted that new proactive consumer regulations would be applied in respect of building and fire safety and damp and mould. It was outlined that the waiting list for council housing was in the region of 6500 households and homelessness rates were the highest they have been for the Council. This was also reflected nationally. The business plan continued to prioritise housing growth with the objective to extend the benefits of secure, affordable homes to as many residents as possible whilst ensuring that there was sufficient funding available to keep properties in a good standard.

It was noted that the Council had successfully sustained tenancies and support was available to tenants who may struggle due to cost-of-living pressures.

The Chair invited comments and questions from Board Members and a discussion on the following issues ensued:

- The growth in numbers of Council housing was welcomed. The numbers of households on the waiting list were referenced, however it was also noted that the existing stock may not meet the needs or requirements of families (for example, a surplus of older one bedroomed bungalows). It was felt that historic stock should be reviewed to ensure that it met projected need.
- Clarification was sought on the modelling applied to inflationary increases and if this was subject to an ongoing review. It was reiterated that the inflationary assumptions were based on the consumer price index as prescribed by the Government.
- It was noted that there had been a continued reduction in arrears balances across all tenants. This was partly because of the work undertaken around financial inclusion and supporting tenants to improve their financial position so they can sustain their tenancy and prioritise rent payment.
- It was clarified that temporary accommodation and homelessness in general was not accounted for in the Housing Revenue Account as this was a general fund function. This would be addressed in the budget documents that would be considered in the following month. As the size Council's stock increased, more lettings would be created and because of the way the allocations policy worked, some people who were homeless or at risk of homelessness would be prioritised for those new lettings.
- It was reiterated that over 70% of tenants received housing benefit or universal credit which covered in full or in part their housing rent costs. An analysis of the affordability of the increase on households was detailed in the report.
- It was noted that the equality impact assessment was based on 2019 figures and required amendment.
- Clarification was sought whether the rent and charges could be

- amended should inflation decrease further. In response, it was outlined that the service was still having to catch up with historic high inflation, when rents were at a lower rate.
- Further details were sought on the temporary delegation to reduce district heating charges. It was highlighted that it was felt appropriate to put this temporary measure in place because of market volatility. This enabled lower charges to be introduced more quickly should energy prices decrease. Assurance was given that when stability returned to energy market, the delegation would be removed and returned to Council for decision.
- Clarification was sought on how district heating costs were calculated, with the suggestion that this be referred to Improving Places Select Commission for its consideration.
- It was clarified that information and advice about available support was published on the Council website, in communications distributed to Council tenants (newsletters etc) and in the local newspaper.
- Further details would be provided about the Warm Home Discount and eligibility of tenants who may not have a current EPC (energy performance certificate).

Resolved:

- 1. That the matter of district heating costs be referred to Improving Places Select Commission for inclusion on its 2024-25 work programme.
- 2. That Cabinet be advised that the recommendations be supported:

That Cabinet recommends to Council to: -

- 1) Approve the proposed 2024-25 Base Case Option C for the HRA Business Plan.
- 2) Note that the Business Plan will be reviewed annually to provide an updated financial position.
- 3) Agree that Council dwelling rents are increased by 7.7% in 2024/25 (Option 3).
- 4) Agree that the Council should retain the policy of realigning rents on properties at below formula rent to the formula rent level when the property is re-let to a new tenant.
- 5) Agree that shared ownership rents are increased by 9.4% in 2024/25.
- 6) Agree that charges for garages and parking spaces, communal facilities, cooking gas and use of laundry facilities are increased by 6% in 2024/25.
- 7) Agree that the District Heating unit charge per Kwh is set at 15.27 pence per kwh, a decrease of 4.2% (0.67 pence per

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khw).

- 8) Agrees that the decision to reduce the price of District Heating Charges further during 2024-25 be delegated to the Assistant Director of Housing in conjunction with the Assistant Director of Financial Services following consultation with the Cabinet Member for Housing. The delegation would only be used to respond to a change in Government policy or a significant change in the Ofgem price cap that has the effect of necessitating a lower unit price.
- 9) Approve the draft Housing Revenue Account budget for 2024/25 as shown in Appendix 6.

93. WORK PROGRAMME

The Senior Governance Advisor outlined the work programme for February and March 2024.

Resolved: - That the Work Programme be approved.

94. WORK IN PROGRESS - SELECT COMMISSIONS

The Chair deferred this item to the next meeting.

95. FORWARD PLAN OF KEY DECISIONS 1 JANUARY 2024 TO 31 MARCH 2024

The Chair requested that members submit suggestions for future items for pre-decision scrutiny.

Resolved:

That the Forward Plan of Key Decisions be noted.

96. CALL-IN ISSUES

There were no call-in issues.

97. URGENT BUSINESS

There were no urgent items.

98. DATE AND TIME OF NEXT MEETING

Resolved: - That the next meeting of the Overview and Scrutiny Management Board will be held at 10am on Wednesday 7 February 2024 at Rotherham Town Hall.

Agenda Item 6



Public Report Cabinet

Committee Name and Date of Committee Meeting

Cabinet - 12 February 2024

Report Title

Budget and Council Tax 2024/25 and Medium Term Financial Strategy

Is this a Key Decision and has it been included on the Forward Plan?
Yes

Strategic Director Approving Submission of the Report

Judith Badger, Strategic Director of Finance and Customer Services

Report Author(s)

Rob Mahon, Assistant Director Financial Services 01709 854518 or rob.mahon@rotherham.gov.uk

Ward(s) Affected

ΑII

Report Summary

This report proposes the Council's Budget and Council Tax for 2024/25, based on the Council's Provisional Local Government Finance Settlement for 2024/25, budget consultation and the consideration of Directorate budget proposals. A review of the financial planning assumptions within the Medium Term Financial Strategy (MTFS) has been undertaken.

The proposed Budget and Medium Term Financial Strategy reflects the Council's priorities as set out in the Council Plan 2022-2025 and Year Ahead Delivery Plan. The development of the Budget proposals for 2024/25 and the further update of the MTFS take into account prevailing economic factors and demand pressures, notably inflation remaining significantly high during 2023/24 and its impact on market pressures for CYPS placements, food prices for schools catering and increased base costs across Council services, along with significant increased demand for Home to School Transport. Following the Council's technical MTFS updates and the impact of the Provisional Financial Settlement the Council has been able to propose a balanced budget for 2024/25 and faces a potential £6.6m funding gap in 2025/26.

Given this position, in setting the Budget the Council has maintained a focus on mitigating any adverse impact on residents as far as possible, ensuring the protection of basic services in order to support the community through a continuing cost of living crisis. In addition, the Budget will provide some additional investments to help support people and to support with delivering on the Council's ambitions for the Borough with specific regard to the environment and social care.

In recognition of escalating cost pressures within Adult Social Care, relating to inflation, transitions and rising demand for the service, the Council will provide for approximately £7.5m of additional funding to support the delivery of Adult Social Care services.

In setting the proposed 2024/25 budget, Cabinet are asked to recommend to Council a 3.5% increase in Council Tax, made up of an increase of 1.5% in the Council's basic Council Tax plus an increase of 2% for the Adult Social Care precept.

The Budget also proposes a Local Council Tax Support Top-up Scheme to operate across 2024/25 to provide further support to low income working age households in the Borough to assist them in managing the impacts of the cost of living crisis and support the most financially vulnerable households.

Recommendations

That Cabinet recommend to Council

- 1. Approval of the Budget and Financial Strategy for 2024/25 as set out in the report and appendices, including a basic Council Tax increase of 1.5% and an Adult Social Care precept of 2%.
- 2. Approval of the extension to the Local Council Tax Support Top Up scheme, that will provide up to £121.96 of additional support to low income households most vulnerable to rising household costs, through reduced Council Tax bills as described in section 2.5.11-14.
- 3. Approval of the updated Medium Term Financial Strategy (MTFS) to 2025/26, as described within section 2.6.
- 4. Approval of the Reserves Strategy as set out in Section 2.8 noting that the final determination of Reserves will be approved as part of reporting the financial outturn for 2023/24.
- 5. To note and accept the comments and advice of the Strategic Director of Finance and Customer Services (Section 151 Officer), provided in compliance with Section 25 of the Local Government Act 2003, as to the robustness of the estimates included in the Budget and the adequacy of reserves for which the Budget provides (Section 2.14).
- 6. To note the feedback from the public and partners following the public consultation on the Council's budget for 2024/25 which took place from 8 December 2023 to 14 January 2024, attached as Appendix 4.
- 7. Approval of the proposed increases in Adult Social Care provider contracts and for Personal Assistants as set out in Section 2.4.
- 8. Approval of the revenue investment proposals set out in Section 2.7 and Appendix 2.
- 9. Approval of the Council Fees and Charges for 2024/25 attached as Appendix 7.

- 10. Application of the Business Rates Reliefs as set out in Section 2.10, in line with Government guidance.
- 11. Approval of the proposed Capital Strategy and Capital Programme as presented in Section 2.12 and Appendices 3A to 3F.
- 12. Approval of the Treasury Management matters for 2024/25 as set out in Appendix 9 of this report including the Prudential Indicators, the Minimum Revenue Provision Policy, the Treasury Management Strategy and the Investment Strategy.
- 13. Approval of the Flexible use of Capital Receipts Strategy 2024/25 (Appendix 5).
- 14. Approval that any changes resulting from the Final Local Government Finance Settlement 2024/25 be reflected in the Budget and Council Tax Report to Council on 28 February.
- 15. Continuation of the principles and measures adopted since April 2020 to make faster payments to suppliers on receipt of goods, works and services following a fully reconciled invoice as described in section 2.11.
- 16. Approval of the Budget allocations for the Community Leadership Fund as set out in section 2.9.
- 17. Approval that the Capital Programme Budget continues to be managed in line with the following key principles:
 - (i) Any underspends on the existing approved Capital Programme in respect of 2023/24 be rolled forward into future years, subject to an individual review of each carry forward to be set out within the Financial Outturn 2023/24 report to Cabinet.
 - (ii) In line with Financial and Procurement Procedure Rules 7.7 to 7.11 and 8.12, any successful grant applications in respect of capital projects will be added to the Council's approved Capital Programme on an ongoing basis.
 - (iii) Capitalisation opportunities and capital receipts flexibilities will be maximised, with capital receipts earmarked to minimise revenue costs.

List of Appendices Included

Appendix 1	Council Tax Base 2024/25
Appendix 2	Proposed Revenue Budget Investments
Appendix 3A	Proposed Capital Investments Summary
Appendix 3B	Capital Investment Proposals
Appendix 3C to 3F	Capital Programme 2023/24 to 2027/28
Appendix 4	Budget Consultation 2024/25
Appendix 5	Flexible Use of Capital Receipts Strategy 2023/24
Appendix 6	Placeholder – Statutory Resolution of Council Tax 2023/24
Appendix 7	Fees and Charges Proposals 2023/24
Appendix 8	Background to the Budget & Financial Strategy
Appendix 9	Prudential Indicators and Treasury Management and Investment
	Strategy
Appendix 10	Initial Equality Screening Assessment (Part A)
Appendix 11	Carbon Impact Assessment

Background Papers

- Council Tax Base 2024/25 Officer Delegated Decision record
- HRA Business Plan, Rent Setting and Charges 2024-25 Cabinet 22nd January 2024
- Provisional Local Government Financial Settlement 18 December 2023
- Budget and Council Tax 2023/24 and Medium Term Financial Strategy Council 13 February 2023, Council 1 March 2023
- Financial Outturn 2022/23 Cabinet 10 July 2023
- Treasury Management Outturn 2022/23 Cabinet 10 July 2023, Audit Committee 7 August 2023
- Medium Term Financial Strategy Cabinet 20 November 2023
- December Financial Monitoring Report Cabinet 12 February 2024
- Mid-Year Treasury Management and Prudential Indicators Monitoring Report 2023/24 – Audit Committee 28 November 2023
- CIPFA The Prudential Code for Capital Finance in Local Authorities 2011 (as amended 2012) and related Guidance Notes 2013

Consideration by any other Council Committee, Scrutiny or Advisory Panel Overview and Scrutiny Management Board – 07 February 2024

Council – 28 February 2024

Council Approval Required

Yes

Exempt from the Press and Public

No

Budget and Council Tax 2024/25

1. Background

- 1.1 Since 2010 due to the austerity measures the Council has needed to make and address significant reductions in funding, reductions in expenditure and services provided and deliver significant savings programmes that taken together are in excess of £200m. Throughout this period the Council has needed to make difficult decisions to ensure that vital services to Rotherham residents can be maintained along with a robust financial position to ensure sustainability of those services.
- 1.2 Much more has taken place to drive regeneration and the Council is now delivering upon its largest regeneration programme in over a decade. Rotherham town centre is being revitalised, the leisure and visitor economy is being strengthened and town and district centres across the borough are being improved. More homes for local people are being created and the Council has passed the halfway point towards its target of delivering 1,000 new Council homes. These ambitions are becoming a reality.
- 1.3 Despite the progress made, the need to deliver change and realise these ambitions for the borough remains clear. For many people in Rotherham life is still very hard. Deep structural challenges persist in the area's economy and the high levels of deprivation mean that communities and residents have been particularly impacted by the rising cost of living over the last 18 months. The borough is amongst the 14% most deprived local authority areas in England. One in four children are classed as living in poverty and the number of children in receipt of free school meals has increased by 765 or 6% in the year to December to 12,700.
- 1.4 Nationally, whilst inflation has more than halved from 11% last autumn to 4% in December, it is now forecast to continue for longer and for GDP growth to be lower than was expected. In the absence of an increase in non-ring-fenced departmental budgets this is placing significant pressures on public services. Concerningly, in October the Office for Budget Responsibility (OBR) estimated that by 2027-28, the real value of departmental budgets will have been eroded by £19 billion. Additionally, estimates by the OBR project that the 3.5% decrease in Real Household Disposable Income per person between 2019-20 to 2024-25 will be the largest reduction in real living standards since ONS records began in the 1950s.
- 1.5 The pressures being seen by residents, families and businesses across the borough are also leading to parallel pressures on the Council. Demand for services is rising and the impact of inflation continues to be both challenging and difficult to predict, along with the financial settlement 2022/23 and 2023/24 falling significantly short of mitigating those pressures.
- 1.6 Set within this context and as the Council enters into the third year of delivering its Council Plan, its vision remains as important as when it was

agreed in January 2022 - to build a borough where opportunity is extended to everyone, where people can grow, flourish and prosper and where no one is left behind.

- 1.7 Through the investments made in recent years the Council has:
 - Passed the halfway point in its journey to creating 1,000 new council homes.
 - Invested £1.8m to improve libraries across the borough, with the opening of the new library at Thurcroft in November and works underway to build a new library in Swinton, the two most recent examples.
 - Seen the number of potholes in the borough decline from 33,099 in 2015/16 to 16,758 in 2022/23 representing a decrease of 49.4%, which is testament to the road's investment programme.
 - Supported the most vulnerable children and families by providing high quality services rated as 'good' by Ofsted, including providing new homes to ensure looked-after children and young people can stay in the borough.
 - Secured more than £100m of government investment to deliver regeneration and jobs, with the flagship Forge Island development due to open this summer.
- Throughout 2024/25 the Council will build on this and go further, making more progress in delivering the vision of its plan by supporting the most vulnerable children and adults, providing high quality services and making the borough an even better place to live, work, visit and invest in.
- 1.9 Through the budget investment proposals, the Council will:
 - Provide children and young people with the best start in life.
 - Create a cleaner and greener borough, investing to improve flood resilience and reduce the devastating impacts of flooding.
 - Ensure neighbourhoods are welcoming and safe, providing people with access to parks and improved roads.
 - Provide more support for the homeless and high quality care for adults.
 - Create a more inclusive economy by promoting employee ownership.
 - Deliver high quality services, focused on meeting the needs of all customers across the borough.

1.2 Budget Context

1.2.1 The Council set a balanced budget position for 2023/24 as part of the Budget and Council Tax Report 2023/24 approved at Council on 1st March 2023. The MTFS contained within that report included a balanced position for 2023/24, 2024/25 and a funding gap of £1.7m for 2025/26, the first year of the next spending review. This Budget and MTFS position was set based on sound financial assumptions at the time, factoring in funding for service demand pressures in particular within Adult Social Care.

- 1.2.2 Local Authorities must consider their Budget and MTFS amidst ongoing funding uncertainty for the local government sector beyond 2024/25, as the Local Government Financial Settlement for 2023/24 was only a one-year allocation, and the provisional settlement for 2024/25 provided little additional support to the sector for the challenges faced. As such many Councils will continue to face significant challenges moving forwards funding the costs of social care provision. This is perhaps best illustrated by the volume of Local Authorities across the UK that have recently hit difficult times with a number having to issue S114 notices. Many of these Local Authorities have sighted the worrying growth in social care demand and market costs as a key cause of their S114 notice.
- 1.2.3 The Council's position in setting a balanced budget for 2024/25 was therefore going to be a significant challenge. However, the aim of the Council was to meet this challenge whilst protecting the services that the Council provides to residents and businesses within the borough and whilst providing further support to residents with the cost of living crisis.
- 1.2.4 Despite this challenging environment the Council has continued to set a robust Budget and MTFS and monitor the performance of that Budget effectively. The Council has faced significant challenges but has taken swift action to rectify them or set in place clear recovery plans to address those pressures over time. The success of this approach is evident through the Budget and MTFS that the Council now brings forward for approval. Whilst there are real challenges to overcome, the Council has a clear plan and has adequate cover in place for risk. In this Budget and MTFS the Council has not been required to identify new savings or increase the total call on reserves from the position set out in the Budget for 2023/24.
- 1.2.5 The Council remains committed to protecting the most vulnerable children and adults and to delivering the improved cost effectiveness of these services. CYPS placements remains a budget risk with a projected overspend of £3.4m in 2023/24 due to rising market costs and challenges faced delivering the in-house residential homes programme. However, the demand pressures that the Council has previously seen have reduced and the Looked After Children numbers continue to fall at a pace greater than forecast when setting the 2023/24 Budget. Market pressures remain a budget risk whilst ever the Council is delivering its CYPS placement savings, as such the Council has built in a Social Care Contingency of £3.4m in each of 2024/25 and 2025/26, a small part of this to be funded by corporate reserves.
- 1.2.6 Adult Social Care is experiencing significant pressures that are out of the Council's control due to a rise in complexity of people's needs and an ageing population. The adult care market remains volatile due to rising demand pressures and staff shortages. This pressure has been exacerbated by inflation meaning the available funding needs to increase to ensure market sustainability. This is accelerating costs per hour to meet peoples' eligible needs. This is reflected across all service areas, especially Domiciliary Care provided in people's homes where a lack of

provision caused by staff shortages has led to difficulties in implementing the Home First strategy.

- 1.2.7 There is therefore a need to recognise these escalating demand and market costs within this budget, relating in particular to inflation, transitions and rising demand for adult care. This requires the Council to provide for around £7.5m additional funding for the delivery of Adult Social Care services in 2024/25 in addition to the £12.4m provided in the 2023/24 Budget. The additional funding will help in supporting the ambition that all workers are paid the Real Living Wage and improve the sustainability of the adult care provider sector to deliver services to Rotherham people. Taking into account the pressures within Adult Social Care demand, this service still represents a significant long term financial risk within the Council's Budget and Medium Term Financial Strategy.
- 1.2.8 The additional social care resources provided within the Finance Settlement for 2023/24 were welcome, but this level of additional funding still falls well short of the national social care funding gaps as calculated by the Local Government Association. The Provisional Financial Settlement 2024/25 did not provide any new long term funding for the Council to mitigate the pressures faced or recognise the impact of inflation, nationally set Local Government Pay Award 2023/24 or rising demand. There is still therefore the need for the Council to continue to establish clear strategies to mitigate the increased market costs in order to maintain effective service provision within the available funding.
- 1.2.9 Following approval of the 2023/24 Budget the global economic position has not improved at the pace expected. Inflation is easing, reducing from 10.1% March 2023 down to 4% in December 2023, however, even the latest inflation position is still double the average level for the 10 years prior to Covid. As such the Council's base costs have continued to significantly rise and need to be factored into the Budget and MTFS moving forwards. Energy prices, whilst also positively reducing, are still projected to cost the Council around 100% more in 2023/24 than the outturn position for 2022/23 prior to the significant inflationary increase.
- 1.2.10 The Council's position is not dissimilar to that faced by other Local Authorities in terms of the pressures faced. The ongoing volatility in the economic position nationally is challenging to predict when setting a Budget and MTFS. The current economic climate remains uncertain, with challenges in projecting where inflation will move, the pace at which it moves, the impact it will have on contracts and Government policy along with uncertainty in the energy markets.
- 1.2.11 Although inflation is easing, the impact of the Local Government Association (LGA) Pay Award 2023/24 was £4m greater than was assumed within the Budget for 2023/24. It is anticipated that this can be funded through temporary savings within Treasury Management for 2023/24 though the ongoing impact has had to be factored into the Budget and MTFS. This remains a key area of uncertainty moving into 2024/25.

- 1.2.12 Outside of these longer term pressures, the Council is also faced with medium term pressures that have come to light during 2023/24. Home to School Transport demand and cost pressures present a significant forecast overspend in 2023/24 that is expected to continue into 2024/25 onwards. Rising demand, inflation and increased complexity of needs of service users has led to a forecast pressure in 2023/24; as such a provision of £3.5m has been included for 2024/25 onwards. To mitigate this budget risk the Council has developed a robust action plan and governance structure to address the challenges and monitor the impact of mitigating actions. It will take time for some of the mitigations to be embedded so the Council has increased and extended its overall Corporate Budget Risk Contingency across 2024/25 and 2025/26.
- 1.2.13 In terms of the Council's base costs, inflation has impacted a number of services significantly. In particular, the School's Catering service has been impacted by continued sharp rises in food prices. For Schools Catering, the Council cannot continue to keep the prices significantly below the cost of the service as it has done in recent years. As such, it is proposed to increase the fees and charges levied on this service by 15%, that will go some way to assist the Council to recover the costs the service incurs.
- 1.2.14 The Council continues to make good progress in the delivery of previously approved savings, further details are provided in section 2.2.

1.3 Revenue Budget Position 2023/24

- 1.3.1 The December revenue financial monitoring position which is reported to Cabinet on 12 February 2024, on the same agenda as this budget report, shows a forecast year-end overspend of £1.2m. The Council Directorates currently estimate an overspend of £9.6m for the financial year 2023/24. This is largely due to demand led pressures on Children's residential placements and home to school transport as well as the impact of inflationary pressures in the economy, particularly on food prices, and the legacy impact of lockdown restrictions on some directorate's services, especially in R&E.
- 1.3.2 The Council's overspend position at this point is largely due to the following overall issues:
 - Placement pressures within Children and Young People's Services and Adults Social Care.
 - Home to School Transport pressures within Regeneration and Environment and Children and Young People's Services.
 - Pressures relating to the longer term recovery from Covid-19 on income generation within Regeneration and Environment.
 - Inflationary costs impacting the cost of food in Schools Catering and contractual and provider inflation impacting Children and Young People's Services.
 - Increased costs of homelessness due to increased demand.
 - Increased property costs within Regeneration and Environment.

1.3.3 This Budget has considered these pressures and addressed the financial implications of them moving forwards.

1.4 Autumn Statement and Provisional Local Government Finance Settlement 2024/25

- 1.4.1 The Autumn Statement was published on 22 November 2023 and provided headline information for local government funding from 2024/25 to 2025/26. In short there were no significant updates from the Autumn Statement regarding Local Authority funding, other than confirmation that previously agreed funding streams would be honoured. These were the headlines behind the updates provided within the Autumn Statement:
 - The additional funding for adult care that had been announced as part of the Autumn Statement 2022 which included £1bn in 2023-24 and £1.7 billion in 2024-25, was re-confirmed. Of the £1bn, £600m is to be distributed through the Better Care Fund (BCF) to Integrated Care Board's targeted at NHS discharges, "to get people out of hospital on time and into care settings, freeing up NHS beds for those that need them". The remaining £400m is expected to come directly to LA's through a specific Adult Social Care grant. In 2024-25, to allocate the £1.7bn, these values will increase to £1bn and £680m respectively. The Council assumes this funding stream will continue post 2025/26 but this is not guaranteed as the Autumn Statement does not move further than 2025/26.
 - £1.3bn of the funding previously earmarked for Adult Social Care Reform would remain allocated to Local Authorities in 2023/24 rather than being specifically targeted towards the Dilnot Adult Social Care reforms, which are to be delayed for 2 years. The grant is therefore available to support the growing pressures being seen by Local Authorities within Social Care. The Council assumes this approach will continue post 2025/26 but this is not guaranteed as the Autumn Statement does not move further than 2025/26.
 - Council Tax referendum limit to be lifted to 3% from April 2024, with Council's also able to levy up to 2% Adult Social Care Precept. Therefore, the Council would be able to increase Council Tax by a maximum of 5% if it so wished.
 - At Spring Budget 2023, the Government launched the refocussed Investment Zones programme. The Government is now going further by extending the Investment Zones programme from five to ten years, which will double the total envelope of funding and tax reliefs available in each Investment Zone from £80 million to £160 million, to provide greater certainty to investors.
 - The PWLB discount for HRA borrowing that currently runs to June 2024 is to be extended to June 2025. This allows councils to access discounted HRA borrowing, at 0.4% below the rate that councils can typically borrow at. At present the rates still aren't attractive to inspire direct borrowing for investment in stock but when the

Council does need to borrow to refinance existing debts this rate will be of use to minimise the impact of the current high interest rate market.

- 1.4.2 There has been no announcement on any continuation of the Household Support Fund for 2024/25. In 2023/24 this grant has been used to provide Free School Meals to families during the school holidays as well as funding the Council's Local Council Tax Support Top Up scheme.
 - 1. £2.5m for food vouchers to children eligible for free school meals for school holidays up to and including Easter 2024.
 - 2. £1.2m to cover the estimated costs of the Council's Local Council Tax Support Top Up Scheme.
 - 3. £0.5m additional funding to top up the Council's Discretionary Housing Payments fund.
- 1.4.3 The Government published details of the Provisional Local Government Finance Settlement on 18 December 2023. The Strategic Director for Finance and Customer Services submitted the Council's response to the provisional settlement consultation, within the deadline for responses of 15 January 2024...
- 1.4.4 The key headlines from the Settlement are:
 - The basic Council Tax referendum principle for 2024/25 is 3% i.e. a maximum increase of 2.99%.
 - In addition, social care authorities will be able to increase their Council Tax by up to 2% (over the basic referendum threshold of 3% referred to above) by means of an Adult Social Care Precept for 2024/25.
 - Revenue Support Grant will be inflated for 2024/25 by September CPI, the impact of this for 2024/25 is £1.2m.
 - The previously announced additional allocations from the adult care grants are, £3.4m Discharge Funding and £5.8m through the Market Sustainability & Improvement Fund.
 - Finally, the £1.3bn of the funding previously earmarked for Adult Social Care Reform Adult is now allocated to addressing pressures within Social Care caused by inflation and demand. The overall Social Care Grant allocation has increased from £22.9m by £5.9m taking the total Social Care Grant to £28.8m for 2024/25 though it should be noted that the majority of this increase was already assumed within the Council's approved MTFS.
 - Government have provided some cover for inflationary impacts being felt by councils via funding an inflationary uplift on Business Rates Top Up Grant and S31 grant compensation for the multiplier cap on top-up grant. This is worth an additional £2.5m to the Council.

- The Government has decided to allocate a further new year of New Homes Bonus in 2024/25, with allocations based on the existing scheme, while further time is taken to analyse the results of the consultation undertaken on the future of NHB and develop proposals for future years. The Council's one-off allocation for 2024/25 is £0.9m.
- Government have utilised some of the Service Grant 2024/25 to fund increases to other financial settlement grants. As a result, the 2024/25 allocation is £0.4m, a reduction of £2.2m from the 2023/24 allocation of £2.6m.
- The Public Health Grant allocation for 2024/25 was confirmed following the 2023/24 Final Local Government Settlement as £18.004m. This amount has not been adjusted as part of the 2024/25 Provisional Local Government Settlement.
- The Final Local Government Finance Settlement 2024/25 is expected to be announced in early February. It is proposed that any changes resulting from the Final Settlement are reflected in the Budget Report to Council on 28th February.
- 1.4.5 The provisional financial settlement re-affirms the additional funding for Adult Social Care over the period 2023/24 and 2024/25. However, there is no clarity from Government as to whether these grants will continue into 2025/26. 2025/26 is the first year of the new spending review period so it is not expected there will be any further certainty in the Final Settlement. The MTFS assumes that these grants are at least maintained into 2025/26.
- 1.4.6 The main elements of funding received from Government are in the form of the Settlement Funding Assessment. This is Government Grant in the form of Revenue Support Grant (RSG) and Business Rates Top-up grant. As part of the Assessment, councils retain 49% of locally collected business rates. Details of this local funding are set out later in this report. Details of the Government Grant allocations are set out in Table 1 below.

Table 1 – Settlement Funding Assessment – Government Grants

Government Grants	2023/24	2024/2 5	Differen ce
	£'000	£'000	%
Revenue Support Grant	17,654	18,823	6.6
Business Rates Top-Up Grant	30,531	31,000	1.5
Provisional Settlement – Government Funding	48,185	49,823	3.4

1.4.7 In addition, the Government compensates councils for years in which they apply an indexation cap, (below the annual increase in the Retail Price Index), on Business Rates and the associated Top-up Grant. This additional grant is £2m for 2024/25 based on the indications in the Settlement that compensation for the business rates freeze in 2024/25 will be paid based on the September 2023 CPI rate of increase.

- 1.4.8 Government have provided no indication in the Provisional Settlement that the Council will be provided with further funding for 2024/25 in order to further mitigate the ongoing financial impacts of inflation, energy prices or the Local Government Pay Award 2023/24.
- 1.4.9 The Government will continue to allow councils to utilise the existing capital receipts flexibilities that allow revenue transformational expenditure to be funded by Capital Receipts, up to and including 2024/25. The Council's proposed Capital Programme will therefore assume the continued use of these flexibilities where it is most financially advantageous to do so up to and including 2024/25.
- 1.4.10 On 24th January 2024 Government issued a further financial statement on local authority finances with the following key updates.
 - £500 million of new funding for councils with responsibility for adults and children's social care, distributed through the Social Care Grant.
 - An increase in the Funding Guarantee to 4%, ensuring that all authorities see a minimum increase in Core Spending Power of 4%.
 - A request for local authorities to produce productivity plans setting out how they will improve service performance and reduce wasteful expenditure to ensure every area is making best use of taxpayers' money.

At present there is no specific guidance on the value of the new social care funding or how it can be used; this will be included when the Budget is presented to Council should more information become available.

1.4.11 Dedicated Schools Grant (DSG)

- 1.4.12 The Council also receives funding to deliver education in Rotherham, the Dedicated Schools Grant (DSG). The 2024/25 DSG (£333.5m) is split into four blocks and each block is determined by a national funding formula:
- 1.4.13 The DSG now includes the Mainstream Schools Additional Grant which was introduced as a separate grant allocation but has now been included within the DSG Schools Block, with schools receiving the funding within their individual DSG allocation.
 - The 2024/25 Schools Block is £243.7m and is allocated to mainstream schools and academies in the Borough based on pupil numbers taken from the October 2023 census with funding calculated by separate primary and secondary units of funding, plus an amount based on historical information for growth, premises and mobility. The Primary unit of funding is £5,191 and the Secondary unit is £6,747.
 - The 2024/25 Early Years Block is £30.4m and in 2024/25 includes the introduction of an entitlement for 2 year olds of working parents from April 2024, children from 9 months (Under 2s) from September

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2024 and 2024/25 funding for the increased rates introduced in September 2023 as part of the 2023/24 Supplementary Grant.

- The Early Years Block allocation includes 3 & 4 year olds (£16.7m), two year olds (£8.5m) and Under 2s (£3.2m) in schools, private, voluntary and independent organisations. The hourly rate per pupil has increased to £5.47 for 3 & 4 year olds, £7.91 for 2 year olds and £10.78 for under 2s. In addition, the Early Years block includes a Maintained School Nursery Supplementary funding allocation of £1.1m, Early Years Pupil Premium of £559k, and Disability Access Fund (DAF) £286k to provide additional support to vulnerable pupils.
- The 2024/25 High Needs Block is £57.9m and is used to fund pupils
 who require specialist education. There is a sustained national
 increase in the number of young people with complex learning
 difficulties and disabilities.
- Requirement for specialist school provision for pupils with special educational needs and difficulties (SEND) has increased, creating further pressure on the system nationally. Within Rotherham, the number of children and young people that are receiving additional support via an Education, Health and Care (EHC) Plan almost trebled since 2014 increasing from 1,101 in December 2014 to 3,294 at December 2023.
- Due to the increasing number of EHC plans this has led to financial pressures on the High Needs Block (HNB) in Rotherham and to address the cost pressures the local authority implemented a four year DSG Management Plan last year, covering the period 2022/23 to 2025/26.

The High Needs Block funding is calculated by the following:

- A basic entitlement factor allocates funding using data on the pupil and student numbers in specialist provision. The basic entitlement funding rate is £4,660 per pupil or student for 2024/25.
- A historic spend factor, which was updated in 2022/23, to provide every local authority with a set percentage (50%) of their 2017 to 2018 spending on high needs. This is now based on the local authority's actual spend from 2017 to 2018 outturn data rather than planned spend as previously used.
- The remaining high needs funding, after deductions for the basic entitlement, is then calculated using the proxy factors listed below:
 - population factor
 - free school meals (FSM) factor
 - income deprivation affecting children index (IDACI) factor (using the latest IDACI 2019 data)
 - bad health factor

- disability factor
- key stage 2 low attainment factor
- key stage 4 low attainment factor
- 1.4.14 The 2024/25 Central Services Block (£1.56m) comprises of funding for ongoing statutory responsibilities of the local authority.

1.4.15 DSG Safety Valve

- 1.4.16 In March 2022 the Council entered the DfE's Safety Valve Programme which provides support to local authorities which have large DSG deficits. The work with DfE on the Programme aims to achieve a mutually agreeable solution to eliminating the Council's DSG deficit and to secure a sustainable DSG position going forward.
- 1.4.17 The Safety Valve agreement provides Rotherham Council with £20.53m over the duration of the agreement, with £14.53m received across 2021/22 and 2022/23 financial years, and a planned contribution of £2m per annum from 2023/24 onwards. The DSG deficit was £5.926m at the end of 2022/23, with the DSG Management plan on track with the initial financial assumptions. The estimated outturn at the end of 2023/24 is £3.01m (after including £2m of Safety Valve funding). As part of the Safety Valve process the Council meets quarterly with DfE colleagues to present current progress on the management plan and the financial position over the duration of the programme.

1.4.18 2024/25 Teachers Pay Additional Grant

- 1.4.19 In July 2023 the Department for Education announced £482.5 million for schools through the Teachers Pay Additional Grant (TPAG) in 2023/24 to meet the costs of the 2023/24 pay award.
- 1.4.20 The Education and Skills Funding Agency (ESFA) will pay the TPAG funding to LA's for maintained schools and directly to academies on behalf of the Secretary of State for Education. For maintained special schools and alternative provision, and for special and alternative provision academies, the ESFA will pay the TPAG funding to local authorities.

1.4.21 Schools Pupil Premium

- 1.4.22 The Schools Pupil Premium is additional funding provided to schools, the value of which is based on 3 elements detailed below.
 - The Department for Education has announced that the Disadvantaged Pupil Premium rate will increase in 2024/25. For Primary Pupils the rate has risen from £1,455 in 2023/24 to £1,480 and for Secondary Pupils from £1,035 in 2023/24 to £1,050. Disadvantaged Pupil Premium is paid for all pupils who claim free school meals or who have claimed free school meals in the last six years.

- The Pupil Premium Plus, which is paid for every pupil who has left Local Authority care through adoption, a special guardianship order or child arrangement order, will increase from £2,530 per pupil in 2023/24 to £2,570 per pupil in 2024/25.
- The Service Premium, for every pupil with a parent serving in the Forces or who is retired on a Ministry of Defence pension will increase from £335 per pupil in 2023/24 to £340 per pupil in 2024/25.

1.4.23 Additional Grants to Schools

- Universal Infant Free School Meals Grant supports schools in delivering the legal requirement to offer free school meals to all infant pupils. Each meal taken by an eligible pupil currently attracts £2.53. An allocation assumes that pupils will take 190 school meals over an academic year, providing £480.70 per eligible pupil.
- Year 7 Numeracy and Literacy Catch up premium is an allocation for each pupil underachieving as recorded on census.
- PE and Sport Premium for Primary schools is used for the engagement of all pupils in regular physical activity.
- Devolved Formula Capital Grant is funding allocated to schools to help maintain and improve the condition of school buildings and grounds.

2. Budget 2024/25 and Medium Term Financial Strategy to 2025/26

2.1 Budget Approach

- 2.1.1 The Council's focus is on delivering the priorities set out within the Council Plan. The Council is also focusing on its leadership role across the borough, particularly where it can have greater influence. Partnership working is recognised across all services as being essential to the future of the borough; combining knowledge, ideas, expertise and resources to deliver tangible improvements, deliver efficiencies and economies of scale, and helping to strengthen communities. The Council Plan was approved at Council on the 12 January 2022, setting out the Councils strategic themes:
 - Every neighbourhood thriving
 - People are safe, healthy, and live well
 - Every child able to fulfil their potential
 - Expanding economic opportunity
 - · A cleaner, greener local environment.
- 2.1.2 All directorates will continue to work together over the remaining year of the current plan to achieve the commitments set out within each of the themes.
- 2.1.3 The Council's MTFS update report to Cabinet in November 2023 provided a three-year outlook of the Council's anticipated resources and budget requirement. The report set out a series of technical MTFS adjustments

and refinements to bring it up to date and reflect the impact inflation and energy prices were having on the budget position up to 2025/26.

- 2.1.4 The result of this MTFS review, alongside the Financial Monitoring 2023/24 report to Cabinet in November, envisaged a significant financial overspend that would require the use of the Council's reserves to achieve a balanced financial outturn position for 2023/24. The forecast overspend at the time of the MTFS review was £4.2m for 2023/24. However, Directorates were asked to make every effort to reduce spending where possible to mitigate the financial impact on reserves along with utilising Treasury Management savings generated during 2023/24. This has reduced the forecast outturn position to £1.2m, though the Council's base costs across the MTFS period were increased. The MTFS included in this report is further updated following the release of the Provisional Settlement for 2024/25.
- 2.1.5 The Council's Reserves position is set out in detail in section 2.8. The Council's Budget for 2023/24 assumed the use of £6.3m from the Treasury Management Reserve to support the Council's Budget. This reserve was built up in previous years to £12.4m from savings generated through the Council's Treasury Management Strategy. The Treasury Management Strategy is forecast to make significant savings during 2023/24, largely due to the Council carrying temporary cash balances that it has been able to invest for a return in the high interest rate market, rather than having no cash and having to borrow in a high interest rate market. It should be stressed this is not cash that is free to spend, it is simply cash in the Council's bank as a result of the timing between funding/income arriving into the Council's account and being physically spent.
- 2.1.6 As a result of this strong Treasury Management outturn position, the Council's forecast overspend for 2023/24 has so far been reduced to an estimated £1.2m. Should this overspend be eliminated by year end, the Council will only need to draw down £2.3m from the Treasury Management Reserve which is £4m less than the budgeted £6.3m meaning that the Council's reserves position will be stronger than expected heading into 2024/25. Should the Council not be able to reduce this overspend further by the end of the financial year, the use of the Treasury Management Reserve will be £3.5m which is still £2.8m less than the original plan.
- 2.1.7 However, for 2025/26 due to the expected continuation of the pressures in Home to School Transport £3m, School Meals £1.2m and the Council already carrying a potential budget gap for 2025/26 of £1.7m, there was a projected final budget gap of around £6m for 2025/26.
- 2.1.8 The Council's MTFS has been further refined since November Cabinet to factor in revised inflation and energy price assumptions. The Council's assumptions around Home to School Transport, School Catering and CYPS Placements have been further refined. A Corporate Budget Risk Contingency of £3.5m and a Social Care Contingency of £3.4m are proposed for 2024/25 and 2025/26. In addition, a series of Revenue and Capital Budget investments are proposed as part of this Budget report. To

help manage those financial challenges, the majority of Fees and Charges are proposed to be lifted by 6% and Council Tax by 3.5% in total.

- 2.1.9 Contractual inflation and provision for Adult Care Provider inflation (£7.5m) have also been revised to ensure the Council can meet its contractual arrangements and ensure the Council does not fall behind the curve in terms of what it pays Adult Social Care providers and supporting the sustainability of the provider sector.
- 2.1.10 The Provisional Settlement for 2024/25, as detailed in section 1.4 confirmed many of the Council's resource assumptions but offered little in the way of additional funding to support the financial challenges that Local Authorities are facing nationally. A further year of New Homes Bonus will help to mitigate the Council's financial cost pressures for 2024/25 only.
- 2.1.11 However, the benefits from the Provisional Settlement are not sufficient to cover all the cost increases and as such the Council still has a significant funding gap for 2025/26. This funding gap therefore could only be closed through delivery of a more proportionate finance settlement or otherwise further increases in fees and charges, new savings, increases in Council Tax or use of reserves. The MTFS included in this report does not address the funding gap for 2025/26 given the uncertainty around how Local Authority funding will look in that year as it will be the first year of a new spending round and impacted by a potential national Government election.
- 2.1.12 Following factoring in the impact of inflation, energy prices, demand and cost pressures, MTFS assumptions, and the Provisional Financial Settlement, the Council's Funding Gap for the MTFS period was;

Medium Term Financial	2023/24	2024/25	2025/26
Strategy Position	£000	£000	£000
Gap following MTFS Technical Adjustments	1,200	0,000	6,630

- 2.1.13 The Budget and Council Tax Report 2022/23 agreed at Council in March 2022 noted that £11.5m of approved budget savings and cost reductions were still to be delivered, though their delivery would now take place across the financial years 2022/23 to 2024/25. Of these £7.1m remains to be delivered across 2023/24 and 2024/25. These approved budget savings are an essential part of the Council's approved MTFS position.
- 2.1.14 The ongoing financial challenges faced by the Council are similar to those of other local authorities. The financial pressures faced by local authorities are largely as a result of previous reductions to Government funding and funding not keeping up with inflationary pressures, increased demand for

social care, market cost pressures and more recently the significant impact of inflation and energy prices.

- 2.1.15 These financial challenges mean that the Council must be responsible in its budget setting approach, prioritising investment and savings proposals that best contribute to the Council's priorities as identified within the Council Plan to best meet the needs of Rotherham's residents and ensure that best value is demonstrated across the breadth of Council services. In addition, the Council must consider increased levels of uncertainty and where possible make provision for risks associated to currently volatile energy price and inflation levels.
- 2.1.16 It is also important to underline the spending level of the Council despite the previous funding cuts. With a current proposed revenue budget of £325.558m in 2024/25 together with proposed capital expenditure of £245.3m for 2024/25, the Council will remain a key lever for growth and investment in Rotherham and the wider Sheffield City Region. The challenge is to ensure the sustainability of the Council to deliver against the Council's stated priorities. This means making carefully considered investment and savings decisions through to 2026. The Capital Programme which has been updated within this report includes a total of £661.3m of planned capital investment across the current year and up to 2027/28.
- 2.1.17 Looking ahead the Council will need to closely consider the level of prudential borrowing it incurs post the 2024/25 Budget to ensure that the Council's overall debt position is manageable. This is essential to ensure it can be sustainably financed within the Council's Treasury Management Budgets (revenue) and to help guard against interest rate risk.
- 2.1.18 This budget strategy is set against the inflation, energy price, demand pressures and cost challenges facing Rotherham. Residents are living longer, but with more long term conditions which is stretching already squeezed health and social care budgets. Rotherham's schools are performing well but there is a strain on school budgets. Much work has been done and continues to develop a sustainable approach for the dedicated schools grant budget which will need to continue if the Council is to make the most of the Safety Valve arrangement and prevent any impact of the pressures from Dedicated Schools Grant deficits impacting the General Fund.
- 2.1.19 The key aspects of directorate budgets and service delivery and considered as part of the Council's budget and financial strategy are summarised in Appendix 8.

2.2 Budget Savings

2.2.1 Financial Monitoring reports to Cabinet during 2023/24 have monitored progress against the Council's previously approved savings of £11.5m across the MTFS period. At the start of 2022/23 the Council had £11.5m of previously agreed savings to deliver, that had been re-profiled across 2022/23 to 2024/25. Following the positive delivery of £4.4m in 2022/23,

the remaining £7.1m is to be delivered by the end of 2024/25. Table 2 below provides an update on the delivery of the remaining £7.1m which has to be delivered across 2023/24 (£4.4m) and a further £2.7m by the end of 2024/25. To date £1.918m has been secured against these remaining savings from savings in CYPS placements, management costs and R&E operational property budgets. Whilst placement costs have been reduced in CYPS, demand has increased and as such, CYPS is still reporting a pressure on placements. The table below shows progress against the remaining £7.1m.

Table 2 – Progress against remaining delivery of £7.1m approved savings

Saving	To be delivered by end of 2023/24	Total to be delivered end of 2024/25	Secured as at 31st December 2023
	£0	£0	£0
CYPS	3,713	6,385	1,594
R&E	388	410	24
R&E Customer & Digital	300	300	300
Total Savings	4,401	7,095	1,918

- 2.2.2 It is anticipated that Waleswood additional income savings will not be delivered during 2023/24 following assessment of the income forecasts now the main summer season has concluded. The operational buildings savings programme is progressing well with a number of opportunities identified. However, full delivery of these savings is unlikely in 2023/24 but should be secured in full for 2024/25 and the programme of reviews will continue so it is expected the saving will be overachieved. Customer and Digital savings have now been fully secured and allocated to services. The delivery of £11.5m of directorate savings was planned as part of a balanced budget position over the three financial years 2022/23 to 2024/25.
- 2.2.3 As part of the Budget and Council Tax Report 2023/24 a series of new temporary and permanent savings were approved. Table 3 shows the progress against these new savings which include a range of permanent and temporary savings with a total of £3.381m secured against 2023/24 total of £4.344m so far. It is estimated that 97% of these savings are on target for delivery in 2023/24, with the 3% or £149k not on target still expected to be delivered in future years. As such, other temporary savings have been generated for 2023/24. This has been a positive programme of savings delivery, demonstrating that the Council is able to plan out a clear set of savings that it can deliver upon within an agreed timeframe.

Table 3: New Savings agreed as part of the Budget and Council Tax 2023/24 report

Directorate	2023/24	2024/25	Secured as at 31 st December 2023
Finance and Customer			
Services	308	238	362
Assistant Chief Executive	303	407	153
Children's and Young Peoples Services	1,348	1,059	1,348
Adult Care, Housing and Public Health	1,224	1,998	961
Regeneration and Environment	1,161	1,001	973
Total	4,344	4,703	3,797

2.3 Fees and Charges

- 2.3.1 The Council has a policy to increase fees and charges to ensure that services which the Council provides are kept broadly in line with increases in the cost of providing those services. The Medium Term Financial Strategy agreed at Council in March 2023 included an assumed increase in fees and charges of 5%, for 2024/25. The updated Medium Term Financial Strategy agreed at Cabinet in November 2023 maintained that position although flagged a significant funding gap from 2025/26 onwards as a result of inflation, energy prices, demand and market pressures in Social Care and Home to School Transport.
- 2.3.2 Given the financial challenge that the Council faces as a result of these pressures, consideration has been given to the level of increase that the Council should apply to its own fees and charges for services. The Council is conscious of the impact on residents and it is therefore not proposed to lift fees and charges at the same rate as inflation levels over the last 2 years in order to minimise the impact on residents whilst protecting access to basic services. However, it is proposed to increase them slightly above the 5% MTFS assumption in recognition of rising costs that the Council faces in the provision of these services. As such it is proposed that all income budgets for fees and charges which are determined by the Council will be uplifted by 6% except where an exception has been proposed. The majority of these exceptions relate to the following issues:
 - A need to freeze charges to maintain or attract new customers.
 - Statutory rules that set the charge rates, preventing any increase being made.
 - Other proposals to freeze charges linked to specific scenarios such as Markets, given the transition that will take place whilst the project that will re-locate Markets takes place.

2.3.3 The following exemptions are proposed:

- Asset Management Estates Income Price freeze to ensure the Council is competitive and comparable to market and other Local Authorities.
- Taxi Licensing Price freeze to support a now struggling market where service supplier shortage has consequences for essential services.
- Sex Establishment Licensing reduction following review of charging methodology.
- Market Service Price freeze to encourage continued custom during the transition of the markets to the new location.
- Civic Theatre Price freeze for theatre companies/show providers to continue to encourage return of custom following Covid forced closure.
- Rotherham Show car parking Proposal to hold car parking at £3.
- Parking Services Price freeze to encourage visitors to the town centre at Drummond Street, Wellgate North, Wellgate Multi Storey, Douglas Street, Unity Place and Scala, ahead of the major developments planned in future years.
- Waleswood It is proposed to set the fees for the site for both 2024/25 and 2025/26 now, to support operational delivery of the site and allow the service to be delivered within the current budget provision.
- School Catering Food prices and staff costs have risen significantly over the last 18 months and as such the fees charged for the service do not recover the costs of providing the service. As such it is proposed that the 2024/25 fee increase is 15%.
- 2.3.4 The following exemptions relate to services where statutory rules apply and the impact of these exemptions is factored into the budget.
 - Licensing through the 2003 Licensing Act.
 - Regulation and Enforcement (Water samples, Fixed Penalty Notices and Pollution Control Permits.
 - Planning application fees.
 - Blue Badge Scheme.
 - Electoral Services access to electoral register records.
 - Registration Services registrar fees for births, deaths and marriages.
 - Highways Inspections permits.
 - Parking Services charges for untaxed/abandoned vehicles.
- 2.3.5 All of the above exceptions have been taken into account within the proposed budget. Any alternative decisions will, therefore, have a financial impact on the Councils Budget. The financial impact of the proposals to freeze some fees and charges is £523k after taking account of additional income generated where fees and charges have been increased above 6%.

2.4 Independent Adult Care Sector Provision

- 2.4.1 Investment into Adult Social Care is a key part of this budget in order to meet the challenges of escalating cost pressures within this service, relating to inflation and rising demand for adult care, the Council will therefore provide around £7.5m investment in the delivery of Adult Social Care services. This additional budget will also help support the Council's ambition that all workers are paid the Real Living Wage.
- 2.4.2 The total uplift proposed for each sector is based on a weighted average cost incorporating the Real Living Wage increase and CPI. A cost of care exercise was undertaken across the range of providers and this has informed the rates of pay that are being proposed.
- 2.4.3 The Council consults with providers each year to assess the fees it pays for care services. The following paragraphs provide a summary of the issues facing different segments of the market as well as the proposed fee uplifts.

2.4.4 Residential and Nursing Care Homes

- 2.4.5 There are a total of 32 independent sector care homes contracted to support older people in Rotherham. They provide a range of care types.
- 2.4.6 The independent sector care home market in Rotherham supplies 1,593 beds and approximately 35% are financially supported by the Council. There has been a significant shift in the market from a historical position of the Council being the dominant purchaser. This is part of a long-term strategy to support as many people as possible to be independent and remain in their own homes. However, pressure in the domiciliary care market and complexity of needs has led to increased use of care home provision.
- 2.4.7 The pressures that the older people's care home market faces are well documented and are highlighted below:
 - The lack of nurses and enhanced terms and conditions of employment (pay, pensions, workplace support) offered by the NHS are a challenge for the independent sector market who are not able to compete to attract qualified nurses to work in care homes.
 - Increasing use and high cost of agency nurses is having a negative impact on patient flow from the hospital and ability to continue to provide and maintain a quality service.
 - The National Living Wage will increase by 9.8% to £11.44 in April 2024. The Real Living Wage for 2023/24 increased by 10.1% to £12.00.
 - The care market are restricted in their ability to compete financially with the retail and hospitality sector as they are currently offering joining bonuses and increased wage rates.
 - A high degree of staff turnover has resulted in a significant increase in recruitment and retention costs.

- Increasing care requirements of residents with complex needs resulting in an intense demand on staff resource.
- High inflation costs that have seen significant increases in prices for energy, food, maintenance and insurance.
- 2.4.8 The problems cited above are having a particular effect on the nursing home provision. The capacity in nursing EMI and nursing care beds has reduced by around 40% in the last four years and this pattern of decline may continue due to fragility of the care home market. Providers have converted nursing EMI beds to residential care and there is a lack of provision of vacant beds in nursing and nursing EMI which is causing delay in hospital discharges, reduces choice and can lead to placing people out of borough at a higher cost.
- 2.4.9 The following table details the proposed fees for 2024/25. The total increase in fees aims to address the current costs of delivery and provide funding for inflation. This approach aims to ensure a sustainable price for the different types of residential care that the Council purchases.

*Excluding Funded Nursing Care element

2024/25 Proposed Fees	Residential	Residential EMI	Nursing Care*	Nursing EMI*
Rotherham	£653	£681	£715	£793

2.4.10 Home Care

- 2.4.11 The purpose of a home care and support service is to enable people to remain living at home for as long as possible. The availability of quality home care services is key to supporting people's independence at home in the communities they know.
- 2.4.12 Around 1,350 people access the Home Care and Support Service, an increase of about 12% from the previous year and approximately 80% of people accessing the service are over the age of 65. This type of service represents 37% of the total provision to people assessed as eligible to receive active service. Around 18,700 hours of service are delivered per week which makes a major contribution to supporting people to remain in their own homes.
- 2.4.13 The Home Care and Support Service is provided through a Flexible Purchasing System (FPS). Currently there are 21 providers responding to requests for service.
- 2.4.14 In April 2023, following a fair cost of care exercise and in order to sustain the market, a significant uplift was applied to maintain the median rate. From this point capacity in the contracted home care market significantly improved.
- 2.4.15 The current average hourly rate is £22.47. It is proposed that the rates are increased by a weighted average rate of 7.78%. This will aim to address the need for increased capacity in the sector. The total increase in fees accounts for the increase in the Real Living Wage and inflation.

2.4.16 Independent sector provision – Learning Disability and under 65 Specialist Services

- 2.4.17 The Council provides financial support to approximately 770 learning disabled people of all ages, with an ageing demographic and increased complexity from young people transitioning into the services. There are 424 Physically Disabled people (aged 18-64), 263 people with Mental III Health (aged 18-64) and 58 people whose primary support need is Sensory Impairment, currently receiving Council support.
- 2.4.18 The pressures that the Learning Disabilities and Under 65's Specialist services face are in line with those faced in Older Peoples services and are highlighted below:
 - The lack of nurses and enhanced terms and conditions of employment (pay, pensions, workplace support) offered by the NHS are a challenge for the independent sector market who are not able to compete to attract qualified nurses to work in care homes.
 - High cost of agency staff both Carer and Nursing roles.
 - The National Living Wage will increase by 9.8% to £11.44 in April 2024. The Real Living Wage for 2023/24 increased by 10.1% to £12.00.
 - Challenges in relation to attracting and retaining staff when pay rates in retail and hospitality are higher for less demanding roles.
 - The high degree of staff turnover within the sector results in a significant number of recruitment processes and the costs associated with this.
- 2.4.19 The costs of services reflect bespoke provision to meet individual needs and have arisen incrementally creating a range of accommodation costs and hourly rates. However, due to pressures such as the increase in the National and Real Living Wage, it is proposed to uplift fees to ensure the continued sustainability of services. The fee uplift for each service is shown below

Learning Disabilities	Percentage uplift
Supported Living	7.78%
Residential Care	7.78%
Day Care	7.78%
Other 18-64	
Care Homes	7.78%
Supported Living	7.78%

2.4.20 **Direct Payments**

2.4.21 Recognising that a significant proportion of people in receipt of Direct Payments exercise choice to directly purchase other services from a range of providers at varying levels of costs, it is proposed to apply a

- 7.78% increase to the personal budgets. This will continue to support the wider home care and day care market, ensuring that choice is available outside of the Council commissioned services.
- 2.4.22 Discussions with care providers have highlighted that the ability to pay staff a competitive rate continues to be a key issue, especially in view of the significant wage inflation within retail, hospitality, and the NHS. The purpose of the funding is to support the continued workforce challenges across the Adult Social Care market, by encouraging people to remain in or join the sector with competitive rates of pay.

2.5 Council Tax Proposals for 2024/25

- 2.5.1 The Government have confirmed that the basic referendum principle for 2024/25 is 3% i.e. a maximum 2.99% increase in the basic rate of Council Tax. Social Care authorities will also be able to increase their Council Tax by a Social Care precept of up to 2% for 2024/25 (over the basic referendum threshold of 3%). Therefore, the total that the Council could increase Council Tax by is 5%.
- 2.5.2 The Council is proposing to increase its own Council Tax (i.e. excluding Parish, Fire and Police precepts) by 3.5%, comprising a 1.5% increase in the basic rate of Council Tax and a 2% Adult Social Care Precept.
- 2.5.3 The proposed 1.5% increase on the basic rate of Council Tax will raise an additional £1.9m in 2024/25. In addition, a 2% increase in the Adult Social Care Precept will raise a further £2.5m in 2024/25 to contribute to funding increased costs of adult social care.
- 2.5.4 A 3.5% increase on the tax levied in 2024/25 would mean a Band D Council Tax (for the Rotherham Council element only) of £1,816.15. Details of the proposed increases on all Council Tax bandings are set out in Table 4 below. Over 50% of properties in the Borough are Band A.

Table 4 – Council Tax Bands and Amounts (Rotherham Council element only)

Council Tax Band	2023/24	2024/25
Council Tax Ballu	£	£
А	1,169.82	1,210.76
В	1,364.79	1,412.56
С	1,559.76	1,614.35
D	1,754.73	1,816.15
E	2,144.67	2,219.73
F	2,534.61	2,623.32
G	2,924.55	3,026.91
Н	3,509.46	3,632.29

2.5.5 The budget for 2024/25 also takes account of a planned use of £3m of surplus from the Council's Collection Fund for Council Tax. This is a direct result of the Council continuing to achieve a high performance in collecting

Council Tax and minimising cumulative arrears. However, it is considered that the continuing cost of living crisis, inflationary pressures and wider economic pressures on the Borough into 2024/25 may result in a negative effect on the in-year Council Tax collection rate. Consequently the 96% in-year collection rate budgeted for in 2023/24 has been maintained for the 2024/25 taxbase rather than the 97% rate used in previous years' taxbase calculations, prior to Covid 19.

- 2.5.6 The proposed increase will help to support the delivery of valuable frontline services, particularly services for vulnerable children and adults at a time when demand for these services continues to increase. This includes some additional investments in services which are set out in Paragraph 2.7.
- 2.5.7 As required by legislation (the Local Government Finance Act 1992) the Budget Report to Council on 28th February 2024 will include a Statutory Resolution of Council Tax setting out details of the proposed Council Tax calculations for 2024/25 for the Council, Parishes and including the precepts from the South Yorkshire Police and Crime Commissioner and South Yorkshire Fire and Rescue Authority as advised to the Council.
- 2.5.8 The annual determination of the Council Tax Base, which is a technical based calculation, is delegated by Council to the Strategic Director Finance & Customer Services (Section 151 Officer). The Council's Tax Base for 2024/25 has been determined as 72,870.50 Band D equivalent properties, after adjusting for the anticipated rate of collection, the impact of the Council's Local Council Tax Support Scheme and discretionary discounts and exemptions for empty properties and second homes.
- 2.5.9 The Council's current Local Council Tax Support Scheme was approved by Council on 24th January 2018. The Council is not making any changes to this scheme for 2024/25.
- 2.5.10 Based on the growth in the number of properties in the Tax Base and the proposed increase in Council Tax by 3.5%, this will generate a total Council Tax of £132.3m available to support the Council to fund services in 2024/25. Details of the Council Tax Base for 2024/25 are set out in Appendix 1.

2.5.11 Local Council Tax Support Top Up Scheme 2024/25

2.5.12 The Council is aware that residents will still be facing increased household costs as a result of high inflation and energy prices. In recognition of this the Council proposes to again provide a further Local Council Tax Support Top Up scheme across the financial year 2024/25. The scheme will provide an expected additional award of £121.96 for 2024/25, an increase on the 2023/24 support of Council Tax support to working age claimants on the Council's Local Council Tax Support scheme for 2024/25. Based on current caseloads this is expected to provide additional support to approximately 14,200 households. Where a claimant has a bill of £121.96 or less, then the bill will be reduced to zero. This means that for a working age household in receipt of maximum Council Tax support in a non-

parished area Band A property, there will be no bill to pay for 2024/25 Council Tax. Based on current caseloads this is estimated to be approximately 10,700 households. The application of the scheme will include all those becoming eligible up to and including 31 March 2025. The precise value of the award will be confirmed once the Police and Fire Precepts are confirmed.

- 2.5.13 The estimated scheme costs are between £1.7m and £1.9m and will be funded by use of two reserves, £1.2m Local Council Tax Support Grant Reserve and £0.7m Collection Fund Income Guarantee Grant. The actual cost won't be known until the end of the 2024/25 financial year. If Government release a further years allocation of the Household Support Fund, then this scheme will be funded through that grant (guidance allowing), however, as yet there is no confirmation of a Household Support Fund for 2024/25. This funding approach will potentially allow the Council to use the Local Council Tax Support and Collection Fund Guarantee Grant reserves to fund a further Local Council Tax Support Top Up scheme in 2025/26.
- 2.5.14 The scheme will replicate the criteria implemented in 2023/24. For 2024/25, the scheme will provide an expected £121.96 of additional Council Tax Support (subject to confirmation of the Police and Fire Precepts), based on the following criteria:
 - That an expected additional award of £121.96 Council Tax Support will be made to those people of working age who are in receipt of Local Council Tax Support as at 1 April 2023.
 - That where a claimant has a Council Tax bill of £121.96 or less, their bill will be reduced to zero.
 - That the remaining funding will be utilised to fund the cost of new claimants becoming eligible for Local Council Tax Support including the application of the relevant proportion of the additional expected £121.96 support.
 - That the additional support will apply to all those becoming eligible up to and including 31 March 2025.

2.5.15 **Council Tax Premiums**

- 2.5.16 Rotherham currently charge a 100% empty property premium for properties that have been unoccupied and unfurnished for over 2 years. Legislation to allow Councils further discretion regarding the Premiums is contained within The Levelling up and Regeneration bill. The act received Royal Assent in October 2023 and the Council are awaiting the regulations and guidance regarding any exclusions which are still being drafted.
- 2.5.17 The changes would mean that;
 - The 100% premium could become effective for properties that have been unoccupied and unfurnished for over 1 year.
 - Second homes would become eligible for premiums. This does not include those second homes which currently receive a 50% job related discount.

- 2.5.18 The proposed changes would come into effect from April 2024 providing a Council decision has been made by 31st March 2024. However, the second home discount would require a decision to be made at least 12 months before it comes into effect which would mean that a decision would need to be made by 31st March 2024 for the premium for second homes to be implemented from April 2025.
- 2.5.19 Consultation was undertaken by the Government and included several proposed circumstances for which the empty homes and second homes premiums would not be applied.
- 2.5.20 As full details are not yet available, Rotherham will continue to implement the empty homes premium when a property has been unoccupied and unfurnished for two years but currently has no proposals to implement the new legislative changes.

2.6 Proposed Revenue Budget 2024/25 and Medium Term Financial Strategy to 2025/26

- 2.6.1 The Council's Medium Term Financial Strategy (MTFS) sets out a framework for understanding the challenges the Council faces and supports corporate planning. It helps the Council to shape its finances over the medium term by examining the projected resources available to meet the priorities as set out in its Council Plan.
- 2.6.2 An update of the MTFS was submitted to Cabinet in November 2023 reflecting the significant budget funding gap for the MTFS period. The MTFS has since been further updated to reflect the outcomes of the Provisional Local Government Finance Settlement 2024/25 and the budget proposals as set out in this report. It includes funding and expenditure projections up to the 2025/26 financial year which show an effectively balanced position up to 2025/26 where there is a potential funding gap of £6.6m on current service activity and funding assumptions. However, there will be a further Government Spending review before funding allocations for 2025/26 are determined. In addition, the MTFS will be kept under review which will include reflecting the impact of future years' annual Finance Settlements.
- 2.6.3 Taking into account Government funding notified for 2024/25 within the Provisional Local Government Finance Settlement, estimates of Government funding for future years based on the Spending Round 2021 and the Council's own resources, the proposed budget for 2024/25 and an updated MTFS over the following two years is set out below in Table 5.

Table 5 - Budget and MTFS 2024/25 to 2025/26

Resources Estimate d £000 Government Funding £000 Revenue Support Grant 18,823 18,823 Business Rates Top-Up Grant & S31 Grant as compensation for multiplier cap on Top-Up Grant 37,463 38,212 New Homes Bonus 915 0 Public Health Grant 18,004 18,364 Social Care Support Grant 28,848 28,848 Social Care Support Grant Top Up 2,500 2,500 IBCF additional funding from 2019/20 14,480 14,480 Services Grant 409 409 ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs 58,641 59,814 Council Tax Collection Fund – annual review and use of surplus 3,000 3,000 Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985		2024/25	2025/26
Government Funding Revenue Support Grant 18,823 18,823 Business Rates Top-Up Grant & S31 Grant as compensation for multiplier cap on Top-Up Grant 37,463 38,212 New Homes Bonus 915 0 Public Health Grant 18,004 18,364 Social Care Support Grant 28,848 28,848 Social Care Support Grant Top Up 2,500 2,500 iBCF additional funding from 2019/20 14,480 14,480 Services Grant 409 409 ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs 58,641 59,814 Council Tax Collection Fund – annual review and use of surplus 3,000 3,000 Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	Bassimass		
Government Funding Revenue Support Grant 18,823 18,823 Business Rates Top-Up Grant & S31 Grant as compensation for multiplier cap on Top-Up Grant 37,463 38,212 New Homes Bonus 915 0 Public Health Grant 18,004 18,364 Social Care Support Grant 28,848 28,848 Social Care Support Grant Top Up 2,500 2,500 iBCF additional funding from 2019/20 14,480 14,480 Services Grant 409 409 ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs 58,641 59,814 Council Tax Collection Fund – annual review and use of surplus 3,000 3,000 Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	Resources		d
Revenue Support Grant		£000	£000
Business Rates Top-Up Grant & S31 Grant as compensation for multiplier cap on Top-Up Grant New Homes Bonus Public Health Grant Social Care Support Grant Social Care Support Grant Top Up iBCF additional funding from 2019/20 ASC Market Sustainability and Improvement Fund Discharge Funding Other Government Grants Total Government Funding Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Total Council Resources 193,985 200,452	Government Funding		
compensation for multiplier cap on Top-Up Grant 37,463 30,212 New Homes Bonus 915 0 Public Health Grant 18,004 18,364 Social Care Support Grant 28,848 28,848 Social Care Support Grant Top Up 2,500 2,500 iBCF additional funding from 2019/20 14,480 14,480 Services Grant 409 409 ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs 58,641 59,814 Council Tax Collection Fund – annual review and use of surplus 3,000 3,000 Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	Revenue Support Grant	18,823	18,823
Public Health Grant 18,004 18,364 Social Care Support Grant 28,848 28,848 Social Care Support Grant Top Up 2,500 2,500 iBCF additional funding from 2019/20 14,480 14,480 Services Grant 409 409 ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs 58,641 59,814 Council Tax Collection Fund – annual review and use of surplus 3,000 3,000 Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452		37,463	38,212
Social Care Support Grant 28,848 28,848 Social Care Support Grant Top Up 2,500 2,500 iBCF additional funding from 2019/20 14,480 14,480 Services Grant 409 409 ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs 58,641 59,814 Council Tax Collection Fund – annual review and use of surplus 3,000 3,000 Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	New Homes Bonus	915	0
Social Care Support Grant Top Up iBCF additional funding from 2019/20 ASC Market Sustainability and Improvement Fund Discharge Funding Other Government Grants Total Government Funding Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 2,500 2,500 2,500 14,480 14,480 14,480 409 409 409 409 409 409 409	Public Health Grant	18,004	18,364
iBCF additional funding from 2019/20 Services Grant 409 409 ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 Other Government Grants 861 Total Government Funding Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	Social Care Support Grant	28,848	28,848
Services Grant 409 409 ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	Social Care Support Grant Top Up	2,500	2,500
ASC Market Sustainability and Improvement Fund 5,886 4,738 Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	iBCF additional funding from 2019/20	14,480	14,480
Discharge Funding 3,384 3,384 Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & 58,641 59,814 determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	Services Grant	409	409
Other Government Grants 861 1,861 Total Government Funding 131,573 131,619 Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	ASC Market Sustainability and Improvement Fund	5,886	4,738
Total Government Funding Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept Total Council Resources 131,573 131,619 58,641 59,814 3,000 3,000 3,000 132,344 137,638 Total Council Resources	Discharge Funding	3,384	3,384
Retained Business Rates & S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	Other Government Grants	861	1,861
S31 Grants as compensation for Government determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept Total Council Resources 132,344 137,638 Total Council Resources	Total Government Funding	131,573	131,619
determined business rates reliefs Council Tax Collection Fund – annual review and use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452	Retained Business Rates &		
use of surplus Council Tax and Adult Social Care Precept 132,344 137,638 Total Council Resources 193,985 200,452		58,641	59,814
Total Council Resources 193,985 200,452		3,000	3,000
	Council Tax and Adult Social Care Precept	132,344	137,638
Total Resources 325,558 332,071	Total Council Resources	193,985	200,452
Total Resources 325,558 332,071			
	Total Resources	325,558	332,071
Expenditure 2024/25 2025/26 Estimate	Expenditure	2024/25	
——— u		0000	
Base Budget Requirement at 2022/23 pay and prices £000 £000 302,446	, , , , , , , , , , , , , , , , , , , ,		
Provision for pay, price and fees and charges 14,688 3,870 income inflation	Provision for pay, price and fees and charges	14,688	3,870
Adult Care – care transitions and demand 1,000 1,000	Adult Care – care transitions and demand	1,000	1,000
Adult Care uplift following centralisation of iCBF 11,794 11,794	Adult Care uplift following centralisation of iCBF		
Revenue budget investment 24-25 1,826 1,826		•	
Discharge Funding 3,384 3,384			
Capital Investment to 2025/26 – financing costs 5,290 8,381			

Use of savings and contingencies within Budget/MTFS Strategy :		
Treasury Management Savings	-3,800	0
Corporate Budget Risk Contingency	3,500	3,500
Social Care Contingency	3,400	3,400
Reserve support for Social Care Contingency	-900	-900
Total Expenditure Budgets	338,701	
Gap	0	6,630

^{*} Notes:

- (i) The ASC Market Sustainability and Improvement Fund is only officially confirmed for 2024/25, however, as the funding stream is targeted towards;
 - Increasing fee rates paid to adult social care providers in local areas,
 - Increasing adult social care workforce capacity and retention,
 - Reducing adult social care waiting times;

it is expected that this funding stream will have to be provided for in 2025/26 as Local Authorities would not be able to increase, for example, fee rates on a short term only basis. Therefore, the inclusion of the ASC Market Sustainability and Improvement Fund in 2024/25 is a risk but it is felt to be a low risk.

2.6.4 Set out below in Table 6 is the proposed Net Revenue Budget for 2024/25 including the Directorate Cash Limit Budgets utilising the available resources and based on approval and implementation of the proposed budget included within this report and detailed above in Table 5.

Table 6 Net Revenue Budget by Directorate

	Proposed Budget 2024/25
	£'000
Adult Care, Housing & Public Health	122,096
Children & Young People's Service	65,060
Regeneration & Environment Services	54,825
Finance, Customer Services	21,349
Assistant Chief Executive	7,280
Central Services	54,949
TOTAL NET REVENUE BUDGET	325,558

- 2.6.5 The proposed Central Services budget (£54.9m) shown in the table above includes the following key budgets and provisions:
 - Levies Integrated Transport Authority, Coroners, Environment Agency, Apprentice (£13.3m)
 - Capital Financing (£21.6m)
 - PFI Grants (cr £3.8m)
 - Use of Treasury Management Reserve to support Budget, (cr £3.8m)
 - Inflation provision for pay, price and fees and charges, (£25.6m).

2.7 Proposed Budget Investments

2.7.1 Table 7 below sets out the revenue budget investment proposals that total £2.196m for 2024/25 onwards, however, the impact on the MTFS is only £1.826m as the Early Help Budget of £370k was temporarily removed for 2023/24 only; as such it was already included in 2024/25 budget assumptions pending clarity about how it would be utilised. Further details of all these investment proposals are provided in Appendix 2.

Table 7 Proposed Revenue Budget Investments

Ref per template	Revenue Budget Investments Supported	2024/25 £'000	2025/26 £'000	
Every Chi	ld able to Fulfil their Potential			
INV1	Early Help	370	370	
INV2	Baby Packs	360	360	
People are	People are safe, healthy, and live well			
INV3	Homelessness prevention and temporary accommodation	205	205	
INV4	Empty Homes Officer - Strategic Housing and Development	45	45	
INV5	CQC Lead	70	70	
INV6	Restorative Hate Crime Service	30	30	
Expanding Economic Opportunity				
INV7	Community Wealth Building	120	120	
A Cleaner, Greener Local Environment				
INV8	Biodiversity Net Gain	50	50	
INV9	Principal Towns Cleansing	366	366	

INV10	Tree Service Improvements	79	79
INV11	Bulky Waste Service	211	211
One Council Approach			
INV12	Customer Services Call Handling	133	133
INV13	Customer Services – Digital Customer Experience	157	157
	Total Requirement	2,196	2,196

2.7.2 <u>Every Child able to Fulfil their Potential</u>

- 2.7.3 Providing all children with the best start in life means starting from the beginning. Building on best practice, the Council will promote a fair and equal start for all, to help achieve the best possible outcomes for all of Rotherham's children. This will be achieved through the provision of Baby Packs that will include high quality items that promote positive parent and child interaction and safety, improving outcomes for the child and family.
- 2.7.4 Baby Packs will be universally available for the 2,700 babies born (on average) each year. The scheme will be promoted by midwives, health visitors and the fostering / adoption service, as well as when registering baby's birth. This will also provide an opportunity to encourage registration with children's centres, enabling targeted engagement and support when families may benefit.
- 2.7.5 Working with partners, the Council will also provide improved services for children, young people and families through a re-focused Early Help service. Whilst this has provided a positive offer for Rotherham's children and families for a number of years, it will continue to evolve and develop as things change. This will include providing all children, young people and families with the tools they need to develop increasing resilience and independence, as well as targeted services to address ongoing challenges, particularly around exploitation, online harm, prevention of family breakdown and increasing attendance at school.

2.7.6 People are safe, healthy, and live well

- 2.7.7 The Council will also provide dedicated capacity to continue to deliver its restorative hate crime programme. This successful programme has been in place for a number of years, but with the external funding source for this now removed the Council will fund this in 2024/25, given the importance of taking action on this important issue.
- 2.7.8 Building on the £1.8m programme of investment that has taken place in libraries across the borough, the Council will continue to strengthen this service by investing in its Archives and Local Studies facilities to upgrade digital services.

- 2.7.9 Throughout 2023/24 the borough has seen an increase in the number of people presenting as homeless. The Council has reaffirmed its ambition to end rough sleeping. The rise in demand for this service currently means that at times the Council has to utilise temporary accommodation, which makes it more difficult to provide the support needed to those affected and creates significant financial implications. The Council will therefore procure additional bedspaces where support can more easily and sustainably be provided for those that need it and at a lower cost than is currently being achieved.
- 2.7.10 In addition, further permanent capacity will be provided to the Housing Service to better manage the supply of private properties and to support its effective operation through having greater engagement with landlords around potential demand. When taken to together the proposals will help to ensure that the service is adapting to meet the needs of residents.
- 2.7.11 With the move to regulation impacting both Housing and Adult Services across the Council, this is further driving the focus on ensuring that services meet the needs of their customers. As part of these changes, it is therefore imperative to ensure that the Council has the necessary assurances in place regarding how it is delivering these services. To support this, additional capacity will be created to oversee, develop, and lead a programme of preparedness and continuous improvement for the Care Quality Commission assessment of Adult Social Care in the borough.

2.7.12 <u>Expanding Economic Opportunity</u>

- 2.7.13 The Council is currently delivering the largest regeneration programme in the borough in a generation. Comprising a range of different investments this will seek to create more opportunities for residents and businesses.
- 2.7.14 Given the Council's Social Value Policy, a core part of its approach to this regeneration programme has been ensuring that it is maximising the value of its investments. Following the existing successes in delivering this policy, including being awarded the prestigious Public Sector Leadership award at the Social Value Portal Awards in 2023, additional actions are being explored to continue to implement this Policy. As a consequence, the Council will invest in promoting worker ownership across the borough, following the pilot that was undertaken by the South Yorkshire Mayoral Combined Authority.

2.7.15 A Cleaner, Greener Local Environment

2.7.16 As part of a coordinated campaign to reduce fly tipping, the Council will introduce a 50% reduction in the current charge for residents to use its bulky waste service, with Rothercard holders receiving a fixed discount on the current charge. When combined with the changes proposed to the fines for fly tipping that were agreed in December and the introduction of an online booking service, this will provide a more affordable, easy to access and trusted service to residents, whilst also increasing the penalties for those who fly tip.

2.7.17 The Council will also invest an additional £534k in a range of measures to create cleaner streets in principle towns across the borough by increasing capacity and purchasing additional equipment. This will include introducing a more frequent, seven day a week service in high footfall areas.

2.7.18 One Council Approach

- 2.7.19 The Council will also embed the learning gained throughout 2023/24 where new schemes significantly improve outcomes for residents. For example, by increasing resourcing in the customer contact centre over the course of the year the average time taken to answer calls has now decreased to two and a half minutes, at the end of Quarter 2. The proposals within this report therefore make this a permanent service to ensure that residents can continue to receive an improved standard.
- 2.7.20 In addition, following the launch of the Council's new customer standards in September 2023, additional temporary resource is being invested in ensuring that all the Council's services are effectively delivering these standards. This will include identifying and removing any barriers that may make it difficult for customers to engage with the Council through their chosen method.

2.8 Reserves and Balances within the Council's Budget Strategy

- 2.8.1 In setting the Budget for 2023/24 the Council anticipated that corporate reserves at the 31st March 2023 would be £56.5m. However, following an improved outturn position for 2022/23, the reserves on the 31st March 2023 were £62.6m, an increase of £6.1m. This improved position was due to;
 - The Council's temporary savings plans in latter half of 2022/23 (£1.5m).
 - Further Treasury Management savings, linked to the Councils Treasury Management Strategy. (2.3m).
 - New corporate grants, ringfenced and largely linked to Asylum funding programmes. (£2.3m).

This improved position places the Council in a more robust financial position to manage the challenges faced during 2023/24 and in setting the Budget for 2024/25.

2.8.2 During 2023/24 whilst the Council has faced significant financial challenges, referenced earlier in this report, the Council has continued to generate significant savings through it's Treasury Management Strategy. These savings have been significant enough to remove a large proportion of the planned use of the Treasury Management Reserve during 2023/24. The Reserves Strategy for 2023/24 had planned to utilise £6.3m of the Treasury Management Reserve, however, this use is now expected to only be £2.3m, an improvement of £4m in the Council's reserves position moving forwards.

- 2.8.3 The Council's balance of corporate reserves as at 31st March 2023 was £62.6m. Following a further review of the Reserves Strategy, taking into account the financial outturn for 2022/23, the forecast financial outturn for 2023/24 and the proposed reserves use during 2024/25 and 2025/26, the following updated Reserves Strategy is proposed for reserves movements during the period 2023/24 to 2025/26:
 - The Council received £2.8m Local Council Tax Support Grant to mitigate the financial impact of Covid-19 on future Council Tax income. This grant was transferred to reserves in 2021/22 with £1.6m of this reserve used in 2022/23 as planned with the balance of £1.2m earmarked for a Local Council Tax Support Top Up scheme during 2024/25.
 - The Spending Review 2021 confirmed Government would compensate local authorities for 75% of irrecoverable losses in Council Tax in respect of 2020/21. From this the Council gained £0.7m that transferred to reserves in 2021/22 and is earmarked for a Local Council Tax Support Top Up scheme during 2024/25.
 - A £2m Covid Recovery Fund was created as part of the 2020/21 outturn position. So far, £0.9m of this reserve has been used to provide schemes for residents impacted by the cost of living crisis, helping to fund the Energy Crisis Support Scheme and provide additional funding for discretionary Housing Payments. The remaining £1.1m is approved to be used across 2023/24 and 2024/25 for a continuation of the Energy Crisis Support scheme and to provide support for domestic abuse victims.
 - The Corporate Revenue Grants Reserve was increased during 2022/23, in the main due to the receipt of funding to support the Council's additional responsibilities around asylum. The reserve now stands at £3.6m though it is made up of ringfenced grants that are expected to be used across the MTFS period though at present the Council are unable to project specifically when.
 - Treasury Management savings of £2.3m for 2022/23 were transferred to reserves as part of the outturn position for 2022/23. This was in line with the recommendation to reserve funding and savings to support the budget across the medium term as agreed at Council in March 2023. Further Treasury Management Savings generated in 2023/24 will help the Council to manage the current overspend position for 2023/24 as well as removing the need for drawing down £4m of the planned use in 2023/24. As a result, the Council has a current balance of £12.4m, from which it proposes to use £2.3m in 2023/24, £4.7m 2024/25 and £0.9m in 2025/26. A significant use of this improved reserves position is making a temporary

social care contingency to provide support for placement and demand overspends of £0.9m in 2024/25 and 2025/26.

- The Council's Budget and Financial Strategy Reserve stands at £14.6m and it is proposed to retain it at this level. The reserve is still required to cover the Council against the significant budget and MTFS pressures that are facing local authorities at present, that have been best illustrated by the number of Council's that have either declared a S114 notice or have indicated that they are on the edge of declaring one. Also, given the uncertainty around future finance settlements and a new spending review period, the reserve will enable the Council to plan and manage any adverse implications by providing time to full consider any required actions. As such, the Council's Budget and Financial Strategy Reserve will be maintained.
- 2.8.4 Taken alongside the Council's proposed budget for 2024/25 and the MTFS to 2025/26, this reserves position is considered to be sustainable for the medium term. Future decisions on reserves would then continue be taken as part of the annual budget setting process.
- 2.8.5 The table below summarises the reserves balances over the medium term and includes the budgeted transfers to and from reserves as outlined in section 2.8.3.

2.8.6 Table 8 – Forecast Balances of Reserves

	Balance at 31 March 2023	Projected Balance at 31 March 2024	Projected Balance at 31 March 2025	Projecte d Balance at 31 March 2026
	£m	£m	£m	£m
General Fund Minimum Balance	25.0	25.0	25.0	25.0
Corporate Reserves				
Budget and Financial Strategy	14.6	14.6	14.6	14.6
Transformation	0.0	0.0	0.0	0.0
Business Rates	4.0	4.0	4.0	4.0
Corporate Revenue Grants Reserve	3.6	3.6	3.6	3.6
Covid Recovery Fund	1.1	0.2	0.0	0.0
Local Council Tax Support Grant	1.2	1.2	0.0	0.0

Collection Fund Income Guarantee Grant	0.7	0.7	0.0	0.0
Treasury Management Savings	12.4	10.1	5.4	4.5
Total	37.6	34.4	27.6	26.7
Total General Fund Minimum Balance and Corporate Reserves	62.6	59.4	52.6	51.7

2.8.7 Whilst the proposed Budget and MTFS position proposes a use of £10.9m of reserves across the period 2023/24 to 2025/26, it should be noted that £3m of this use is for specific projects to support residents with the impact from the cost of living crisis (Energy Crisis Support Scheme and Local Council Tax Support Top Up). In addition, it is also worth noting that the Council's projected balance of reserves as at the end of 2025/26 is £8m higher than it was expected to be when the Council agreed its Budget for 2023/24. This improvement, given the significant challenges facing Local Authority finances, is testament to the Councils robust financial management and decision making across this period.

2.9 Community Leadership Fund

- 2.9.1 The 2021/22 Budget approved by Council, included revenue and capital budgets that are devolved to individual Elected Members (Community Leadership Fund) or the ward as a whole (Capital Budget). These are provided to members to deliver revenue and capital projects within their wards during their time in office. As such any unspent balance of CLF or capital can be carried forward at the year end, for all financial years except for local election years. For example, in the current election cycle, these budgets can only be carried forward at the end of the following years, into the next financial year:
 - 2021/22
 - 2022/23
- 2.9.2 For the 2023/24 financial year, carry forward of unspent balances will not be permitted at the end of March 2024, ahead of the May 2024 elections.
- 2.9.3 As a result of the May 2024 elections a new cycle of Community Leadership Funding will commence. The allocations per member/ward will be on the same basis as previously provided, as set out below.
 - Each Elected Members will receive £1,584 Community Leadership Fund. This is Revenue funding.
 - Two member wards will receive £7,120 Capital Budget.
 - Three member wards will receive £10,680 Capital Budget.
- 2.9.4 These budgets will be provided to Members to deliver revenue and capital projects within their wards during their time in office. As such any unspent balance of CLF or capital can be carried forward at the year end, for all

financial years except for local election years. Where carry forward is required those balances will be transferred to the Corporate Revenue Grants Reserve or held within Capital Grants Unapplied. For example, in the current election cycle, these budgets can only be carried forward at the end of the following years, into the next financial year:

- 2024/25
- 2025/26
- 2026/27

2.10 Business Rates Reliefs

- 2.10.1 Revaluation 2023 and Transitional Relief
- 2.10.2 From 1 April 2023, the rateable values of all non-domestic properties in England will be updated by the Valuation Office Agency to reflect the property market as at 1st April 2021. This ensures business rates bills are fairly distributed across all non-domestic properties and reflect changes in market conditions since 2015.
- 2.10.3 A new Transitional Relief Scheme was introduced in 2023 to help those ratepayers who are facing higher bills as a result of the revaluation.
- 2.10.4 2024/25 Retail, Hospitality and Leisure (RHL) relief scheme
- 2.10.5 In the Autumn Statement 2023 the Chancellor announced an extension to the new business rates relief scheme for retail, hospitality, and leisure properties.
 - The 2023/24 Retail, Hospitality and Leisure (RHL) relief scheme provided eligible, occupied, retail, hospitality, and leisure properties with 75% relief, up to a cash cap of £110,000 per business.
 - Under the cash cap, no ratepayer can in any circumstances exceed the £110,000 cash cap across all of their hereditaments in England. Where a ratepayer has a qualifying connection with another ratepayer then those ratepayers should be considered as one ratepayer for the purposes of the cash caps.
 - The RHL relief scheme guidance provides local authorities with information about the intended operation and delivery of the policy.
 - The Government anticipates that local authorities will include details of the relief to be provided to eligible ratepayers for 2024/25 in their bills for the beginning of the 2024/25 billing cycle.
- 2.10.6 <u>2024/25 Supporting Small Business (SSB) Relief Scheme</u>
- 2.10.7 In the Autumn Statement 2022 the Chancellor also announced a new Supporting Small Business (SSB) relief scheme which will cap bill increases at £600 per year for any business losing eligibility for Small

Business Rate Relief or Rural Rate Relief at the 2023 revaluation. This will continue for 2024/25.

- 2.10.8 The Government anticipates that local authorities will include details of the relief to be provided to eligible ratepayers for 2024/25 in their bills for the beginning of the 2024/25 billing cycle.
- 2.10.9 Local Newspapers Relief Scheme
- 2.10.10 A business rates relief for local newspapers was introduced by the Government in April 2017 for a period of 3 years. The relief provides a £1,500 discount for office space occupied by local newspapers. This is limited to one discount per local newspaper title and per property. The Government has determined that the relief will continue for a further 5 years until 31 March 2025.
- 2.10.11 Cabinet are recommended to propose to Council that these business rates reliefs are applied for 2024/25 in line with Government guidance. In addition, should Government introduce other rates reliefs, the reliefs will be applied in line with Government guidance. Backdating of applications for discretionary relief will be restricted to the 1st April of the previous financial year from the date the application was received or eligibility became known.

2.11 Procurement – Supplier Faster Payments

2.11.1 Since April 2020 the Council has adopted a range of principles and measures to provide faster payment (i.e. payment earlier than the standard 30 day payment terms) to Suppliers, where invoices have been reconciled, with a targeted approach to support local suppliers and Small to Medium Enterprises (SMEs). This was done initially to provide support during the Covid-19 pandemic to ensure cash-flow within businesses was maintained to avoid supply chain collapse and help protect jobs. The Council has however recognised the economy has not recovered or returned to pre-pandemic levels and is now facing other significant financial pressures resulting from rising inflation and energy costs. It is proposed that these principles and measures are maintained for a further 12 month period covering the 2024/25 financial year.

2.12 Capital Strategy/Capital Programme Update

2.12.1 The Capital Strategy and proposed Capital Programme to 2027/28, which sets out the Council's future capital investment plans, will ensure that investment decisions are clearly aligned with the Council's strategic priorities, vision for Rotherham and the Council Plan. The Capital Programme covers 2023/24 through 2027/28, so that the Council has a Capital Programme, aligned with the Council's MTFS. For the financial years from 2025/26 to 2027/28 the inclusion of capital grants are largely based on estimates and will be updated as Government confirm annual allocations, in line with the Council Financial & Procurement Procedure Rules.

- 2.12.2 The Council's Capital Strategy and Capital Programme to 2025/26 was approved by Council in March 2023 within the Budget and Council Tax 2023/24 Report. This has been further refreshed and updated as part of this Budget report and the reporting to Cabinet and Council carried out during 2023/24.
- 2.12.3 The Financial Outturn 2022/23 report approved by Cabinet in July 2023 set out an updated Capital Programme taking into account slippage on capital schemes during 2022/23 which was mostly re-profiled into future years.
- 2.12.4 Further individual new capital projects already approved during 2023/24 are incorporated into the updated Capital Programme which is set out in Appendices 3C to 3F.
- 2.12.5 This report proposes a number of further additions to the Capital Programme to 2027/28 which are set out in Appendix 3A. It is proposed that these priority capital investment schemes will be added to the Council's Capital Programme following Council approval.

2.12.6 Priority Capital Investment – General Fund

2.12.7 A number of new capital schemes are being proposed for inclusion into the Capital Programme 2024/25 to 2027/28. A list of the new schemes is provided at Appendix 3A and 3B, along with a summary view of the scheme business case. These new proposals will be funded by £33.194m of corporate resources, with the revenue implications of this built into the Council's proposed Budget and Treasury Management Strategy. They are listed below;

Table 9 Proposed Capital Budget Investments

Council Plan Theme	New Capital Proposal	Corporate Resource Required £'000s	
Every Child	Every Child able to Fulfil their Potential		
CAP1	SEND Hub	165	
CAP2	Children's Playgrounds Programme	919	
People are safe, healthy, and live well			
CAP3	Our Places Fund	2,000	
CAP4	Roads, Footways and Highway Drainage Repairs to 2028	18,000	
CAP5	Traffic Signals	400	
CAP6	Road Safety - Small Scale Schemes	400	
CAP7	Street Lighting Concrete Column Replacement Works	1,340	

CAP8	Clifton Park Watersplash Replacement	900
CAP9	Strategic Acquisitions	1,000
A Cleaner,	Greener Local Environment	
CAP10	Flood Alleviation Works Fund - including Eel Mires Dike Flood Alleviation Scheme & Whiston Brook Flood Alleviation Scheme (Construction Phase)	5,500
CAP11	Ash Dieback Mitigation	1,000
CAP12	Thrybergh County Park Paths Improvement	325
CAP13	Increased Capital for Street Bin Maintenance	310
CAP14	Principal Towns Cleansing	168
One Counc	il Approach	
CAP15	Rotherham Archives and Local Studies Digital upgrade	22
CAP16	Community Safety and Street Scene – Customer and Digital Plan	745
	Total	33,194

2.12.8 Every Child able to Fulfil their Potential

2.12.9 The Council will invest £1.8m in improving facilities for families and young people to enjoy across the borough by investing in a three-year Playgrounds Programme, encouraging people to live healthy and active lives. In addition, the Council will replace the Water Splash play area at Clifton Park, ensuring that this continues to be a family favourite attraction in the borough.

2.12.10 People are safe, healthy, and live well

- 2.12.11 The Council is making a series of additional investments to ensure that every neighbourhood is thriving. This includes investing £2m over the next two years in a programme of public realm improvements through the Our Places fund. This will improve the quality of place across the borough for residents by strengthening the appeal of the public realm, inspiring greater pride in neighbourhoods.
- 2.12.12 Following the success of the £24m to 2024 roads programme and the positive outcomes it has achieved the Council will continue to invest in the road network. Importantly, this includes a broader £22m programme of investment to repair roads, footways and highway drainage across the borough up to 2028. To complement this the Council will invest £400k over the next two years in a series of schemes to improve road safety.

2.12.13 A Cleaner, Greener Local Environment

- 2.12.14 Following the devastating floods in October, through the Budget proposals a further £9.8m will be invested in flood defences to make the borough more resilient to a changing climate. Following the completion of the Section 19 report into the October floods, consideration will also be given to what measures are required to protect the Catcliffe community from the devastating impacts of flooding.
- 2.12.15 Finally, the Council will invest £1.5m in the natural environment and the facilities that enable residents to benefit fully from this. From improving the footpaths in Thrybergh Country Park providing inclusive, year-round access to this asset to mitigating the impacts of ash dieback and increasing capacity and expertise to improve biodiversity and effectively manage trees, collectively this activity will create a greener borough.

2.12.16 One Council Approach

- 2.12.17 Whilst the entirety of the budget seeks to improve the services being provided to residents across the borough, a number of additional measures are proposed to improve customer experience. This includes investing an additional £745k over the next two years to deliver the Community Safety and Street Scene Customer and Digital Plan. Designed to improve engagement and satisfaction with residents, a series of improvements will be delivered to provide high quality services that are modern, efficient, informative and effective.
- 2.12.18 There are a number of project specific changes that are being added to the Capital Programme as part of the Council's December Financial Monitoring report to 12th February Cabinet. However, there is a change to the Council's planned use of corporate borrowing that will require support via this Budget and Council Tax Report with referral onto Council.
 - £14m of Capital Right to Buy Receipts that are corporate resources and can be used for Housing or Regeneration are proposed to be added to the Housing capital programme to support the delivery of the Council's Housing Growth targets. This resource will be added to the Housing programme as a resource of last resort and only provided to support the Housing Growth programme delivery up to 2025/26. Should those resources not be required in that period due to alternative grant being identified or Housing Growth projects being delayed outside of this time period, the receipts will be return to being held corporately.

2.12.19 Annual ongoing expenditure commitments - General Fund

2.12.20 A number of new capital schemes are being added to the Capital Programme 2023/24 to 2027/28 to finance essential annual capital investments. These investments are essential to the Council's operations and therefore are not proposed as investment decisions as they have to take place, for example the Council needs to have a finance system, which is one of the new capital investment proposals, or the Council needs to

maintain the quality of its operational buildings. A list of these essential investments is provided at Appendix 3A. These new proposals will be funded by £29.535m of corporate resources, with the revenue implications of this built into the Council's proposed Budget and Treasury Management Strategy.

- 2.12.21 With regards to the Council's capital spending plans, the Council will need to closely consider the level of prudential borrowing it incurs moving forwards post the 2024/25 Budget to ensure that the Council's overall debt position is manageable, can be sustainably financed within the Council's Treasury Management Budgets (revenue) and to help guard against interest rate risk. Therefore, moving forwards the Council will need to look to ensure that it's Minimum Revenue Provision (MRP), the process at which the Council sets aside funding for the repayment of debt, exceeds the annual level of borrowing undertaken, so that the total debt position starts to be reduced.
- 2.12.22 The Council's approach to future borrowing is covered in the Treasury Management Strategy at Appendix 9. Though it should be noted that this will be a strategy for future rounds of capital investment and Budget setting rather than for the current 2024/25 Budget and MTFS update where the level of capital borrowing has been factored into the revenue budget projections.

2.12.23 Housing Revenue Account (HRA)

2.12.24 The Housing Revenue Account Capital Programme has also been updated to 2027/28, in line with the updated HRA Business Plan approved by Cabinet on 22nd January 2024 and being considered by Council on 28th February 2024. HRA capital programme information is set out in Appendices 3E and 3F.

2.12.25 Housing Capital Programme

- 2.12.26 The Council has a statutory duty to maintain its council stock under the Housing Act 1985. To execute this an annual capital budget is allocated via the HRA Business Plan so that investment can be delivered across the portfolio.
- 2.12.27 The Council is required to maintain its stock to several different standards, in relation to Asset Management the following key areas must be adhered to:
 - Decent Homes Standard
 - Various Health and Safety Legislation including but not restricted to:
 - Fire Safety
 - Gas Safety
 - Electrical Safety
 - Asbestos Management

In addition to this the aim is to also:

- Improve energy efficiency of our tenants' homes
- Invest in communal and external environment
- 2.12.28 In 2024/ 25 it is proposed to invest £30.5m in the Councils housing stock. This will pay for items such as new kitchens, bathrooms, boilers and roofs where it is far more cost effective to do these on a planned programme of works.
- 2.12.29 The HRA Business Plan also includes £126m additional investment to deliver hundreds of new Council homes by the end of 2025/26. £33.038m of this investment is proposed for delivery in 2024/25. For the purposes of the HRA Business Plan, investment has been assumed to support delivery of an additional 565 new homes from 2024/25 onwards.
- 2.12.30 A summary of the proposed investment in the 2024-25 Housing capital Programme is shown in the table below.

Description	Budget £m
Housing Revenue Account	63.538
General Fund	1.76
Disabled Facilities Grant	2.197
Total	67.495

2.12.31 The HRA programme for 2024/25 has been included into the capital programme with a more detailed breakdown as shown at Appendix 3E and 3F.

2.12.32 Capital Strategy

- 2.12.33 The Capital Strategy will deliver a Capital Programme that is affordable and sustainable and contributes to the Borough's economic growth. It will also ensure that the Council is able to fully contribute to the delivery of the South Yorkshire Mayoral Combined Authority (SYMCA) Strategic Economic Plan and maximise the potential for securing capital funding from the SYMCA. The Council will continue to build upon the successes of recent years in the development and approval of funding bids, such as Towns Fund and Levelling Up Fund in order to maximise the impact that the Council can have on the borough through capital investment.
- 2.12.34 The revenue impact of the Capital Strategy is reflected in this report and the prudential borrowing requirement arising from the Capital Programme is reflected in the Prudential Indicators and Treasury Management and Investment Strategy.

2.12.35 **Proposed Capital Programme 2023/24 to 2027/28**

2.12.36 The Capital Programme is now extended to include 2026/27 and 2027/28, to reset the Capital Programme to five years (current year + four years).

As a result, the Programme now includes £62.729m of new capital investments proposals to be funded by corporate resources that are being proposed for approval as part of this Council's Budget and Council Tax Report 2024/25.

2.12.37 In addition, the Programme will also now include a further two years of the HRA programme, £61.203m. Finally, in adding the two additional years to the Capital Programme further estimates of capital grant funding have been added. The overall Capital Programme for the period 2023/24 to 2027/28 is now £661.350m, General Fund programme of £460.019m and HRA Programme of £201.331m. The table below indicates the split of the Capital Programme across the Council's Directorates.

Table 10 – Proposed Capital Programme 2023/24 to 2027/28

Directorate	2023/24	2024/25	2025/26	2026/27	2027/28	Total
	Budget	Budget	Budget	Budget	Budget	Budget
	£m	£m	£m	£m	£m	£m
General Fund Capital						
Children and Young People's Services	6.760	9.955	17.719	6.360	6.310	47.104
Regeneration and Environment	94.847	144.495	64.072	16.220	13.432	333.066
Adult Care & Housing	5.722	20.893	5.427	4.827	4.827	41.696
Assistant Chief Executive	0.345	0.210	0.210	0.210	0.210	1.185
Finance and Customer Services	3.976	5.143	21.300	3.559	2.990	36.968
Total General Fund Capital	111.650	180.696	108.728	31.176	27.769	460.019
Total HRA Capital	40.736	65.601	35.268	30.321	29.404	201.331
Total RMBC Capital Programme	152.386	246.297	143.996	61.497	57.173	661.350

2.12.38 Funding the Capital Programme

2.12.39 Appendices 3C & 3E shows how the Council proposes to fund the projects and changes to the Capital Programme for which approval is being sought, together with the funding of the existing approved Capital Programme projects. As indicated above, the Council's Revenue Budget and Medium Term Financial Strategy contains provision for the revenue implications of the Capital Programme including prudential borrowing costs.

- 2.12.40 The Council held no General Fund capital receipts and £15.7m of Right to Buy (RTB) receipts as at 31st March 2023. In addition, the Council anticipates further capital receipts to be generated across the Capital Programme period 2023/24 to 2027/28. The total amount of capital receipts planned to support the proposed General Fund Capital Programme including flexible use is £1.9m. The planned use of HRA receipts within the HRA programme is £12.9m, this is based on the continuing sale of properties under RTB, and private sales generated through the Councils new build housing schemes.
- 2.12.41 The table below shows how each year of the Capital Programme will be funded:

Table 11 – Funding of the Proposed Capital Programme 2023/24 to 2027/28

Funding Stream	2023/24 Budget £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	Total Budget £m
Grants and Contributions	46.099	90.815	52.116	12.747	11.467	213.243
Unsupported Borrowing	64.747	89.056	55.966	18.289	16.159	244.217
Capital Receipts	0.675	0.691	0.509	0.000	0.000	1.875
HRA Contribution	0.130	0.134	0.137	0.140	0.143	0.684
Total Funding - General Fund	111.651	180.696	108.728	31.176	27.769	460.019
Grants and Contributions	1.399	1.120	-	-	-	2.519
Unsupported Borrowing	1.230	17.340	4.935	1.309	0.604	25.418
Housing Major Repairs Allowance	31.961	33.582	25.033	24.092	23.965	138.632
Capital Receipts	4.190	7.739	0.586	0.206	0.121	12.843
Revenue Contribution	1.957	5.820	4.714	4.714	4.714	21.920
Total Funding - HRA	40.736	65.601	35.268	30.321	29.404	201.331
Total	152.387	246.297	143.996	61.497	57.173	661.350

- 2.12.42 The Council's funding strategy in respect of the Capital Programme will be based on the following key principles:
 - (i) Capitalisation opportunities will be maximised, where accounting rules allow.
 - (ii) The Government's capital receipts flexibilities will be maximised to fund revenue transformational expenditure, if required. As a

- general principle, capital receipts will be earmarked to minimise revenue costs.
- (iii) All decisions on capital financing are delegated to the Council's Section 151 Officer as agreed by Council.

2.13 Treasury Management Issues

- 2.13.1 Treasury Management is the management of the Council's cash flows, its banking, money market and capital transactions, the effective control of risks associated with these activities and the pursuit of optimum performance associated with those risks.
- 2.13.2 The Treasury Strategy has associated Prudential Indicators (PIs) which have to be approved by Council prior to 1st April each financial year in order to comply with the various statutory frameworks within which the treasury function has to operate.
- 2.13.3 The Prudential Code requires the Council to approve and monitor a minimum number of Pl's in order to inform the capital decision making process and support capital investment decisions. These Pls are mandatory.
- 2.13.4 The Capital Finance Regulations 2008 require the Council to approve a Minimum Revenue Provision (MRP) statement which sets out the methods the Council will use to determine the appropriate amount of MRP to charge against the revenue budget.
- 2.13.5 The Treasury Management Strategy is integral to the overall Budget Strategy and to the management of the Capital Programme.
- 2.13.6 Details of the Treasury Management issues are contained in Appendix 9. However, the key issues that the Council's Treasury Management service will monitor closely is the current increase in the Bank of England Base Rate and its impact on the cost of borrowing. The Council's approach and mitigation of this issue is covered within Appendix 9.

2.14 Report of the Strategic Director - Finance and Customer Services (the Council's Responsible Financial Officer)

- 2.14.1 Section 25 of The Local Government Act 2003 requires the 'Chief Financial Officer' (The Strategic Director Finance & Customer Services at Rotherham Council) to report to Council on the following matters in making decisions on the budget and financial strategy:
 - the robustness of the estimates made for the purposes of the calculations;
 - the adequacy of the proposed financial reserves.

- 2.14.2 In addition, it is recognised as good financial management for the Council to identify target levels for reserves and balances that are based on a thorough understanding of its needs and risks.
- 2.14.3 The contents of this budget and financial strategy report is the mechanism by which positive assurances are made by the Strategic Director Finance & Customer Services about the adequacy of the proposed financial reserves.
- 2.14.4 The Strategic Director Finance & Customer Services gives her assurance that the budget estimates for 2024/25 are robust overall when considered in conjunction with the budget proposals identified in the report, the Reserves Strategy and medium term financial projections. The Council continues to face significant financial pressures in respect of social care and continues to be faced with economic uncertainty, high inflation and unprecedented increases in energy costs. However, the Council has also demonstrated over recent years, an ability to manage difficult financial challenges. Along with managing year on year cost pressures within overall budgets, it has developed a robust Medium Term Financial Strategy which has included rebuilding reserves levels to create a more sustainable financial platform for the future. This means the Council is able to withstand the huge and unexpected inflationary impact on budgets over the last two years through a combination of active cost reduction measures, the use of some of those accumulated reserves and through its Treasury Management Strategy. It is therefore able to set a balanced budget for 2024/25 without needing to implement cuts to front line services. The remaining reserves ensure that the Medium Term Financial Strategy is robust despite the ongoing substantial risk caused by the current economic situation.
- 2.14.5 This assurance is predicated on Directorates continuing to progress all appropriate actions to reduce their spending for the remainder of the year, including delivery of the agreed savings and cost reductions, in particular:
 - Reducing the number of exceptionally high cost placements and also reducing the unit cost of placements, within Children's Social Care. Also significantly increasing the number of foster care placements in line with budgeted plans.
 - Successful management of the demand, market and provider pressures in Adult Social Care within the budget allocated, ensuring appropriate care and support is in place in accordance with the service development programme.
 - A successful resolution to the remaining budget pressures within the Regeneration and Environment Directorate which require the Directorate to identify actions to ensure that services can be provided within the available funding envelope.
- 2.14.6 The key fundamental principles of the report's recommendations which the Strategic Director Finance & Customer Services has considered in giving this assurance are:

- That the budget strategy for 2024/25 is approved as set out in the report.
- That Directorates manage their finances within the clearly defined cash-limits approved as part of this budget. Whilst the budget risk is recognised, Strategic Directors must bring forward options to mitigate any cost overruns in accordance with Financial Procedure Rules in order that formal decisions can be made where necessary.
- That Council approves the updates to the Medium Term Financial Strategy to 2025/26 and agrees to the proposals to manage a balanced budget in 2024/25.
- That the revised Reserves Strategy is approved which will see the General Reserves Minimum Balance remain at £25.0m over the medium term financial strategy period. It is not to be called upon for further purposes save in exceptional circumstances with the agreement of the Leader of the Council, Chief Executive and the Strategic Director Finance & Customer Services and approved by the appropriate body of the Council in accordance with the Constitution.
- 2.14.7 The reserves position will need to be kept under review to ensure that the Council maintains a robust budget and sound financial base.
- 2.14.8 The Council continues to operate in a tight financial climate by continuing to exercise tight spending controls including the application of stringent recruitment and procurement controls. However, whilst a significant degree of the Councils projected outturn position for 2023/24 relates to unexpected and significant inflationary cost increases, there are also continuing cost overruns in children's social care (placement costs) and in Home to School Transport (increasing demand). Whilst these are national problems, it is important that the costs are reduced as much as possible if the Council is to remain financially stable and sustainable.
- 2.14.9 Within the current financial climate, effective and carefully planned use of reserves is ever more critical to the Council's ability to maintain a robust balanced budget whilst delivering its budget objectives to protect the most vulnerable people and those in need.
- 2.14.10 Services have achieved necessary and substantial levels of budget savings and cost reductions in recent years and now need to conclude that delivery. Whilst there are no new savings proposals within this budget, the potential gap in 2025/26 will need to be addressed in the future should there be no indication of improved future settlements over the coming months. There is also an ongoing risk in relation to the demand for adult care services which needs to be closely monitored as this could create an unavoidable additional demand on the Councils finances. However, reserves levels, whilst not high, are sufficient to enable the Council to manage these risks over the medium term and to avoid making cuts now that may be unnecessary in the future and so avoids adverse impact on

residents and protects priority services. Through being aware of the current challenges the Council has been able to plan for this new economic position and set a budget which retains a sufficient balance in reserves to ensure the impact of further unexpected volatility can be mitigated without impact on services to residents.

3. Options considered and recommended proposal

3.1 These are set out in Section 2 above.

4. Consultation on proposal

- 4.1 From 8th December 2023 to 14th January 2024, the Council held an online consultation which provided broad information on income and expenditure as well as a link to the March 2023 Budget Report. The Council also consulted individually with key partners. There were 112 responses from the public, 1 from key partners. The report on the consultation is attached at Appendix 4.
- 4.2 The Council's Overview and Scrutiny Management Board (OSMB) will consider this report including the outcomes of the consultation at its meeting on 7th February 2023.
- 4.3 With regard to the proposed changes to the Capital Strategy and Capital Programme, consultation has taken place with elected Members and officers engaged in capital projects across Directorates.

5. Timetable and Accountability for Implementing this Decision

- 5.1 The Council is required to set its annual budget before the 11 March each year. Strategic Directors are responsible for ensuring the delivery of savings proposals within their Directorate Cash Limit approvals.
- The delivery of savings will be closely monitored through the Council's financial monitoring arrangements and reported to Cabinet throughout the year. Should it be necessary remedial actions to be identified and implemented to maintain spend within the approved budget limit.

6. Financial and Procurement Advice and Implications

- The financial implications are set out in detail in Section 2 above.
- In summary, the report recommends a 1.5% increase in the basic rate of Council Tax (excludes precepting bodies) and a 2% Adult Social Care Precept on Council Tax. The report proposes a General Fund Revenue Budget for the Council for 2024/25 of £320.008m.
- 6.3 It should be noted that the proposed revenue budget includes:
 - Provision for pay awards and major contractual inflation.
 - In line with Council policy, it is expected that any other inflationary pressures will be contained within Directorate Cash Limit budgets.

- Income inflation a 6.0% overall increase to income budgets for Council Fees and Charges in line with the Council's Medium Term Financial Strategy.
- Any revenue implications from the approved Capital Programme are fully reflected in the Council's 2024/25 Revenue Budget, its Medium Term Financial Strategy and the Prudential Indicators and Treasury Management and Investment Strategy.
- 6.5 All procurement activity (revenue and capital) must be procured in compliance with the Public Contracts Regulations 2015 (as amended) and the Council's own Financial and Procurement Procedure Rules. Consideration will be given through the Council's pre-procurement activity to determine the most appropriate route to market along with all associated implications that need to be addressed either through the tender process and/or resulting contract which is awarded.
- 6.6 Treasury Management forms an integral part of the Council's overall financial arrangements. The assumptions supporting the capital financing budget for 2024/25 and for the future years covered by the MTFS of the Council have been reviewed in light of the current economic and financial conditions and the revised future years' Capital Programme.
- 6.7 The proposed Treasury Management and Investment Strategy is not forecast to have any further revenue consequences other than those identified and planned for in both the Council's 2024/25 Revenue Budget and approved MTFS.

7. Legal Advice and Implications

- 7.1 When setting the budget, the Council must be mindful of the potential impact on service users. In particular, Section 149 of the Equality Act 2010 imposes an obligation on Members to have due regard to protecting and promoting the welfare and interests of persons who share a relevant protected characteristic (age; disability; gender re-assignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex and sexual orientation). Case law has clarified that there is no obligation on a local authority to carry out an equality impact analysis of the high level strategic budget setting process. Once the budget has been set and as spending decisions are made service by service, and as policies are developed within the constraints of the budgetary framework, proposals will be further considered by Members and will be subject to an appropriate and proportionate assessment of any equality implications.
- 7.2 In coming to decisions in relation to the revenue budget and Council Tax the Council has various legal and fiduciary duties. The Council is required by the Local Government Act 1992 to make specific estimates of gross revenue expenditure and anticipated income leading to the calculation of the council tax requirement and the setting of the overall budget and Council Tax. The amount of the council tax requirement must be sufficient to meet the Council's legal and financial commitments, ensure the proper discharge of its statutory duties and lead to a balanced budget.

- 7.3 In exercising its fiduciary duty the Council should be satisfied that the proposals put forward are a prudent use of the Authority's resources in both the short and long term; that the proposals strike a fair balance between the interests of Council Tax payers and ratepayers on the one hand and the community's interests in adequate and efficient services on the other; and that they are acting in good faith for the benefit of the community whilst complying with all statutory duties. Officers have addressed the duty to strike a fair balance between different elements of the community and the interests of Council Tax and Business Rate payers in developing the budget proposals set out in this report.
- 7.4 All capital projects require input from Legal Services in relation to contracts. The Council must ensure that robust contractual arrangements are put in place, specifications are clearly defined, and it is clear which project risks are the responsibility of the Contractor and which remain with the Council. This is to avoid potential contractual disputes and limit the financial impact on the Council arising from them.
- 7.5 It is a requirement that changes to the Council's prudential indicators are approved by Council.
- 7.6 It is also a requirement that the Council's Minimum Revenue Provision Policy Statement for each financial year is approved by Council.

8. Human Resources Advice and Implications

- 8.1 The Councils headcount has increased in line with the expectations set in the Council's Budget and Council Tax Report 2022/23, moving from 4,948 to 5,084. The revenue budget investment proposals included within this report may increase the headcount should they be approved.
- Where any savings proposal will have an impact on staff, any change will be subject to the Council's consultation procedures.

9. Implications for Children and Young People and Vulnerable Adults

- 9.1 As detailed within Section 2.
- 9.2 The Budget proposals continue to support and protect the most vulnerable children and adults in Rotherham and the income generated from the 2% Adult Social Care Precept on Council Tax will be directly allocated to the Adult Social Care budget.

10. Equalities and Human Rights Advice and Implications

- 10.1 The proposals contained within the budget have been developed with the aim of minimising the impact on residents and the services they receive and the impact on the Council's employees.
- 10.2 As such these additional savings proposals will be considered using their own EIA and following the Council's Human Resource policies and

procedures to ensure that appropriate engagement, consultation and support is provided to impacted staff. In addition, any likely impacts on residents will be assessed by individual services to ensure that any that are disproportionate in relation to protected groups, are considered and mitigated against where possible.

11 Implications for CO2 Emissions and Climate Change

11.1 The potential impact on the level of CO2 emissions and climate change of the Council's Budget and in particular the new investments proposed within this report are outlined in appendix 11. Each of the investment proposals will need to consider the impact on CO2 emissions and climate change as the business cases for these investments are developed further.

12 Implications for Partners

Where the Council is working with partner organisations on specific proposals, for example in Health, the Police and other government agencies, these proposals have been developed in conjunction with these organisations.

13 Risks and Mitigation

- To any extent that approved budget savings or compensating mitigations are not achieved, this will require a drawdown on reserves. The reserves strategy shows that there is a sufficient balance of reserves to mitigate overall budget risk, however, a continued call on the reserves over and above that planned over the medium term would be financially unstainable.
- The Capital Programme is funded through a number of sources: Prudential borrowing, capital grants and contributions, revenue contributions and capital receipts. The Council will need to closely consider the level of prudential borrowing it incurs moving forwards post the 2024/25 Budget to ensure that the Council's overall debt position is manageable, can be financed within the Council's Treasury Management Budgets and to help guard against interest rate risk. There is also potential risk that the future years funding from Government Grants and external sources may vary from that estimated.
- Financial Services work closely with Senior Officers and Project Managers to monitor project expenditure and performance through the Capital Programme Monitoring and Delivery Board (CPM&DB). Improvements, like this, introduced to the Capital Programme governance arrangements and enhanced reporting requirements help to ensure that Members will receive early notice of any specific project issues. This will enable early intervention to take place to bring projects back on timetable and cost, or if necessary, agree an additional capital programme funding approval. Where elements of the Programme are reliant on future grant funding, future projects will be continually reviewed to match the programme against funding availability.

- The proposed Treasury Management and Investment Strategy seeks to minimise the risks inherent in operating a Treasury Management function during these difficult economic and financial conditions.
- Operational Treasury Management guidelines will continue to be kept in place and reviewed to ensure they are appropriate given the circumstances faced, supported by regular monitoring to ensure that any risks and uncertainties are addressed at an early stage and hence kept to a minimum.

14 Accountable Officers

Judith Badger, Strategic Director - Finance and Customer Services Rob Mahon, Assistant Director - Financial Services

Approvals obtained on behalf of Statutory Officers:-

	Named Officer	Date
Chief Executive	Sharon Kemp	29/01/24
Strategic Director of Finance &	Judith Badger	29/01/24
Customer Services	_	
(S.151 Officer)		
Assistant Director, Legal Services	Phillip Horsfield	29/01/24
(Monitoring Officer)	-	

Report Author: Rob Mahon, Assistant Director - Financial Services

01709 854518 or rob.mahon@rotherham.gov.uk

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COUNCIL TAX BASE 2024/25

BAND D EQUIVALENT PROPERTIES

										Adjustment for estimated collection	Total (after adjustment for estimated
AREA	Band A	Band B	Band C	Band D	Band E	Band F	Band G	Band H	Total	rate at 96%	collection rate)
Anston	440.48	1,093.37	438.83	384.73	398.90	216.01	73.30	7.50	3,053.12	122.12	2,931.00
Aston	1,155.85	1,376.01	700.07	637.36	603.39	127.81	24.20	1.00	4,625.69	185.03	4,440.66
Bramley	616.36	414.81	651.74	439.71	229.08	43.84	17.28	1.00	2,413.82	96.55	2,317.27
Brampton Bierlow	587.74	162.97	124.17	293.55	129.90	4.29	2.13	-	1,304.75	52.19	1,252.56
Brinsworth	722.21	1,199.76	354.90	145.13	16.40	2.90	1.30	-	2,442.60	97.70	2,344.90
Catcliffe	321.28	155.83	100.19	55.51	1.20	2.20	-	-	636.21	25.45	610.76
Dalton	1,234.35	420.99	603.83	251.70	257.45	28.20	11.30	1.00	2,808.82	112.35	2,696.47
Dinnington	1,127.75	448.20	357.00	566.45	141.68	58.78	17.90	2.00	2,719.76	108.79	2,610.97
Firbeck	4.83	20.40	21.24	14.00	48.45	42.20	40.00	-	191.12	7.64	183.48
Gildingwells	2.29	0.82	2.49	6.30	11.30	18.42	1.70	-	43.32	1.73	41.59
Harthill	153.79	102.03	98.24	123.06	111.81	114.80	60.17	-	763.90	30.56	733.34
Hellaby	29.53	178.44	24.39	16.30	8.60	-	-	-	257.26	10.29	246.97
Hooton Levitt	5.03	5.68	1.60	3.55	15.58	16.60	6.30	2.00	56.34	2.25	54.09
Hooton Roberts	4.81	2.30	8.43	13.58	26.82	16.37	10.80	-	83.11	3.32	79.79
Laughton	86.97	54.77	43.30	111.09	83.67	69.30	32.97	-	482.07	19.28	462.79
Letwell	0.81	2.10	0.90	4.50	19.60	20.90	21.30	-	70.11	2.80	67.31
Maltby	2,236.51	696.08	673.90	595.49	109.27	32.78	36.30	5.00	4,385.33	175.41	4,209.92
Orgreave	24.29	162.10	22.17	2.00	-	1.40	1.67	-	213.63	8.55	205.08
Ravenfield	97.77	100.89	289.32	236.92	223.76	105.43	15.80	-	1,069.89	42.80	1,027.09
Thorpe Salvin	10.86	7.82	13.32	30.05	46.70	69.00	42.07	3.00	222.82	8.91	213.91
Thrybergh	646.27	70.62	56.09	59.50	47.08	39.36	21.38	-	940.30	37.61	902.69
Thurcroft	974.38	438.81	333.59	320.25	75.10	47.77	24.57	-	2,214.47	88.58	2,125.89
Todwick	28.32	69.78	81.29	245.93	145.28	64.64	51.70	2.00	688.94	27.56	661.38
Treeton	393.87	230.87	36.17	167.86	139.49	22.00	1.70	4.00	995.96	39.84	956.12
Ulley	9.17	7.40	12.98	7.50	12.80	15.98	6.30	-	72.13	2.89	69.24
Wales	801.57	432.63	427.96	251.16	135.84	76.94	30.43	2.00	2,158.53	86.34	2,072.19
Waverley	59.95	348.98	422.17	500.12	222.82	13.50	-	-	1,567.54	62.70	1,504.84
Wentworth	38.21	102.94	109.93	104.94	110.42	67.92	42.13	10.00	586.49	23.46	563.03
Whiston	346.11	360.68	344.75	128.10	209.73	99.35	57.97	4.00	1,550.69	62.03	1,488.66
Wickersley	195.81	707.18	634.07	285.62	381.09	495.78	369.62	3.50	3,072.67	122.91	2,949.76
Woodsetts	59.30	193.79	130.92	95.80	60.27	36.50	30.80	11.50	618.88	24.76	594.12
Parished	12,416.47	9,569.05	7,119.95	6,097.76	4,023.48	1,970.97	1,053.09	59.50	42,310.27	1,692.40	40,617.87
	,,	2,200.00	.,	2,237.70	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_,_,,,,,,,,,			,5_0,	_,552	,027.07
Un-Parished	16,154.13	6,277.81	5,506.52	2,894.37	1,771.49	728.09	234.08	30.00	33,596.49	1,343.86	32,252.63
TOTAL	28,570.60	15,846.86	12,626.47	8,992.13	5,794.97	2,699.06	1,287.17	89.50	75,906.76	3,036.26	72,870.50
TOTAL	20,370.00	13,040.00	12,020.47	0,332.13	3,734.37	2,033.00	1,207.17	65.30	73,300.70	3,030.20	12,010.30

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Proposed Revenue Budget Investment Proposals 2024/25

Ref per template	Revenue Budget Investments Supported	2024/25 £'000	2025/26 £'000		
Every Child	able to Fulfil their Potential				
INV1	Early Help	370	370		
INV2	Baby Packs	360	360		
People are	safe, healthy, and live well				
INV3	Homelessness prevention and temporary accommodation	205	205		
INV4	Empty Homes Officer - Strategic Housing and Development	45	45		
INV5	CQC Lead	70	70		
INV6	Restorative Hate Crime Service	30	30		
Expanding Economic Opportunity					
INV7	Community Wealth Building	120	120		
A Cleaner,	Greener Local Environment				
INV8	Biodiversity Net Gain	50	50		
INV9	Principal Towns Cleansing	366	366		
INV10	Tree Service Improvements	79	79		
INV11	Bulky Waste Service	211	211		
One Council Approach					
INV12	Customer Services Call Handling	133	133		
INV13	Customer Services – Digital Customer Experience	157	157		
	Total Requirement	2,196	2,196		

Revenue Investment Plan			
Early Help			
Directorate: Children and Young People's Services			
Service Area:	Early Help		
Director Responsible for Delivery:	Nicola Curley		
Cabinet Portfolio Holder:	Cllr Cusworth		
Head of Finance	Ian Muffett, Finance Manager		
Unique Reference	INV1		

Financial Impact				
Financial Saving to be achieved £'000	2024/25 Perm	£370k investment		
	2025/26 Perm	£370k investment		

Details of Proposal (what will be achieved)

This proposal is based on a request to improve the Council's universal offer whilst taking the opportunity to consider the principles in the Government's 'Stable Homes Built on Love' plan and the flexibility this now facilitates in providing services across early help and social care boundaries.

At present, RMBC's Early Help offer is based around:

- Well-established children's centres that offer universal support to all new parents supporting the challenges of nurturing a new baby, parenting and links to health and early years' services to support all children up to 5.
- Targeted support for the whole family (0-19 years) for more vulnerable parents and children to address a range of issues that impact on families, including support in pregnancy; specialist parenting support; poor home conditions, neglect, substance misuse and special educational needs and disabilities etc.
- For older children, support is offered to help with understanding positive relationships, confidence and self-esteem, positive community engagement, behaviour management and continuing special educational and employment needs. Engagement is via outreach, street-based working, 1-2-1 and group support.
- The Council's Early Help teams also work with teenagers in families via an Early Help Assessment and support them with issues such as poor school

- attendance; prevention of involvement in anti-social behaviour and crime; relationship issues; and reducing the impact of parental conflict.
- The Council is keen to enhance the relational (restorative) and resilience focused approach to adolescent risk and to give Rotherham's young people the tools that they need to progress positively in life despite having grown up in families with entrenched issues.
- The nature and causes of adolescent risk differ to those faced by younger and older cohorts, teenagers have a distinct set of interconnected needs. Adolescents don't cope better because they are older, but this is an opportune time to explore strengths and opportunities as physiological changes occur during this time.
- Additional capacity in the Service will enable a stronger focus on self-efficacy, positive identity development, aspirations and life skills, using the relationship with workers as a tool to build the emotional resilience that they need which will be highly beneficial.

Building on this strong early help offer for Rotherham's children and families, the Council now wants to offer more varied activities and support, changing needs and aspirations of young people, particularly in light of the impact that the COVID 19 pandemic has had on young people.

Together with parents/carers and families, universal services seek to meet the needs of all children and young people so that they are happy, healthy and able to learn and develop securely. The Council wants to ensure that there is capacity to deliver a clear universal offer for all families in Rotherham, to support parents in caring for their children, and ensure that they know how to access this across the early help system. This needs to be evident in all Rotherham's children's centres and hub sites as well as in partner buildings and online, and families need to feel welcomed into local provision.

The Family Hubs programme is in its second year of development, and work is progressing to bring all services and partners together in the children's centres to provide easier access to a holistic offer in terms of health care, child development and parenting support. This is well underway, but there is considerably more to do prior to the programme end in 2025.

It is important that the Council is offering timely support and the opportunity for positive change as problems begin to emerge. It is important to equip young people and families with the tools that they need to develop increasing resilience and independence and encourage Partners to do the same. Universal youth work provision continues to be important in the pathway to adulthood, and it is important to provide access to services to support young people in dealing with the typical challenges of adolescence and helping to ensure that they remain in education and securely at home with their families.

To achieve this, the Council wants to do 3 things:

1. Add capacity to increase the reach of the offer to under 5s across the borough through the delivery of Rotherham's Statutory Children's Centres.

This includes delivery of additional universal activities including new birth celebration sessions; baby massage; baby first aid; treasure basket sessions; reach, roll and play sessions; talking tots; toddler yoga; stay and play groups; and baby weigh sessions. The locations for extra sessions will be divided equally across the north, south and central areas of the Borough and additional resource will enable additional delivery of group and digital support, adding 5 sessions per week, (300 sessions per annum) to the current offer.

- 2. Add capacity to further collaborate and develop the skills and expertise of the VCS sector to enhance their ability to deliver services to more children and young people across the Borough and increase the impact of the universal offer capacity of the voluntary sector. This will make it easier for young people and families to understand and access sessions as part of the Council's youth offer including creative, musical, gaming and sporting activities available for all young people. The added capacity will enable an additional 8 sessions per week (416 per annum) of the outreach & engagement offer across the borough and increase delivery of street-based work to engage with young people. Based within Early Help Outreach & Engagement teams this additional resource will enable a wider offer for children and young people across north, south and central areas. Work with the voluntary sector to build capacity will also be enabled with this additional resource. A key benefit of street-based youth work is that it can be delivered flexibly across the Borough targeting 'hot spot' areas in response to identified issues, such as anti-social behaviour or exploitation risk, as well as extending youth provision across the borough. Street-based youth work can also be delivered from community and leisure venues, however, it engages with young people in their own communities and 'on their own turf'. Street-based provision allows the flexibility to utilise creative and innovative approaches to engage with young people, help them to identify their skills, passions and to share their voice on issues which are important to them. Through this provision, young people are engaged positively with opportunities, support and guidance to be able to make safe choices and to engage with other opportunities such as universal youth work provision. The Council also wants to build on its strong links with the VCS sector to enhance shared ownership of youth provision and group delivery and there is a firm foundation from which to do this via the Universal Youth offer.
- 3. Add capacity to develop work with partners at the Front Door to improve the effectiveness of initial contact with families to ensure that they receive the right help at the right time from a range of agencies. It is planned to change the way that the Council works with children in thresholds between early help and child in need, as part of the response to the updated Working Together Framework (Dec 2023). This development will align with the creation of a new extra-familial harm/contextual safeguarding framework, that will enable more targeted and effective plans to support young people at risk of extra-familial harm. The impact of adversity manifests differently in teenagers than younger cohorts and this will strengthen delivery to this group of young people, enabling them to gain independence and success as they move to adulthood.

In order to achieve the above, an investment of £370,000 is being proposed to fund:

- 7 posts across Early Help
- 2 posts in the Safeguarding Service

Impact on Service Provision / Residents / Customers

A refocused Early Help service will increase availability of support and group/1-2-1 sessions for children, young people and families to access. (416 per year) This will add value to universal provision for all children and young people, with a particular emphasis on under fives and teenagers. Increased delivery through the children's centres, youth venues and schools will be visible to the community, whilst an enhanced online offer will increase accessibility for families in the wider borough.

Maximising the skills and expertise of VSFCE partners will maximise the potential of the wider workforce to meet the needs of children, young people and families. Building confidence, self-reliance and resilience in the long-term is a key aspect of this work.

Redefining approaches through a pilot on Early Help and Children in Need thresholds will enable learning from a broader offer of early support to smaller group of families in the least intrusive way possible.

Developing targeted provision for adolescents alongside development and implementation of the Extra Familial Harm framework will prevent escalation to statutory service interventions e.g. youth justice, safeguarding, exclusion from education.

Implications on other Services (identify which services and possible impact)

Reduced demand on statutory services:

Children's and Adults social care

Youth Justice

Attendance/ Exclusion services

Reduced, public sector spend that is reactive and crisis focused.

Impact on staffing

The proposal will provide an additional 9 posts across Early Help and Safeguarding.

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Appendix 2 Proposed Revenue Investments 2024/25

Timeframe for delivery		
Please use the sections below to identify the key delivery milestones		
Step 1: design of phased model	Nov – Dec 23	
Step 2: Consultation with staff, Members and partners	Dec 23 – Feb 24	
Step 3: Design of new Strategy	March 24 to Cabinet	

Revenue Investment Plan		
Baby Packs		
Directorate:	Children and Young People's Services	
Service Area:	Commissioning, Performance and Quality	
Director Responsible for Delivery:	Nicola Curley	
Cabinet Portfolio Holder:	Cllr Cusworth	
Head of Finance	Ian Muffett, Finance Manager	
Unique Reference	INV2	

Financial Impact		
Financial Saving	2024/25 Perm	£360k
to be achieved £'000	2025/26 Perm	£360k

The Baby Pack scheme aims to promote a fair and equal start for all children and to aid in supporting the best possible outcomes for all Rotherham's children with intended benefits including:

- Reducing socio-economic and health inequalities by encouraging registration with family hubs
- Enabling information sharing to promote targeted engagement when families may benefit from additional help and support.
- Offering parents evidence based programmes to enhance parenting strategies that will positively impact on outcomes for the child, including safe sleep practice, attachment, and parent-child interaction.

Public Health colleagues have agreed to take the lead on the programme through the Better Start & Beyond Group and Start for Life aspect of the wider Family Hubs programme. Families will need to register with a Family Hub to be eligible to receive their baby pack and trigger the mechanism for receipt of the pack. Registration with a family hub can be online, on a home visit, in a children's centre or on the hospital ward. Family Hub registration will also enable access to the range of children's centre and 0-19 activities as well as digital resources available for children and families.

Promotion of the baby packs will take place via the Council's website, Social Media and Rotherham Together Partners, including Early Help, TRFT and RDaSH, the Family Hubs digital offer and Local Offer. Both midwives and health visitors will promote registration with Rotherham family hubs via ante natal clinics and live birth data will support monitoring of distribution. Packs will be sent to families immediately after the birth of their baby. Families not registered will be followed up as usual via the New Birth Visit or Childrens Centre outreach staff and health visitor contacts to ensure that all families are offered the right to registration and a pack.

Referral Mechanism

Promotion Social Successful provider will Distribution data will be Media/ Midwives/ be provided with contact monitored and cross health visitors/ GPs/ details post registration referenced with live birth Early Help/ Social Care and will distribute to through registration for families direct and via Rotherham children's post natal methods as centres/hubs to secure required trigger for receipt of baby pack

The pack will include high quality items that promote positive parent and child interaction and safety improving outcomes for the child. Examples of the items it could include are:

- Baby Cotton Tote Bag
- Voucher to help purchase basics (Nappies, Baby Wipes etc.)
- Travel Changing Mat (Promoting safe hygiene/ safety)
- Digital Thermometer (under arm) (Promoting safe hygiene/ safety)
- Bath and Room Thermometer (Promoting safe hygiene/ safety)
- Muslin Cloths x 3 (Promoting parent/ child interaction and attachment)
- Play Mat (Promoting parent/ child interaction and attachment)
- Teething Ring Soother (Promoting self-soothing/ safe crying safeguarding)
- Comforter Toy (Promoting self-soothing/ safe crying safeguarding)
- Book x 1 (promoting development and play)
- Buggy Book (promoting development and play)
- Fleece Jacket with Hood
- Hooded Bath Towel
- 1 x Baby Grow (0-3 Months)
- 1 x Baby Grow (3-6 Months)
- 1 x Vest (0-3 Months)
- 1 x Vest (3-6 Months)

Options have been costed in preparation for a competitive procurement process with a view to achieving significant social value. Additionality has been incorporated to cover necessary overheads for any successful charity, voluntary, independent, or private sector organisation.

Identification of mothers and families in the target groups would be supported through the registration process for Family Hubs and distribution of the universal baby pack offer, providing an attractive additional gift to new mothers and families who need it.

Also included in the packs will be:

Signposting to advice & Support (including online digital family hubs start for life resource)

Oral / Dental Health Advice

Communication with Baby advice

Baby Massage Advice

Safe Sleeping Guidance

Nurture Advice

Attachment Advice

Parenting Support

Perinatal Support

Infant Mental Health Support and Advice

Health Eating Advice (parent and child)

Infant feeding Support

Early Years Education

Based on the average of 2,740 births per year in Rotherham over the last 5 years, if every baby was supplied with a box with the items above, this would cost circa £360,282 per annum.

A procurement exercise would ensure that best value is achieved for the production and distribution of the boxes.

The options given above are examples and the contents could be tailored to include or exclude items prior to the agreement of the final contents.

Impact on Service Provision / Residents / Customers

The Baby Pack scheme will be universally available for all babies and new parents. It aims to promote a fair and equal start for all children and to promote access to universal and targeted provision available through whole family support in localities.

The pack will include high quality items that promote positive parent and child interaction and safety improving outcomes for the child. This will support a reduction in childhood accidents and promote robust education for new parents.

The scheme aligns to Rotherham's Health and Wellbeing Strategy and the commitment in Rotherham's Integrated Health and Social Care Place Plan to enable a strong start in life for children and young people. This also supports the

aim in both the Rotherham Together Partnership Plan and the Rotherham Council Plan to ensure that children get the best start in life.

Implications on other Services (identify which services and possible impact)

Increased engagement via Public Health and CYPS with midwifery services and family hubs/ early help services (including infant mental health, 0-19 and early education).

Impact on staffing

The resource will require a commissioning and procurement exercise and ongoing contract management. This can be set up within CYPS and then transferred to Public Health colleagues to administer through the Start for Life programme. There will be a data collection/ monitoring requirement to enable quantitative and qualitative performance management of the scheme.

Timeframe for delivery		
Please use the sections below to identify the key delivery milestones		
Step 1: Commissioning and Procurement exercise 31/01/2024		
Step 2: Contract award	28/02/2024	
Step 3: Contract start (parents begin registering to receive packs)	01/04/2024	

Revenue Investment Plan		
Homelessness prevention and temporary accommodation		
Directorate:	Adult Care, Housing and Public Health Directorate	
Service Area:	Housing Options	
Director Responsible for Delivery:	James Clark	
Cabinet Portfolio Holder:	Councillor Allen	
Head of Finance	Gioia Morrison	
Unique Reference	INV3	

Financial Impact			
Financial	2024/25 Perm	£205k Additional Cost	
Investment to be achieved	2025/26 Perm	£205k Additional Cost	
£'000			

Introduction

The request is for £205,000 per annum to invest in homelessness prevention and managing temporary accommodation pressures.

The investments compliment the Council's broader strategy to address growing rates of homelessness, which include a proposal to increase the size of the Council's temporary accommodation portfolio in order to reduce the financial pressure from B&B accommodation.

The investments also recognise that many of those presenting as homeless have support needs, which if not addressed will negatively effect outcomes including how quickly they move-on from temporary accommodation and the sustainability of any new settled accommodation arrangement.

Context

The service is developing a strategy to address homelessness pressures. This includes:

- Reducing the flow into the service as far as possible, through stepping up prevention work (including delivering the commitments in the Homelessness Prevention and Rough Sleeping Strategy); developing a more robust approach to homelessness assessments and decision making including intentionality; and strengthening preventative pathways including with agencies like Probation.
- Reviewing the stock of temporary accommodation properties. This
 includes improving performance management of stock turnaround times
 and reviewing the number, type and location of properties in the portfolio.
- Developing a temporary accommodation policy to improve the Council's controls in relation to the suitability of placements, management of occupancy agreements, safeguards etc.

Currently the Council has 115 self-contained temporary accommodation units. These are a cost effective way to manage the increased homelessness pressures being faced by all local authorities. However, demand continues to grow and the support needs of those presenting as homeless are harder to address due to availability of support services. This is one of the reasons why the Council has increasingly had to supplement its own temporary accommodation with placements in hotels / B&B accommodation, the costs of which are fast becoming a significant pressure on the General Fund – forecast to reach £1.6m in 2023/24. As at the first week of December 2023, 157 homeless households were temporarily accommodated in RMBC accommodation or hotels. Nationally, homelessness is at record levels, and Rotherham's neighbouring authorities are seeing significant increases in hotel placements, with Doncaster and Sheffield currently housing hundreds of households in B&B accommodation.

Needs analysis undertaken by commissioning and housing between March 2024 and June 2024 has shown that approximately 40-50% of people in temporary accommodation or hotel provision had identified support needs.

Probation homelessness accommodation

Total annual cost for the scheme is £50k (with £25k from probation.) This is an essential accommodation and support service which has been funded previously through time-limited funding pots that are no longer available. The cost is shared with Probation. The scheme would provide continuous provision of accommodation and support for 24 single individuals exiting custody. The scheme is provided by Target Housing. Its funding pays for 2 FTE support workers who provide assertive engagement, crisis interventions and a range of recovery-based support interventions including mentoring, therapeutic discussions, life-skills coaching, and learning-focussed based activities in addition to the housing management support funded through intensive housing management.

People within this cohort often have mental health issues and/or substance dependency, can be difficult to engage, rarely have secure housing in place and can struggle to maintain a tenancy without intensive support. Failure to address

these challenges would create more substantial pressures on RMBC services in future.

Along with the staff, Target will continue to provide 24 units of accommodation.

Housing Related Support

Housing Services is currently looking to expand its portfolio of temporary accommodation utilising the Housing Acquisition Policy agreed by Cabinet recently. The proposed £180k investment would support commissioning of a service to provide resettlement support to people who are homeless and residing in hotels or this newly acquired accommodation. Referrals will come from the homelessness team with the aim of the service to support people with a wide range of needs to move onto independent living and prevent repeat homelessness. The service may be onsite in the accommodation/s to ensure easy and rapid access to clients and staff. The service will be focused on the gaps that are preventing independent living and ensuring clients are enabled to access wider support networks.

Each package of support will need to be flexible to the needs of service users, and the whole offer will need to cover a wide range of client needs, including families and single men.

Examples of the areas that will be included in the specification are below, the list is not exhaustive at this point as this will be developed with a needs assessment and in consultation with the market:

- Assistance with budgeting and accessing services to advise on money management.
- Future housing solutions and move-on options, including the Council application process and allocation policy, other Registered Social Landlord, Private Rented or specialist accommodation.
- Support to access and apply for grants and access to white goods, furniture and aids and adaptations.
- Enable Service Users to use correct process for reporting repairs and other tenancy concerns and to understand tenancy obligations and plans in place to address this e.g. payment plans.
- Support with maintaining and managing appointments or regular activities such as repeat prescriptions.
- Maintaining personal safety and manage the home environment safely.
- Build confidence around rights and responsibilities and knowing how to fill in forms.
- Accessing essential services in the neighbourhood e.g. the post office, GP, schools and primary care services.
- Understanding the local area and transport links.

In order to attain a level of stability the aim will be to secure a service provider for a 3 year term with the option to extend up to 2 further years. This is in line with the other contracts.

The procurement opportunity will be advertised with a bespoke specification and outcomes measurement framework at the first opportunity after the overall scheme is agreed in April 2024. The process of advertising, evaluating and awarding this work will take at least 3 months with a further period of 3 months being required for a provider to set up the service, employ and train staff. The service can be in place from the start of October 2024 and every opportunity will be explored to shorten this period. As the funds will be available for the whole 12 months it may also be possible to accelerate the support available for the 6 remaining months of 2024/25 to deliver more of the outcomes more quickly with additional staffing.

Financials

A typical nightly hotel placement for a family of 4, where 2 rooms are required, costs in the region of £130 to £200 per night, multiplied by 7 nights is between £910 to £1,400 per week.

Estimated contract value of up to £180,000 per year, based on a 10 bed provision, the Service could support up to 25% (86 per year) of the current hotel placements (347), with a proposed initial contract term of three years.

- Accommodation service average cost £52.48 per day (at 90% occupancy rate)
- Hotel average cost £73.79 per household per day (across all household types).

The difference in average costs would equate to 28.88% of current spend, equating to a minimum of £73,093 cost avoidance per year, should the Council continue with the current 'steady state' demand.

Impact on Service Provision / Residents / Customers

- Homeless households would not need to be placed outside of Rotherham, this will avoid long, tiring journeys to school and work and families becoming isolated from support networks.
- Help to deal with demand for temporary accommodation.
- The households will have their own cooking and laundry facilities.
- Lower costs, which will help to reduce budget pressures/allow the Council to be in a healthier financial position should demand increase.
- Housing Related Support will help to prevent repeat homelessness.
- Increased the ability to have a planned move or stay in their home.
- Reduces, stress and anxiety of becoming homeless.
- Reduces demand on homelessness services and provision of temporary accommodation.
- Reduces spend on hotel usage.
- Assists the acquisition programme.

Sustainable tenancies - new tenants being more knowledgeable to sustain their tenancy thereby reducing void costs.

Implications on other Services (identify which services and possible impact)

Housing related support services help people to live independently or move on to independent living, this will help to reduce pressures on Adult Social Care services.

Impact on staffing

The additional units will reduce staff time needed to find suitable hotel placements, reducing stress levels with smaller cases loads.

The additional staffing provided by the contract will reduce the need to RMBC Homelessness Officer time around acute support, allowing the Homelessness Officer to concentrate on move on options.

Timeframe for delivery		
Please use the sections below to identify the key delivery milestones		
Step 1: Develop the Procurement Business Case, including market engagement January 2024		
Step 2: Call off of the FPS and award contract	April 2024	
Step 3: Contract start	July 2024	

Revenue Investment Plan		
Empty Homes Officer – Strategic Housing and Development		
Directorate:	Adult Care, Housing & Public Health	
Service Area:	Housing	
Director Responsible for Delivery:	Adult Care, Housing & Public Health	
Cabinet Portfolio Holder:	Cllr Allen	
Head of Finance	Gioia Morrison	
Unique Reference	INV4	

Financial Impact		
Financial	2024/25 Perm	£45k
Investment to be achieved	2025/26 Perm	£45k
£'000		

Empty Homes is one of six key priorities set out in the Rotherham Housing Strategy 2022-25.

The Empty Homes Officer (EHO) post was initially created as a pilot to see how such a dedicated role could impact on the number of empty homes in the Borough and bring them back into use to meet local need. Due to the complexity of reasons why homes become empty, cases can take several years to resolve. To resolve each individual case, it is important to be able to commit to long term case management and consistency of practice.

The EHO post is currently funded by the Housing Transformation Fund. However, this funding is time limited and is not a sustainable or permanent funding source.

The officer has been successful in putting in place monitoring and case management processes which have supported 43 empty homes to be brought back into use, including cases which had created blight in communities or had been long standing empty properties. The post also ensures linkages with the strategy and development workstreams, by identifying ways in which homes can be brought back into use to address wider council pressures including the need

for more supported accommodation, housing acquisitions and partnering opportunities.

It is proposed that the post is made permanent to prevent the empty homes cases reverting back to being addressed on a 'reactive' basis, by the Council's Private Sector Housing Coordinator (PSHC), which would result in the Housing Strategy commitment not being achieved.

Should the post not be made permanent then responding to new and existing cases would revert to the Council's Private Sector Housing Co-ordinator. This would mean a reversion back to responding on a reactive basis and a reduction in the current pace of activity.

Impact on Service Provision / Residents / Customers

With the creation of a permanent EHO:

Impact on service provision

- The Housing Strategy commitment of bringing empty homes back into use will be achieved.
- Existing approaches, processes and officer/customer relationships will be retained contributing towards an efficient and effective service.
- The post will enable the Strategic Housing and Development team to identify
 potential properties that would be suitable for acquisition and contribute
 towards the Council's target of 1,000 'new' homes by 2026.
- Local and borough wide empty property statistics will be analysed regularly and used to inform local estate based initiatives and the housing strategy.

Impact on residents

- Residents will be assured that the Council are committed to meeting their promise to bring problematic empty properties back into use.
- Blight will be removed and local confidence will be raised, contributing to investment in the local economy and increased property values.

Impact on customers

 Customers will be able to raise concerns regarding empty properties with the Council, through the dedicated EHO post, and will have a point of contact for any future correspondence. Therefore, ensuring that the Council provide an efficient and effective service for the customer

Implications on other Services (identify which services and possible impact)

Without the EHO, the day to day responsibility will fall to the Regulation & Enforcement Service.

This team have a statutory obligation to respond to private sector housing enquiries, with this role currently accommodated by the EHO, and will create a further burden on an already stretched team.

Impact on staffing

Should the current EHO post not be made permanent, the current officer will return to their substantive post, within the Housing and Estate Management Service.

Timeframe for delivery

Please use the sections below to identify the key delivery milestones

Step 1: Convert Empty Homes Officer role to a permanent role in the establishment structure

1/4/2024

Revenue Investment Plan		
CQC Lead		
Directorate:	Adult Care, Housing and Public Health	
Service Area:	Adult Care and Integration	
Director Responsible for Delivery:	Ian Spicer, Strategic Director	
Cabinet Portfolio Holder:	Cllr Roche	
Head of Finance	Gioia Morrison	
Unique Reference	INV5	

Financial Impact		
Financial	2024/25 Perm	£70k
Investment to be achieved	2025/26 Perm	£70k
£'000		

The Health and Care Act 2022 gave the Care Quality Commission (CQC) new powers to provide a meaningful and independent assessment of care at a Local Authority (LA) level.

The new powers came into force in April 2023, together with the assessment of Integrated Care Systems (ICSs); they are intended to support greater understanding of the quality of care in a local area and provide independent assurance.

The new assessment is in addition to the CQC regulation of the adult social care and health provider market and Ofsted regulation of children's social care. The CQC has implemented a new single assessment framework and will apply the principles to the assessment of different parts of the health and care system.

Local authority adult social care assessments will focus on how LAs discharge their duties under Part 1 of the Care Act (2014) and will centre on four overarching themes with a number of quality statements. The four themes are:

- 1. How local authorities work with people.
- 2. How local authorities provide support.

- 3. How local authorities ensure safety within the system.
- 4. Leadership.

The local authority assessment framework was published on the CQC website on 21 March 2023 and formally ratified by the Department of Health and Social Care in December 2023. The guidance clarifies the following:

- Themes and quality statements.
- Evidence categories.
- How LAs will be assessed.
- Reporting and sharing information, and
- Intervention and escalation.

A rating of inadequate, requires improvement, good or outstanding will be given following assessment.

The powers will enable the CQC to provide independent assessment of Care Act delivery to better understand the quality of care in local areas. The approach is intended to complement existing sector-led improvement initiatives and aims to support improvement by celebrating and amplifying good practice as well as indicating the areas where more focus and attention may be needed to improve outcomes for local people.

The CQC Inspection Programme Assurance Lead will oversee, develop, and lead a programme of preparedness and continuous improvement for the CQC assessment of adult social care. This role is pivotal to prepare the service for regulation.

Impact on Service Provision / Residents / Customers

With a renewed focus on adult social care under a regulatory framework, it is critical that a programme of assurance is progressed to enable the Council, and adult social care, to evidence how our approach is underpinned and supported by a robust, quality, legally compliant model of delivery which is built on collaborative models of partnership working, and clearly demonstrates evidence in terms of the impact for local people and their lives.

A joint CQC Assurance Board has been established across the ACH&PH directorate with the full and active engagement of key partner services across the Council. This operational officer board is taking forward activity to address the key areas of regulation. An action plan has been developed to address the areas for improvement. This has included a number of quality assurance reviews and sectoral support across the region.

The Programme Assurance Lead will be central to all aspects of ASC inspection preparedness and delivery. This is a strategic priority for the directorate and Council to enable the best possible rating to be achieved in 2024 and the

Councils continuous improvement journey to be embedded in practice and demonstrate impact for residents and communities.

Implications on other Services (identify which services and possible impact)

There are broader implications for the Council, reputationally and depending on the rating, this could result in support/ intervention from central government.

Impact on staffing

The establishment of a dedicated Programme Assurance Lead will ensure overall programme delivery, working with stakeholders across the directorate, Council, and our partners, as appropriate, to embed learning in practice. The direct staffing impact will be the creation of a full time role to lead on these priorities.

Timeframe for delivery		
Please use the sections below to identify the key delivery milestones		
Step 1: Recruit Programme Assurance Lead 01/04/2024		
Step 2: Programme Assurance Lead in post 01/05/20		

Revenue Investment Plan		
Restorative Hate Crime Service		
Directorate:	Regeneration and Environment	
Service Area:	Community Safety and Street Scene	
Director Responsible for Delivery:	Paul Woodcock – Strategic Director	
Cabinet Portfolio Holder:	Cllr Alam	
Head of Finance	Jayne Close	
Unique Reference	Reference INV6	

Financial Impact		
Financial	2024/25 Perm	£30k
Investment £'000	2025/26 Perm	£30k

The restorative hate crime service provides an early intervention and prevention approach to tackling hate crime/incidents and the attitudes that drive hate through delivery of two elements:

- One to one hate crime interventions for young people and adults who have been involved in, or are at risk of, becoming involved in hate crime offences.
- Hate crime awareness workshops for groups of young people in schools, colleges and young people's groups across Rotherham.

Interventions deal with issues across all hate crime strands – disability, homophobia, race, religion, transphobia - and also tackle wider issues such as misogyny. The main objectives of the interventions/workshops are:

- To understand and raise awareness of hate crime.
- To understand the impact hate crime has on victims, families and communities.
- To understand what influences attitudes and behaviours and develop strategies to build resilience to hateful narratives.
- To empower people to have the confidence to identify signs and challenge and/or report hate when encountered in a safe and responsible way.
- Promote sources of support for victims of hate crime.

The project is currently delivered under a funding agreement with Remedi, a specialist restorative justice charity. It is in its fourth year of delivery. It was funded through external funding sources in years 1 to 3 which are no longer available. RMBC funding has contributed the majority of the funding to continue the programme in 2023/24, again from a source no longer available, alongside a small (£3,000) contribution from South Yorkshire Police.

Outputs (2023/24)

- Employment of a dedicated worker for 2 days (16 hours) per week for one year.
- Delivery of a series of three one to one interventions for a minimum of 25 young people and adult hate crime offenders.
- Delivery of awareness raising workshops for a minimum of 300 young people.

Costs (2023/24)

16 hrs a week practitioner	£13,714
2 hrs a week Management	£1958
Expenses and Training	£3000
Total	£18672

Proposal for 2024/25

Required outputs will be based on the delivery model for 2023/24 above.

The provider (Remedi) has reported that demand for both the group sessions and one to one interventions in 2023/24 has already reached capacity by November 2023. Therefore, the proposal is to increase the programme by 33% allowing for a dedicated worker for 3 days a week to deliver increased interventions.

Background to the programme

The restorative hate crime service was developed collaboratively with the Council (Community Safety Team and Youth Justice Service), Remedi and South Yorkshire Police. It was a response to consistent community feedback calling for educative work with hate crime offenders to understand the impact of their behaviour and focus on behaviour change. This is particularly the case for "lower level" offences such as hate related verbal abuse and harassment, where victims may not want to pursue prosecution but they do want authorities to take action with offenders/potential future offenders. The need for early education and prevention work with young people was also highlighted as a community priority.

Outcomes are evaluated by:

- Pre and post attitudinal questionnaires to measure changes in attitude, knowledge and understanding.
- Evaluation questionnaires following 1:1 sessions to understand how the service has benefited the young person/adult.

- Case studies.
- Post-workshop feedback from teachers/youth group leaders to identify learning/changes in behaviours.

Rotherham, in line with the rest of the UK, is seeing a year on year increase in hate crime. Nationally this is largely attributed to more accurate Police recording and increased public awareness about reporting, however alongside this, is growing public expectation of action by public authorities. Growing concern about extremist activists, particularly in the online space, who seek to stoke hate and cause division in communities also provides an imperative to build the resilience of young people who may be susceptible to being drawn into hateful views and behaviours. A key priority of the Safer Rotherham Partnership is to take an early intervention and prevention approach and to tackle attitudes that drive hate.

Impact on Service Provision / Residents / Customers

- The programme provides a valuable additional support service to schools in providing educational group sessions that build resilience of young people to hateful narratives and promote respect and responsible citizenship.
- Post intervention feedback from teachers, parents and individuals (adults and young people) who have completed interventions has been overwhelmingly positive and indicates positive attitudinal change is being achieved.
- The provision of interventions for hate crime offenders is an important referral option to achieve positive outcomes for victims who report hate crime.
- Tracking of reoffending rates of participants, carried out by the South Yorkshire Police Safer Neighbourhood Team has highlighted positive results. Of the 55 young people and adults who completed one to one interventions over the last two years, only 6 have reoffended (however 4 of these individuals have complex behavioural/neurodiversity needs).
- The Government Hate Crime Action Plan highlights the importance of preventing hate crime by addressing the beliefs and attitudes that can lead to discrimination and divisions within society. It goes on to state that it is particularly important to challenge these beliefs among young people before they become more deeply ingrained.
- The one-to-one interventions with offenders and those at risk of offending, are an innovative part of the programme offer and has been publicised as good practice by the Local Government Association.

Implications on other Services (identify which services and possible impact)

The young people's group sessions in schools supplement interventions provided by the South Yorkshire Police Hate Crime Coordinator and RMBC Community Safety Officer. Loss of this service would mean capacity to support schools/colleges is reduced.

The offer of one to one interventions and group work is part of the Council's support offer to schools who report hate incidents to the Council via the CYPS schools hate incident procedure. It has proved a useful tool in addressing a serious hate related incident in a secondary school where all pupils/teachers attended group sessions delivered by the hate crime service provider in partnership with South Yorkshire Police.

One to one interventions for adult and young people responsible for hate incidents/offences may be utilised as either an out of court (prevention) programme and/or as a required intervention post charge, thus providing a greater range of options for dealing with offenders as well as improved positive outcomes for victims.

Impact on staffing

The programme provides extra capacity to support services, including Youth Justice Services, CYPS Early Help, Community Safety team, schools and colleges.

Timeframe for delivery		
Please use the sections below to identify the key delivery milestones		
Invite expressions of interest from suitable external providers	March/April 2024 (following approval)	
Evaluation of expressions of interest and selection of provider	April 2024	
Commencement of contract	May 2024	

Revenue Investment Plan		
Community Wealth Building		
Directorate:	Regeneration and Environment	
Service Area:	RiDO	
Director Responsible for Delivery:	Paul Woodcock	
Cabinet Portfolio Holder:	Cllr Lelliott	
Head of Finance	Jayne Close	
Unique Reference	nique Reference INV7	

Financial Impact		
Financial	2024/25 Perm	£120k
Investment £'000	2025/26 Perm	£120k

This proposal is focused on providing support to increase employee ownership across the borough. It will support the delivery of the Council's Social Value Policy. It will also form a complimentary part of the Council's wider approach to creating a more inclusive economy.

It builds upon the two-year national pilot that has been undertaken at a subregional scale, co-ordinated through the South Yorkshire Mayoral Combined Authority (SYMCA), working with Co-operatives UK and the Employee Ownership Association. This was designed to provide support and resources to promote the benefits of employee ownership and increase this within the region.

It is believed that this scheme would be unique in a local authority setting in the UK.

The funding proposal of £120k would enable the delivery of targeted activity within the borough to promote and increase employee ownership. This will comprise the following three strands of activity:

• Employ an ownership hub project manager: who will be responsible for growing employee owned businesses in the borough, embedded

within the RiDO team, to ensure that this becomes an embedded element of the advice and support provided to companies.

- Promoting employee ownership, including utilising its wider networks to promote this across the borough: part of the role of the project manager will be to raise awareness through business engagement and a knowledge building campaign to support the growth of employee ownership in the borough. Part of the role of the project manager will be to build new relationships with all areas of the local business support environment and stakeholders as well as signposting business owners and workers to where they can get further support.
- Mapping the wider interventions in business support and skills
 development that can support businesses to adopt an employee
 ownership model. As part of the Council's wider work on creating an
 inclusive economy, an initial part of the project manager role will be to
 undertake this mapping exercise to see where their support can be
 embedded into other activity being undertaken by the Council.

A £120k investment is required to implement this proposal. This will provide for a permanent Band J member of staff to act as the project manager, with the remaining funding used to promote the take up of employee ownership in the borough.

Impact on Service Provision / Residents / Customers

Impacts will be positive.

Businesses in the area will have a raised awareness of the benefits of employee ownership and as a result there will be a growth in employee ownership in the borough.

Research shows that employee-owners have higher wages and net worths, receive better benefits, and are less likely to lose jobs to cuts and outsourcing during a downturn, compared with workers who do not have ownership stakes in their organisations. Consequently, increasing these types of businesses in the borough will contribute to the Council's ambitions to create a more inclusive economy, where everyone benefits from the process.

Implications on other Services (identify which services and possible impact)

This workstream could be progressed in a way that would complement the additional resource being funded through the UK Shared Prosperity Fund (UKSPF) to provide support to businesses on social value. In particular, opportunities could be explored to link / integrated the second workstream above

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on business engagements with the wider engagement programme being progressed on social value.

Impact on staffing

The provision of this additional resource would provide the Council with greater capacity to deliver and make progress on the social value agenda. A core part of this role would be to ensure that the benefits of employee ownership become embedded and integrated within the Council's wider business support and skills / employment offer to companies and residents.

As such this would help to further embed social value in the everyday ways of working by staff across the Council, helping to deliver a One Council approach.

Timeframe for delivery

Please use the sections below to identify the key delivery milestones

Step 1: Revenue Investment approved and posts in situ

01/09/2024

Revenue Investment Plan		
Biodiversity Net Gain		
Directorate:	Regeneration and Environment	
Service Area:	Culture, Sport & Tourism	
Director Responsible for Delivery:	Paul Woodcock	
Cabinet Portfolio Holder:	Cllr Sheppard	
Head of Finance	Jayne Close	
Unique Reference	INV8	

Financial Impact			
	Financial	2024/25 Perm	£50k
	Investment £'000	2025/26 Perm	£50k

From November 2023 the Council will have a new statutory duty to administer Biodiversity Net Gain (BNG) as a planning requirement within the Environment Act. It has been identified by both Planning and Green Spaces that this will increase demand and work on this subject for these services.

This proposal will add a second officer who will:

- Develop BNG strategy and processes.
- Administer and monitor schemes in accordance with the Environment Act.
- Develop strategies with regard to the implementation of BNG.
- Under the guidance of the Ecologist, help review BNG applications from developers and give guidance to planners and applicants on applications received.
- Support the delivery of BNG schemes within the Council's estate.
- Be 1 x Band H FTE (£42,572 incl. on costs; non-staff costs £7.5k)

Impact on Service Provision / Residents / Customers

Will allow the Council to meet its new BNG responsibility under the Environment Act and support its work to reduce carbon impact.

Implications on other Services (identify which services and possible impact)

Meeting new Government-set responsibilities for both Green Spaces and the Planning Service.

Impact on staffing

Will increase capacity within Biodiversity to support both the Planning & Green Spaces services.

Timeframe for delivery		
Please use the sections below to identify the key delivery milestones		
Step 1: Recruitment 01/04/2024		
Step 2: Embedding with service	01/06/2024	

Revenue Investment Plan		
Principal Towns Cleansing		
Directorate:	Regeneration & Environment	
Service Area:	Grounds and Streets delivery	
Director Responsible for Delivery:	Paul Woodcock – Strategic Director	
Cabinet Portfolio Holder:	Cllr Sheppard	
Head of Finance	Jayne Close	
Unique Reference	INV9	

Financial Impact		
Financial Investment	2024/25 Perm	£366k
	2025/26 Perm	£366k

Background

There is an increased focus on high-footfall areas across the Borough, which are benefiting from regeneration schemes, Towns and Villages Funding and wider capital investment to enhance local communities. It is critical that the Council continues to develop its Environmental Service to ensure the cleanliness of high footfall areas and in turn maximise the benefits brought about by regeneration.

High Footfall Areas

As well as Rotherham Town Centre, Environmental Services have identified four areas of high footfall, in the areas listed below primarily in and around High Street areas:

- Wath
- Maltby
- Dinnington
- Swinton

These areas are cleansed and maintained by Zonal teams with a focus on cleansing of litter and emptying of bins. There is some provision for mechanical sweeping, but this would benefit from dedicated staffing alongside increasing resources to deliver ongoing littering, grubbing and weeding works throughout the year.

Enhanced Littering and Grubbing and Weeding Capacity

Previous investments in the Ground and Streets Service, which provided staffing year-round, has allowed the Council to enhance the environment through a highly successful winter works scheme, providing added value works such as grubbing and weeding. There is currently no capacity for this activity during the growing season and this can have an impact on the built environment and particularly high footfall areas across the Borough. The introduction of one additional multi-skilled officer would allow for on average one additional full day of provision to each of the high footfall areas identified above. This role would focus on year-round grubbing and weeding activities as well as enhancing the general street scene through activities such as ad-hoc litter picking. Such a post would also allow the service to provide more consistent support to Love Where you Live volunteers across the Borough by providing consistent operational support alongside the existing coordination and promotion activity. An additional multi-skilled post to provide this enhanced offer would be at Band E, costing £31k.

Sweeper Capacity

Mini sweeper and large mechanical sweepers have a significant impact on the appearance of the street scene and reduces the impact of heavy manual activities on the workforce. The need to increase the availability of mechanical sweeping capacity has been identified by the service as a key opportunity to improve the overall street scene appearance across high footfall areas and more widely in local communities, building on previous investments and ensuring all assets are routinely operated.

The Grounds and Streets cleansing service currently have a provision of 6 sweepers which includes 3 x Large Sweepers, with 1 x full time staff member paid at Band E assigned to each. The service also have 3 x Mini Sweepers, however limited staffing means they are not in use as much as they could be, and the large sweepers suffer with resource allocation when staff are on annual leave/absence periods. This is because the current level of resources is assigned daily within each zone on other functions such as street bin collections, litter picking, and grounds maintenance operations.

Increasing sweeper resources will improve the Council's cleansing operations by focusing on:

- A formal schedule for towns/villages, high street sweeping in each zone.
- More regular high street sweeping of high footfall areas.
- Sweeping of cycle routes in each zone, that the large sweepers cannot get on.
- Side street sweeping of areas that large sweepers struggle to access such as cul-de-sacs and narrow access streets, this reduces the annual provision for the large sweepers making it possible to sweep each street in the borough.
- Better provision for events in the town centre so additional sweeping can be done around the pedestrian areas.
- Cover for the large sweepers when the resources or vehicle is not available.
- Quicker response to ad-hoc sweeper request from residents and members

Large mechanical sweepers require an HGV licence and driver roles are graded at Band E. Mini Sweeper drivers are graded at Band D and a standard driving licence and vehicle specific training is required to operate. This aspect of the proposal is

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seeking to introduce a further 3 mini sweeper posts and an additional large sweeper position at a total cost of £116k. This is in addition to the staffing shown in the table below for town centre cleansing.

Rotherham Town Centre Cleansing

Currently central cleansing is undertaken by the Street Scene team. This currently comprises 6 staff, utilising a range of equipment to undertake works such as litter removal and bin cleansing, road sweeping, weed spraying and grass cutting within the town centre as well as 9-12 hours a week in neighbouring areas.

There are approximately 14,400 Square metres of hard landscape, 2,950 Square metres of soft landscape as well as additional trees/planting and street furniture being newly installed due to regeneration projects (excluding the Forge Island development site). The Council's existing resources and equipment are not able to maintain the upkeep and high quality of this new public realm infrastructure, which attracts significantly higher footfall than other areas and naturally brings further cleansing challenges.

The Council is investing in multiple regeneration projects; this will lead to changes in areas and will see increased visitors in these areas plus more residential accommodation. The night-time and weekend economy is also likely to see growth, primarily due to the Forge Island development. These changes will lead to the need for more frequent cleansing/upkeep of public realm and as a result, a review of operations has been conducted which has led to the development of this investment proposal.

<u>Town Centre Schedule of works for cleansing operations, current vs new provision (Environmental services)</u>

The table below shows the current activities delivered in the town centre and identifies the additional activities linked to this proposal. In order to deliver these enhanced activities, which consists of 3 additional Band B posts, 4 Band C posts and 1 Band D post at a total cost of £212,511. It has also been proposed that these roles are uniformed roles so they are identifiable as the Town Centre team, which will cost an addition £6,454.

Cleansing details	Frequency	Current	New Service Provision
Classica Disa	3 times p/w	✓	
Cleansing Bins	Daily		✓
	3 times p/w	✓	
Litter Removal	Daily		✓
Wash Down Bins	Weekly		✓
Mechanical	3 times p/w	✓	
Sweeping	Daily		✓
Furniture/ Clean Down / Remove Graffiti	Monthly		~
Hard Surface Gum Removal	Qtrly(Adhoc)		✓
Hard Surface Weed Spraying	Annual	✓	✓
Weed & Detritus Removal (by hand)	Ad Hoc		✓
Planting Prune Cut Back	Annual	✓	✓
Planting Visit	Ad Hoc (Chemical Treatment/Remo ve Litter)	✓	
	Fortnightly (Hoe/Weed/Rem ove Litter)		✓
Maintenance of Tree Bases	Ad Hoc		✓
Maintenance of Flower beds / Long Handle Shearing Work	Fortnightly		✓
Grass Cut	Every 3 weeks	✓	✓
Staff Working	Mon- Fri 07:00 until 15:00 Weekend Cover 7am to 15:00	~	
Hours	Mon- Fri 07:00 until 22:00 Weekend Cover 7am to 20:00		✓

Overall additional staffing cost to deliver activities referenced above:

The table below shows the total number of additional staff included within this proposal:

Grade	Number of Posts
В	3

С	4
D	4
E	2
TOTAL	13
Addition al Cost	£359,511

Key risk to consider for alignment with additional footfall and hours of cleansing operations:

There are over 450 Businesses within the Town Centre and footfall data shows that during 2022 there were 11.8 million visitors to the Town Centre, current footfall for 2023 up to August 2023 shows that there were 6.8 million visitors. Based on the 2023 footfall compared to 2022 it is expected to see a 10% overall increase in footfall.

In 2023 the Forge Island development will open with a new Cinema, hotel, restaurants and a new public realm created. Work is also due to commence on the Market regeneration and new public library which will further increase facilities and footfall. Public streets and spaces have been updated and improved (e.g. Howard St, Frederick St, College St) with further coming forward (e.g. Snail Yard, Corporation St) and these spaces will require cleansing and maintenance. The indoor covered market has moved onto the street for a number of years (to allow for the regeneration of the complex) and this has also resulted in a revision of cleansing operations.

The Council has also created 171 new Council homes within the Town Centre and there are also a number of private rented homes either completed, underway or within the planning stage which will further increase the number of people living within the Town Centre.

It should also be noted that additional capital is required to support these revenue proposals and is detailed in a separate proposal.

Impact on Service Provision / Residents / Customers

Enhanced Cleansing

- The suggested new provision increases the cleansing and maintenance operations within the service.
- Evening and weekend cover is essential for increased footfall in the evenings and weekends.
- New and/or enhanced public areas can be maintained.
- Clear difference in budget and schedule of works, underpins what investment the Council wants to make into cleansing operations.
- Cleaner, greener Town Centre to visit and work in.

 Maintaining an attractive landscape/public realm, visible staff in higher footfall areas, positive public opinion of town centre due to safe and inviting environment, higher football, and strong economic growth.

Sweepers

Street sweeping services serve a variety of functions across a host of contexts. From rural villages to built up areas – keeping roads and cycleways clean is important. When people see a street sweeper on the roads, it is seen as making a difference and having pride in an area.

Regular use and weather conditions can make it easy for excess materials to accumulate on our roads. The debris collected by street sweepers contains a variety of different materials. These materials include sediment, rubbish, metals, petroleum products and green waste to name a few.

When large amounts of debris build up on streets, it can make them more hazardous for pedestrians and drivers and have a variety of environmental implications. For example, the accumulated debris can impact air quality, and even make its way into rivers and marine environments.

Environmental benefits of road sweeping include:

Improve Stormwater Management - Without road sweeping, a wide variety of materials accumulate on road surfaces. Regularly sweeping roads reduces the quantity of these materials that enter stormwater systems. When storm drains become overfilled and blocked up, the risk of localised flooding increases. Depending on seasonal climate, the combination of flooding and cold weather icing could also pose issues for drivers, pedestrians, and animals.

Reduce Pollutants and Dust Entering Air - When assessing air pollution, dust is one of the biggest factors to consider. Dust can cause a host of both environmental and health problems, so implementing systems to effectively combat excess dust has numerous benefits. Regular street sweeping reduces the likelihood of dust accumulating and causing such issues, by controlling its distribution in the atmosphere.

Remove Algae Causing Materials - A more specific issue related to stormwater is the accumulation of algae forming materials. Green waste is a common example of road debris. Green waste is comprised of items such as grass cuttings, hedge clippings, and leaves. These materials are high in nitrogen and phosphorous. On one hand, small amounts of these chemicals are essential to the growth of microorganisms; large amounts, however, can be damaging to a stormwater systems. In particular, too much of this green waste and its composite chemicals results in increased production of algae with large quantities of algae having disruptive effects on ecosystems.

Reduce Damage to Wildlife and Water Supplies - When a particular ecosystem becomes home to large amounts of algae, there can be disruptive effects for the life that resides there. Algae can influence a variety of ecosystem factors such as water quality, food chain, and the behavioural habits of fish and other aquatic life. In addition, an excess of algae in an aquatic environment can modify the chemical balance of the water. An algal bloom can cause a phenomenon known as eutrophication; where excessive algal growth depletes the oxygen from the water, resulting in the death of all aquatic life.

In addition to issues born from algae growth, regular road sweeping reduces the likelihood of waste or other products being consumed by animals and outdoor pets. Reducing roadside appeal for animals and pests also reduces the

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likelihood of undesirable infestations which may be troublesome and challenging to remove.

Implications on other Services (identify which services and possible impact)

- HR as this proposal covers additional staff and therefore recruitment, payroll etc.
- Procurement for the related Capital items.

Impact on staffing

- Increase in number of staff and/or hours to meet the schedule of works.
- The driver roles could be seen as a progression step then for staff who want to advance within services.
- The service can also build more resilience into operations by training additional staff to cover holidays/absences while increasing skillsets in each zone.

Timeframe for delivery		
Please use the sections below to identify the key delivery milestones		
Step 1: New posts advertised	01/04/2024	
Step 2: Posts filled and new rota's operational	01/06/2024	

Revenue Investment Plan		
Tree Service Improvements		
Directorate:	Regeneration and Environment	
Service Area:	Culture, Sport & Tourism	
Director Responsible for Delivery:	Paul Woodcock	
Cabinet Portfolio Holder:	Cllr Sheppard	
Head of Finance	Jayne Close	
Unique Reference	INV10	

Financial Impact		
Investment	2024/25 Perm	£79k
	2025/26 Perm	£79k

The Tree Service has been reviewed to ensure that it is meeting good practice standards as well as legislative requirements. This has led to improvements being introduced to ensure that the service has the required number of Tree Officers to carry out inspections and ensure the safety of the Council's Tree stock of c.80,000 trees.

The total investment needed in staffing to sustain the service at the new level is £78,658. This investment will cover:

- The regrading of 5 existing posts
- The creation of two new roles: Administrative Assistant and Tree Inspector
- The introduction of an apprentice role

Impact on Service Provision / Residents / Customers

Increased safety of the Council's tree stock.

Improvements to response times and faults rectified earlier through proactive inspections, leading over time to reduced casework from Elected Members, MP Enquiries and Customer Service Requests.

Implications on other Services (identify which services and possible impact)

Improved services to landholding services such as Green Spaces, Highways, Housing & Schools. Improved response times to Planning Enquiries and Tree Protection Orders.

Impact on staffing

Improvements to recruitment & retention of key staff.

Increased capacity to undertake proactive tree inspections as well as reactive caseworks.

Apprentice role with tailored training that meets the business needs.

Timeframe for delivery					
Please use the sections below to identify the key delivery milestones					
Step 1: Recruitment	01/04/2024				
Step 2: Apprentice starts work	01/06/2024				

Revenue Investment Plan						
Bulky Waste Service						
Directorate: Regeneration and Environment						
Service Area: Community Safety and Street Scene						
Director Responsible for Delivery:	Paul Woodcock					
Cabinet Portfolio Holder:	Cllr Sheppard					
Head of Finance	Jayne Close					
Unique Reference	INV11					

	Financial Impact								
	Financial	2024/25 Perm	£211k						
£'000		2025/26 Perm	£211k						

Details of Proposal (what will be achieved)

The Council currently offers a Bulky Waste Collection service for residents of the Borough. The current charge is £33 for the first three items with a further charge of £10.60 for each additional item. Rothercard holders currently receive a 50% discount on these prices. Enhancements have been made to the service over the last year and customers can now book and pay for this service online, choosing the day of the week and whether morning or afternoon.

This proposal is seeking to reduce the price to residents, to provide a cheaper service at a time when many are struggling with the cost of living, as well as drive up demand for the service to encourage more residents to use the trusted and efficient service available. It is anticipated this will also have the added benefit of reducing fly tipping.

This investment proposal is seeking a 50% reduction on the current charge to residents who use the service. The proposed fee for 2024/2025 is therefore £16.50 for the first three items with a further charge of £5.30 for each additional item. The proposal is that Rothercard holders will receive a fixed discount which reduces the charge to £10 for the first three items and £5 for each additional item.

Whilst it isn't possible to predict accurately the impact on demand for the service there will likely be an increase in popularity and it will be important to ensure

resources are in place to respond to any rise in demand. This will require further resources for collection and disposal. During 2022/23 the service collected just under 16,000 items which, if evenly split per team would equate to 5,300 items with each team spending 50% of their time on bulky waste duties. One additional team could therefore manage an additional 5,300 items, which would broadly equate to a 30% increase in demand. However, due to the split zonally and the distances involved travelling borough wide, the efficiency of one team would be compromised compared to that of the zonal teams. It is likely that an additional full-time team would be required and this would need to be subject to review in line with demand. Should all the additional resource not be needed to manage increased demand, they could be deployed to cleansing and maintenance duties with a focus on activities which add value, such as litter picking or grubbing and weeding, alongside more general duties such as litter bin emptying and fly tipping removal.

The service is currently resourced in line with the zonal model of the Environmental Service, so a team (2 officers and one vehicle) in each of the North, Central and South Zones routinely collect bulky waste during the morning and then focus largely on fly tipping during the afternoons. In order to ensure all three zones can respond to any increase in demand, additional full-time resources are being requested which includes an additional team and vehicle. A team consists of a Band C and a Band E role costing £59k as well as vehicle and running costs of circa £15k therefore totalling £74k in additional cost.

Any growth in demand for the service will increase the Council's disposal costs, leading to an estimated increased cost £68k. The exact increase will depend on the nature of the items collected and their associated disposal cost.

In addition, the reduction in income due to the reduced price based on current usage would be £99k netted off by increased income through increased demand. Based on a 30% increase in demand this would equate to a £30k impact, so the overall income would therefore be £69k less. The exact effect on income would depend on whether the increase in demand was equal across types of collection and those eligible for Rothercard discount. This would need to be monitored. The demand for the service has already grown from 22/23 to 23/24 by circa 6.7% based on year to date data.

The overall net cost to the Council of this investment proposal is therefore estimated to be £211k as set out below.

Item	Cost p.a. (30% increase in demand)			
Net income reduction	£69k			
Staffing Costs to manage additional demand	£59k			

Vehicle and running costs	£15k	
Increased waste disposal costs	£68k	
Total	£211k	

Impact on Service Provision / Residents / Customers

The Bulky Waste service is a popular service for residents across the Borough with the service collecting over 16,000 items over the previous financial year.

The service is quick and effective and provides for collection throughout the week and is now bookable online. A reduction in the price will provide a benefit to all who use the service as well as encouraging those who perhaps do not currently use the service.

Not only is the service popular but it also provides customers with confidence in terms of the management and disposal of their waste. A cheap, effective and trusted service may contribute to a reduction in fly tipping across the Borough by increasing the affordability of disposals and reducing demand for unlicensed waste disposal services, which are a known contributor to fly tipping nationally and within the Borough.

Implications on other Services (identify which services and possible impact)

An additional benefit of a reduction in price may be an impact on the levels of fly tipping, which have consistently grown over recent years both locally and nationally. One of the contributing factors to fly tipping is unlicensed waste carriers offering cheap disposal services, or licensed waste carriers disposing of waste illegally. This is evidenced in significant prosecutions conducted by the Council as well as reported in the national media and a contributing factor, if not the driving factor, for those choosing waste disposal services is likely to be cost. It is a reasonable assumption that the cheaper a service can be provided, the more likely it is that people will choose it.

Impact on staffing

As noted within the proposal above, any further demands on the services could not be accommodated by existing staff and therefore additional staffing is factored into the model presented.

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Timeframe for delivery					
Please use the sections below to identify the key delivery milestones					
Step 1: Reduced charge introduced on the 1st April 2024	01/04/24				
Step 2: Staff recruitment to take place by the 1 st June 2024	01/06/24				

Revenue Investment Plan						
Customer Services Call Handling						
Directorate: Finance & Customer Services						
Service Area: Customer Services						
Director Responsible for Delivery: Judith Badger						
Cabinet Portfolio Holder:	Cllr Alam					
Head of Finance	Rob Mahon					
Unique Reference	INV12					

Fina	Financial Impact								
	ncial	2024/25 Perm	£133k						
Investment £'000		2025/26 Perm	£133k						

Details of Proposal (what will be achieved)

This 2023/24 revenue investment is proposed to continue on a permanent basis.

The Council receives in excess of 320,000 calls a year into its main Contact Centre.

Continuing revenue investment to maintain the reduced call wait times achieved as a result of previous temporary investment and to improve and modernise the way that members of the public can contact the Council, will improve the customer experience and provide better value.

Over 185K online forms were completed by customers in 2022/23 and there is clear evidence that more and more people are choosing to interact digitally where it works easily and effectively for them.

Being available to provide "assisted access" for those unable to self-serve remains a key priority for the Customer Services team as does the ability to educate, encourage and support customers who want to engage digitally but who might lack the knowledge or confidence to do so.

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Improvements implemented during 2022/23 reduced weekly Contact Centre demand from 11k per week to 6k per week and this continues to be the average amount of incoming calls. This has been achieved by implementing a number of changes to the telephony platform which have reduced the number of repeat calls for example, a call-back facility is now in place across the majority of enquiry lines into the Contact Centre, allowing customers to leave their details rather than waiting in the queue; and improved customer welcome messages helps to direct customers to the right team more quickly.

Further work undertaken in 2023/24 has enabled Customer Services to identify pressure points and implement improvements to minimise customer wait times. This, together with the additional 5FTE that resulted from the previous temporary revenue investment has meant that the Council KPI quarterly average call wait time of 6 minutes for the corporate Contact Centre has been achieved from Qtr1 2023/34 onwards.

It is expected that the number of people needing to contact the Council by telephone will reduce over time as the range of self-serve options continues to grow. The completion of simpler/transactional enquiries online means, however, that the type of calls being handled by the Contact Centre increasingly become those of a more complex or sensitive nature which extends average call durations.

The appointment of the additional temporary 5FTE Customer Service Representatives has therefore had a positive impact to the number and speed of calls answered

It is proposed that the same investment continues on a permanent basis so that those customers who make contact by telephone can access the help and support they need easily and quickly.

The continued roll out of Customer & Digital improvements is also expected to identify opportunities to reduce avoidable contact and failure demand, both of which should have a positive impact on Contact Centre performance.

Impact on Service Provision / Residents / Customers

Impacts will be positive.

Customers will be less likely to experience long call wait times, which in turn means they are more likely to focus their conversation on the enquiry topic rather than the delay in answering a call.

The number of complaints and/or negative feedback relating to long call wait times will reduce.

Implications on other Services (identify which services and possible impact)

If the customer's call is not answered within a reasonable time, they are likely to end their call. This can mean a delay to the reporting of problems and issues and/or the service that the contact relates to being unaware of something they need to take action on.

Exasperated customers who have been unable to speak to Customer Services might then contact services directly, senior managers and elected members to complain which causes additional time and resource input that could and should be avoided. Increased resource on the front line will reduce the number of customers service related issues that other people/services must deal with, allowing them to have more time to focus on their key activities.

Impact on staffing

The proposed additional resource reduces the likelihood of long wait times and customer complaints, which has a positive impact on customer behaviour and the relationship the customer service representative has with the customer. Overall, this has a positive impact on the health and wellbeing of the staff.

Timeframe for delivery

Please use the sections below to identify the key delivery milestones

Step 1: Revenue Investment approved and posts in situ

01/04/2024

Revenue Investment Plan						
Customer Standards						
Directorate: Finance & Customer Services						
Service Area: Customer Services						
Director Responsible for Delivery:	Judith Badger					
Cabinet Portfolio Holder:	Cllr Alam					
Head of Finance Rob Mahon						
Unique Reference INV13						

Financial Impact								
	2024/25	£157k						
Investment £'000	2025/26	£157k						

Details of Proposal (what will be achieved)

Customer Standards

The objective of the Customer & Digital Programme is to deliver a Customer Service model that provides high quality services in a modern, efficient, and joined up way so that all customers, regardless of circumstance, have access to the services they need and receive a consistently positive experience.

Customer experience encapsulates everything the Council does to engage with the customer, manage their request, keep them informed and support them from the start to the end of their journey.

To support the ongoing delivery of an improved customer experience and increase the pace with which effective and customer focused services are designed and implemented, funding is proposed for:

- 2 FTE Customer Standards Officers
- 2 FTE Digital Designers

2 FTE Customer Standards Officers

To work with directorate colleagues to improve customer experience by aligning

all aspects of service delivery with customer standards.

For example:

- Identifying and removing barriers that make it difficult for the customer to deal
 with the Council through their chosen access channel e.g. telephone wait
 time, accessibility, poor customer service. The Council is committed to
 ensuring all customers, regardless of how they contact the Council, can get
 the information and help they need.
- Making sure that across all channels of communication, customers are automatically kept informed throughout their journey by:
- Telling the customer what to expect or how long something will take.
- Providing the customer with clear, up to date and understandable information.
- Keeping the customer updated with progress and letting them know if there is going to be a delay.
- Reviewing customer enquiries (such as calls to the Contact Centre) to identify failure demand where the Council has not done what it said it was going to do.
- Enabling internal and external customers to easily find information about requests previously made and submit follow up enquiries that are appropriately escalated.
- Engaging with customers and communities to make sure the Council gets it right first time and does what it says it is going to do; asking for views, listening to what customers say, and using qualitative feedback and complaints data to identify opportunities to further enhance customer experience.

2 FTE Digital Designer

To design, create and implement the improvements identified by the Customer Experience Officers. Typically, this will include:

- Complex end to end digital processes.
- Case management workflow.
- Dynamic web content.

Impact on Service Provision / Residents / Customers

Impacts will be positive:

- Customer experience will improve as services will be aligned to Customer Standards.
- It will be easier for the customer to deal with the Council.
- The customer will be automatically kept informed.
- New ways of working will deliver the principle of 'get it right first time'.

Implications on other Services (identify which services and possible impact)

Implications will be positive:

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Appendix 2 Proposed Revenue Investments 2024/25

- Ensuring a positive customer experience is not something to be delivered solely by the customer service team but is something that everyone needs to own and be responsible for in terms of their role, their actions and behaviour.
- Through identifying opportunities to improve the customer journey, unnecessary, repetitive, or manual actions can be removed; allowing service experts to use their skills more appropriately.
- There will be a reduction in avoidable contact as services will be working to the principle of 'get it right first time;' which will reduce repeat demand and associated resource pressures.
- Customers' experience will improve which should reduce the number of complaints and time spent trying to resolve enquiries that have been escalated because services are not currently delivered to customer standards.

Impact on staffing

Impacts will be positive:

- The resource can be used to extend the number of services that are supported and developed and increase the pace of change.
- Staff will have the opportunity to collaborate with others, challenge existing
 and future solutions, and create new and more effective customer journeys;
 all of which provides staff with variety, purpose and makes best use of their
 skills to add value.
- There will be more time to make use of qualitative data and engage with customers and communities to deliver meaningful improvements.

Timeframe for delivery

Please use the sections below to identify the key delivery milestones

Step 1: Revenue Investment approved and posts in situ

01/04/2024

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Proposed Capital Investments Summary 2023/24 to 2027/28											
	2023/24 £'000s	2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	Corporate Resource Required £'000s	Existing Corporate Resources £'000s	Match Funding £'000s	Total Budge		
Priority Capital Investment – General Fund											
Every Child able to Fulfil their Potential											
SEND Hub	0	165	0	0	0	165	0	0	16		
Children's Playgrounds Programme	0	403	258	258	0	919	0	0	91		
People are safe, healthy, and live well											
Our Places Fund	0	1,200	800	0	0	2,000	0	0	2,00		
Roads, Footways and Highway Drainage Repairs to 2028	0	4,500	4,500	4,500	4,500	18,000	0	4,000	22,00		
Traffic Signals	0	0	400	0	0	400	0	0	40		
Road Safety - Small Scale Schemes	0	200	200	0	0	400	0	0	400		
Street Lighting Concrete Column Replacement Works	0	670	670	0	0	1,340	0	0	1,34		
Clifton Park Watersplash Replacement	0	900	0	0	0	900	0	0	900		
Strategic Acquisitions	0	1,000	0	0	0	1,000	0	0	1,000		
A Cleaner, Greener Local Environment											
Flood Alleviation Works Fund - including Eel Mires Dike Flood Alleviation scheme & Whiston Brook Flood Alleviation Scheme (Construction Phase)	0	0	4,700	800	0	5,500	0	4,300	9,800		
Ash Dieback Mitigation	0	200	300	500	0	1,000	0	0	1,000		
Thrybergh County Park Paths Improvement	0	100	225	0	0	325	0	0	32		
Increased capital for street bin maintenance	0	78	78	78	78	310	0	0	310		
Principal Towns Cleansing	0	168	0	0	0	168	0	0	168		
One Council Approach											
Rotherham Archives and Local Studies Digital upgrade	0	22	0	0	0	22	0	0	2:		
Community Safety and Street Scene – Customer and Digital Plan	0	475	270	0	0	745	0	0	74		
Total Priority Capital Investment	0	10,080	12,401	6,136	4,578	33,194	0	8,300	41,494		
Annual Ongoing Expenditure Commitments to 2023/24											
Assistant Chief Exectuive											
Ward Budgets	0	0	0	210	210	420	0	0	42		
HR System Renewal	0	75	105	0	0	180	0	0	18		
Regeneration and Environment											
Capitalisation Lighting	0	0	0	150	150	300	0	0	300		

Proposed Capital	Proposed Capital Investments Summary 2023/24 to 2027/28										
	2023/24 £'000s	2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	Corporate Resource Required £'000s	Existing Corporate Resources £'000s	Match Funding £'000s			
Cap benches signs bollards	0	0	0	75	75	150	0	0	15		
Capitalise obsolete street lighting replacements	0	0	0	40	40	80	0	0	8		
Capitalisation carriageways	0	0	0	500	500	1,000	0	0	1,000		
Multi hog patching works capitalisation	0	0	0	300	300	600	0	0	60		
Capitalisation - public rights of way	0	0	0	34	34	68	0	0	6		
Bins	0	0	0	151	151	302	0	0	302		
Route Optimisation	0	0	0	12	12	23	0	0	23		
Damaged litter bins	0	0	0	8	8	16	0	0	10		
Leisure pfi lifecycle	0	0	0	500	500	1,000	0	0	1,000		
Operational buildings	0	0	0	2,010	2,010	4,020	0	0	4,020		
Commercial property	0	0	0	75	75	150	0	0	150		
Adult Care & Housing											
Furnished Homes	486	466	466	1,600	1,600	4,618	3,402	0	8,020		
Furnished Homes Replace CPTL	112	88	88	160	160	608	216	0	824		
Rothercare Digital Switchover 2025	0	1,100	600	0	0	1,700	0	0	1,700		
Children & Young People											
Adaptations Foster Carers	0	0	0	640	640	1,280	0	0	1,280		
Schools pfi lifecycle	0	0	0	2,270	2,270	4,540	0	0	4,54		
Finance & Customer Services											
Replacement Financial Information Management System	0	500	1,250	750	0	2,500	0	0	2,50		
Finl Systms Upgrdes-ICT2	0	0	0	0	0	0	0	0			
ICT Digital Strategy	0	0	0	800	800	1,600	0	0	1,600		
Computer refresh	0	0	0	910	910	1,820	0	0	1,820		
Network equipment refresh programme	0	0	0	630	630	1,260	0	0	1,260		
Storage & Compute increase for 2023/24	0	0	0	650	650	1,300	0	0	1,300		
Total Ongoing Expenditure Commitments	598	2,229	2,509	12,474	11,724	29,535	3,618	0	33,15		
Total Capital Investment	598	12,309	14,910	18,610	16,302	62,729	3,618	8,300	74,64		

New Capital Budget Proposals 2024-25 to 2027-28

Project	Capital Budget (£m)	24/25	25/26	26/27	27/28	Total
SEND Hub	Capital Expenditure	0.165	0.000	0.000	0.000	0.165
Directorate	Capital Funding (other than corporate resources)	0.000	0.000	0.000	0.000	0.000
Children & Young Peoples Service	Net (Corporate Resources)	0.165	0.000	0.000	0.000	0.165
Project Description						

This is a positive opportunity to provide a SEND Activity Hub in the Town Centre that would allow the Council to improve our offer of recreational activities for children and young people with SEND.

The Hub would provide a safe disability friendly space to support families accessing the Town Centre by providing a changing space and the opportunity for peer support and access to calm/ sensory spaces. Appropriate parking is available opposite and in nearby car parks. It would be based in the Eric Manns building and enable the Council to make full use of its central location.

The SEND Hub would be delivered in partnership with Rotherham Parent Carer Forum (RPCF), who would relocate from their existing premises. It would encourage young people with SEND to reach their full potential by developing their skills, allowing them to become more independent, confident, and part of their community.

It is intended to develop a timetable of daily activities (inviting partner organisations to come in to deliver specific sessions based on their areas of expertise) all focused on developing positive friendships in a safe and familiar environment, thus reducing social isolation, and improving wellbeing. The timetable would be developed with the young people and families who were accessing the hub to ensure that it was a wide and varied offer to meet their interests and needs.

Given that Rotherham Parent Carer Forum work with young people up to the age of 25, the hub could also be used to deliver advice and support to young people as they leave school and transition to adulthood.

Families with children with SEND have told the Council that the RPCF offer of face-to-face support is hugely valued by its community but currently limited by lack of space and accessible venues that are low cost and readily available.

Families with children with SEND have told the Council that it is particularly difficult to book SEND activities on weekends or in school holidays and these are the time many families and young people feel most isolated.

The Town Centre regeneration will create social and leisure activities in Rotherham encouraging families to socialise together.

Access to positive activities for children and young people with SEND and a short break in caring for their families is supported through the Council's short breaks offer, however for children and young people unable to access group short breaks the activities available are limited. The SEND Hub would provide a safe and inclusive space accessible to children receiving individual short breaks.

CYPS staff would continue to be able to use the building as a touch down facility in the town centre and would be able to book rooms to carry out direct work with children and young people as needed (at no charge).

Outputs and Outcomes

Families with children with SEND would have access to SEND activities on weekends or in school holidays reducing isolation.

A SEND hub would allow the RCPF the versatility to provide more activities, events, workshops etc at no extra cost to their families and maximise families' opportunity to use the Town Centre.

Young people up to the age of 25 would benefit from improved support to transition to adulthood. For example, the Council would include support in relation to digital inclusion, claiming disability related benefits, housing etc.

Further evidence of the impact on children and families is included in the most recent Rotherham Parent Carer Forum Membership Survey:

Other than those run by RPCF, we hardly ever attend any other events or activities as a family as they aren't suitable or inclusive. It is a breath of fresh air to be able to come to RPCF activities, talk to other parents in the same boat and get out of the house - definitely helps us with feeling less isolated."

Quotes from a question asking members to finish the following sentence that relate to the need for a SEND hub.

Without RPCF myself and my family...

- Wouldn't have as many opportunities to access support and events with my son.
- I'd be at home with the kids not going out or do anything as I'd be very nervous and be panicking about what people would say and do.
- I would feel a lot more isolated and less confident.
- My son would be sat at home on his games console/tablet instead he's mixing with other young people like him.
- We would be more isolated from activities as our children find it very difficult to mix with other people. Also, the parents don't understand our children
- My young person would not be the confident, outgoing, volunteering teenager that she now is. Our family owe a lot to RPCF, and we now want to volunteer to pay a bit of that back to help other families.
- We would be very isolated and my son's social life would be non-existent
- I would have no chance to talk to People in similar situations.
- I would not have the confidence or knowledge to be able to ensure my son can be the best that he can be. I would also feel incredibly isolated and alone without the network of support that I have made through the forum.

- My family would not be able to have met such lovely friends both me and my husband and my son
- I would feel a lot more isolated and my children would not have been able to access as many activities.
- Our children would not be able to participate in after school activities.
- Our family would be lost and so isolated- the forum is a lifeline.
- We would have no youth club.
- SEND children might not get THEIR voices heard.
- My son would not have been put in touch with a youth club he volunteers at
- It's an amazing service has helped me through everything including moral support.....it's made me more confident to help others who have barriers and less confidence....
- My son wouldn't be the social butterfly he is today, he can't walk or talk as good as his friends but loves every event he attends & has done for many years.
- there would be no us! Like an extended family!
- I would be lost. They have given me do much support and guidance. A very supportive group with lots of experience.
- I would feel isolated and on my own. I now know there are many others with the same battles, same challenges, same frustrations and emotions and people who understand and can support.
- There wouldn't be anything available for young children on the spectrum.
- The world for me and my family would be less fulfilled, more isolated and lonely.
- My children would not meet other children other than school.
- My life would be very different, and I wouldn't have the friendship group that I have

Financial Implications

In order to achieve the above a £165k capital investment is requested, this includes a small project contingency.

This includes:

(Essential)

Provide accessible entrances throughout the building, Lift maintenance, Decoration and replace floor covering where required. Estimated cost £73,910 (including contingency).

Convert toilets into unisex toilets and changing room. Estimated cost £19,000.

(Desirable in order of preference)

Convert room to sensory room. Estimated cost £15,000.

Remove wall and form teaching catering kitchen. Estimated cost £21,600.

Convert external space into an accessible play area. Estimated cost £10,125.

Professional Fees £25,365

There is no revenue expenditure or income associated with this capital investment proposal. The proposal is that the building remains the property of the RMBC, but that the ongoing running costs of the building would now be met by the Parent Carer Forum. There are 4 small teams based at Eric Manns at present, and some Police colleagues. The proposal is to relocate 3 of the teams and Police in Riverside House, to sit alongside existing colleagues and maximise the benefits of partnership working. There will be no disruption to services and the relocation will support more joined up working with other teams. The final team already has plans to relocate to Kimberworth, and be sited alongside a integrated team there. There will be a small cost associated with these moves, but this can be absorbed in business-as-usual asset management budgets.

Risks

There is limited risk to delivery, but alternative provision will be needed specifically for service user access premises.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Children's Playgrounds Programme	Capital Expenditure	0.000	0.403	0.258	0.258	0.919
Directorate	Capital Funding (other than corporate resources)	0.000	0.000	0.000	0.000	0.000
Regeneration and Environment, CST	Net (Corporate Resources)	0.000	0.403	0.258	0.258	0.919

Playgrounds provide important spaces for children and families and forms a key part of play, exercise and getting outdoors and this proposal looks to improve a number of the Council's play spaces. The recommended investment for the Children's Playgrounds Programme would include:

- The creation of new play facilities at Rother Valley Country Park which came out as a top priority through the consultation with park users.
- The creation of new play facilities at Thrybergh Country Park which came out as a top priority through the consultation with park users.
- Complete refurbishment and modernisation of six existing playgrounds across the borough.

Outputs and Outcomes

- New play areas and equipment at Rother Valley and Thrybergh Country Parks, aimed at engaging with children with a wide variety of ages and abilities, delivered within 2024/25, complimenting the café investments in 2024 at Rother Valley and Thrybergh Country Parks, supporting the regeneration of both as destinations for physical activity, nature and wellbeing.
- Redevelopment of six existing neighbourhood parks.
- Increased levels of physical activity, amongst children and parents/carers, supporting improved health and wellbeing outcomes.
- A phased programme of play equipment renewal, delivered in consultation with local communities.

This is in addition to two new Play Zone facilities funded via UKSPF and The Football Foundation which will create new Multi-Use Games areas in two locations in the borough following consultation and needs analysis.

Financial Implications

The total investment required is £919,000.

The ongoing maintenance of these facilities is accounted for within existing revenue budgets.

In order to ensure capacity is in place for delivery of the schemes, the service has identified capacity within the Landscape Design team to support progression of the programme and deliver the schemes alongside the Green Spaces team. In addition, both within the Service and at Directorate level, additional processes and controls have been established to ensure effective use of capital allocations and provide the ability to draw on support from across the Directorate (and wider) to drive the progression of capital projects.

Risks

There are various risks in the delivery of this scheme these are:

- Lack of consensus about local priorities in the Children's Playgrounds programme
- Excessive/unexpected cost inflation
- Project management capacity

Project	Capital Budget (£m)	23/24	24/25	25/26	26/76	Total
Our Places Fund	Capital Expenditure	0.000	1.200	0.800	0.000	2.000
	Capital Funding (other than	0.000	1.200	0.800	0.000	2.000
Directorate	corporate resources)					
Regeneration and Environment	Net (Corporate Resources)	0.000	1.200	0.800	0.000	2.000

This proposal is a capital allocation of £2m, split over 2 years, for boroughwide public realm proposals, which aligns to the Council Plan theme 'Every Neighbourhood Thriving'.

This proposal builds upon the success of the Town & Villages Fund and would look to support a number of schemes across the Borough. This level of funding would enable around 8-12 projects and would look to prioritise areas that are of concern to local communities, that have not yet received investment with highest priority being given to area of high footfall and/or visibility.

Outputs and Outcomes

The overall aim of the programme is to improve the public realm across the borough, with the following objectives:

- 1. Improve the lived environment of residents.
- 2. Enhance the visual appeal of the public realm across the borough.
- 3. Inspire pride in neighbourhoods.
- 4. Co-produce projects with communities to deliver change that is needed.

Financial Implications

The breakdown of costs will only be available when the specific schemes are identified for delivery, the costs will be made up of construction costs, planning and professional fees.

Risks

There are various risks in the delivery of this scheme these are:

- Increasing cost of materials
- · Delivery resources; both internally and externally

Project	Capital Budget (£m)	24/25	25/26	26/27	27/28	Total
Roads, Footways and Highway Drainage Repairs to		5.500	5.500	5.500	5.500	22.000
2028	Capital Expenditure					
	Capital Funding (other than	1.000	1.000	1.000	1.000	4.000
Directorate	corporate resources)					
Regeneration and Environment	Net (Corporate Resources)	4.500	4.500	4.500	4.500	18.000

This Capital proposal is seeking an investment of £18m to ensure that the road network can be both maintained and improved. This will ensure the road network remains better than the national average. Remaining better than national averages. The Council is responsible for maintaining the adopted Highway that includes a footway network of 1,683km, a carriageway network of 1174km including 700km of Unclassified roads (estate type roads) and associated Drainage, including maintaining 45,000 surface water drainage gullies.

Roads

£3m capital funding is required per year over the four-year period, which will be in addition to the existing Pothole Funding allocated each year of £1m.

The current Council capital investment, "£24m to 2024 Roads Programme" is focused on the Unclassified network and ends on the 31st of March 2024, this initiative is delivering excellent improvements in the condition of our unclassified network / estate roads and allows collaborative partnership working with the Ward members.

Previous investment in the network arrested the deterioration but the more recent investment has delivered real benefits to the highway network and a reduction in the percentage of the roads that require repair (Red category) from 21.57% in March 2020 down to 13.33% at the end of July 2023 (lower percentage is better). The current national average condition for unclassified roads as published by DFT is 15%.

To ensure this improvement in the condition of the network is maintained and does not return to a condition below the National Average, additional Capital funding is required which will deliver repairs and improvements to an estimated 65km of road.

Footways

£1.2m capital funding is required per year over the four-year period.

The Highway Asset Team currently commit around £1m from existing budgets to repair footways. Repairs to the footways are delivered through either:

- Surface treatments Micro asphalt Minimal dig repair process with a surface layer applied.
- Patching short lengths of footway repaired with full bituminous layers replaced.
- Bituminous Resurfacing Scheme removal of all bituminous layers new binder course and wearing course; large length of works.
- Flag replacement schemes Flags are removed, new binder course installed and a new Bituminous wearing surface.

The commitment each year enables repairs to around 11 km of the footways. Traditional Footway Resurfacing costs £100 per square metre (this only delivers 5km of repairs). However, the Council includes a mixture of traditional resurfacing and cost-effective Thin Surface treatments to maximise the resource available within its footway repair programme.

The Council has in the past conducted Benchmarking exercises to ascertain the most cost-effective delivery methods with the Councils in house delivery team achieving the best cost comparison for footway repairs.

Highway Drainage

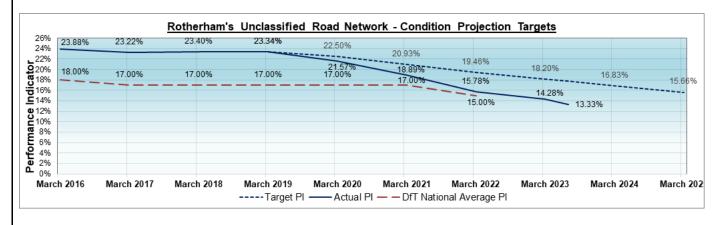
£0.3m capital funding is required per year over the four-year period.

The Council's Drainage/Lead Local Flood Authority (LLFA) team have a limited yearly revenue budget to deliver essential highway drainage repairs and to implement localised surface water flood resilience measures, equating to £40k per year. Essential repairs are prioritised as defined in the Council's Highway Asset Management Plan (HAMP) through a scoring matrix based on three criteria:

- The severity of the flooding (highest priority to internal flooding and strategic road network),
- The frequency of the flooding, and;
- The length of time that the issue has been identified.

It is known that;

• Roads - Evidence shows that if investment does not continue in the **road network**, the condition of the Council's estate roads will be worse than the national average in 2 years. This can be seen in the table below that shows the condition of the network during initial investment between 2015 to 2020 of approximately £3m per year. This investment halted ongoing deterioration; however, it only showed a slight improvement in the condition by 2020. The most recent investment of the £24m to 2024 Roads Programme shows the greatest improvement in overall condition.



• <u>Highway drainage</u> - Increased demand for essential repairs and the implementation of localised surface water resilience measures has been created due to numerous flooding events, including internal flooding to properties.

Outputs and Outcomes

The request is for expenditure of £22m investment over 4 years to support the repair of Roads, Footways and Highway Drainage.

Roads

£3m capital funding per year over the four-year period (supported by Pothole Funding allocated each year of £1m).

The proposed future Capital investment in the network will maintain the excellent improvements achieved by the previous investment which increased the percentage of Green condition and generated a reduction in the Amber and Red categories of the Council's road network.

The £4m capital investment per year over the 4-year period will maintain the condition of the network, repairing an estimated total of 65km over the investment period.

The proposed capital investment over the 4-year period will support the collaborative partnership working with the Ward members. Ward Members will be able to continue to suggest a priority road for repair on behalf of their constituents and support the delivery of improvements in their Ward.

Footways

£1.2m capital funding per year over the four-year period.

This investment would enable a repair of approximately 132 km (82 miles) of footway at current material / delivery rates using a mixture of Traditional Resurfacing and Micro Asphalt Treatment.

The Service would look to deliver works in all wards over a 4-year period if possible. The Council will produce a forward plan with locations identified to achieve maximum cost benefit (i.e. close grouping of sites/ Wards) whilst considering priority areas and Wards with worst condition footways. The Council would benefit from maximising this additional resource by repairing a large number of footways within a number of wards each year, keeping delivery resources concentrated in ward areas. The scheme identification process would be in accordance with the Council's Highway Asset Management Plan (HAMP). Focusing on condition supported by information from area Highway Inspectors attending to Customer requests, Claims and reactive repairs.

The £1.2m capital investment per year over the 4-year period will support the limited fund currently available for footway repairs.

Highway drainage

£0.3m capital funding per year over the four-year period.

Due to the complex nature of some of repairs or localised surface water resilience measures, and the time that will be required to collaborate with others, it is anticipated that 6 schemes will be completed per year (i.e. 24 schemes across the 4 financial years).

The outcomes of this work would be a reduction in flood risks to highways, residential dwellings and business premises to help preserve life during heavy rainfall events. Each project undertaken will support the Council Plan across all of its key themes, which are:

- A cleaner, greener and local environment.
- Every child able to fulfil their potential.
- Every neighbourhood thriving.
- Expanding economic activity.
- People, are safe, healthy and live well.

These works will improve flood resilience across all wards.

The delivery of the Road, Footway and Highway Drainage repair programmes will be carried out by the Council's internal delivery teams and this funding will secure the future of this highly skilled and essential service.

Financial Implications

The financial implications of the capital investment are shown below.

Capital Funding	(£000's)
External Funding	4,000
Additional funding requested	18,000
Total Expenditure	22,000

There is no revenue expenditure or income associated with this capital investment proposal.

Risks

Roads, Footways and Highway Drainage

- Highway-related operational risks vary in nature but include:
 - o Potential for tripping claim liability through defects on the highway.
 - o Road condition, customer satisfaction, pothole numbers, highway claims will be a risk to the Council financially and reputationally.
 - The staffing levels within the inhouse Highway Delivery Team (HDT) are based on the financial annual turnover of work to be delivered and therefore a lack of investment would present.
 - o A risk that redundancies within that team would be required.
- Repair of the footway network is more labour intensive and takes longer to construct and where necessary the Council will bring in additional external contractors via an approved framework to meet the demands of the necessary investment.
 - o If additional capital investment is not provided, highways, residential properties and business premises will continue to be at risk of flooding.
 - o If climate change and an increased storm frequency continue to increase, the number of identified surface water flood resilience projects and repairs will continue to grow due to the limited existing revenue scheme budget.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Traffic Signals	Capital Expenditure	0.000	0.000	0.400	0.000	0.400
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment	Net (Corporate Resources)	0.000	0.000	0.400	0.000	0.400

This proposal is to fund the refurbishment of life-expired traffic signals sites, ensuring the continued replacement of life expired equipment with modern equivalents. The need to do this work has been intensified by the higher associated costs with sourcing limited stocks of older replacement parts. The upgrading will seek to mitigate the impact on the responsive maintenance revenue budgets, and will allow for small-scale improvements (e.g. the retrospective installation of pedestrian crossings where historically omitted).

Rotherham's traffic signals are ageing and many are at risk of obsolescence. The HAMP (Highways Asset Management Plan) states that the total replacement value of traffic signal assets total £16m, and the value of the stock has depreciated to a value of £7m. There are currently over 28 signals sites that have been assessed as being in the worst condition. This inspection has taken place in the summer of 2023, and the proposal is to tackle the oldest and most problematic sites.

In March 2023, the Council allocated £600k of capital investment over two years to tackle the deterioration of the assets, but only investment over a longer period will recover the overall condition of these essential assets and make the current repair and maintenance budget sustainable. This bid seeks to continue the investment with an allocation of £400k in 2025/26.

Current Allocation						
23/24 - 2 sites	£197,680.00					
24/25 - 3 sites	£368,140.51					
(Sub-total)	(£565,820.51)					
inc. contingency	£600,000					
Proposed Alloca	tion (this bid)					
25/26 - 3 sites	£360,648.43					
inc. contingency	£400,000					
TOTAL: 8	£1,000,000					

In addition, the recent publication of the Plan for drivers has outlined a total of £70m competitive funding for Local Highway Authorities to improve the signal technologies, including refurbishment and upgrade. This funding is called the Traffic Signal Obsolescence Grant (TSOG) and is now live and allows Local Authorities to bid up £500k. The Council is submitting a bid for the full amount of TSOG and if successful, the funding commitment

requested in this capital investment bid will demonstrate the Council's match funding. It is anticipated that the previous allocation of £600k and this potential £400k would be favourably considered by the Department for Transport. The basis of the bid would be utilising the condition survey of the signal infrastructure, to identify where the worse performing/high risk signals are located, as well as tying this into our existing programme of investment and where schemes are already being implemented. This will ultimately enhance the funding allocation by tying into other projects, further demonstrating an integrated approach to investment.

Approach to the remaining sites (currently 20) classified as "worst condition"

Continued investment is required over a period of time in order to reduce the proportion of stock in "worst condition". An investment at the levels presented in this bid (circa £400k per year) is commensurate with the level required for a period of approximately 10 years to improve the overall stock condition to ensure that any sites assessed as the worst condition would be treated within 12 months.

There is a risk that if there isn't a structured approach to renewing these assets, repairs will get more expensive and obsolescence means that parts may often not be available. The balance therefore between continuing to do repairs, over wholescale investment is approaching.

As mentioned, the Signals Team has recently completed a full asset inventory to which every site with traffic signal apparatus has been assessed. 28 sites have been identified as red, with obsolescence and deterioration being used to determine priority for investment. The funding will be used as far as possible, but targeted on the most needed sites, including reactive work where no other funding is available.

Once these sites are complete, the assessment will be made again and identify the next critical locations, therefore the framework for a continued programme of renewal is in process. This will ensure that improvement is incremental, rather than continued deterioration.

Supports the Council Plan themes for :

- People are safe, health and live well
- A cleaner, greener local environment

Outputs and Outcomes

Outcomes will be improved reliability of signals equipment and with it an improved highway network, and reduced energy consumption.

Financial Implications

Capital outlay to refurbish life expired sites will help reduce pressures on revenue budgets in reducing need for reactive maintenance owing to equipment failure. Life-expired equipment is typically of a high voltage, higher power consumption specification – modern equipment can reduce energy savings (with associated revenue cost and carbon emission savings) of around 75%.

Risks

There are various risks in the delivery of this scheme these are:

- Key risk is of availability of staff resource to manage and deliver programme.
- Managing project scope to ensure prompt delivery is also a risk, particularly where proposals include for minor betterment and/or invest-to-save replacement of signals with other interventions.
- Many other Local Authorities are in the same position and therefore access to supply chains and equipment will be in high demand.
- Risk of do nothing should be considered (of sites failing, resulting in disruption and danger to road users as well as unbudgeted costs for reactive maintenance).

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Road Safety - Small Scale Schemes	Capital Expenditure	0.000	0.200	0.200	0.000	0.400
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment (Planning, Regeneration						
and Transport)	Net (Corporate Resources)	0.000	0.200	0.200	0.000	0.400

Since the completion of the Local Road Safety Fund (2019-2022), there has been a growing expectation for locally defined schemes. Although the City Region Sustainable Transport Settlement (CRSTS) funding has included an annual allocation of £60k and a programme of Local Neighbourhood Road Safety schemes at a value of £120k per ward, the demand for small scale works continues.

The anticipated schemes are small interventions which are requested through member casework, MPs and the public. Typical works include, but not limited to, a variety of small works including bollards, warning lines and signs, yellow lines, pedestrian refuges and improved crossing points. Such schemes in their nature are reactive and tackle isolated issues that are relevant to the local population. These schemes are very visible to the public and can demonstrate a good customer relationship. However, there are controls in place to make sure that requests are evaluated, therefore confirming that the projects are identified for the locations where the greatest need will be.

Outputs and Outcomes

This budget will provide opportunities for further highway improvement measures at locations which are perceived to be dangerous by residents and a barrier to them going about their daily lives, particularly for those within vulnerable road user groups. Such funding will:

- I. Allow the Council to support the local objectives by providing traffic calming, pedestrian crossing features such as central refuges, signalised crossings and other measures to improve safe use of the highway for the most vulnerable.
- II. Support local Ward Councillors in setting their Ward Priorities with residents to improve the road environment and road safety within local communities.
- III. This in turn will encourage greater public confidence in more active travel modes currently being promoted by our wider public health, climate change and air quality agendas.
- IV. Improve co-ordination of schemes at local level by allowing highway improvement and road safety works to align with the council's wider programme of improvement schemes e.g. Transforming Cities Fund, Levelling Up, Towns Fund and so on.
- V. Address local and neighbourhood priorities at locations which have not already been identified by other projects.

In terms of benefits, typical costs associated with road traffic collisions range from a few tens of thousands (£10k's) for minor injuries into many hundreds of thousands or greater for more serious or fatal incidents. These costs include societal costs, the impacts of loss and life chance impairment that typically result from fatal and serious injuries. While these benefits are spread across many public service providers, they are felt at local community level every day and represent an overall benefit to society and the public purse for each incident avoided.

Financial Implications

The proposed interventions delivered through the investment are low financial value, but time consuming capital projects due to the high levels of engagement required. This means that there are significant professional fee costs associated with their delivery, such as surveys, Traffic Regulation Order legal fees and construction costs.

As this is a highway renewal scheme, the capital costs are not expected to put additional pressure on revenue funding for maintenance and in some cases reduce the maintenance liability as an asset will be renewed. Under the current operating model of the Service, staff costs associated with the design, consultation and project management of the schemes are legitimate professional fees, therefore it is intended that these are capitalised and charged to the specific project/programme.

Risks

There are various risks in the delivery of this scheme these are:

- Communication and engagement member of the public and Elected Members to work through issues and potential solutions.
- Timescales of delivery due to the intricate nature of the changes and need for engagement. These risks can be mitigated through sifting and value engineering, but if schemes require a legal process timescales are more likely to be impacted.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Street Lighting Concrete Column Replacement Works.	Capital Expenditure	0.000	0.670	0.670	0.000	1.340
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment	Net (Corporate Resources)	0.000	0.670	0.670	0.000	1.340

The street lighting service has approximately 37,000 street lighting columns around the Borough and around 8,000 of these columns are on main routes and primary distributor roads. 2,200 of these are concrete.

The columns on these routes are a mixture of steel columns and concrete columns. The steel columns have been installed within the last 35 years or so and the concrete columns would have been installed prior to the installation of steel units. The indicative life span of concrete columns is approximately 30-35 years so the majority, if not all the remaining concrete columns are approaching or have exceeded their life span.

An independent inspection was carried out in 2019 of the concrete columns on main routes and a small number were advised to be replaced immediately and these works were carried out and completed. The report advice on the other units was to repair / replace 507 units within the 1-2 years and this was carried out in 2021/22 utilising a previous capital bid of £750,000. The advice from the inspection company is to carry out a further inspection on 2,000 units 3-5 years after first inspection and this work is being carried out currently.

Street lighting units are an ageing asset, and it is likely that the inspection will identify a number of units that will need to be replaced and an indicative number in need of replacement is likely to be around 500 on the main route network. There are also approximately 200 concrete columns on footpaths and unclassified roads that have been identified as 'at risk' and in need of replacement. If there are further columns identified, the current small capital budgets could be utilised (£300k per year from City Region Sustainable Transport Settlement for emergency works).

Therefore, the proposal is to replace 700 units over a 2-year period at a cost of £1,340,000, This would leave around 1500 concrete units remaining on the network. The forward plan would then be to carry out a further inspection on remaining units in 2027, with a further proposal to replace columns that are identified which is in effect a rolling programme to replace the asset. The replacement units would be steel units with a life span of 50 years and would be delivered using the Councils existing incumbent street lighting contractor.

Outputs and Outcomes

Benefits

- Mitigate the risk of failing street lighting columns (this is included on the corporate risk register).
- Increase the lifespan of the street lighting asset.
- Reduce the need for future visual and structural inspections of these units.

Financial Implications

The bulk of the capital expenditure will be incurred on the purchase and installation of the new street lighting columns, with a small amount required for professional fees to manage the planning an implementation.

Risks

There are various risks in the delivery of this scheme these are:

- There is a risk that the concrete columns could deteriorate to an extent that they become unsafe and become a danger to users of the highway.
- There is a risk that replacement costs will rise making any future programmes more expensive.

Project	Capital Budget (£m)	24/25	25/26	26/27	27/28	Total
Clifton Park Watersplash Replacement	Capital Expenditure	0.900	0.000	0.000	0.000	0.900
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment, CST	Net (Corporate Resources)	0.900	0.000	0.000	0.000	0.900

The current water play at Clifton Park was installed in 2008 so is now 15 years old. The current system has several leaks and will require investment to bring it back to a fully serviceable condition. The project would replace the entire system including water treatment and handling, reservoir tanks as well as civils to create a new experience and surfacing.

Outputs and Outcomes

A new fully functioning and efficient water play experience which has less reliance on staff input to manage the system. Providing fountains, jets and pools that meet current industry (PWTAG) recommendations and are more reliable in operation, thus providing increased customer satisfaction.

Financial Implications

The operation of the water play has been found to drive visitor numbers and is one of the Clifton Park's main attractions and draws families into using wider aspects of the park thereby increasing secondary spend (kiosk, car parking etc). The project will ensure that the water splash area will be consistently operational for families without down time for repairs.

Risks

The key risk relates to excessive / unexpected cost inflation due to market forces which would make the cost of parts more expensive.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Strategic Acquisitions	Capital Expenditure	0.000	1.000	0.000	0.000	1.000
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment	Net (Corporate Resources)	0.000	1.000	0.000	0.000	1.000

The Council's regeneration programme is now well underway facilitated through central Government, SYMCA and Council funding. Public control of privately owned property is often essential to enable the delivery of schemes/projects.

Over the last two years the Council have used a combination of its own capital, SYMCA and Government grant to facilitate the acquisition of properties required to progress delivery of schemes. A further £1m is sought on top of the previous allocation of £2m (over two years) to continue acquiring strategic sites and progress the Council's ambitions for regeneration.

The £1m investment is a single year one-off allocation (not for each year).

Outputs and Outcomes

An allocation to a Strategic Acquisition Fund will, as before, allow the Council to respond to opportunity acquisitions as and when strategic sites are presented to the market by willing sellers or if required for a scheme/project. The fund being provided by the Council, as opposed to a central funding body, gives additional flexibility, and allows the Council to move at pace when the opportunity to acquire is presented. It also provides the potential to be used as match funding which can assist in drawing in money from other sources.

A list of potential sites was presented to Cabinet in March 22 and further sites in Sept 22 and April 23. Of those presented the vast majority are now in Council ownership. A preferred list of sites, taken from the original Cabinet lists will be presented to Members for consideration for this new allocation.

Financial Implications

As with the previous years allocation the Strategic Acquisition budget will be managed within the RIDO team. The budget will be used solely to acquire property and the legal costs incurred therein. A 1.5% Project Management fee to cover staff costs is also applied.

Until the preferred properties for acquisition are agreed the revenue implications cannot be detailed. Revenue liabilities result from potential holding costs while awaiting redevelopment or future occupation can arise. Feasibility Fund has been earmarked to accommodate these costs and, as properties are brought forward as capital schemes these revenue costs may be capitalised. Some properties/assets may bring in additional/new income (for example from leases/rent or via income such as car parking) and have a positive impact on revenue.

Acquisition of tenanted properties will likely result in a revenue benefit.

Risks

• Capital and revenue cost risk in negotiating land and property – site specific implications to be considered in subsequent decisions.

Project	Capital Budget (£m)	Prev. Yrs	24/25	25/26	26/27	27/28	Total
Flood Alleviation Works Fund - including Eel Mires Dike Flood Alleviation Scheme & Whiston Brook Flood Alleviation Scheme (Construction Phase)	Capital Expenditure	0.000	0.000	8.200	1.600	0.000	9.800
Directorate	Capital Funding (other than corporate resources)	0.000	0.000	3.500	0.800	0.000	4.300
Regeneration and Environment	Net (Corporate Resources)	0.000	0.000	4.700	0.800	0.000	5.500

This capital investment proposal sets out funding for the construction phase of Eel Mires Dike and Whiston Brook Flood Alleviations schemes, along with earmarking a fund to support cost increases on those schemes and to provide support funding to future flood alleviation schemes.

This capital investment proposal is to allocate £3.9m to flood alleviation works being developed across the borough.

Following the devasting impacts of the November 2019 floods, and more recently in October 2023 (Storm Babet), the Council must continue to assess the costs of projects and seek appropriate external funding that will help significantly reduce the risk of flooding.

It is anticipated that construction of some flood alleviation works could start in 2025/26. Construction would continue for several years, drawing on external funding, and this would be subject to the approval of external business cases with a number of funding organisations.

In addition, this capital investment proposal requests the allocation of £1.6m of funding for the construction phase of Eel Mires Dike Flood Alleviation Scheme and Whiston Brook Flood Alleviation Scheme. It would allow the Council to:

- (a) Submit Business Case documentation to lever in £4.3m of external funding for construction works.
- (b) Continue its work to reduce risk in Laughton common, near Dinnington, including to:
 - 89 residential properties & 10 businesses
 - · access to trading estates/business parks
 - strategic highways network (B6060 & B6463)

Continue its work to reduce risk in Whiston, including to:

- 67 residential properties & 1 businesses
- strategic highways network (A618)

Background

Following the devasting impacts of the November 2019 floods, the Council identified 6 Priority Flood Alleviation Scheme (FAS) projects that will significantly reduce the risk of flooding on people, property, businesses and transport infrastructure. Two projects are Eel Mires Dike FAS and Whiston Brook FAS.

Further information is set out on the Council's website: The 6 Priority Flood Alleviation Schemes – Rotherham Metropolitan Borough Council

The 6 Priority FAS projects support the Council Plan across all of its key themes.

In April 2021, the Council committed £5.8m to get 6 FAS projects to a "Shovel Ready" status by the end of 2024, of which £0.6m was allocated against Eel Mires Dike FAS. This will provide the design information needed to start construction works.

It is anticipated that construction of the main engineering works of Eel Mires Dike FAS and Whiston Brook FAS will start in 2025/26. Construction would continue for two years, drawing on external funding, and this would be subject to the approval of external business cases of funding organisations. To facilitate this construction programme, land acquisition costs would need to be in early 2025/26.

There are also small scale capital works that can be delivered as advanced phases of construction (i.e. as "No Regrets" works), and these can be constructed in 2025/26. Examples include work such as vegetation management and/or removal works, watercourse capacity improvement works, culvert improvement works and environmental improvement works.

Outputs and Outcomes

The outcomes of the funding will be the reduced level of flooding risk, the specifics of where that flooding risk will be reduced will be defined moving forwards as the Council's programme of flood alleviation works continue and greater clarity is gained on the schemes that could be delivered.

All 6 Priority FAS projects are included within the "Connected by Water South Yorkshire Action Plan (CBW)" that was published in January 2022, and updated in January 2023, and this can be viewed on the CBW website: Connected by Water. This Action Plan is jointly agreed between key delivery organisations including Environment Agency, South Yorkshire Mayoral Combined Authority and the 4 South Yorkshire Local Authorities, and it is supported by a number of stakeholders, several of which are also asset owners and external funding organisations.

The outcomes that are expected to be delivered via the construction of the Eel Mires Dike FAS project are summarised in table below.

Project	Residential	Businesses	Transport	Community Infrastructure	Economic Benefits
Eel Mires Dike FAS	At risk of flooding: 89	At risk of flooding: 10	B6060, B6463 and local roads	N/A	£TBCm by ongoing study
DIKE FAS	Flooded in Nov 19: 52	Flooded in Nov 19: 1	Toaus		
Whiston	At risk of flooding: 67	At risk of flooding: 1	A618 and local roads	Parish Hall	£TBCm by ongoing study
Brook FAS	Flooded in Nov 19: 27	Flooded in Nov 19: 0			

Financial Implications

Funding towards projects can be sought from several funding organisations and asset owners. Examples of funders that can support these projects include, Environment Agency, South Yorkshire Mayoral Combined Authority, Network Rail, Water companies, *Department* for Levelling Up, *Housing* and *Communities*, Department for Transport, and Department for Education.

Approval of the £3.9m capital investment towards a wider flood alleviation programme would significantly increase the likelihood of external funding organisations committing to support the construction of the Council's flood alleviation works. The Council will continue to seek external funding that would reduce the amount of funding that the Council would need to contribute. A 30% contingency allowance is included with the £3.9m sought through this proposal.

Eel Mires Dike FAS

In April 2021, the Council committed £0.6m to get the Eel Mires Dike FAS project to a "Shovel Ready" status by the end of 2024. This approved preconstruction funding does not form part of this Capital Investment Proposal.

The construction cost estimate is in the process of being evaluated by Council's supply chain as part of the ongoing pre-construction "Shovel Ready" process. Outputs of this work will not be available until after the end of the 2023/24 Financial Year.

Construction costs are expected to increase from 2020 estimates due to a number of factors that are outside of the Council's control, and as has been reported to the September 2023 meeting of the Improving Places Select Commission. Therefore, the Council will seek external funding in parallel with both the pre-construction "Shovel Ready" process and the 2023/24 capital investment proposal process.

External funding

Approval of this capital investment proposal would significantly increase the likelihood of external funding organisations also committing to support the construction of the Eel Mires Dike FAS project.

£0.8m of external funding has been identified as a provisional allocation, via the Environment Agency, however, this is not yet secured. The external business case/assurance processes needed to secure this funding will be undertaken in 2024/25. Subject to external approvals and timescales, this funding is expected to become available to the Council to spend on construction works in the 2025/26 financial year and beyond. This external funding is allocated by the Environment Agency.

Other potential sources of external funding also exist that have not yet been quantified, and these represent additional external funding opportunities to the £0.8m stated above. External funders include Network Rail, and businesses benefitting from the FAS works.

The Council will continue to seek external funding that would reduce the amount of funding that the Council would need to contribute.

Whiston Brook FAS

In April 2021, the Council committed £0.5m to get Whiston Brook FAS project to a "Shovel Ready" status by the end of 2024. This approved preconstruction funding does not form part of this capital investment proposal.

Construction costs are expected to increase from the 2020 estimates due to a number of factors that are outside of the Council's control, and as has been reported to the September 2023 meeting of the Improving Places Select Commission. Therefore, the Council will seek external funding in parallel with both the pre-construction "Shovel Ready" process and the 2023/24 capital investment proposal process.

External funding

Approval of this proposal would significantly increase the likelihood of external funding organisations also committing to support the construction of the Whiston Brook FAS project.

£3.5m of external funding has been identified as a provisional allocation, via the Environment Agency, however, this is not yet secured. The external business case/assurance processes needed to secure this funding will be undertaken in 2024/25. Subject to external approvals and timescales, this funding is expected to become available to the Council to spend on construction works in the 2025/26 financial year and beyond. This external funding is allocated by the Environment Agency (via various funding streams).

The Council will continue to seek external funding that would reduce the amount of funding that the Council would need to contribute.

Capital Expenditure tables – indicative estimates

Capital Expenditure	(£000's)
Professional Fees (design, project management, staff costs etc)	300
Acquisition of Land or Buildings	900
Site Remediation	0
Delivery Costs - Works / Building and Construction	3,400
Risk Allowance / Contingency	1,300
Other costs to be confirmed as further schemes developed	3,900
Total (a)	9,800

Capital Funding	(£000's)
External Funding	4,300

Additional funding requested (Total A from above less	5,500	
external funding)		
Total (b)	9,800	

Risks

There are various risks in the delivery of the Eel Mires Dike FAS project and Whiston Brook FAS project, and these can be summarised as:

- 1. Loss of external grant funding
- 2. Delays to external approvals needed from asset owners.
- 3. Technical risks associated with design of complex projects.
- 4. Limited resource availability due to workload within the flood risk management supply chain.
- 5. Reputational risks to the Council if residents, businesses and asset owners do not see works being undertaken to reduce the risk of flooding.
- 6. Loss of opportunity to implement advanced phases of projects should capital funding for construction work be made available.
- 7. Risk of losing external funding that has been provisionally allocated by funding organisations.
- 8. Pre-construction development costs of the FAS projects increase significantly from the estimates made in 2020.
- 9. Construction costs of the FAS projects increases significantly from the initial 2020 estimates.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Ash Dieback Mitigation	Capital Expenditure	0.000	0.200	0.300	0.500	1.000
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment, CST	Net (Corporate Resources)	0.000	0.200	0.300	0.500	1.000

Ash Dieback (ADB) is a fungal disease affecting Ash trees across Europe. It is spread by airborne spores from infected trees and has been spreading northwards across the UK in recent years. Affected Ash trees die back over a short period of time leading to the whole tree becoming brittle and weak and collapsing. The only mitigation is to remove affected trees once they are identified as suffering from dieback but caught at less than 50% dieback allows the trees to be felled conventionally, before weakened structures makes them dangerous to fell. In order to meet local and national targets for increasing tree cover, replacement trees (of suitable species) will then need to be replanted to replace the lost Ash.

There are early indications of Ash Dieback appearing in Rotherham's tree population, which is expected to increase over a ten-year period, likely affecting 90% of the borough's Ash trees. It is anticipated that the cost of removal and replacement of affected trees over the next ten years may be as much as £5.76m. This figure is made up of the costs of removal and replanting at an average of £800 per tree.

Outputs and Outcomes

It is currently unknown how quickly ADB will spread across Rotherham, but the funding will allow the Tree Service to implement works at an early stage in a trees infection which will allow for traditional felling techniques that are financially more efficient than leaving the trees until later in the disease cycle which would require more expensive methods of removal.

The funding requested would allow for the removal and replacement of:

Year	Number of Mature trees felled and replaced
24/25	250
25/26	375
26/27	625

Financial Implications

The capital delivery of the required works will be made up of construction costs, planning and professional fees.

Revenue costs detailed above for inspections have been captured in a revenue bid for Tree Service Improvements.

Risks

Risks include:

- Ash Dieback affects trees at a higher rate during the early years than anticipated.
- Costs for mitigation works increase though inflation or changes in delivery model or costs for tree works.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Thrybergh County Park Paths Improvement	Capital Expenditure		0.100	0.225	0.000	0.325
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment, CST	Net (Corporate Resources)	0.000	0.100	0.225	0.000	0.325

The perimeter path around Thrybergh Reservoir is the main feature of Thrybergh Country Park allowing mostly flat level access for visitors of all abilities to access the countryside. The path surface has deteriorated in places to become almost impassable during periods of wet weather especially during the winter months.

The path, owing to its open nature, is a safe place for people starting out on a physical improvement journey as well as those whose lifestyle includes running or walking as a way to stay active. The provision of an improved surface will enable increased usage and therefore increased opportunity for physical activity in children and adults.

In 2021/22 and 2022/23 the first two phases of path improvements were undertaken bringing a new surface material including recycled rubber to 720m of the circular route. The next phase (phase 3) would see a further 500m of the same material being laid to the southern entrance giving a good surface between this entrance and the new café.

A fourth phase would see the section from the southern entrance to the end of the dam wall resurfaced.

The proposal is to provide a well surfaced route for walkers and joggers and people with mobility issues, allowing full access to the circular route.

Estimated costs of improvements to paths Phase 3 (to southern entrance) - £100k Estimated costs of improvements to paths Phase 4 (Eastern bank) - £225k

Outputs and Outcomes

- Improvements to the main path network to match other recent surfacing improvements lifting the visitor experience and complimenting the café investment in 2024.
- Improved levels of health and wellbeing, by encouraging physical activity.
- Further regeneration of Thrybergh Country Park as a local destination for nature, wellbeing and recreation.

Financial Implications

Estimated costs of improvements to paths Phase 3 (to southern entrance) - £100k Estimated costs of improvements to paths Phase 4 (Eastern bank) - £225k

Risks

There are various risks in the delivery of this scheme these are:

• Excessive / unexpected cost inflation

Project	Capital Budget (£m)	24/25	25/26	26/27	27/28	Total
Increased Capital for Street Bin Maintenance	ed Capital for Street Bin Maintenance Capital Expenditure		0.078	0.078	0.078	0.310
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment	Net (Corporate Resources)	0.078	0.078	0.078	0.078	0.310

The Council and more specifically the grounds and streets service have recently completed a successful strategic bin replacement program which has been running for 2 years. This program had a total budget of £1.2million, this included labour and the cost of the bins, and has run to budget across the 2 years. The team have replaced 2200 bins and provided around 100 additional new bins from the budget.

The service is now seeking to ensure an appropriate maintenance budget to ensure the assets remain in good condition as well as limited provision for new bins where they are required to address specific issues or needs.

Below outlines the total spend on the bins over this 2-year period and outlines the amount of bins across the borough as a total value for each type of bin.

Bin Type	Total Value
PEL Solar Compactor Bin	£404,250.00
Wybone Dual Bin	£76,375.00
Wybone Singular Bin	£343,175.00

Total assets £823.800

The service currently has an annual budget of £8k for bin replacement and new bins. Considering the size of the assets held, this will not be sufficient to maintain the equipment in good condition.

Data from January 2022 to December 2022 highlights the amount of replacement and new street bins the Council currently replace or provide:

- Bin replacements requests received 148 145 complete.
- New bins provided 102.

This is a total of 247 bins, which equates to £85,600. As noted above, the current budget is £8k, this means increasing the budget by £77,600.

The expected life span of a street bin is somewhere between 7-10 years, this is dependent on numerous factors such weather, use, vandalism and accidental damage.

Requests for new bins to be placed in the borough are continuous and the service performs a survey within 7 days after each request is made. This assessment considers some of the following aspects:

- Are there bins in the area?
- Are the bins in the area overflowing?
- Is the area littered?
- What is the footfall like in the area?

The survey is then given back to a zonal operations manager who decides with the survey team if the request is accepted or not. Each request successful or unsuccessful is recorded on master file and the requestor is emailed/contacted with the decision and reasoning. Data is also kept and broke down to requests per ward so this can be analysed further upon request.

Now the bin replacement program is complete, the service will continually update records to show how many bins we are replacing and the reason, this will help form plans with colleagues from other services to address spikes in replacements due to ASB, or that the bins are deteriorating at a rate that was not expected, so the supplier can be contacted.

Outputs and Outcomes

- Bins can be replaced if required in a reasonable timescale.
- New bins can be allocated as bin the "new bin request" process so there is enough capacity is keys areas or for additional growth.
- Bins that are replaced keep the required amount of capacity in the area for street litter, so not encouraging littering.
- The Council has a consistent approach to street bin provision and no complaints are generated as we do not have the appropriate funds to replace or provide new.
- Correct budget allocated for works and not putting the services budgets under additional pressure.

Financial Implications

The service predicts that a reasonable capital increase should be £77,600. 10% of the total assets is £85,600, minus the £8k that is already assigned, meaning the service is asking for an increase of £77,600.

Risks

There are various risks in not funding this program.

- The assets we have purchased and installed over last 2 years would not be able to be maintained.
- The assets we have purchased and installed over the last 2 years would not be able to be replaced.
- New bins would not be able to be provided in the borough if the criteria for new bins is met
- The Council by not replacing or providing new bins would come under pressure as there would not be enough capacity in areas to meet the levels of footfall and street litter being produced.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
		0.000	0.167.5	0.000	0.000	0.167.5
Principal Towns Cleansing	Capital Expenditure					
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment, Environmental Services	Net (Corporate Resources)	0.000	0.167.5	0.000	0.000	0.167.5

This capital proposal is associated with the revenue investment INV9 Principal Towns Cleansing, which provides for additional staffing resource to enhance the cleanliness of high footfall areas across the borough. This capital investment provides the equipment required for the additional staff to operate and enable improved cleansing, delivering on the Council's priority of a cleaner and greener local environment.

The equipment required for the new provision and enhanced operations is outlined below.

Equipment

Item	Cost
Trailer for small electric vehicle	£5,000
Jet Washer	£2,500
Electric Pedestrian Sweeper	£10,000
Box mower (cylinder)	£6,000
Box mower (rotary)	£4,000
1 x Large Mechanical Sweeper and 1 x mini- sweeper (less existing funding)	£140,000
TOTAL	£167,500

The equipment in the new service provision will allow for quicker and more effective cleansing operations and allow the provision of grounds maintenance operations to be managed within high footfall areas and performed more regularly.

Outputs and Outcomes

- Improved cleansing operations in the high footfall areas.
- Improved grounds maintenance operations in the town centre.
- Correct modern and efficient machinery for operational efficiency.
- Machinery located closer to the relevant base of operations for quicker access and deployment.

Financial Implications

Costs are provided within the table above with estimated prices from suppliers. The total costs are estimated to be £167,500 which takes account of existing capital funding of £200,000 available to the service for the purchase of sweepers. A breakdown of the costs relating to the sweeper provision is provided in the table below.

Sweeper	Cost
Trailer for small electric vehicle	£5,000
Jet Washer	£2,500
Electric Pedestrian Sweeper	£10,000
Box mower (cylinder)	£6,000
Box mower (rotary)	£4,000
Mini Sweeper	£120,000
Large Mechanical	£220,000
Less Existing Funding	-£200,000
TOTAL	£167,500

Risks

There are various risks in the delivery of this scheme these are:

- Cost of items increase before funding is granted.
- Not allocating funding we mean vital works will not be able to be complete.
- This would lead to a poor perception on the Council.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Rotherham Archives and Local Studies Digital		0.000	0.022	0.000	0.000	0.022
Upgrade	Capital Expenditure					
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration and Environment, CST	Net (Corporate Resources)	0.000	0.022	0.000	0.000	0.022

Rotherham Museums, Arts & Heritage is responsible for the care of venues and collections, from much loved treasures in the Rotherham Collection and Archive, to landmark monuments to history and community, Boston Castle and Clifton Park Museum. Rotherham Archives and Local Studies was established in 1986 and became part of the service in 2012 following a move from Rotherham Library and Arts Centre to Clifton Park Museum.

The current search room is fully accessible (and Disability Discrimination Act compliant) however it is uninviting to the public with outdated digital equipment that is starting to become obsolete and increasingly difficult to maintain and repair. This project will redevelop the current Archives and Local Studies search room, renaming it Rotherham Archives Discovery Centre and make it more accessible and inclusive to diverse audiences through upgrading the current digital suite, providing new accessible shelving for collections and a more welcoming reception area:

Outputs and Outcomes

The investment in the above will:

- Redevelop the existing search room space in Clifton Park Museum to become 'Rotherham Archive Discovery Centre' upgrading digital equipment with access to audio-visual material including oral history archives.
- Increase the numbers of people that can access the collections within the space by creating a more efficient use of the space.
- Create a benchmark for other services on how Archives and Local Studies can develop within a local museum setting.

Financial Implications

The capital improvements are not expected to create any additional revenue financial implications that the Council will need to build into the budget.

Risks

There are various risks in the delivery of this scheme these are:

- There is a financial risk as current digital equipment is becoming obsolete, more expensive to maintain and will eventually be beyond repair.
- There is a risk of not achieving Archives Accreditation in the future if we do not keep up to date with advances in digital access to collections and continue to increase usage. Archives Accreditation opens up opportunities for further grants and investment.
- Continued risk to reputation of RMBC due to a lack of investment in Archives and Local Studies service.

Project	Capital Budget (£m)	23/24	24/25	25/26	26/27	Total
Community Safety and Street Scene - Customer and		0.000	0.475	0.270	0.000	0.745
Digital Plan	Capital Expenditure					
	Capital Funding (other than	0.000	0.000	0.000	0.000	0.000
Directorate	corporate resources)					
Regeneration & Environment	Net (Corporate Resources)	0.000	0.475	0.270	0.000	0.745

Community Safety and Street Scene delivers a range of front-line services, which have a significant level of interaction with customers. The services reach every household within the Borough through services such as waste collection, highways and street cleansing.

This proposal seeks to provide capital funding for the delivery of a number of system developments, improvements or replacements within the Community Safety and Street Scene Services, which will aim to transform the way services are delivered. The focus of this work is to enhance the customer journey by:

- ensuring reporting is easy and effective,
- ensuring good quality and timely updates are provided,
- linking multiple Council systems,
- innovative features such as pinpointing the location of issues on a map as part of reporting processes.

Alongside improving how the Council interacts with Customers, the implementation of improved systems will increase efficiency of service delivery, provide better access to data and information to inform resource deployment, future decisions on investment or savings, as well as providing additional time for supervisors and managers to directly support staff and ensure high quality delivery. One example of the projects to be delivered includes the opportunity to reduce from four systems to two in both Asset Management type services (i.e. Highways, Ground and Streets) and Regulatory services (Community Protection and Licensing) whilst also delivering the enhanced functions referred to above.

Developing the Services approach to both customers and utilisation of technology will contribute to the Councils strategic objectives in relation to both "A Cleaner and Greener Local Environment" and a "One Council" approach.

The service has developed a robust customer and digital plan by working cross-directorate with a range of colleagues from procurement, customer services, IT and delivery teams. The plan identifies the various digital systems used by the services, of which there are 18 different systems with a revenue cost of around £400k per annum.

The principles which drive the plan are drawn from the Council's existing principles in relation to its Customer and Digital Strategy, the following are the principles to be applied when delivering ICT solutions within Community Safety and Street Scene Services.

ICT Solutions:

1. Are designed and built around the needs of customers and services in order to deliver high quality services that are modern, efficient, informative and effective.

- 2. Where possible, will integrate with the Councils customer management system in order to reduce demands on officer time which will support customer delivery.
- 3. Will provide high quality digital services which are efficient and accessible to both customers and services.
- 4. Will seek to provide customers with online access to information such as work schedules, reporting timescales, and service updates to reduce customer demand and minimise avoidable contact.
- 5. Will support legal compliance and increase customer satisfaction through the effective management of services through the use of oversight, data tools and analysis.
- 6. Will efficiently and effectively provide business intelligence which will inform decision making and evidence-based policy interventions which benefit the customer and services.
- 7. Through the use of scheduling and process systems, will aim to achieve consistency across services, reducing the range of solutions, should the above principles be met.

Outputs and Outcomes

The specific outcomes delivered will be a reduction in the number of systems paid for, utilised and supported as well as increased customer engagement and satisfaction alongside more efficient services. The project has already delivered a significant piece of work to implement and roll out the 'Confirm' system, which is a system to drive the activity of the Councils ground and street cleansing functions as well as linking seamlessly for the Customer through the Council's Customer Management System, Jadu. The proposal will continue to build on this system, which is likely to be rolled out to a number of other areas which also presents savings and efficiencies in services outside of the Community Safety and Street Scene Service.

In addition, the next significant area of focus are the systems used for regulatory purposes such as Community Protection and Licensing, which is the next 'big-ticket' item within the plan. The services currently operate on different systems, which are aged and no longer being actively developed by the suppliers. Through soft market testing it is clear that there is likely a single solution which will provide vastly improved capabilities, support more modern ways of working and ensure greater resilience.

The implementation of the Community Safety and Street Scene Customer and Digital approach will likely lead to multiple benefits, as detailed below:

- Customer will be more informed through automated customer communication.
- Clearer access routes for the customer.
- Improved accessibility for the customer and services with reduced systems.
- Limited systems to train staff on.
- Single or limited systems to service from an IT perspective.
- Potential reduction in ongoing cost of running multiple systems where it is not necessary.
- More efficient and effective use of Officer time, as improved systems limit manual intervention, as well as providing a single or limited overall picture, which will also ensure the likelihood of data being up to date, reduction in duplication, reducing potential for error and improved safeguarding for the customer.
- Improved data collection to contribute to Business Intelligence, which will inform decision making, allow for evidence-based policy interventions and contribute to the Council's performance management processes, thereby creating a better experience for customers.
- Through improved Business Intelligence, data is stored and used many times which is more effective and efficient for the customer.
- Improved Business Intelligence allows us to make informed decisions driven by customer needs.

More effective disaster recovery with less systems to recover and thus improved business continuity risk.

Financial Implications

The cost estimates are based on the work delivered to date through the implementation of the Confirm asset management system.

The proposed capital investment bid is for £745k.

The costs include professional fees, which delivers on the development and implementation of systems, resulting in a digital asset being in operation which will deliver the benefits outlined above. The costs are also inclusive of any dedicated staff, and this takes account of both the needs within the service as well as across IT, to deliver the implementation of replacement systems. It also seeks to ensure appropriate project management, supplier professional services and integration costs. These aspects are critical to realising the benefits of any new system as well as ensuring the integrity of the Councils data where historical records exist and ensuring the accuracy of any new data required to inform future service delivery. Alongside transforming the digital aspects of service delivery, it is critical to ensure behaviours of staff are transformed alongside to ensure the best use of new technologies. In addition, it is expected there may well be hardware requirements too which will ensure that opportunities for additional efficiencies, such as mobile working or data collection are fully realised.

There will likely be revenue impacts both from reducing the overall number of systems and from any increased efficiencies which can be identified and delivered. These impacts are likely to be positive impacts however in some areas greater access to data may demonstrate the limitations of existing resources.

Risks

Whilst benefits have been considered above, it is important to consider that there is an element of risk associated with the implementation of a Community Safety and Street Scene Customer and Digital Approach. These risks have been considered in order to successfully manage them and are detailed below:

- Systems do not perform service specific actions required due to finding a system that fits each service.
- High level of internal resource needed to support the development and data migration onto new systems.
- Initial development costs will be high.
- Previous experience shows that the transfer of data/records is not seamless and time would need to be spent cleaning and checking data/records.
- Single systems available unable to meet all business requirements currently provided by separate systems.
- Infrastructure is not available to support systems upgrade.

Directorate	Current Year	2024/25	2025/26	2026/27	2027/28	Total Project
	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)
Adult Care & Housing	5,722,346	20,893,383	5,427,000	4,827,000	4,827,000	41,696,729
Assistant Chief Executive	344,847	210,040	210,040	210,040	210,040	1,185,007
Children & Young Peoples Serv	6,760,481	9,954,610	17,719,171	6,360,000	6,310,000	47,104,262
Finance & Customer Services	3,975,802	5,143,409	21,299,541	3,558,692	2,990,000	36,967,444
Regeneration & Environment	94,847,472	144,494,088	64,071,841	16,220,100	13,432,100	333,065,601
Total	111,650,948	180,695,530	108,727,593	31,175,832	27,769,140	460,019,043

Funding:

Funding Stream	Current Year	2024/25	2025/26	2026/27	2027/28	Total Project
	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)
Grants And Contributions	46,098,554	90,814,624	52,116,030	12,747,000	11,467,000	213,243,208
Prudential Borrowing	64,747,203	89,056,332	55,965,612	18,288,832	16,159,140	244,217,119
Revenue Contribution	130,000	134,000	137,000	140,000	143,000	684,000
Usable Capital Receipts	675,191	690,574	508,951	0	0	1,874,716
Total	111,650,948	180,695,530	108,727,593	31,175,832	27,769,140	460,019,043

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
Adult Care & Housing	Adult Services	Adult Services	Adults Grants Unallocated	Adults Grants Unallocated	0	1,844,386	0	0	0	1,844,386
				Sub-Service Total	0	1,844,386	0	0	0	1,844,386
			Assistive Technology	Assistive Technology Equipment	930,000	680,000	680,000	680,000	680,000	3,650,000
				Rothercare Digital Switchover	0	1,100,000	600,000	0	0	1,700,000
				Sub-Service Total	930,000	1,780,000	1,280,000	680,000	680,000	5,350,000
			REWS Equipment	REWS Capital	190,000	190,000	190,000	190,000	190,000	950,000
				Sub-Service Total	190,000	190,000	190,000	190,000	190,000	950,000
			Specialist Equipment	Webroster & associated equipmt	21,553	0	0	0	0	21,553
				Sub-Service Total	21,553	0	0	0	0	21,553
			Service Area Total		1,141,553	3,814,386	1,470,000	870,000	870,000	8,165,939
		Service Total			1,141,553	3,814,386	1,470,000	870,000	870,000	8,165,939
	Neighbourhood Capita Programm	Fair Access to All	Aids and Adaptations (Private	Adapts - LOT1 - Private Majr	397,000	0	0	0	0	397,000
				Adapts - LOT1 - Private Minr	187,500	0	0	0	0	187,500
				Adapts - LOT2 - Private Majr	351,500	0	0	0	0	351,500
				Adapts - LOT2 - Private Minr	233,000	0	0	0	0	233,000
				Adapts - OTHERS - Private Majr	430,000	0	0	0	0	430,000
				Adapts Extensions PRIVATES	598,000	0	0	0	0	598,000
				Private Adaps Bud Unall	0	2,197,000	2,197,000	2,197,000	2,197,000	8,788,000
			Service Area Total	Sub-Service Total	2,197,000	2,197,000	2,197,000	2,197,000	2,197,000	10,985,000
		Neighbourood	Affordable Housing	Addison Road DCC Demo	2,197,000 192,710	2,197,000	2,197,000	2,197,000	2,197,000	10,985,000 192,710
		Regeneration & Re	Allordable Housing	Park Hill Lodge Demo	210,283	0	0	0	0	210,283
				Warden St Leasehold Titles	105,000	0	0	0	0	105,000
				Sub-Service Total	507,993	0	0	0	0	507,993
			Extra Care Housing	LD accommodation	0	10,000,000	0	0	0	10,000,000
		Extra dare ridading	Sub-Service Total	0	10,000,000	0	0	0	10,000,000	
			Monksbridge Demolition	Monksbridge, Dinnington	71,800	0	0	0	0	71,800
			mormoznago zomomen	Sub-Service Total	71,800	0	0	0	0	71,800
			Service Area Total	1000 0000000000000000000000000000000000	579,793	10,000,000	0	0	0	10,579,793
		Service Total			2,776,793	12,197,000	2,197,000	2,197,000	2,197,000	21,564,793
	Neighbourhood Improvements - N	Neighbourhood Improvements Non	Furnished Homes CPTL	Furnished Homes New CPTL	1,620,000	1,600,000	1,600,000	1,600,000	1,600,000	8,020,000
	'	'		Furnished Homes Replace CPTL	184,000	160,000	160,000	160,000	160,000	824,000
				Sub-Service Total	1,804,000	1,760,000	1,760,000	1,760,000	1,760,000	8,844,000
			N'bourhood Grants Unallocated	N'Hoods Grants Unallocated	0	3,121,997	0	0	0	3,121,997
				Sub-Service Total	0	3,121,997	0	0	0	3,121,997
			Service Area Total		1,804,000	4,881,997	1,760,000	1,760,000	1,760,000	11,965,997
		Service Total			1,804,000	4,881,997	1,760,000	1,760,000	1,760,000	11,965,997
	Directorate Total				5,722,346	20,893,383	5,427,000	4,827,000	4,827,000	41,696,729
Assistant Chief Executive	Assistant Chief Exec	Assistant Chief Exec	Assistant Chief Exec	Aston & Todwick	21,360	7,120	7,120	7,120	7,120	49,840
				Aughton & Swallownest	7,380	7,120	7,120	7,120	7,120	35,860
				Bramley & Ravenfeild	12,123	7,120	7,120	7,120	7,120	40,603
				Brinsworth	10,884	7,120	7,120	7,120	7,120	39,364
				Capt'l Inv't Ward Anst wdsetts	20,848	10,680	10,680	10,680	10,680	63,568
				Capt'l Inv't-Ward - Bostn Ctle	26,502	10,680	10,680	10,680	10,680	69,222
				Capt'l Inv't-Ward - Dinnington	15,133	10,680	10,680	10,680	10,680	57,853
				Capt'l Inv't-Ward - Hoober	6,783	10,680	10,680	10,680	10,680	49,503
				Capt'l Inv't-Ward - Keppel	19,480	10,680	10,680	10,680	10,680	62,200
				Capt'l Inv't-Ward - Roth East	21,535	10,680	10,680	10,680	10,680	64,255
				Capt'l Inv't-Ward - Roth West	17,323	10,680	10,680	10,680	10,680	60,043
				Capt'l Inv't-Ward - RotherVale	10,423	7,120	7,120	7,120	7,120	38,903

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
				Capt'l Inv't-Ward - Sitwell	20,665	10,680	10,680	10,680	10,680	63,385
				Capt'l Inv't-Ward - Wales	2,941	7,120	7,120	7,120	7,120	31,421
				Capt'l Inv't-Ward - Wath	9,524	7,120	7,120	7,120	7,120	38,004
				Dalton & Thrybergh	0	7,120	7,120	7,120	7,120	28,480
				Greasborough	8,860	7,120	7,120	7,120	7,120	37,340
				Hellaby & Maltby West	13,308	7,120	7,120	7,120	7,120	41,788
				Kilnhurst & Swinton East	14,047	7,120	7,120	7,120	7,120	42,527
				Maltby East	2,519	7,120	7,120	7,120	7,120	30,999
				Rawmarsh East	10,529	7,120	7,120	7,120	7,120	39,009
				Rawmarsh West	17,748	7,120	7,120	7,120	7,120	46,228
				Swinton Rockingham	13,980	7,120	7,120	7,120	7,120	42,460
				Thurcroft & Wickersley South	13,890	7,120	7,120	7,120	7,120	42,370
				Wickersley North	10,680	10,680	10,680	10,680	10,680	53,400
				Sub-Service Total	328,465	210,040	210,040	210,040	210,040	1,168,625
			Service Area Total		328,465	210,040	210,040	210,040	210,040	1,168,625
		Service Total			328,465	210,040	210,040	210,040	210,040	1,168,625
	Democratic Services	Democratic Service	es Democratic Services	Badsley More Lane Pr Comm Hub	16,382	0	0	0	0	16,382
				Sub-Service Total	16,382	0	0	0	0	16,382
			Service Area Total		16,382	0	0	0	0	16,382
		Service Total			16,382	0	0	0	0	16,382
	Directorate Total				344,847	210,040	210,040	210,040	210,040	1,185,007
Children & Young Peoples Serv	CYPS - RMBC	Other CYPS	Children & Families	Adaptations - Foster Care	640,000	640,000	726,778	640,000	640,000	3,286,778
				CYPS RESI DFE PH IV Osprey	557,000	0	0	0	0 0	557,000
				CYPS RESI DFE PH IV Rowan	35,000	522,000	0	0	0	557,000
				CYPS Resi Home Unallocated	0	0	307,368	0	0	307,368
				CYPS RESI PH II Middle Lane	1,400	148,600	0	0	0	150,000
				CYPS RESI PH III Sitwell	227,997	0	0	0	0	227,997
				CYPS RESI PH III - TBC1	0	528,000	0	0	0	528,000
				CYPS RESI PH III - TBC2	528,000	0	0	0	0	528,000
				CYPS RESI PH III Walnut Drive	386,221	162,610	0	0	0	548,831
				Early Education Place Grant	0	538,652	0	0	0	538,652
				In House Chld's Resi-vehicles	0	140,000	0	0	0	140,000
				Sub-Service Total	2,375,618	2,679,862	1,034,146	640,000	640,000	7,369,626
			Service Area Total		2,375,618	2,679,862	1,034,146	640,000	640,000	7,369,626
		Schools	Schools - Capitalised Enh	Aston Fence Primary School - B	2,351	0	0	0	0	2,351
				Aston Fence Primary School - S	24,211	0	0	0	0	24,211
				Badsley Moor PR New Boiler	205,468	0	0	0	0	205,468
				Badsley Moor Pri Sch - Htng Co	12,830	0	0	0	0	12,830
				Blackburn Pr Fire Alarm	80,461	0	0	0	0	80,461
				Bramley S'side Fire Alarm	66,156	0	0	0	0	66,156
				Bramley S'side Jnr Sch - Hall	3,286	0	0	0	0	3,286
				Bramley S'side Jnr Sch Ceiling	29,859	0	0	0	0	29,859
				Bramley Sunnyside Infant - Bou	1,647	0	0	0	0	1,647
				Brinsworth Manor Inf - Annexe	1,642	0	0	0	0	1,642
				Brinsworth Manot In Fire Alarm	2,533	0	0	0	0	2,533
				Broom Valley Com P-Window&Vent	57,000	0	0	0	0	57,000
				Broom Valley Pri Concrete Rep	86,382	0	0	0	0	86,382
				Capitalised Enhancements Unall	0	376,204	324,208	300,000	250,000	1,250,412
				CEN Asbestos removal works	28,855	0	0	0	0	28,855
				Herringthorpe Inf - Roof Acc	173,069	0	0	0	0	173,069
				Minor Works Less than £10,000	21,649	0	0	0	0	21,649
				Newman Drainage Imps	10,000	0	0	0	0	10,000

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
				Rawmarsh Aspire Pru New boiler	50,000	0	0	0	0	50,000
				Rawmarsh Thorogate New bolier	94,009	0	0	0	0	94,009
				R'marshRyecroft c'tain wall	4,093	0	0	0	0	4,093
				Todwick Pri Fencing	59,793	0	0	0	0	59,793
				Sub-Service Total	1,015,294	376,204	324,208	300,000	250,000	2,265,706
			Schools - Prims - Major	Waverley New Primary School	61,969	0	0	0	0	61,969
				Sub-Service Total	61,969	0	0	0	0	61,969
			Schools - Secs - Major	Aston Acad replace classrooms	108,053	580,521	0	0	0	688,574
				Brinsworth Acd- add places	2,300	1,694,658	0	0	0	1,696,958
				Maltby Academy-Contrib	194,386	0	0	0	0	194,386
				Secondary BUDGET UNALLOC	0	928,811	2,279,253	1,000,000	1,000,000	5,208,064
				Sub-Service Total	304,739	3,203,990	2,279,253	1,000,000	1,000,000	7,787,982
			Schools - Spcls - Major	SEND PH III Dinnington Adaptat	4,997	0	0	0	0	4,997
				SEND Ph III Newman demo works	24,026	0	0	0	0	24,026
				Newman NAR new build	48,421	0	0	0	0	48,421
				SEND Ph IV - Brin Acad Res Cen	0	399,850	0	0	0	399,850
				SEND Ph IV - Dinn Sec Res Cen	0	0	399,850	0	0	399,850
				SEND Ph IV - Maltby Res Cen	0	316,440	0	0	0	316,440
				SEND Ph IV - Resource Centres	0	165,000	291,324	0	0	456,324
				SEND Ph IV - St Pius Res Cen	0	386,760	0	0	0	386,760
				SEND Ph IV - Thurcroft Res Cen	0	218,828	0	0	0	218,828
				SEND Ph IV - Wales Res Cen	0	404,763	0	0	0	404,763
				SEND Ph IV - W'hill Res Cen	0	386,760	0	0	0	386,760
				SEND Ph IV- Mainstream Sch Acc	375,000	450,000	675,000	0	0	1,500,000
				SEND Ph IV Newman Lower School	0	0	2,516,000	0	0	2,516,000
				SEND Ph IV- Special Sch Acc	560,000	470,000	470,000	0	0	1,500,000
				SEND Ph IV -Whitehall Res Cen	151,296	0	0	0	0	151,296
				SNED Ph III Newman Upper Schoo	1,682,618	255,400	0	0	0	1,938,018
				Thomes Rotherham College SEND	6,503	0	0	0	0	6,503
				Special BUDGET UNALLOC	0	90,753	2,000,000	2,000,000	2,000,000	6,090,753
				Sub-Service Total	2,852,861	3,544,554	6,352,174	2,000,000	2,000,000	16,749,589
			Schools PFI Life Cycle Program	Schools PFI Life Cycle Program	0	0	7,067,039	2,270,000	2,270,000	11,607,039
				Sub-Service Total	0	0	7,067,039	2,270,000	2,270,000	11,607,039
			Service Area Total		4,234,863	7,124,748	16,022,674	5,570,000	5,520,000	38,472,285
		Service Total			6,610,481	9,804,610	17,056,820	6,210,000	6,160,000	45,841,911
	DFC	DFC - RMBC	DFC - RMBC all	DFCG Unallocated	150,000	150,000	662,351	150,000	150,000	1,262,351
				Sub-Service Total	150,000	150,000	662,351	150,000	150,000	1,262,351
			Service Area Total		150,000	150,000	662,351	150,000	150,000	1,262,351
		Service Total			150,000	150,000	662,351	150,000	150,000	1,262,351
	Directorate Total				6,760,481	9,954,610	17,719,171	6,360,000	6,310,000	47,104,262
Finance & Customer Services	Bereavement Service	Services	Bereavement Services	Bereavement Services Invest'nt	16,652	90,846	0	0	0	107,498
				Maltby Cemetery Fence	47,038	0	0	0	0	47,038
				Maltby Cemetery Lychgate	25,160	0	0	0	0	25,160
				R'marsh High St Ln Cem Fence	59,150	0	0	0	0	59,150
				Sub-Service Total	148,000	90,846	0	0	0	238,846
			Service Area Total		148,000	90,846	0	0	0	238,846
		Service Total			148,000	90,846	0	0	0	238,846
	F&CS (DUMMY)	F&CS	F&CS - REFCUS	Capital Inflation Contingency	0	0	14,451,578	0	0	14,451,578
				Sub-Service Total	0	0	14,451,578	0	0	14,451,578
			Service Area Total		0	0	14,451,578	0	0	14,451,578
		Service Total			0	0	14,451,578	0	0	14,451,578
	ICT	ICT 2	ICT 2	Fee Billing System Upgrade	40,000	0	0	0	0	40,000
				Finl Systms Upgrdes-ICT2	127,000	614,814	1,250,000	750,000	0	2,741,814

				HR System Upgrades-ICT2 Fleet of MFD printers Social Care IT System - CNTL C	0	75,000				
				Fleet of MFD printers	040 440	1 3,000	75,000	0	0	150,000
					242,110	90,000	0	0	0	332,110
				COULD CALE IT CASICILL CIVIL C	513	0	0	0	0	513
				Community Safety and Street Scene – Customer and Digital Plan	0	475,000	270,000	0	0	745,000
				Sub-Service Total	409,623	1,254,814	1,595,000	750,000	0	4,009,437
			Service Area Total		409,623	1,254,814	1,595,000	750,000	0	4,009,437
		ICT Refresh	ICT Refresh	Computer Refresh	1,199,765	1,260,000	1,364,012	910,000	910,000	5,643,777
				EDRMS Roll Out	0	85,000	0	0	0	85,000
				Hybrid Cloud Computing	0	0	1,808,951	0	0	1,808,951
				ICT Digital Strategy	765,000	1,060,819	800,000	800,000	800,000	4,225,819
				Libraries Network	43,106	135,000	0	0	0	178,106
				Network Equipment Refresh Proj	998,000	630,000	630,000	448,692	630,000	3,336,692
				Replacement of server equip	412,308	604,930	650,000	650,000	650,000	2,967,238
				Sub-Service Total	3,418,179	3,775,749	5,252,963	2,808,692	2,990,000	18,245,583
			Service Area Total		3,418,179	3,775,749	5,252,963	2,808,692	2,990,000	18,245,583
		Service Total			3,827,802	5,030,563	6,847,963	3,558,692	2,990,000	22,255,020
D	irectorate Total				3,975,802	5,121,409	21,299,541	3,558,692	2,990,000	36,945,444
	Community Safety Street Scene	Comm Safety Resilience & EP	Comm Safety Resilience & EP	CCTV Upgrade&EnhanceCapabilty	192,474	0	0	0	0	192,474
				Rural Fly Tipping measures	35,187	0	0	0	0	35,187
				Sub-Service Total	227,661	0	0	0	0	227,661
			Service Area Total		227,661	0	0	0	0	227,661
		Network Management	Drainage	Catcliffe Pumping Station	478,729	350,000	0	0	0	828,729
				Culverts Renewal Programme	91,463	0	0	0	0	91,463
				Eel Mires Dike FAS	604	0	0	0	0	604
				Eel Mires Dike FAS	183,805	0	0	0	0	183,805
				Minor Works Schemes - Drainage	14,874	0	0	0	0	14,874
				Parkgate & Rawmarsh FAS	1,345,193	650,000	0	0	0	1,995,193
				Roth Ren. and Kilnhurst FAS	1,173,163	700,000	0	0	0	1,873,163
				RRFAS 2A Ickles Lock (ERDF)	1,700,628	0	0	0	0	1,700,628
				Unallocated Flood Alleviation	299,000	300,000	8,500,000	1,900,000	300,000	11,299,000
				Whiston FAS	487,760	400,000	0	0	0	887,760
				Sub-Service Total	5,775,219	2,400,000	8,500,000	1,900,000	300,000	18,875,219
			Highways Delivery	Roads Programme	6,279,312	5,690,000	5,200,000	5,200,000	5,200,000	27,569,312
				Additional Pothole Funding	687,993	0	0	0	0	687,993
				Cap Rights of way	43,142	34,000	34,000	34,000	34,000	179,142
				Capitalisation Carriageways	269,458	500,000	500,000	500,000	500,000	2,269,458
				DfT LTP CarriagewayResurfacing	3,465,506	3,342,800	3,342,800	3,342,800	3,342,800	16,836,706
				DFT Pothole Grant	425,000	400,000	0	0	0	825,000
				Multi Hog Works	299,840	300,000	300,000	300,000	300,000	1,499,840
				Pothole Funding 21/22	221,850	0	0	0	0	221,850
			Dardin a Co.	Sub-Service Total	11,692,101	10,266,800	9,376,800	9,376,800	9,376,800	50,089,301
			Parking Services	Wellgate Cpark Ret. Wall	0	34,260	0	0	0	34,260
			01 11:17:	Sub-Service Total	0	34,260	0	0	0	34,260
			Street Lighting	Cap benches signs bollards	77,958	75,000	75,000	75,000	75,000	377,958
				Capitalisation Lighting	145,911	820,000	820,000	150,000	150,000	2,085,911
		Replace Obsolete Strt Lighting	40,630	40,000	40,000	40,000	40,000	200,630		
		St Lighting LTP 15/16 - 19/20	243,640	230,800	230,800	230,800	230,800	1,166,840		
				Sub-Service Total	508,139	1,165,800	1,165,800	495,800	495,800	3,831,339
		Regulation &	Service Area Total Regulation &	Carhill Landfill Site	17,975,459	13,866,860 45,000	19,042,600	11,772,600	10,172,600	72,830,119 45,000
		Enforcement	Enforcement	Sub-Service Total	0	45,000	0	0	0	45,000

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)	
			Service Area Total		0	45,000	0	0	0	45,000	
		Street Scene Services	Community Delivery	Addit'nal ZonalCleansingVehs	210,000	0	0	0	0	210,000	
		25111355		Cap damaged litter bins	24,000	85,600	85,600	85,600	85,600	366,400	
				Equipment & Bins	20,752	0	0	0	0	20,752	
				Handheld Equip Grounds M'ten	6,892	0	0	0	0	6,892	
				Litter Bin Strategic Review	117,074	0	0	0	0	117,074	
				Plant Equipment Refresh G&S	460,000	794,000	0	0	0	1,254,000	
				Street Scene - Zonal Working	0	114,750	0	0	0	114,750	
				Street Scene Equip / Vehicles	53,698	167,500	0	0	0	221,198	
				Sub-Service Total	892,416	1,161,850	85,600	85,600	85,600	2,311,066	
			Corporate Transport	Fleet Mgt System	18,000	18,000	18,000	0	0	54,000	
				Fleet Mgt Vehicle Purchase	600,000	6,000,000	2,145,678	0	0	8,745,678	
				Route Optimisation - ITS	20,000	58,300	11,700	11,700	11,700	113,400	
				Sub-Service Total	638,000	6,076,300	2,175,378	11,700	11,700	8,913,078	
			Waste Management	Bins	198,888	0	0	150,800	150,800	500,488	
				H'hold Waste Rec Cents-Valves	0	13,686	0	0	0	13,686	
				HWRCs	1,370,000	1,077,000	0	0	0	2,447,000	
				Narrow Access Vehicles Waste	0	240,000	0	0	0	240,000	
				Sub-Service Total	1,568,888	1,330,686	0	150,800	150,800	3,201,174	
			Service Area Total		3,099,304	8,568,836	2,260,978	248,100	248,100	14,425,318	
		Service Total			21,302,424	22,480,696	21,303,578	12,020,700	10,420,700	87,528,098	
	Culture, Sport & Tourism	Creative Prog and Engagement	Green Spaces	Allotments	0	21,758	0	0	0	21,758	
				Barkers Park Changing Rooms Re	0	9,779	0	0	0	9,779	
			BoroughWide Tree Planting Prog	287,529	0	0	0	0	287,529		
					Ash Dieback Mitigation - Trees	0	200,000	300,000	500,000	0	1,000,000
				Brampton Recreational Park	23,000	0	0	0	0	23,000	
				Clifton Park Dalben Tower	2,748	0	0	0	0	2,748	
				CliftonPark GardenBldg Bar-ITS	0	25,000	0	0	0	25,000	
				Manor Farm Rawsh Play Sec106	19,351	0	0	0	0	19,351	
				Play Equip Replacement Prog	56,797	403,000	258,000	258,000	0	975,797	
				RM&Casework-Parks & Green Sp	101,837	55,000	0	0	0	156,837	
				Coronation Park Play Equip	15,000	40,000	0	0	0	55,000	
				RVCP Automated Parking	0	77,093	0	0	0	77,093	
				RVCP Safety Boats	2,930	0	0	0	0	2,930	
				Treeton St Helen Church Yard	40,000	354,131	0	0	0	394,131	
				Ulley CP - Club House	253,832	0	0	0	0	253,832	
				Clifton Park Watersplash Repla	0	900,000	0	0	0	900,000	
				Thrybergh CP Paths Improvement	0	100,000	225,000	0	0	325,000	
				Sub-Service Total	803,024	2,185,761	783,000	758,000	0	4,529,785	
			Heritage Services	Keppel's Column Preservation	203	0	0	0	0	203	
				Waterloo Kiln Preservation	243,032	0	0	0	0	243,032	
				Archives & Studies D'tal Upgra	0	22,000	0	0	0	22,000	
				Sub-Service Total	243,235	22,000	0	0	0	265,235	
			Theatre	CivicTheatre- AnnexStudioSpace	0	45,000	0	0	0	45,000	
				Sub-Service Total	0	45,000	0	0	0	45,000	
			Service Area Total		1,046,259	2,252,761	783,000	758,000	0	4,840,020	
		Ops and Business Transformatio	Libraries	Lib&NeighHub- Signage	515	0	0	0	0	515	
				Lib&NeighHub-Brinsworth Open	10,674	0	0	0	0	10,674	
				Lib&NeighHub-Kiveton Park Lib	9,846	0	0	0	0	9,846	
				Lib&NeighHub-Mowbray Lib	1,035	0	0	0	0	1,035	
				Lib&NeighHub-Swinton Lib	19,011	0	0	0	0	19,011	
				Lib&NeighHub-ThorpeHesley Lib	0	118,915	0	0	0	118,915	

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
				Lib&NeighHub-Thurcroft Lib	357,713	0	0	0	0	357,713
				Lib&NeighHub-Wath Lib&NeighHub	6,131	0	0	0	0	6,131
				Sub-Service Total	404,925	118,915	0	0	0	523,840
			Service Area Total	Cub Colvide Total	404,925	118,915	0	0	0	523,840
		Projects and Partnerships	Leisure and Sport	Herringthorpe AthleticsStadium	27,137	0	0	0	0	27,137
		Partnerships		Leisure PFI lifecycle	706,839	500,000	500,000	500,000	500,000	2,706,839
				Sub-Service Total	733,976	500,000	500,000	500,000	500,000	2,733,976
			Service Area Total		733,976	500,000	500,000	500,000	500,000	2,733,976
		Service Total			2,185,160	2,871,676	1,283,000	1,258,000	500,000	8,097,836
	Planning, Regen & Transport	Changing Places Fund	Changing Places Fund	Clifton Park Museum CPF	57,000	0	0	0	0	57,000
				Grimm&Co CPF	75,000	0	0	0	0	75,000
				Gullivers Valley CPF	27,715	0	0	0	0	27,715
				Magna CPF	55,000	0	0	0	0	55,000
				RUFC CPF	8,160	0	0	0	0	8,160
				RVCP CPF	57,650	0	0	0	0	57,650
				Thrybergh CP CPF	57,635	0	0	0	0	57,635
				WentworthW'house Camelia CPF	75,152	0	0	0	0	75,152
				Sub-Service Total	413,312	0	0	0	0	413,312
			Service Area Total		413,312	0	0	0	0	413,312
		Corp Property Unit	Corporate Property Cap Proj	AllSaintsChurchPathways	77,949	0	0	0	0	77,949
			,	Bailey House Condition+	59,028	0	0	0	0	59,028
				Bailey Hse Extnl Works &Lights	30,000	324,577	0	0	0	354,577
				Barbot Hall Ind	9,000	0	0	0	0	9,000
				BarbotHallIndEst-Cliff face	10,000	89,550	0	0	0	99,550
				Building Decarbonisation	1,500,000	3,200,000	1,700,000	0	0	6,400,000
				C.Theatre - Flat Roof Repairs	10,000	90,000	0	0	0	100,000
				Castle View	200,000	1,900,000	0	0	0	2,100,000
				ChathamVillas1,2,3-W'dows/Roof	20,000	128,000	0	0	0	148,000
				Civic Theatre Windows	50,000	0	0	0	0	50,000
				CliftonParkMuseum-BuildWork	30,000	0	0	0	0	30,000
				CliftonParkMuseum-FireAlarm	80,000	0	0	0	0	80,000
				CliftonParkMuseum-Replace Hsys	0	30,000	0	0	0	30,000
				Commercial Property Cap	346,042	75,000	75,000	75,000	75,000	646,042
				Conway Crescent (Canopy)	3,979	0	0	0	0	3,979
				Corp Landlord Furn. Replacem.	25,000	75,000	0	0	0	100,000
				Cranworth Hse Structural Works	0	0	49,311	0	0	49,311
				Crowden - OutdoorStorageR'ment	40,000	59,487	0	0	0	99,487
				Customer Digitalisation - AM	81,960	0	0	0	0	81,960
				Davies Court - Kitchenettes	76,656	0	0	0	0	76,656
				Demo of units 86-102 Wellgate	400,000	0	0	0	0	400,000
				Electric Vehicle Charge Infras	0	790,000	500,000	0	0	1,290,000
				ElecVeh ChargingInfraExpansion	628,046	158,167	162,912	0	0	949,125
				Energy Saving Measure (B)	205,201	130,107	0	0	0	205,201
				FurnitureR'ment Prog Var Sites	6,768	0	0	0	0	6,768
				Hellaby depot floor décor &oil	110,788	0	0	0	0	110,788
			Holmes Tail Goit Pumping Stn	154,427	0	0	0	0	154,427	
				1,466			0			
				Hope Fields at TCP		0	0		0	1,466
				Kiveton Park Panet Peturb	8,000	0	0	0	0	8,000
				Kiveton Park Depot - Refurb	9,505	0	0	0	0	9,505
				LA Energy Saving Measures-(A)	82,044	0	0	0	0	82,044
				Lidget Lane	72,164	220,000	0	0	0	72,164
				Lord Hardy Court - Windows	0	320,000	0	0	0	320,000

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
				Lord Hardy FWT	67,781	0	0	0	0	67,78
				Miscellaneous Minor Works	250,000	0	0	0	0	250,00
				Moorgate Crofts- Roof Repairs	374,557	0	0	0	0	374,55
				Munsbro DO - Fire Alarm/Roof	10,000	0	0	0	0	10,00
				Oaks Lane Depot Security	25,000	0	0	0	0	25,00
				Ops Buildings Cap Inv	0	2,728,391	210,000	2,010,000	2,010,000	6,958,39
				Rawmarsh FireDoors	25,000	0	0	0	0	25,00
				Renewable Energy Proof of Conc	9,280	990,000	0	0	0	999,28
				Riverside House Remedials	63,481	0	0	0	0	63,48
				Riverside Replacement of UPS	22,760	0	0	0	0	22,76
				RiversideHseRefurbishmentWorks	400,000	0	0	0	0	400,00
				Rockingham PDC FireAlarm	24,904	0	0	0	0	24,90
				Rother Valley - Toilet Upgrade	10,000	90,000	0	0	0	100,00
				RsideHouse Furniture Replacemt	16,000	0	0	0	0	16,00
				R'sideHouse-Fire Stopping	460,005	0	0	0	0	460,00
				RsideHse-FM200GasSupCanisters	18,000	0	0	0	0	18,00
				RVCP - CCTV Cameras	24,428	0	0	0	0	24,42
				RVCP - Replacement Windows	110,478	0	0	0	0	110,47
				Signage	13,899	0	0	0	0	13,89
				St Helens Ch T'ton -Wall C PH1	0	243,000	0	0	0	243,00
				StHelensTreetonChurchyard-Path	0	34,000	0	0	0	34,00
				StLeonardChurch Din-Bound Wall	24,373	0	0	0	0	24,37
				Strategic Acquisitions Fund	1,100,000	1,320,079	0	0	0	2,420,07
				Swinton Community Centre Roof	100,000	0	0	0	0	100,00
				Townhall replacement projector	21,586	0	0	0	0	21,58
				Vic Park-Drainage	0	50,000	0	0	0	50,00
				Walesw'd C'vanPark ReplaceDoor	70,000	0	0	0	0	70,00
				Walesw'd C'vanPitch Repairs	98,405	0	0	0	0	98,40
				WaleswoodCvanPark - subsidence	0	79,012	0	0	0	79,01
				Waverley Medical Centre	0	0	3,720,780	0	0	3,720,78
				Wellgate Retaining Wall	0	124,337	0	0	0	124,33
				WIFICorpLandlordBldgs-wiring	12,889	0	0	0	0	12,88
				Sub-Service Total	7,680,849	12,898,600	6,418,003	2,085,000	2,085,000	31,167,45
			Service Area Total	Gub-Gervice Total	7,680,849	12,898,600	6,418,003	2,085,000	2,085,000	31,167,45
		RIDO	Business Growth	Century 1 - Roof Replacement	100,000	500,000	0,410,003	2,005,000	2,005,000	600,00
		NIDO	Dusiness Growth	Sub-Service Total	100,000	500,000	0	0	0	600,00
			Inv & Economic	Bassingthorpe Farm	8,000	328,493	0	0	0	336,49
			Initiatives	Bassingthorpe Farm Land Acq	1,350	489,816	0	0	0	491,16
				Century Phase II	758,733	409,010	0	0	0	758,73
				Forge Island Flood Defence	595,470	0	0	0	0	595,47
									0	
				HEHub&Rain - Aqu and Demo	0	89,009	0	0		89,00
				Pithouse West Investigations	11,117	714.000	0	0	0	11,11
				Public Realm Effingham Street	20,000	714,022	0	0	0	734,02
				Public Realm Howard Street	304,394	0	0	0	0	304,39
				Public Realm UpperMillgate Ph3	2,000	519,629	0	0	0	521,62
				RhamMarkets Redev (incCommHub)	3,878,320	22,257,793	4,144,632	0	0	30,280,74
				R'sidePrec't&Chantry Bldg Demo	4,173	0	0	0	0	4,17
				Town Centre Investment	0	620,824	0	0	0	620,82
				Town Centre Masterplan Imp	8,010	0	0	0	0	8,01
				Sub-Service Total	5,591,567	25,019,586	4,144,632	0	0	34,755,78
			RIDO	Corporation St Ph 2	360,000	3,702,656	1,935,964	0	0	5,998,62
				Corporation St Public Realm	370,738	2,741,263	0	0	0	3,112,00
				Corporation Street	0	1,273,798	310,127	0	0	1,583,92
				Dinnington RG	0	0	11,049,549	0	0	11,049,5

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
				Eldon Road Play Area	89,658	130,000	0	0	0	219,658
				Forge Island Comm Dev	29,248,913	9,609,904	0	0	0	38,858,817
				Gullivers Skills Village	300,000	700,000	0	0	0	1,000,000
				Magna	835,716	0	0	0	0	835,716
				Mainline Station	504,405	8,546,760	1,875,000	0	0	10,926,165
				Matlby Academy	2,500,000	1,681,997	0	0	0	4,181,997
				Osoldo	120,000	4,144,778	0	0	0	4,264,778
				Riverside Acquisitions	20,000	1,144,258	0	0	0	1,164,258
				Riverside Gardens	100,431	3,048,427	2,350,348	0	0	5,499,206
				RotherValley CP	773,584	4,847,341	72,731	0	0	5,693,656
				Sheffield Rd TCF/Upgrade	238,062	277,343	0	0	0	515,405
				Snail Yard	326,136	518,233	0	0	0	844,369
				Strategic Aquistions Templeborough	35,464 978,129	0 4,614,500	1,055,251	0	0	35,464 6,647,880
				Thrybergh CP	360,000	2,267,452	29,659	0	0	2,657,111
				Unallocated Levelling Up	3,373	2,267,452	29,659	0	0	3,373
				Water Lane Public Realm	646,188	5,716,112	32,059	0	0	6,394,359
				Wath RG	040,100	0,710,112	8,940,562	0	0	8,940,562
				Wentworth Woodhouse	1,500,000	2,884,226	0,540,602	0	0	4,384,226
				Sub-Service Total	39,310,797	57,849,048	27,651,250	0	0	124,811,095
			Service Area Total		45,002,364	83,368,634	31,795,882	0	0	160,166,880
		Towns & Villages Fund	Towns & Villages Fund	Masefield Road	3,500	0	0	0	0	3,500
				Anston/Woodseats	115,000	0	0	0	0	115,000
				Aston/Todwick	60,000	70,000	0	0	0	130,000
				Aughton & Swallownest	155,000	0	0	0	0	155,000
				B'ley & R'field-R'field C/road	100,000	0	0	0	0	100,000
				Boston Castle - Wellgate	120,000	0	0	0	0	120,000
				Brinsworth Lane	80,000	50,000	0	0	0	130,000
				Brinsworth Lane	4,000	0	0	0	0	4,000
				Laburnum Parade	718	0	0	0	0	718
				Broadway Shopping Parade	12,983	0	0	0	0	12,983 130,000
				Keppel Kilnurst/Swinton East	130,000 115,000	0	0	0	0	115,000
				Maltby East	20,000	800,650	0	0	0	820,650
				Rawmarsh East	125,000	000,030	0	0	0	125,000
				Rawmarsh West	147,043	0	0	0	0	147,043
				Rother Vale	40,000	70,000	0	0	0	110,000
				Rotherham East	165,549	0	0	0	0	165,549
				Rotherham West	75,000	0	0	0	0	75,000
				Sitwell -Whiston Village Green	70,000	93,549	0	0	0	163,549
				Thurcroft& Wickersley West	150,000	0	0	0	0	150,000
				Towns & Villages Fund Unall	150,000	1,927,245	0	0	0	2,077,245
				Wales	135,000	0	0	0	0	135,000
				Wickersley North	148,403	0	0	0	0	148,403
				Our Places Fund	0	1,200,000	800,000	0	0	2,000,000
				Sub-Service Total	2,122,196	4,211,444	800,000	0	0	7,133,640
			Service Area Total		2,122,196	4,211,444	800,000	0	0	7,133,640
		Transportation & Highways	Bridges	Centenary Viaduct Strenghening	300,000	1,219,925	0	0	0	1,519,925
				Eastwood Bridge	0	1,564,091	1,014,978	0	0	2,579,069
				Manvers Way Footbridge	435,979	0	0	0	0	435,979
				Steadfolds Lane Retaining Wall	50,000	187,583	0	0	0	237,583
				Structures Capital Programme	250,000	844,574	426,400	426,400	426,400	2,373,774

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
				Sub-Service Total	1,065,979	4,072,752	1,441,378	426,400	426,400	7,432,909
			Connectivity	A6109 Meadowbank Rd pedxing	60,000	0	0	0	0	60,000
				A629WrtlyRd Grt Prk Rd Pedxing	75,000	183,466	0	0	0	258,466
				Cortonwood Pedestrian Crossing	30,000	220,000	0	0	0	250,000
				Morthen Rd Nrthfld Ln Ped xngs	197,216	49,680	0	0	0	246,896
				Swallownest PedestrianCrossing	10,000	435,000	0	0	0	445,000
				Traffic Management Act Part 6	130,000	270,000	0	0	0	400,000
				Sub-Service Total	502,216	1,158,146	0	0	0	1,660,362
			Connectivity	Unallocated Network Man	0	0	400,000	0	0	400,000
				Sub-Service Total	0	0	400,000	0	0	400,000
			Connectivity	Unallocated Network Man	0	200,000	200,000	0	0	400,000
				Sub-Service Total	0	200,000	200,000	0	0	400,000
			CRSTS Local block funded	Collision Investigation & Surv	100,399	100,000	100,000	100,000	0	400,399
				LNRS Bun Code	0	336,913	0	0	0	336,913
				LNRS1 - 009D GREASBROUGH	50,000	151,857	0	0	0	201,857
				LNRS1 - BRAMLEY 022A	5,000	109,678	0	0	0	114,678
				LNRS1 - BROOM VALLEY 023A	1,500	118,500	0	0	0	120,000
				LNRS1 - CORTONWOOD 001B	45,000	71,066	0	0	0	116,066
				LNRS1 - HARTHILL & T SALVIN 03	9,000	106,478	0	0	0	115,478
				LNRS1 - HIGHTHORNE RD KILNHURS	90,000	27,778	0	0	0	117,778
				LNRS1 - MALTBY CTR 020E	120,000	0	0	0	0	120,000
				LNRS1 - SWINTON 003F	20,000	96,857	0	0	0	116,857
				LNRS1 - WICKERSLEY WOOD 022B	15,000	104,610	0	0	0	119,610
				LNRS1 - WOODSETTS 032F	30,000	90,000	0	0	0	120,000
				LNRS1 -KILNHURST RD RMARSH 006	10,000	107,294	0	0	0	117,294
				LNRS1 -MASBORO & BRADGATE 016C	15,000	105,000	0	0	0	120,000
				Minor Works - Signing	24,000	24,000	24,000	24,000	0	96,000
				Minor Worls - Lining	36,000	36,000	36,000	36,000	0	144,000
				Operational Activity BUN	20,000	20,000	20,000	20,000	0	80,000
				Scheme Development	116,785	100,000	250,000	250,000	0	716,785
				Sub-Service Total	707,684	1,706,031	430,000	430,000	0	3,273,715
			Legacy Projects	A57 (T) M1 NATA	4,260	0	0	0	0	4,260
				A6123 GreatEasternWay pedxing	25,000	0	0	0	0	25,000
				Braithwell Road bus stop	49,000	0	0	0	0	49,000
				Bus Service Improvements	50,000	281,000	0	0	0	331,000
				Canklow Rotherway metering	5,000	0	0	0	0	5,000
				College Road NPIF	2,697	0	0	0	0	2,697
				Fenton Rd Shared Cycle Footway	8,000	0	0	0	0	8,000
				Green Arbour Rd Laughton Com R	20,000	0	0	0	0	20,000
				Neighbourhoods Road Safety Mea	12,961	0	0	0	0	12,961
			LSTF & Smarter Choices	Sub-Service Total Air Quality Modelling	176,918 259	281,000	0	0	0	457,918 259
				CV Air Ovelite Manitoriu	00.007				2	00.007
				SY Air Quality Monitoring	22,337	0	0	0	0	22,337
			Major Cahamas	Sub-Service Total A6022 Swinton to Doncaster	22,596	750,000	0	0	0	22,596
			Major Schemes		0	750,000	0	0	0	750,000
				CAZ - Bellows Road	8,000	184,039	0	0	0	192,039
				Clean Air Zones Elec Chrg Pts	4,600	1,099,742	0	0	0	1,104,342
				CRSTS Broom Wickersley Corrido	50,000	1,430,691	0	0	0	1,480,691
				CRSTS Fitzwilliam Corridor	353,366	1,938,790	0	0	0	2,292,156
				Greasbrough The Whins	40,000	597,429	0	0	0	637,429
				Ickles Roundabout improvement	2.500.000	1,050,000	0	0	0	1,050,000
				O0047 Broom Road AT	2,500,000	883,452	0	0	0	3,383,452
				Parkway Widening ph2	2,535,623	0	0	0	0	2,535,623

3D Capital Programme 2023/24 to 2027/28

Directorate	Service	Service Area	Sub Service	Project	Current Year	2024/25	2025/26	2026/27	2027/28	Total Project
					Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)
				T0004 A6178(PT) - Sheffield Rd	4,854,660	2,384,903	0	0	0	7,239,563
				T0005 A631 aka Maltby Bus Corr	2,136,657	201,063	0	0	0	2,337,720
				T0022 Manvers Way	984,392	0	0	0	0	984,392
				Traff Signal renewal Prog	198,476	725,000	0	0	0	923,476
				Sub-Service Total	13,665,774	11,245,109	0	0	0	24,910,883
			Service Area Total		16,141,167	18,663,038	2,471,378	856,400	426,400	38,558,383
		Service Total			71,359,888	119,141,716	41,485,263	2,941,400	2,511,400	237,439,667
	Directorate Total				94,847,472	144,494,088	64,071,841	16,220,100	13,432,100	333,065,601
General Fund Total					111,650,948	180,673,530	108,727,593	31,175,832	27,769,140	459,997,043

Capital Programme HRA 2023/24 to 2027/28

Directorate	Current Year	2024/25	2025/26	2026/27	2027/28	Total Project
	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)
<u>HRA</u>	40,736,344	65,601,086	35,268,444	30,320,775	29,404,278	201,330,927
Total	40,736,344	65,601,086	35,268,444	30,320,775	29,404,278	201,330,927

Funding:

Funding Stream	Current Year	2024/25	2025/26	2026/27	2027/28	Total Project
	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)	Budget (£)
Grants And Contributions	1,398,570	1,120,000	0	0	0	2,518,570
Major Repairs Allowance	31,960,556	33,582,109	25,032,629	24,091,529	23,964,726	138,631,549
Prudential Borrowing	1,230,066	17,340,036	4,935,342	1,308,799	603,641	25,417,884
Revenue Contribution	1,956,754	5,820,000	4,714,440	4,714,440	4,714,440	21,920,074
Usable Capital Receipts	4,190,398	7,738,941	586,033	206,007	121,471	12,842,850
Total	40,736,344	65,601,086	35,268,444	30,320,775	29,404,278	201,330,927

Capital Programme HRA 2023/24 to 2027/28

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
HRA	Neighbourhood Capital Programm	Fair Access to All	Aids and Adaptations (Public S	Adapts - LOT1 - Public Major	791,000	0	0	0	0	791,00
				Adapts - LOT1 - Public Minor	125,000	0	0	0	0	125,00
				Adapts - LOT2 - Public Major	773,000	0	0	0	0	773,00
				Adapts - LOT2 - Public Minor	143,000	0	0	0	0	143,00
				Adapts - OTHERS - Public Major	360,000	0	0	0	0	360,00
				Adapts Extensions PUBLICS	711,731	0	0	0	0	711,7
				Public Adaps Bud Unall	0	2,600,000	2,274,750	2,197,000	2,197,000	9,268,7
				Sub-Service Total	2,903,731	2,600,000	2,274,750	2,197,000	2,197,000	12,172,4
			Service Area Total		2,903,731	2,600,000	2,274,750	2,197,000	2,197,000	12,172,4
		Improving Council Housing & Ho	Asbestos	Asbestos-Testing & Removal	300,000	300,000	0	0	0	600,0
				Sub-Service Total	300,000	300,000	0	0	0	600,0
			District Heating	District Heating Conversions	175,000	300,000	0	0	0	475,0
				Sub-Service Total	175,000	300,000	0	0	0	475,0
			Electricals	Electricals	200,000	200,000	0	0	0	400,0
				Sub-Service Total	200,000	200,000	0	0	0	400,
			Environmental Programme	Arcon Place Paths	215,000	0	0	0	0	215,
				Broom Valley Road, Broom	973	0	0	0	0	
				Catcliffe Paths	110,289	0	0	0	0	110,
				Dun Street Play Area Swinton	15,000	0	0	0	0	15
				Elm Grove Play Area	43,371	0	0	0	0	43,
				Environmental Bud Unall	29,687	800,000	0	0	0	829
				Guest Place Paths, bin stores	100,000	0	0	0	0	100
				Linden Grove Fencing	50,000	0	0	0	0	50
				Mekyll Close Parking Area	39,000	0	0	0	0	39
				Misc Enviro Projects (<£5k)	5,000	0	0	0	0	5
				St Marys and Ash View Paths	120,000	0	0	0	0	120
				The Centre Wickersley North	21,650	0	0	0	0	21
				Woodland Drive	3,138	0	0	0	0	3,
				Woodway etc Paths	84,000	0	0	0	0	84
				York Road Flats, Eastwood	32,087	0	0	0	0	32
				Sub-Service Total	869,195	800,000	0	0	0	1,669,
			External Insulation	Thermal Improvments	250,000	550,000	0	0	0	800,
			External mediation	Sub-Service Total	250,000	550,000	0	0	0	800,
			General Structures	Capital Structural Work	1,000,000	1,000,000	0	0	0	2,000,
			Conoral Caractards	Sub-Service Total	1,000,000	1,000,000	0	0	0	2,000,
			HRA support Properties	PW2C - 14 Greenwood Road	99,329	0	0	0	0	99,
			a t capport i Toportio	PW2C - 18 Elliott Drive	107,122	0	0	0	0	107
				PW2C - 8 Cawthorne Close	75,428	0	0	0	0	75
				PW2C 65 Park Road	83,739	0	0	0	0	83
				Sub-Service Total	365,618	0	0	0	0	365
			IHMS (IT System)	ICT Hardware & Software	429,036	0	0	0	0	429,
			iniwo (ir Gystein)	Sub-Service Total	429,036	0	0	0	0	429,
			Improving Council Housing	Improving Council Housing	154,494	16,880,000	26,299,958	26,299,958	26,299,958	95,934,
			improving Council Flousing	Sub-Service Total	154,494	16,880,000	26,299,958	26,299,958	26,299,958	95,934,
			Major Voids Capital Prog	Lot 2 - Major Voids				26,299,936		
				Mears - Major Voids	1,800,000	2,700,000 4,100,000	0	0	0	4,500, 6,500,
					2,400,000		-	0	-	
			Pofurbishmente	Sub-Service Total	4,200,000	6,800,000	0	0	0	11,000,
			Refurbishments	Catcliffe & Orgreave Externals	2,002,994	400,000	0	0	0	2,002
				Communal Walkways	0	400,000	0	0	0	400
				Communals	606,000	50,000	0	0	0	606
				Design & Appraisal	50,000	50,000	0	0	0	100
				East Herringthorpe Ext Ph 1	1,519,741	0	0	0	0	1,519
				Fire Doors Replacement	1,100,000	0	0	0	0	1,100

3F Capital Programme 2023/24 to 2027/28

Capital Programme HRA 2023/24 to 2027/28

Directorate	Service	Service Area	Sub Service	Project	Current Year Budget (£)	2024/25 Budget (£)	2025/26 Budget (£)	2026/27 Budget (£)	2027/28 Budget (£)	Total Project Budget (£)
				Maltby ph 1 externals and EWI	3,600,000	0	0	0	0	3,600,000
				Mears - Internals	1,500,000	2,000,000	0	0	0	3,500,000
				Site Prelims	450,000	450,000	0	0	0	900,000
				South Anston Externals Ph 1	538,351	0	0	0	0	538,351
				SwinFitzw Concrete Structworks	583,000	0	0	0	0	583,000
				Thurcroft&Laughton Phse1	1,331,720	0	0	0	0	1,331,720
				Windows/Doors & Fire Doors	550,000	550,000	0	0	0	1,100,000
		Sub-Service Total	13,831,806	3,450,000	0	0	0	17,281,806		
			Replacement of Central Heating		2,154,000	0	0	0	0	2,154,000
		Lc	Lot 2 -Boilers Scheme 1	1,846,000	0	0	0	0	1,846,000	
				Sub-Service Total	4,000,000	0	0	0	0	4,000,000
			Service Area Total		25,775,149	30,280,000	26,299,958	26,299,958	26,299,958	134,955,023
		New Housing Provision	MMC	MMC Bungalows	0	1,952,014	0	0	0	1,952,014
				Sub-Service Total	0	1,952,014	0	0	0	1,952,014
			New Growth New Build	Est Herrigthpe Small Sites	2,735,535	0	0	0	0	2,735,535
				Thrybergh Small Sites	50,000	620,721	0	0	0	670,721
				Warden Street Hsg Development	450,000	2,453,145	3,229,716	0	0	6,132,861
				Sub-Service Total	3,235,535	3,073,866	3,229,716	0	0	9,539,117
			SOAHP delivery	Braithwell Rd SOAHP Bungalows	6,500	0	0	0	0	6,500
				Sub-Service Total	6,500	0	0	0	0	6,500
			Strategic Acquisitions	Beaumont Grange SA	355,570	920,071	0	0	0	1,275,641
				Brecks Lane SA	301,000	1,640,490	1,103,110	0	0	3,044,600
				Brampton Vale SA	748,863	1,735,937	671,529	0	0	3,156,329
				East Crescent SA 1 Unit	156,200	0	0	0	0	156,200
				Eldertree Lodge SA 2 Units	260,559	0	0	0	0	260,559
				Hillside Green	54,000	490,500	0	0	0	544,500
				HRA Growth New Build	0	12,350,336	0	0	0	12,350,336
				Kirkstead Gardens Strat Acq	0	515,000	0	0	0	515,000
				Laughton Gate 42 units	301,099	644,951	1,034,983	515,018	303,679	2,799,730
				Lodge Lane SA 15 units	174,596	1,721,360	0	0	0	1,895,956
				Millstone Park SA 10 Units	458,474	0	0	0	0	458,474
				North Farm Close	791,470	344,871	0	0	0	1,136,341
				Phase 2 Assurations	0	5,088,000	0	0	0	5,088,000
				Phase 3 Acquisitions	0	1,232,692	0	0	0	1,232,692
				Poppyfields Ravenfield SA	698,646	675,311	654,398	1,308,799	603,641	3,940,795
				The Paddocks Wickersley	1,945,790	0	0	0	0	1,945,790
				Welling View SA 1 unit	186,496	-	0	0	0	186,496
				Wentworth View Strategic Acq	1,852,706	335,687	2.404.000		0	2,188,393
			Town Contro Dovolonment	Sub-Service Total	8,285,469	27,695,206	3,464,020	1,823,817	907,320	42,175,832
			Town Centre Development	Henleys Site	44,452	0	0	0	0	44,452
				Millfold Site	129,254	0	0	0	0	129,254
				Sheffield Road Site	356,254	0	0	0	0	356,254
			Complete Array Tatal	Sub-Service Total	529,960	22.724.096	0 000 700	4 922 947	007.330	529,960
		0	Service Area Total		12,057,464	32,721,086	6,693,736	1,823,817	907,320	54,203,423
	Dimeter CT 1	Service Total			40,736,344	65,601,086	35,268,444	30,320,775	29,404,278	201,330,927
	Directorate Total				40,736,344	65,601,086	35,268,444	30,320,775	29,404,278	201,330,927
HRA Total					40,736,344	65,601,086	35,268,444	30,320,775	29,404,278	201,330,927

TITLE: Budget Consultation 2024-25

Background

1. Consultation on the 2024-25 Council budget was conducted via an online form, with feedback also invited via social media. In addition, a letter was sent to key partners seeking their views.

Online Consultation

- The online consultation was open from 8 December 2023 to 14 January 2024 and the online form had five questions, which allowed for "free text" responses:
 - 1. What would be your spending priorities for the Council?
 - 2. Where would you suggest the Council could reduce spending?
 - 3. Do you have any concerns about the Council's current budget?
 - 4. Council Plan budget priorities
 - 5. Do you have any other thoughts on the budget?

Question four was sub-divided into five separate questions, with respondents asked to give their budget priorities for the five themes in the Council Plan:

- Every neighbourhood thriving
- People are safe, healthy and live well
- Every child able to fulfil their potential
- Expanding economic opportunity
- A cleaner, greener local environment

A total of 112 people completed the online consultation, this was an increase on the 76 responses that were received on the budget consultation in the previous year. A summary of responses is set out below.

What would be your spending priorities for the Council?

A total of 32 spending priorities were identified, spread across a wide range of themes.

- The most frequently mentioned spending priority was the maintenance of roads and pavements (51 mentions), comments mostly related to repairing potholes and improving the condition of roads and pavements. A number of respondents (7) made specific references to parking and road safety issues and 7 respondents made specific complaints about either cycle or bus lanes
- The second most frequently mentioned spending priority was street cleanliness/waste management (24 mentions)
- The third most frequently mentioned spending priority was social care (22 mentions), with 14 specific references to adults, 13 specific references to children and 8 referencing both. A number of respondents (5) prioritised looking after the most vulnerable
- Also mentioned frequently were priorities relating to community safety and tackling crime/ASB (21), education/schools (16 mentions with a further 5 respondents specifically referencing SEND provision), health (11), parks and open spaces (10) and transport (10).

Where would you suggest the Council could reduce spending?

A total of 14 areas for spending reductions were identified, spread across a wide range of themes.

- Adjusting service offers was the main category of saving suggestions (27 mentions).
 Comments included bringing services 'in-house', finding efficiencies via automation and better systems
- Twenty-five respondents suggested reducing staffing levels or salaries/benefits/expenses. Of these 25 responses, 11 specifically mentioned elected members and 10 mentioned senior management
- o Twenty-two respondents were not supportive of spending on bus and cycle lanes
- Eleven respondents suggested that spending on the town centre should be reduced,
 with three of these specifically mentioning the Forge Island development
- Eight respondents specifically mentioned reducing spending on 'wasteful or vanity projects'
- Six respondents made suggestions around reducing costs associated with Council buildings/properties.

Do you have any concerns about the Council's current budget?

Just over seventy percent of respondents (81) raised a concern in response to question 3. Twenty-four concerns related generally to ensuring value for money, good financial management, efficiency and stopping waste. A further nine respondents were concerned about overspending and debt. Themes included:

- Not overpaying for goods/services/projects
- Avoiding waste and careful budgeting around projects
- o A focus on debt collection and debt management
- Concerns regarding a potential lack of funding for essential services particularly for vulnerable residents
- Concerns around the delivery of regeneration projects respondents thought they may fail, be too late or not be as successful as hoped (town centre, Forge Island).

Other relatively frequent responses related to service priorities (14) and nine respondents had concerns that council tax was too high and may be raised even further. Seven respondents raised specific issues in their local area.

Do you have any other thoughts on the budget?

Around sixty percent (67) of respondents provided additional comments in response to this question. Again, there was a wide spread of topics and many served to reinforce points made in response to previous questions. The main comments were focussed on:

- Abiding by the set budget comments focussed on not getting into debt and working within set budgets
- Providing value for money comments focused on providing value for money for taxpayers, and researching any potential cost/efficiency savings
- Local issues, maintaining services and council tax affordability/increases were also frequent responses.

Council Plan themes

Respondents' views on budget priorities for the five Council Plan themes are summarised below.

Every neighbourhood thriving (98 respondents provided comments in response to this question)

There was some scepticism about this theme with around forty percent of respondents who provided a comment stating that they were unsure what it meant or critical of the theme in general, whereas around a quarter of respondents were positive about the theme. 'Local priorities', comprising suggestions for spend in a particular part of Rotherham, received eighteen responses. The other most frequently mentioned topics were the need to reduce crime and anti-social behaviour, and the need to address funding inequalities between different areas (including limiting both additional funding for deprived areas and the focus on the town centre). Other topics receiving more than one mention included fostering pride and community involvement, the need for community facilities and improved street scenes/cleanliness.

People are safe, healthy and live well (96 respondents provided comments)

Crime and anti-social behaviour had the most mentions within this theme (37). Health issues also featured in multiple responses, with specific mentions of difficulty accessing health services (GP and hospital). Parks and open spaces (including not building on green belt land/open countryside), support for those struggling with the cost of living, more activities and transport issues received a number of mentions. Other topics receiving more than one mention included education, street scene/cleanliness, social care, mental health, independent living, and taking individual responsibility.

Every child able to fulfil their potential (87 respondents provided comments)

There was a focus on good quality education and guidance (11) in the responses to this theme, as well as concerns about support for children with special educational needs and a lack of funding in mainstream education also. Additional topics mentioned were parental responsibility, more activities for children and young people and safety/crime.

Expanding economic opportunity (77 respondents provided comments)

About a third of respondents were critical of, or sceptical about this theme. Support for businesses (e.g. rent/rate reductions and supporting local businesses) received 13 comments. Job creation (attracting/growing businesses) was mentioned in 7 responses. Other topics with a number of mentions included local issues, town centre investment/improvement, workforce engagement/development, better transport links and the provision of good quality jobs.

A cleaner, greener local environment (95 respondents provided comments) Issues relating to clean streets, litter and fly-tipping were predominant (26 mentions). Other topics mentioned several times were the importance of access to green spaces (and protecting them from development), road/traffic issues, improving the street scene, a need for better public transport (especially busses), and more renewable energy sources.

Social Media Engagement

- The budget consultation was publicised widely to different audiences using the Council's main communications channels, as set out below.
 - Media press release issued and picked up by a number of local outlets, including the Rotherham Advertiser.
 - Social media regular posts on the main corporate Twitter and Facebook accounts:
 - o Total number of posts: 16

- o Total impressions (the number of times the user saw the posts): 49,656
- Link clicks generated to the consultation page: 421
- Residents were asked some of the budget questions on social media such as "What would your spending priorities be" to encourage comments on posts and link clicks
- Please note, additional posts were also shared on LinkedIn and Instagram.

Comments on posts

Around 100 comments were made in response to the social media posts, including:

- Expressing concerns around a lack of street lighting
- Calling for footpath and road repairs
- Calling for improved drainage and flood defences at locations across the borough
- Expressing concerns around active travel schemes

The budget consultation was promoted through the Council's email bulletins, which were issued to those people on the Council's database who have consented to receive information directly:

- Rotherham Round-Up newsletter, issued 15 December 2023 and 12 January 2024 to 10,719 subscribers
- News from your Neighbourhood newsletters, issued across December 2023 to January 2024 to 11,401 subscribers
- Total link clicks generated: 106

Other responses

4. Partners

One response was received to the letter sent to key partners. This was from NHS South Yorkshire Integrated Care Board and was broadly supportive and included an offer to continue to work collaboratively where any difficult decisions are required.

Recommendations

5.

To note and consider the findings as part of the overall budget discussions.

Flexible use of Capital Receipts Strategy 2024/25

1. Introduction

The proposals within this Flexible use of Capital Receipts Strategy have been prepared based on a capitalisation direction issued by the Secretary of State under Sections 16(2)(b) and 20 of the Local Government Act 2003: Treatment of Costs as Capital Expenditure.

2. The Direction

The Direction issued by the Secretary of State under Sections 16(2)(b) of the Local Government Act specifies that Local Authorities can treat as capital expenditure, expenditure which:

- "is incurred by the Authority that is designed to generate ongoing revenue savings in the delivery of public services and/or transform service delivery to reduce costs and/or transform service delivery in a way that reduces costs or demand for services in future years for any of the public sector delivery partners".
- "is properly incurred by the Authority for the financial years that begin on 1 April 2016 to 1 April 2024"
- The extension of the existing flexibility from 2022/23 onwards was updated in August 2022.

It is a condition of the Secretary of State's direction that the flexible use of capital receipts in accordance with the direction only applies to capital receipts which have been received in the years to which the direction applies.

When applying the direction, Authorities are required to have regard to Guidance on Flexible Use of Capital Receipts issued by the Secretary of state under Section 15(1)(a) of the Act.

In using the flexibility, the Council will have due regard to the requirements of the Prudential Code and to the CIPFA Local Authority Accounting Code of Practice.

The Council is also required to prepare a Flexible use of Capital Receipts Strategy before the start of the year to be approved by the Council – this is that Strategy.

3 The Council's Proposals

The Guidance sets out examples of qualifying expenditure which includes "funding the cost of service reconfiguration, restructuring or rationalisation (staff or non-staff), where this leads to ongoing efficiency savings or service transformation" and it is for this purpose that the Council is proposing to use Capital Receipts in 2024/25, where required. The Council maintains the ability to use new year capital receipts to support capital expenditure on short life assets.

4. 2024/25 Revenue Budget

To support the continued reconfiguration of the Council's Services to deliver the improvement and efficiencies set out in the Council's budget for 2024/25, it is proposed that any associated one-off costs are funded from capital receipts. The legitimacy of this use will be determined by the s151 Officer in order to ensure that it meets the requirements set out by the Secretary of State.

5. The Prudential Code

The Council has due regard to the requirements of the Prudential Code and the impact on its prudential indicators from the application of this Flexible Use of Capital Receipts Strategy. In line with this Strategy and the Council's overall Financial Strategies, the first call on capital receipts generated in the year will be utilised to meet the cost of voluntary severance. Any capital receipts which are received in excess of the amount required for this purpose will be used to fund revenue costs incurred to support the Council's service development and delivery of savings and efficiencies. These receipts have not been earmarked as funding for any other proposed capital expenditure and therefore there is no anticipated additional impact on the Council's prudential indicators as set out in the Council's Treasury Management Strategy.

The Council will also have due regard to the Local Authority Accounting Code of Practice when determining and including the entries required from undertaking and funding this scheme within the 2024/25 Statement of Accounts.

6. Monitoring the Strategy

Implementation of this Strategy will be monitored as part of regular financial reporting arrangements.

(placeholder) Statutory Resolution of Council Tax 2024/25

Appendix 6

Statutory Resolution of Council Tax 2024/25
(This information is not available in time for the Cabinet Report but will be included in the Budget Report to Council on 28 th February 2024)

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		Service Area	Service	Description of Fee or Charge	Basis of Charge	2023/24 £	2023/24 £	2024/24 £	Charge M 2024/25 £	Minimum Charge 2024/25 £	Charge 2024/25 £	%age increase	
A	Adult Services, Housing & Public Health	Adult Services	Adult Services	Domiciliary Care	Per Hour	18.3	0		19.40			6.0%	
A	dult Services, Housing & Public Health	Adult Services	Adult Services	Day Care	Per session	34.5	6		36.60			5.9%	
A	dult Services, Housing & Public Health	Adult Services	Adult Services	Transport to day centre	Return journey	5.9	4		6.30			6.1%	
A	dult Services, Housing & Public Health	Adult Services	Adult Services	Community Alarms (Rothercare)	Per Week	3.2	9		3.50			6.5%	
A	dult Services, Housing & Public Health	Adult Services	Adult Services	Residential Care - Older People	Per Week	668.1	8		708.30			6.0%	
A	-	Adult Services	Adult Services	Residential Care - Learning Disabilities	Per Week	750.3			795.30			6.0%	
-		Adult Services	Adult Services	Respite Care - Learning Disabilities	Per Week	1,574.8			1,669.30			6.0%	4
h	•	Adult Services	Adult Services	Extra Care Housing	Per Week	33.2			35.30			6.1%	4
	-	Adult Services	Adult Services	Deferred Payments - Set up fee	one -off	134.7			142.90 244.20			6.0%	l .
-		Adult Services	Adult Services	Deferred Payments - Property Valuation (initial)	one -off	230.3	1					6.0%	ł
h	-	Adult Services Adult Services	Adult Services Adult Services	Deferred Payments - Property Valuation (Full) Deferred Payments - Annual Management fee	one -off Per annum	575.9 28.7			610.50 30.50			6.0% 5.9%	1
	-	Adult Services	Adult Services	Deferred Payments - Closure Fee	One -off	69.1			73.30			6.1%	1
		Housing	Housing	HRA Standard Rent	Per Week	00.1	55.14	138.06	70.00	60.52	151.52	7.7%	l
-		Housing	Housing	Shared Ownership Properties	Monthly		60.23	332.89		67.15	413.67	9.4%	
		Housing	Housing	Affordable Rent	Per Week		81.94	164.77		89.92	180.83	7.7%	1
A	dult Services, Housing & Public Health	Housing	Housing	Furnished Homes: Carpets only	Per Week	10.7	4		11.57			7.7%	
A	dult Services, Housing & Public Health	Housing	Housing	Furnished Homes: Washer only	Per Week	3.0	6		3.30			7.8%	
A	dult Services, Housing & Public Health	Housing	Housing	Furnished Homes: Dryer only	Per Week	2.2			2.43			7.5%	
-		Housing	Housing	Furnished Homes: Washer and Dryer	Per Week	5.3	1		5.73			7.7%	4
h		Housing	Housing	Furnished Homes: Combi Washer/Dryer	Per Week	6.0			6.53			7.8%	4
	-	Housing	Housing	Furnished Homes: Bronze only Furnished Homes: Bronze + carpets	Per Week Per Week	9.9			10.73			7.7%	ł
		Housing Housing	Housing Housing	Furnished Homes: Silver only	Per Week	15.7			16.95			7.7% 7.7%	ł
		Housing	Housing	-	Per Week	26.4	1		28.53			7.7%	l
h		Housing	Housing	·	Per Week	25.4			27.43			7.7%	
		Housing	Housing	Furnished Homes: Gold + carpets	Per Week	36.2			39.00			7.7%	ס
-		Housing	Housing	Furnished Homes: Platinum only	Per Week	35.9	4		38.71			7.7%	
h		Housing	Housing	Furnished Homes: Platinum + carpets	Per Week	46.6	9		50.29			7.7%	Q
A	dult Services, Housing & Public Health	Housing	Housing	Garage Rent / Car Park space - Council tenant	Per Week	5.6	2		5.96			6.0%	Ð
A	Adult Services, Housing & Public Health	Housing	Housing	Garage Rent / Car Park space - Non Council tenant or council Tenants with	Per Week	6.7	5		7.16			6.1%	
A	dult Services, Housing & Public Health	Housing	Housing	more than one garage Surface Garage plot	Per annum	67.7	9		71.86			6.0%	∞
-		Housing	Housing	Non-surface Garage plot	Per annum	61.0	1		64.67			6.0%	5
		Housing	Housing	Warncliffe Flats car park space	Per Week	7.3			7.82			6.0%	
A	dult Services, Housing & Public Health	Housing	Housing	Hot Water charge	Per Week	2.1	9		2.19			0.0%	
A	dult Services, Housing & Public Health	Housing	Housing	Cooking Gas	Per Week	1.0	1		1.01			0.0%	
A	dult Services, Housing & Public Health	Housing	Housing	Community Facility	Per Week	5.3			5.67			6.0%	
	-	Housing	Housing	Communal Block - additional bedroom charge	Per week	22.9			24.76			7.7%	4
-		Housing	Housing	Laundry Facility	Per Week	1.7	1		1.90			6.1%	4
	-	Housing	Housing	District Heating Unit Charge	Per unit of heat	0.1			0.15			-4.2%	4
	-	Housing Housing	Housing Housing	District Heating - Bedsit District Heating - 1 bed	Per Week Per Week	9.5			9.50 16.50			0.0% -5.7%	4
1.		Housing	Housing	District Heating - 2 bed	Per Week	21.5	+		20.50			-4.7%	1
	-	Housing	Housing	District Heating - 3-4 bed	Per Week	28.5			26.50			-7.0%	ı
	·	Housing	Housing	Contents Insurance	Per Week		0.35	4.20	Full Cost			1.0,0	1
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		Housing	Housing	Acquired Ground Rent Acquired Estate Fee	Per Week Per Week	6.2			6.91 3.81			10.0%	4
.	·	Housing Housing	Housing Housing	'	Per Hour	10.6			11.24			8.9% 6.0%	ł
		Housing	Housing	ŭ .	Per Hour	7.1			7.53			6.1%	1
		Housing	Housing	Non resident charge to attend activity at Neighbourhood Centre	Per Session	0.5			0.56			5.7%	
	-	Housing-	Housing		Per month	Full Cost Recover	y		Needs removing part of line 62 - no separate requirement				
A	dult Services, Housing & Public Health	Housing-	Housing	Braithwell Estate	Per month	Full Cost Recover	y		-Needs removing part of line 62 - no separate requirement				
		Housing	Housing	Estate Service Charge Eligible	Per month	Full Cost Recover			Full Cost Recovery				
	-	Housing	Housing	Block Service Charge Eligible	Per month	Full Cost Recover			Full Cost Recovery				
A	dult Services, Housing & Public Health	Housing	Housing	Property Service Charge Eligible	Per month	Full Cost Recover	у		Full Cost Recovery				
A	dult Services, Housing & Public Health	Housing	Housing	Leasehold Mgmt	Per annum	Full Cost Recover	у		Full Cost Recovery				
A	dult Services, Housing & Public Health	Housing	Housing	Leasehold Admin Fee	Per annum	Full Cost Recover			Full Cost Recovery				
A	dult Services, Housing & Public Health	Housing	Housing	Leasehold Mgmt Fee VPC	Per annum	Full Cost Recover	у		Full Cost Recovery				

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Aut & Browne, Neuroling & Patrice Peach Neuroling Neuro	Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
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Assistant Chief Executive Directorate HR&Payroll HR&Payroll Fee charged for HR Consultancy Service SLA to schools and academies Per annum Assistant Chief Executive Directorate HR&Payroll HR&Payroll DBS Checks Per check		Assistant Chief Executive Directorate	HR&Payroll	HR&Payroll	Fee's charged for Elections payroll (DMBC, SCC)	Per annum
Assistant Chief Executive Directorate HR&Payroll HR&Payroll DBS Checks Per check		Assistant Chief Executive Directorate	HR&Payroll	HR&Payroll	Charge to DMBC as part of HR System SLA	Per Annum
Assistant Chief Executive Directorate HR&Payroll HR&Payroll DBS Checks Per check			Lunan ::			
Children & Young People Early Years Services Early Years Services Childcare workforce Childcare work				-		
]	Children & Young People	Early Years Services	Early Years Services	Childcare workforce	Childcare workforce

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £
Full Cost Recovery		
150.00		
150.00		
150.00 200.00		
200.00		
75.00		
75.00		
75.00 60.00		
75.00		
30.00		
25.00		
25.00		
200.00 400.00		
200.00		
150.00		
60.00		
120.00		
120.00 150.00		
60.00		
120.00		
200.00		
50.00 25.00		
25.00		
120.00		
50.00		
50.00		
50.00 50.00		
350.00		
25.00		
50.00		
50.00 50.00		
25.00		
25.00		
28.47		
10.00		
84.30		
84.30		
2.00		
	450.00 151.00	2,414.00 15,495.00
121.40	151.00	13,495.00
5,001.00		
Commercially		
Confidential	628.50	24,571.00
11.00	,	,
37.10		

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
Full Cost			
Recovery Full Cost			
Recovery			
Full Cost			
Recovery			
Full Cost Recovery			
Full Cost			
Recovery			
Full Cost Recovery			
Full Cost			
Recovery Full Cost			
Recovery			
159.00			6.0%
159.00			6.0%
159.00			6.0%
212.00			6.0%
212.00			6.0%
79.50 79.50			6.0%
79.50			6.0%
63.60			6.0%
79.50			6.0%
31.80			6.0%
26.50			6.0%
26.50			6.0%
212.00			6.0%
424.00 212.00			6.0%
159.00			6.0%
63.60			6.0%
127.20			6.0%
127.20			6.0%
159.00			6.0%
63.60			6.0%
127.20 212.00			6.0%
53.00			6.0%
26.50			6.0%
26.50			6.0%
127.20			6.0%
53.00			6.0%
53.00			6.0%
53.00			6.0%
53.00 371.00			6.0%
26.50			6.0%
53.00			6.0%
53.00			6.0%
53.00			6.0%
26.50			6.0%
26.50			6.0%
32.89			15.5%
10.60 12.72			6.0%
89.40			6.0%
89.40			6.0%
2.10			5.0%
	477.00	2,414.00	6.0%
	160.00	16,425.00	6.0%
128.70			6.0%
5,301.00 Commercially			6.0%
Commercially			N/A
	666.20	26,045.30	6.0%
11.60			5.5%
39.35			6.1%

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Children & Young People	Early Years Services	Early Years Services	Childcare workforce	Childcare workforce	61.48	3		65.20)		6.1%	
	Children & Young People	Education Psychology	Education Psychology	Option 1 Annual Contract (5 days -10 sessions per year)	Option 1 Annual Contract (5 days -10 sessions per year)	2,077.00			2,215.00			6.6%	
	Children & Young People	Education Psychology	Education Psychology	Option 2 Annual Contract (7.5 days -15 sessions per year)	Option 2 Annual Contract (7.5 days - 15 sessions per year)	3,113.00			3,315.00			6.5%	
	Children & Young People	Education Psychology	Education Psychology	Option 3 Annual Contract (10 days -20 sessions per year)	Option 3 Annual Contract (10 days - 20 sessions per year)	4,153.00			4,410.00			6.2%	
	Children & Young People	Education Psychology	Education Psychology	Option 4 Annual Contract (20 days -40 sessions per year)	Option 4 Annual Contract (20 days - 40 sessions per year)	8,170.00			8,660.00			6.0%	
	Children & Young People	Education Psychology	Education Psychology	Option 5 Annual Contract (40 days -80 sessions per year)	Option 5 Annual Contract (40 days - 80 sessions per year)	16,110.00			17,120.00			6.3%	
	Children & Young People	Education Psychology	Education Psychology	Option 6 Annual Contract (60 days -120 sessions per year)	Option 6 Annual Contract (60 days - 120 sessions per year)	24,163.00			25,620.00			6.0%	
	Children & Young People	Education Psychology		Option 7 Sessional costs per day (2 sessions) for requests received after 31st March 2019.	Option 7 Sessional costs per day (2 sessions) for requests received after 31st March 2019.	636.00			675.00				Page 187
	Children & Young People	Leaving Care	Leaving Care	Hollowgate - 1 Bed Flat	Hollowgate - 1 Bed Flat	209.68	3		222.29)		6.0%	•
	Children & Young People	Leaving Care	Leaving Care	Hollowgate - 2 Bed Flat	Hollowgate - 2 Bed Flat	220.72	!		233.99			6.0%	
	Children & Young People	Leaving Care	Leaving Care	Disbursed Property	Disbursed Property	75.26	;		79.78	3		6.0%	
	Children & Young People	Outdoor Education	Outdoor Education	Outdoor Learning and Educational Visits Service	Outdoor Learning and Educational Visits Service	1.76			1.87			6.3%	
	Children & Young People	Outdoor Education	Outdoor Education	Duke of Edinburgh Award - Special school	Duke of Edinburgh Award - Special school	350.00			371.00			6.0%	
	Children & Young People	Outdoor Education		Outdoor Learning Facilities (Crowden Outdoor Educational Centre) - Rotherham Schools and Groups	Outdoor Learning Facilities (Crowden Outdoor Educational Centre) - Rotherham Schools and Groups	84.88			96.76			14.0%	
	Children & Young People	Outdoor Education	Outdoor Education	Outdoor Learning Facilities (Crowden Outdoor Educational Centre) - Non Rotherham Schools and Groups	Outdoor Learning Facilities (Crowden Outdoor Educational Centre) - Non Rotherham Schools and Groups	84.88			96.76			14.0%	
	Children & Young People	READ (Dyslexia Support)	READ (Dyslexia Support)	Outreach support for children with Dyslexia (One Hour per week for 12 week block.)	Outreach support for children with Dyslexia (One Hour per week for 12 week block.)	811.00			860.00			6.0%	

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Children & Young People	READ (Dyslexia Support)	READ (Dyslexia Support)	Outreach support for children with Dyslexia (Two Hours per week for 12 week block.)	Outreach support for children with Dyslexia (Two Hours per week for 12 week block.)	1,622.0	0		1,720.00			6.0%	
	Children & Young People	READ (Dyslexia Support)	READ (Dyslexia Support)	Outreach support for children with Dyslexia (Three Hours per week for 12 week block.)	Outreach support for children with Dyslexia (Three Hours per week for 12 week block.)	2,433.0	0		2,580.00			6.0%	
	Children & Young People	READ (Dyslexia Support)	READ (Dyslexia Support)	Outreach support for children with Dyslexia (Four Hours per week for 12 week block.)	Outreach support for children with Dyslexia (Four Hours per week for 12 week block.)	3,244.0	0		3,440.00			6.0%	
	Children & Young People	Risk Management and CLEAPSS Service	Risk Management and CLEAPSS Service	Children Centres, Special Schools and Primary schools up to a PAN of 30	Children Centres, Special Schools and Primary schools up to a PAN of 30	520.0	0		551.00			6.0%	
	Children & Young People	Risk Management and CLEAPSS Service	Risk Management and CLEAPSS Service	Primary Schools up to a PAN of 45	Primary Schools up to a PAN of 45	716.0	0		759.00			6.0%	
	Children & Young People	Risk Management and CLEAPSS Service	Risk Management and CLEAPSS Service	Primary Schools up to a PAN of 60	Primary Schools up to a PAN of 60	812.0	0		861.00			6.0%	
	Children & Young People	Risk Management and CLEAPSS Service	Risk Management and CLEAPSS Service	Primary Schools up to a PAN of 90	Primary Schools up to a PAN of 90	934.0	0		990.00			6.0%	Pag
	Children & Young People	Risk Management and CLEAPSS Services including Radiation Protection Advisory Service	Radiation Protection Advisory Service	Secondary Schools up to a PAN of 210 (incl. £300 CLEAPPS)	Secondary Schools up to a PAN of 210 (incl. £300 CLEAPPS)	2,195.0	0		2,327.00			6.0%	e 188
	Children & Young People	Risk Management and CLEAPSS Services including Radiation Protection Advisory Service	Radiation Protection Advisory Service	Secondary Schools up to a PAN of 260 (incl. £300 CLEAPPS)	Secondary Schools up to a PAN of 260 (incl. £300 CLEAPPS)	2,895.0	0		3,069.00			6.0%	
	Children & Young People	Risk Management and CLEAPSS Services including Radiation Protection Advisory Service	Radiation Protection Advisory Service	Secondary Schools with a PAN above 261 (incl. £300 CLEAPS)	Secondary Schools with a PAN above 261 (incl. £300 CLEAPS)	3,235.0	0		3,429.00			6.0%	
	Children & Young People	Risk Management and CLEAPSS Services including Radiation Protection Advisory Service	Radiation Protection Advisory Service	Secondary Schools up to a PAN of 140 (incl. £300 CLEAPPS)	Secondary Schools up to a PAN of 140 (incl. £300 CLEAPPS)	1,745.0	0		1,850.00			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Rockingham Hall (Capacity 107) per day (Monday to Friday)	Rockingham Hall (Capacity 107) per day (Monday to Friday)	290.0	0		307.40			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Rockingham Hall (Capacity 107) per day (Saturday to Sunday)	Rockingham Hall (Capacity 107) per day (Saturday to Sunday)	317.0	0		336.02			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Rockingham Hall (Capacity 107) per Half day/Twilight Session (Monday to Friday)	Rockingham Hall (Capacity 107) per Half day/Twilight Session (Monday to Friday)	138.9	0		147.23			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Rockingham Hall (Capacity 107) Evening Session (Monday to Friday)	Rockingham Hall (Capacity 107) Evening Session (Monday to Friday)	145.2	0		153.91			6.0%	

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms (Fitzwilliam, Wharncliffe, Wentworth, Fullerton) (capacity 30- 36) per day (Monday to Friday)	Meeting rooms (Fitzwilliam, Wharnol iffe, Wentworth, Fullerton) (capacity 30- 36) per day (Monday to Friday)	213.00			225.78			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms (Fitzwilliam, Wharncliffe, Wentworth, Fullerton) (capacity 30-36) per day (Saturday to Sunday)	Meeting rooms (Fitzwilliam, Wharncliffe,Wentwo rth, Fullerton) (capacity 30-36) per day (Saturday to Sunday)	231.00			244.86			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms (Fitzwilliam,Wharncliffe, Wentworth, Fullerton) (capacity 30-36) per Half day /Twilight Session	Meeting rooms (Fitzwilliam,Wharncl iffe, Wentworth, Fullerton) (capacity 30-36) per Half day /Twilight Session	103.90			110.13			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms (Fitzwillaim, Wharncliffe, Wentworth, Fullerton) (capacity 30-36) per Evening Session	Meeting rooms (Fitzwillaim, Wharncliffe, Wentworth, Fullerton) (capacity 30-36) per Evening Session	110.20			116.81			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms (Sitwell and Keppel) per day (Monday to Friday)	Meeting rooms (Sitwell and Keppel) per day (Monday to Friday)	173.80			184.23			6.0%	Page
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms (Sitwell and Keppel) per day (Saturday to Sunday)	Meeting rooms (Sitwell and Keppel) per day (Saturday to Sunday)	231.00			244.86			6.0%	189
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms (Sitwell and Keppel) per Half day/Twilight Session	Meeting rooms (Sitwell and Keppel) per Half day/Twilight Session	92.20			97.73			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms (Sitwell and Keppel) per evening Session	Meeting rooms (Sitwell and Keppel) per evening Session	98.60			104.52			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting room (Milton) per day (Monday to Friday)	Meeting room (Milton) per day (Monday to Friday)	103.90			110.13			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting room (Milton) per day (Saturday to Sunday)	Meeting room (Milton) per day (Saturday to Sunday)	232.15	5		246.08			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting room (Milton) per Half day/Twilight Session	Meeting room (Milton) per Half day/Twilight Session	59.35	5		62.91			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting room (Milton) per Hour	Meeting room (Milton) per Hour	18.02	2		19.10			6.0%	
	Children & Young People	Rockingham PDC	Rockingham PDC	Meeting rooms per hour (Fitzwilliam, Wharncliffe, Wentworth, Fullerton, Sitwell and Keppel)	Meeting rooms per hour (Fitzwilliam, Wharncliffe, Wentworth, Fullerton, Sitwell and Keppel)	30.75			32.60			6.0%	
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Subscription service	Subscription service	28.62			30.35			6.0%	
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Package A Base Rate plus £5.50 per pupil	Package A Base Rate plus £5.50 per pupil	1,855.00			1,966.00			6.0%	

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
		Rotherham School Improvement Service	Rotherham School Improvement Service	Package B Base Rate plus £5.50 per pupil	Package B Base Rate plus £5.50 per pupil	2,915.00			3,090.00			6.0%	I
		Rotherham School Improvement Service	Rotherham School Improvement Service	Package C Base Rate plus £5.50 per pupil	Package C Base Rate plus £5.50 per pupil	4,505.00			4,775.00			6.0%	1
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	PAYG - Curriculum Core Offer	PAYG - Curriculum Core Offer	1,908.00			2,022.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Curriculum Impact Review	Curriculum Impact Review	2,226.00			2,360.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Developing Curriculum Leadership	Developing Curriculum Leadership	954.00			1,011.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Enhanced Curriculum Leadership & CPD	Enhanced Curriculum Leadership & CPD	1,908.00			2,022.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Subject Leader networks - per subject	Subject Leader networks - per subject	477.00			506.00			6.1%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Imagine Rotherham membership	Imagine Rotherham membership	318.00			337.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Emotional Health & Wellbeing Core Offer	Emotional Health & Wellbeing Core Offer	1,908.00			2,022.00			6.0%	P
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Anti-Bullying & Relationships	Anti-Bullying & Relationships	1,908.00			2,022.00			6.0%	age
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Healthy Schools Accreditation	Healthy Schools Accreditation	265.00			281.00			6.0%	190
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Governance Core Offer	Governance Core Offer	1,060.00			1,124.00			6.0%	1
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Developmental Governance Review	Developmental Governance Review	1,908.00			2,022.00			6.0%	1
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Statutory Assessment	Statutory Assessment	556.50			590.00			6.0%	1
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Executive Leader Well-Being Package	Executive Leader Well-Being Package	1,908.00			2,022.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Executive Leader Coaching	Executive Leader Coaching	1,908.00			2,022.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Enhanced New or Aspiring HT Package	Enhanced New or Aspiring HT Package	2,544.00			2,697.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Evaluation & Review Core Offer	Evaluation & Review Core Offer	1,060.00			1,124.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Evaluation & Review Audit	Evaluation & Review Audit	1,908.00			2,022.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Pre-Ofsted Support	Pre-Ofsted Support	636.00			674.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Enhanced Pre-Ofsted Support	Enhanced Pre- Ofsted Support	1,908.00			2,022.00			6.0%]
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Whole School Developmental Review	Whole School Developmental Review	1,908.00			2,022.00			6.0%	
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Executive Leader Support	Executive Leader Support	2,226.00			2,360.00			6.0%	

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	External Adviser for Executive Leader's Appraisal	External Adviser for Executive Leader's Appraisal	1,272.00			1,348.00			6.0%	
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Bespoke Support	Bespoke Support	636.00			674.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Artsmark	Artsmark	636.00			674.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Children's University - sign up	Children's University - sign up	318.00			337.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Children's University - membership	Children's University - membership	106.00			112.40			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Disadvantage or SEND or Attendance or Safeguarding Audit	Disadvantage or SEND or Attendance or Safeguarding Audit	1,908.00			2,022.00			6.0%	
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Executive Leader Recruitment	Executive Leader Recruitment	3,180.00			3,371.00			6.0%	I
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	OLEVI	OLEVI	3,180.00			3,371.00			6.0%	I
	Children & Young People		Rotherham School Improvement Service	Outdoor Learning	Outdoor Learning	954.00			1,011.00			6.0%	Pa
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	Picture This!	Picture This!	636.00			674.00			6.0%	ige 1
	Children & Young People	Rotherham School Improvement Service	Rotherham School Improvement Service	School Business Leader Support	School Business Leader Support	2,544.00			2,697.00			6.0%	91
	Children & Young People	School Admissions & Appeals	School Admissions & Appeals	Admission and appeals service with a max of 20 appeals - NEW CHARGE 2024-25	£9.18 x Pupils numbers on roll (spring term census)				9.18			N/A	
	Children & Young People	School Admissions & Appeals	School Admissions & Appeals	Appeals over 20 for academies for appeal administration only. NEW CHARGE 2024-25	£160 to charge for appeals over 20				160.00			N/A	ĺ
	Children & Young People	School Admissions & Appeals	School Admissions & Appeals	Appeals over the 20 for academies for Presenting Officer/statement of case NEW CHARGE 2024-25	£30 to charge for appeals over 20	-	•		30.00			N/A	I
	Children & Young People	Specialist Inclusion Support Service		Option 1 - Platinum Package A - 114 Hours	Option 1 - Platinum Package A - 114 Hours	8,459.00			8,967.00			6.0%	1
	Children & Young People	Specialist Inclusion Support Service		Option 2 - Premium Gold Package B - 84 Hours	Option 2 - Premium Gold Package B - 84 Hours	6,411.00			6,796.00			6.0%	
	Children & Young People	Specialist Inclusion Support Service		Option 3 - Gold Package C - 60 Hours	Option 3 - Gold Package C - 60 Hours	4,643.00			4,922.00			6.0%	
	Children & Young People	Specialist Inclusion Support Service		Option 4 - Silver Package D - 36 hours	Option 4 - Silver Package D - 36 hours	2,824.00			2,994.00			6.0%	1
	Children & Young People	Specialist Inclusion Support Service		Option 5 -Bronze Package E - 20 Hours	Option 5 -Bronze Package E - 20 Hours	1,612.00			1,709.00			6.0%	I
STAT 1	Children & Young People	Specialist Inclusion Support Service		Option 6 - Package F - Hourly Rate (for specially arranged package)	Option 6 - Package F - Hourly Rate (for specially arranged package)	81.00			86.00			6.2%	l

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
STAT 2	Children & Young People	Specialist Inclusion Support Service		Option 7 - Package G - Hourly Rate (Further hours through the school year in addition to options 1 to 6 above, these will be charged at the higher hourly rate.	Option 7 - Package G - Hourly Rate (Further hours through the school year in addition to options 1 to 6 above, these will be charged at the higher hourly rate.	88.00			94.00			6.8%	
STAT 2	Finance & Customer Services Directorate	Electoral Services	Electoral Services	Overseas electors (paper - per constituency)	Per 100 entries (or part of) plus £10 fixed admin fee		15.00	No Max		15.00	No Max	0.0%	
STAT 2	Finance & Customer Services Directorate	Electoral Services	Electoral Services	Open and full electoral register (electronic format - per constituency)	Per 1000 entries (or part of) plus £20 fixed admin fee		21.50	No Max		21.50	No Max	0.0%	
STAT 2	Finance & Customer Services Directorate	Electoral Services	Electoral Services	Overseas electors (electronic format - per constituency)	Per 100 entries (or part of) plus £20 fixed admin fee		21.50	No Max		21.50	No Max	0.0%	
STAT 2	Finance & Customer Services Directorate	Electoral Services	Electoral Services	Marked station and absent vote lists from an election (paper)	Per 1,000 entries (or part of) plus £10 admin fee		12.00	No Max		12.00	No Max	0.0%	
STAT 2	Finance & Customer Services Directorate	Electoral Services	Electoral Services	Marked station and absent vote lists from an election (electronic)	Per 1,000 entries (or part of) plus £10 fixed admin fee		11.00	No Max		11.00	No Max	0.0%	
	Finance & Customer Services Directorate	Information Governance	Information Governance	Freedom of Information	Per Hour	28.20			30.00			6.4%	Pa
	Finance & Customer Services Directorate	Internal Audit	Internal Audit	Internal Audit work for academies	Daily rate	299.00				Service ended		N/A	g
	Finance & Customer Services Directorate	Legal Services	Legal Services	External legal work	Per Hour	73.00			77.30			5.9%	ന
	Finance & Customer Services Directorate	Legal Services	Legal Services	Work for academies	Per Hour	73.00			77.30			5.9%	
	Finance & Customer Services Directorate	Legal Services	Legal Services	Advice to Primary and Special Schools	Per annum	242.75			257.50			6.1%	9
	Finance & Customer Services Directorate Finance & Customer Services Directorate	Legal Services Legal Services	Legal Services Legal Services	Advice to Secondary Schools Pay as Used advice to schools	Per annum Per Hour	425.00	44.30	50.00	450.00	47.00	53.00	5.9% 6.1%	10
	Finance & Customer Services Directorate	Legal Services	Legal Services	Section 106	A minimum amount of £1,100 for a straightforward agreement or higher (subject to negotiation), dependant on level of complexity	1,048.00			1,110.00			5.9%	
		Legal Services	Legal Services	Section 38 & 278 Highway Improvement	Per application	0	579.00	876.00	0	615.00	930.00	6.2%	
EX22	Finance & Customer Services Directorate	Bereavement Services	Bereavement Services	Contractual Fixed Amount - Dignity Contract	Per annum	Commercially Sensitive	1		Commercially Sensitive			N/A	I
	Finance & Customer Services Directorate	Bereavement Services	Bereavement Services	Performance Failure Penalty Charges - Dignity Contract	Per failure event	Variable	:		Variable			N/A	
07:7			Registration Service	Ceremony Booking/Admin Fee	Per event	37.15			39.00			5.0%	ł
STAT 3 STAT 3			Registration Service Registration Service	Statutory Marriage Civil Partnership Riverside House Statutory Marriage Civil Partnership Clifton Park Museum	Per ceremony Per event	57.00			57.00 57.00			0.0%	1
SIALS			Registration Service Registration Service	Basic Marriage Civil Partnership Clifton Park Museum	Per event Per ceremony	57.00			180.00			0.0%	1
			Registration Service Registration Service	Enhanced Marriage Civil Partnership Clifton Park Museum	Mon	275.00)		160.00	Service ended		-100.0%	ı
	Finance & Customer Services Directorate		Registration Service	Enhanced Marriage Civil Partnership Clifton Park Museum	Mon - Thurs	275.00			290.00	SOLVIOU GIIGGO		5.5%	1
	Finance & Customer Services Directorate	Registration Service	Registration Service	Premium Marriage Civil Partnership Ceremony Clifton Park Museum	Friday	313.00				Service ended		-100.0%	
	Finance & Customer Services Directorate		Registration Service	Premium Marriage Civil Partnership Ceremony Clifton Park Museum	Saturday	313.00			330.00			5.4%	
—			Registration Service Registration Service	Naming Renewal of Vows Clifton Park Museum Naming Renewal of Vows Clifton Park Museum	Mon - Thurs Friday	292.00 345.00			310.00 365.00			6.2% 5.8%	1
-			Registration Service Registration Service	Naming Renewal of Vows Clifton Park Museum	Saturday	345.00			365.00			4.3%	I
			Registration Service	Private Citizenship Clifton Park Museum	Mon - Fri	170.00			180.00			5.9%	
	Finance & Customer Services Directorate		Registration Service Registration Service	Marriage Civil Partnership Approved Venue	Mon - Fri	355.00			375.00			5.6%	
			Registration Service Registration Service	Marriage Civil Partnership Approved Venue	Saturday	395.00			415.00			5.1%	
	Finance & Customer Services Directorate		Registration Service	Marriage Civil Partnership Approved Venue	Sunday	405.00			425.00			4.9%	
	Finance & Customer Services Directorate		Registration Service	Marriage Civil Partnership Approved Venue	Bank Hol / 6pm -	525.00			550.00			4.8%	
			Registration Service	Naming Renewal of Vows Approved Venue	8pm Mon - Fri	350.00			375.00			7.1%	
			Registration Service	Naming Renewal of Vows Approved Venue	Saturday	390.00			415.00			6.4%	
			Registration Service	Naming Renewal of Vows Approved Venue	Sunday	405.00			425.00			4.9%	1
<u> </u>			1 -0	1		100.00			120.00				

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £
	Finance & Customer Services Directorate	Registration Service	Registration Service	Naming Renewal of Vows Approved Venue	Bank Hol / 6pm - 8pm	520.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Priority Certificate	Per application	35.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Closed register certificate	Per application	11.00	
STAT 3	Finance & Customer Services Directorate	Registration Service		Open register certificate	Per application	11.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	ŭ	1 0	Per application	11.00	
STAT 3	Finance & Customer Services Directorate	Registration Service		Request for correction to register entry to Local Registration Service	Per application	75.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Office	Per application	90.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Request for approval of foreign divorce documents as evidence for notice of marriage to Local Registration Service	Per application	50.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Request for approval of foreign divorce or dissolution documents as evidence for notice of marriage to General Register Office	Per application	75.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Request to change of forename within 12 months of birth registration	Per application	40.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Request to waive statutory marriage or civil partnership notice period	Per application	60.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	ŭ	0 0 1	Per application	29.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Application to register a place of religious worship for marriage	Per application	123.00	
STAT 3	Finance & Customer Services Directorate	Registration Service		Notice of marriage or civil partnership	Per application	35.00	
STAT 3	Finance & Customer Services Directorate	Registration Service		Attending to take notice of marriage or civil partnership for a housebound person	Per application	47.00	
STAT 3	Finance & Customer Services Directorate	Registration Service		detained person	Per application	68.00	
STAT 3	Finance & Customer Services Directorate	Registration Service		Marriage or civil partnership by Registrar Generals Licence	Per application	15.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Attending the marriage or civil partnership of a housebound person	Per application	84.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Attending the marriage or civil partnership of a detained person	Per application	94.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Conversion of a civil partnership to marriage one stage procedure	Per application	45.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Conversion of a civil partnership to marriage two stage procedure	Per application	118.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Conversion of a civil partnership to marriage for a housebound person	Per application	99.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Conversion of a civil partnership to marriage for a detained person	Per application	117.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Conversion of a civil partnership to marriage by special procedure	Per application	15.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Attending to register a marriage at a place of religious worship	Per application	86.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Attending to register the religious marriage or civil partnership of a housebound person	Per application	81.00	
STAT 3	Finance & Customer Services Directorate	Registration Service	Registration Service	Attending to register the religious marriage or civil partnership of a detained person	Per application	88.00	
STAT 3	Finance & Customer Services Directorate	Registration Service		Certificate of no impediment to marriage or civil partnership	Per application	35.00	
	Finance & Customer Services Directorate	Registration Service	O .		Per application	15.00	
	Finance & Customer Services Directorate	Registration Service	Registration Service	Weekend Notice Fee (charged on top of stat fee) Non refundable	Per couple	25.00	
	Finance & Customer Services Directorate	Registration Service		Birth Certificate Wallet	Per wallet	-	
	Finance & Customer Services Directorate	Registration Service		Signed for postage	Each	2.35	
	Finance & Customer Services Directorate	Revenues & Benefits			Per child	5.95	
	Finance & Customer Services Directorate		Finance Support - Early Years	L.A. Temly	Per annum	3,538.00	
	Finance & Customer Services Directorate Finance & Customer Services Directorate		Finance Support - Early Years Finance Support - Early Years	1/2 Termly	Per annum Per annum	3,744.00 3,941.00	
			Finance Support - Early Years Finance Support - Early Years		Per annum	4,242.00	
			Finance Support - Early Years		Per annum	5,148.00	
			Finance Support - Early Years		Per annum	6,950.00	
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Primary		Per annum		1,874.00
			Finance Support - Primary	Termly	Per annum		2,077.00
<u> </u>	Finance & Customer Services Directorate		Finance Support - Primary	1/2 Termly	Per annum		2,271.00
		Schools Finance	Finance Support - Primary	Monthly	Per annum		2,574.00
			Finance Support - Primary Finance Support - Primary		Per annum Per annum		3,482.00 5,287.00
 	Finance & Customer Services Directorate		Finance Support - Primary Finance Support - Special		Per annum		2,563.00

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
520.00			550.00			5.8%	
35.00			35.00			0.0%	
11.00 11.00			11.00 11.00			0.0% 0.0%	
11.00			11.00			0.0%	
75.00			75.00			0.0%	
90.00			90.00			0.0%	
50.00			50.00			0.0%	
75.00			75.00			0.0%	
40.00			40.00			0.0%	
60.00			60.00			0.0%	
29.00			29.00			0.0%	
123.00			123.00			0.0%	
35.00			35.00			0.0%	
47.00			47.00			0.0%	
68.00			68.00			0.0%	Ъ
15.00			15.00			0.0%	a
84.00			84.00			0.0%	ge
94.00			94.00			0.0%	Page 193
45.00			45.00			0.0%)3
118.00			118.00			0.0%	
99.00			99.00			0.0%	
117.00			117.00			0.0%	
15.00			15.00			0.0%	
86.00			86.00			0.0%	
81.00			81.00			0.0%	
88.00			88.00			0.0%	
35.00			35.00			0.0%	
15.00			16.00			6.7%	
25.00			30.00			20.0%	
-			1.00				
2.35 5.95			2.75 6.30			17.0% 5.9%	
3,538.00			3,750.30			6.0%	
3,744.00			3,968.60			6.0%	
3,941.00			4,177.50			6.0%	
4,242.00 5,148.00			4,496.50 5,456.90			6.0% 6.0%	
6,950.00			7,367.00			6.0%	
2,000.00	1,874.00	2,869.00	1,001.00	1,986.40	3,041.10	6.0%	
	2,077.00	3,039.00		2,201.60	3,221.30	6.0%	
	2,271.00	3,238.00		2,407.30	3,432.30	6.0%	
	2,574.00	3,541.00		2,728.40	3,753.50	6.0%	
	3,482.00	4,445.00		3,690.90	4,711.70	6.0%	
	5,287.00 2,563.00	6,255.00 4,358.00		5,604.20 2,716.80	6,630.30 4,619.50	6.0% 6.0%	
	2,505.00	4,300.00		2,110.00	4,018.00	0.0%	

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Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Special	Termly	Per annum
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Special	1/2 Termly	Per annum
	Finance & Customer Services Directorate		Finance Support - Special	Monthly	Per annum
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Special	Fortnightly	Per annum
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Special	Weekly	Per annum
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Secondary	Core	Per annum
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Secondary	Core + Visits (6)	Per annum
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Secondary	Additional Visit - Early Years/Primary/Special	Per visit
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Secondary	Sickness Cover - Early Years/Primary/Special	Per visit
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Secondary	Additional Visit - Secondary	Per visit
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Secondary	Sickness Cover -Secondary	Per visit
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Academies	Service retainer - including Helpdesk and Online support	Per annum
		Schools Finance	Finance Support - Academies	FMS chart of accounts/coding structure set up	Per Set-up
		Schools Finance	Finance Support - Academies	Financial Support onsite visit - ad hoc	Per Visit
			Finance Support - Academies	Financial Support onsite visit - termly	For 3 visits
		Schools Finance		Financial Support onsite visit - termly Financial Support onsite visit - half termly	For 6 visits
			Finance Support - Academies		
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Academies	Financial Support onsite visit - monthly	For 10 visits
	Finance & Customer Services Directorate	Schools Finance	Finance Support - Academies	Provision of financial management training session	Per 1/2 day
		Schools Finance	Finance Support - Academies	Assistance with recruitment of finance staff	Per 1/2 day
		Schools Finance	Finance Support - Academies	Attendance at Governing Body meetings	Per 1/2 day
		Schools Finance	Finance Support - Academies	Provision of cover in the event of staff absence	Per 1/2 day
	Regeneration & Environment		Asset Management	All Commercial Fees, Leases and Time charges	By Negotiation
K 1	Regeneration & Environment	Asset Management - Estates Team	Asset Management - Estates Team	Assignments (under £10k p.a)	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Assignments (over £10k p.a)	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Underlettings	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Compound Licence	Per license
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Retrospective Consents (Commercial)	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Retrospective Consents (Residential)	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Negotiation of early termination	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Enfranchisement	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Landlords Consent	For activity
X1	Regeneration & Environment	Asset Management - Estates Team	Asset Management - Estates Team	Landlords Consent (Short Notice)	For activity
X1	Regeneration & Environment	Asset Management - Estates Team	Asset Management - Estates Team	Restrictive Covenants	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	External Asset Valuation - Minimum Fee	For activity
X1	Regeneration & Environment	Estates Team	Asset Management - Estates Team	Asset Transfer Lease (Surveyors Fees)	For activity
	Regeneration & Environment	Asset Management - Estates Team	Asset Management - Estates Team	School Caretakers Properties - Rents	Various
X2	Regeneration & Environment	Building Control	Building Control	Additional Fee: Where a Completion Cert is requested, where works have been completed historically and no completion inspection has been undertaken	Per application
X2	Regeneration & Environment	Building Control	Building Control	Re-issue of Completion Certificates	Per application
X2 X2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Domestic Work.	. or application
·£	Trogonoration & Environment	Daliding Control	Duning Control	Category 1 - Erection or extension of a detached/attached domestic garage or car port up to 50m2	Per application
X2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Domestic Work. Category 1 - REGULARISATION Erection or extension of a detached/attached domestic garage or car port up to 50m2	Per application
X2		Building Control	Building Control	Standard fee's for Domestic Work. Category 2 - Any extension with a total floor area which does not exceed 40m2	Per application
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Domestic Work. Category 2 - REGULARISATION Any extension with a total floor area which does not exceed 40m2	Per application

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	
	2,763.00	3,364.00	
	2,973.00	4,757.00	
	3,271.00	5,060.00	
	4,169.00	4,169.00	
	5,974.00	5,974.00	
2,772.00			
3,134.00			
115.50			
230.00			
139.00			
230.00			
1,553.00			-
788.00 227.00			-
463.00			H
928.00			H
1,536.00			F
227.00			H
227.00			H
227.00			ŀ
227.00			ŀ
Price on Application			İ
685.00			ŀ
919.00			ŀ
373.00			f
568.00			
913.00			
457.00			
457.00			
913.00			
913.00			
685.00			-
629.00			-
1,253.00			-
Price on Application			-
. Not on Application	90.00	180.00	
60.00			H
450.00			
750.00			-
720.00			-
1,200.00			

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
	2,928.80	3,565.80	6.0%
	3,151.40	5,042.40	6.0%
	3,467.30		6.0%
		5,363.60	
	4,419.10	4,419.10	6.0%
	6,332.40	6,332.40	6.0%
2,938.30			6.0%
3,322.00			6.0%
122.40			6.0%
243.80			6.0%
147.30			6.0%
243.80			6.0%
1,646.20			6.0%
835.30			6.0%
240.60			6.0%
490.80			6.0%
983.70			6.0%
1,628.20			
			6.0%
240.60			6.0%
240.60			6.0%
240.60			6.0%
240.60			6.0%
Price on			N/A
Application 685.00			0.0%
920.00			0.1%
375.00			0.5%
570.00			0.4%
920.00			0.8%
500.00			9.4%
500.00			9.4%
920.00			0.8%
630.00			0.2%
920.00			0.8%
685.00			0.0%
630.00			0.2%
1,250.00			-0.2% N/A
Price on Application	120.00	240.00	33.3%
	120.00	240.00	33.3%
63.00			5.0%
450.00			0.0%
750.00			0.0%
720.00			0.0%
1,200.00			0.0%

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Domestic Work. Category 3 - Any extension with a total floor area exceeding 40m2 but not exceeding 60m2	Per application	810.00			840.00			3.7%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Domestic Work. Category 3 - REGULARISATION Any extension with a total floor area exceeding 40m2 but not exceeding 60m2	Per application	1,350.00			1,400.00			3.7%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Domestic Work. Category 4 - Any extension with a total floor area exceeding 60m2 but not exceeding 100m2	Per application	900.00			1,020.00			13.3%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Domestic Work. Category 4 - REGULARISATION Any extension with a total floor area exceeding 60m2 but not exceeding 100m2	Per application	1,650.00			1,700.00			3.0%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 5 - The provision of one or more rooms in a roof space	Per application	720.00			780.00			8.3%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 5 - REGULARISATION The provision of one or more rooms in a roof space	Per application	1,200.00			1,300.00			8.3%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 6 - Conversion of a garage to a habitable room	Per application	360.00			450.00			25.0%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 6 - REGULARISATION - Conversion of a garage to a habitable room	Per application	600.00			750.00			25.0%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 7 -The replacement of windows, roof lights, roof windows and external doors in an existing dwelling.	Per application	270.00			330.00			22.2%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 7 - REGULARISATION The replacement of windows, roof lights, roof windows and external doors in an existing dwelling.	Per application	450.00			550.00			22.2%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fees for Other Domestic Work. Category 8 - Re-roof of a conservatory.	Per application	360.00			420.00			16.7%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fees for Other Domestic Work.	Per application	600.00			700.00			16.7%
EX2	Regeneration & Environment	Building Control	Building Control	Category 8 - REGULARISATION Re-roof of a conservatory. Standard fee's for Other Domestic Work. Category 8 - Re-roof of a domestic dwelling or external wall insulation cladding	Per application	270.00			330.00			22.2%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 8 - REGULARISATION Re-roof of a domestic dwelling or external wall insulation cladding	Per application	450.00			550.00			22.2%
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 9 - Installation of Solid Fuel Burning appliance	Per application	Price on Application			Price on Application			N/A
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 9 - REGULARISATION Installation of Solid Fuel Burning appliance	Per application	Price on Application			Price on Application			N/A
EX2	Regeneration & Environment	Building Control	Building Control	Standard fee's for Other Domestic Work. Category 10 -Installation of controlled domestic electrical installation (by non-competent person scheme)	Per application	Price on Application			Price on Application			N/A
EX2	Regeneration & Environment	Building Control	Building Control	Standard Charge for new dwellings for Other	Per application	990.00			1,140.00			15.2%
EX2	Regeneration & Environment	Building Control	Building Control	Category 1 - Number of dwellings-1 Standard Charge for new dwellings for Other	Per application	1,650.00			1,700.00			3.0%
EX2	Regeneration & Environment	Building Control	Building Control	Category 1 - REGULARISATION - Number of dwellings-1 Standard Charges for all other work Category 1 - Charge based on estimated cost of work £0 -	Per application	360.00			450.00			25.0%
EX2	Regeneration & Environment	Building Control	Building Control	£1000 Standard Charges for all other work Category 1 - REGULARISATION Charge based on estimated cost of work £0 - £1000	Per application	600.00			750.00			25.0%
EX2	Regeneration & Environment	Building Control	Building Control	Standard Charges for all other work Category 2 -Charge based on estimated cost of work £1001 - £10 000	Per application	540.00			570.00			5.6%
EX2	Regeneration & Environment	Building Control	Building Control	Standard Charges for all other work Category 2 - REGULARISATION Charge based on estimated cost of work £1001 - £10 000	Per application	900.00			950.00			5.6%
EX2	Regeneration & Environment	Building Control	Building Control	Standard Charges for all other work	Per application	720.00			930.00			29.2%

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Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
EX2	Regeneration & Environment	Building Control	Building Control	Standard Charges for all other work	
	rtogonoration a Environment	Dulluling Control	Building Control	Category 3 - REGULARISATION Charge based on estimated cost of work £5 001 - £15 000	Per application
EX2	Regeneration & Environment	Building Control	Building Control		Per application
EX2	Regeneration & Environment	Building Control	Building Control	£35 000 Standard Charges for all other work	
LAZ	regeneration a Environment	Building Control	Building Control	Category 4 - REGULARISATION Charge based on estimated cost of work £35 001 - £80 000	Per application
	Regeneration & Environment	Civic Theatre	Theatre Hire	Performance for Professional Company - one day hire for one performance for 8 hours total (2 tech staff, 1 duty Manager and box office for performance)(Additional performances negotiable with Theatre Manager)	per performance
	Regeneration & Environment	Civic Theatre	Theatre Hire	Per hour daytime	per hour
	Regeneration & Environment	Civic Theatre	Theatre Hire	All professional performances incur per ticket booking fee	Per ticket
	Regeneration & Environment	Civic Theatre	Theatre Hire - Additional Rooms	Annexe Lister Hall External hire none show related	per session
EX7	Regeneration & Environment Regeneration & Environment	Civic Theatre Civic Theatre	Theatre Hire - Additional Rooms Theatre Hire - Additional Rooms	The Lister Hall Subject to availability price per hour or part of The White Room	per hour
EX7 EX7	Regeneration & Environment Regeneration & Environment	Civic Theatre	Theatre Hire - Additional Rooms Theatre Hire - Additional Staffing	Follow Spot Operator / Additional Stage Hand	per hour per hour
	Regeneration & Environment	Civic Theatre	Theatre Hire - Additional Staffing	Additional Specialist Technician / Staff Member Sound Operator/ AV tech (Subject to availability)	per hour
	Regeneration & Environment	Civic Theatre	Theatre Hire - Additional Staffing	Theatre staff as Specialist Speakers	per hour
	Regeneration & Environment	Civic Theatre	· ·	Off Peak Weekday Performance Evenings - (6pm -10.30pm Mon-Thurs)(2 crew, 1 duty Manager, 1 box office)	per performance
	Regeneration & Environment	Civic Theatre		On Peak Weekend Performance Evenings - Where % occupancy exceeds 70% - (6pm -10.30pm Fri - Sun)(2 crew, 1 duty Manager, 1 box office)	per performance
	Regeneration & Environment	Civic Theatre	Theatre Hire - Amateur and Charitable Organisations	On Peak Weekend Performance Evenings - Where % occupancy is less than 70% - (6pm -10.30pm Fri - Sun)(2 crew, 1 duty Manager, 1 box office)	per performance
	Regeneration & Environment	Civic Theatre	Theatre Hire - Amateur and Charitable Organisations	Matinee Performances - Underplaying an Evening (2 crew, 1 duty Manager, 1 box office)	per performance
	Regeneration & Environment	Civic Theatre	_	Bank Holiday performance - (6pm -10.30pm)(2 crew, 1 duty Manager, 1 box office)	per performance
	Regeneration & Environment	Civic Theatre	Theatre Hire - Amateur and Charitable Organisations	6% Commission of ticket sales (an average of 6 complimentary tickets per performance are exempt from commission)	% total sales
	Regeneration & Environment	Civic Theatre	Theatre Hire - Commissions	Programme Sales	per item
	Regeneration & Environment Regeneration & Environment	Civic Theatre Civic Theatre	Theatre Hire - Commissions Theatre Hire - Deposits / Cancellations FOR	Merchandise Deposit for Hirers (Payable on confirmation of dates)	per item
EX7	Regeneration & Environment	Civic Theatre	HIRERS Theatre Hire - Deposits / Cancellations FOR	Cancellation Fee within 4 months (of core charges)	Per booking
	Regeneration & Environment	Civic Theatre	HIRERS Theatre Hire - Deposits / Cancellations FOR	Cancellation Fee within a month (of core charges)	Per booking
EX7	Regeneration & Environment	Civic Theatre	HIRERS Theatre Hire - Deposits / Cancellations FOR	Cancellation Fee within a week (of core charges)	Per booking
	Regeneration & Environment	Civic Theatre	HIRERS Theatre Hire - Equipment/Extras subject to	The Orchestra Pit (when installed prior to hire)	Per booking
	Regeneration & Environment	Civic Theatre	availability Theatre Hire - Equipment/Extras subject to	Projector Hire (Single Performance) (Includes rigging and de-	per use
EX7	Regeneration & Environment	Civic Theatre	availability Theatre Hire - Equipment/Extras subject to	rigging) Projector Hire (Week long run of performances)(Includes	per day Per Week
	Regeneration & Environment	Civic Theatre	availability Theatre Hire - Equipment/Extras subject to	rigging and de-rigging) Yamaha Baby Grand Concert Piano	per use
	Regeneration & Environment	Civic Theatre	availability Theatre Hire - Equipment/Extras subject to availability	Piano Tuning	Cost + 25%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Follow spot Operator costs see above(per day)	per day
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Follow spot Operator costs see above(per week)	Per Week
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Mirror Ball	per use
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	UV Lamps	per day

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £
1,200.00		
990.00		
1,650.00		
Price on Application		
200.00		
1.50		
Price on Application		
17.50		
12.50		
20.00 Price on Application		
Price on Application		
480.00		
480.00		
515.50		
425.00		
567.00		
6% Commission		
15%		
15% 20%		
50%		
100%		
60.00		
38.00		
106.00		
62.50		
Cost Recovery plus 25%		
21.00		
52.00		
21.00		
21.00		

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
1,550.00			29.2%
930.00			-6.1%
1,750.00			6.1%
Price on Application			N/A
215.00			7.5%
1.60			6.7%
Price on			N/A
Application 20.00			14.3%
15.00			20.0%
22.50			12.5%
Price on			N/A
Application Price on			N/A
Application			·
510.00			6.3%
510.00			6.3%
545.00			5.7%
450.00			5.9%
600.00			5.8%
6% Commission			N/A
15% 15%			0.0%
20%			0.0%
50%			0.0%
80%			0.0%
100%			0.0%
65.00			8.3%
40.00			5.3%
120.00			13.2%
66.00			5.6%
Cost Recovery plus 25%			N/A
22.00			4.8%
55.00			5.8%
22.00			4.8%
22.00			4.8%

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	UV Lamps	Per Week	40.00			42.00			5.0%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Strobe	per day	26.00			28.00			7.7%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Strobe	Per Week	67.00			71.00			6.0%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Hire of Intelligent Lighting system x 4 intelligent lights (subject to availability)	per day	132.50			140.00			5.7%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Hire of Intelligent Lighting system x 4 intelligent lights (subject to availability)	Per Week	315.00			335.00			6.3%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Drape Hire When not as part of standard black box set up.	per day	21.00			22.00			4.8%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Drape Hire When not as part of standard black box set up.	Per Week	51.00			54.00			5.9%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Repair of Drapes (when repairable)	cost + 25%	Cost recovery plus 25%			Cost recovery plus 25%			N/A
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Replacement Drapes (when irreparable)	cost + 25%	Cost recovery plus 25%			Cost recovery plus 25%			N/A
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Star Cloth	per day	26.50			28.00			5.7%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Star Cloth	Per Week	67.00			71.00			6.0%
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Smoke Machine	per day	16.00			17.00			6.3%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Smoke Machine	Per Week	42.00			45.00			7.1%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Smoke Fluid per 0.5ml (consumption monitored)	per 0.5ml	Cost Recovery plus 25%			Cost Recovery plus 25%			N/A
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Haze Machine	per day	21.00			25.00			19.0%
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Haze Machine	Per Week	52.00			60.00			15.4%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Haze Fluid per 0.5ml (consumption monitored)	per 0.5ml	Cost Recovery plus 25%			Cost Recovery plus 25%			N/A
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Mini Mist smoke machine	per day	15.50			16.50			6.5%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Mini Mist smoke machine	Per Week	41.00			43.00			4.9%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Mini mist canister	Cost + 25%	Cost recovery plus			Cost recovery plus 25%			N/A
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Radio Mic	per use	37.00			39.00			5.4%
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Generic mic	per use	7.75	i		8.25			6.5%
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Pyrotechnic Detonation System	per day	16.00			17.00			6.3%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Pyrotechnic Detonation System	Per Week	42.00			45.00			7.1%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Equipment/Extras subject to availability	Gaffer Tape	Cost + 25%	Cost recovery plus			Cost recovery plus 25%			N/A
	Regeneration & Environment	Civic Theatre	Theatre Hire - Local Businesses and Dance Schools	Off Peak Weekday Performance Evenings - (6pm -10.30pm Mon-Thurs)(2 crew, 1 duty Manager, 1 box office)	per performance	685.00)		725.00			5.8%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Local Businesses and Dance Schools	On Peak Weekend Performance Evenings - Where % occupancy exceeds 70% - (6pm -10.30pm Fri - Sun)(2 crew, 1 duty Manager, 1 box office)	per performance	685.00			725.00			5.8%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Local Businesses and Dance Schools	On Peak Weekend Performance Evenings - Where % occupancy is less than 70% - (6pm -10.30pm Fri - Sun)(2 crew, 1 duty Manager, 1 box office)	per performance	735.00			780.00			6.1%
	Regeneration & Environment	Civic Theatre	Theatre Hire - Local Businesses and Dance Schools	Matinee Performances - Underplaying an Evening (2 crew, 1 duty Manager, 1 box office)(access 1.5 hrs prior to curtain up)	per performance	610.00			645.00			5.7%
	Regeneration & Environment	Civic Theatre		Bank Holiday performance - (6pm -10.30pm)(2 crew, 1 duty Manager, 1 box office)	per performance	810.00			860.00			6.2%

%age increase

0.0%

25.7% 25.0%

20.0% 8.6% 6.7%

5.0% 25.7% 25.0%

20.0% 5.0% 6.0% 5.9% 6.0% 4.2%

> 5.0% 6.0% 5.7%

16.7% N/A

> 5.8% 6.5% 5.8% 6.5% 5.8% 6.2% 5.8% 6.3% 6.7% 6.3% 6.7% 6.3%

5.8% 6.0% 6.0% 5.0% N/A N/A N/A

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Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Local Businesses and Dance Schools	10% commission of ticket sales on all tickets (an average of 6 complimentary tickets per performance are exempt from commission)	% total sales	10%			10%		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Annexe Lister Hall	per hour	17.50			22.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Annexe Lister Hall	Per half day (4 Hours)	60.00			75.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Annexe Lister Hall	Per Day (8 Hours)	100.00			120.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	The Den	per hour	17.50			19.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	The Den	Per half day (4 Hours)	60.00			64.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	The Den	Per Day (8 Hours)	100.00			105.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Bar	per hour	17.50			22.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Bar	Per half day (4 Hours)	60.00			75.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Bar	Per Day (8 Hours)	100.00			120.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Auditorium with 2 technicians and DM	per hour	200.00			210.00		1
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Auditorium with 2 technicians and DM	Per half day (4 Hours)	750.00			795.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Auditorium with 2 technicians and DM	Per Day (8 Hours)	1,100.00			1,165.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Full Front of House Aea	per hour	50.00			53.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Full Front of House Aea	Per half day (4 Hours)	120.00			125.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Full Front of House Aea	Per Day (8 Hours)	200.00			210.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Auditorium with 2 technicians and DM & FOH areas	per hour	250.00			265.00		1
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Auditorium with 2 technicians and DM & FOH areas	Per half day (4 Hours)	875.00			925.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Auditorium with 2 technicians and DM & FOH areas	Per Day (8 Hours)	1,300.00			1,375.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Digital Screen	Per Day	50.00			53.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Box Office Service	Per booking	50.00			53.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - meeting room package	Tech support	per hour	20.00			21.00		
	Regeneration & Environment Regeneration & Environment	Civic Theatre Civic Theatre	Theatre Hire - meeting room package Theatre Hire - Miscellaneous	Refreshments set up costs for external events	per head	On request			On request		
				•	per event	Price on Application			Price on Application		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Miscellaneous	Ticket printing (For non theatre events)	Per ticket	0.30			0.35		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Miscellaneous	External Advertising	Cost + 25%	Cost recovery plus 25%			Cost recovery plus 25%		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Saturday / Sunday Get In and Rehearsal - First eight hours or part thereof -	per session	685.00			725.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Saturday / Sunday Get In and Rehearsal - Hour and part hour after the first eight hours - Price Per Hour	per hour	77.50			82.50		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Weekday Get In and Rehearsal - First eight hours or part thereof	per session	685.00			725.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Weekday Get In and Rehearsal - Hour and part hour after the first eight hours - Price Per Hour	per hour	77.50			82.50		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Rehearsal Evenings - When part of a longer hire - Maximum 5 hours	per session	685.00			725.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Bank Holiday Rehearsal - When part of a longer hire - Maximum 5 hours	per session	810.00			860.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Blank Night Retainer - When theatre is unoperational due to hirer occupancy	per session	685.00			725.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Saturday / Sunday Get In and Rehearsal - First eight hours or part thereof -	per session	480.00			510.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Saturday / Sunday Get In and Rehearsal - Hour and part hour after the first eight hours - Price Per Hour	per hour	75.00			80.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Weekday Get In and Rehearsal - First eight hours or part thereof	per session	480.00			510.00		
EX7	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Weekday Get In and Rehearsal - Hour and part hour after the first eight hours - Price Per Hour	per hour	75.00			80.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Rehearsal Evenings - When part of a longer hire - Maximum 5 hours	per session	480.00			510.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Bank Holiday Rehearsal - When part of a longer hire - Maximum 5 hours	per session	567.00			600.00		
	Regeneration & Environment	Civic Theatre	Theatre Hire - Pre Production	Blank Night Retainer - When theatre is unoperational due to hirer occupancy	per session	480.00			510.00		
	Regeneration & Environment	Civic Theatre	Ticket sales	Concessionary discount of £1-£2 for qualifying guests currently. Students, Under 16, registered disabled, Rothercard, Tickets for Good							

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Civic Theatre	Ticket sales	Pay what you can at certain shows agreed with production teams	per ticket								I
	Regeneration & Environment	Cleaning	Cleaning	The price charges by the cleaning service are commercially confidential. The service needs to remain price competitive to compete with other external providers		Commercially confidentia			Commercially confidential			N/A	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Enquiries and research service*	Staff time for carrying out research service enquiries (research, transcription, photocopying, printing, digital image retrieval, scanning) per 15 mins	£7.65 per 15 minutes, minimum charge 30 minutes	16.00			17.00			6.3%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Enquiries and research service*	Staff time for Electoral Register search and providing a letter confirming addresses if required (customer must be present for Registers under 10 years old) per 15 mins	7.65 per 15 minutes, minimum charge 30 minutes	16.00			17.00			6.3%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - Europe *	Small letter up to 100g	Each	2.00			2.10			5.0%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - Europe *	Large letter (A4 sheets) up to 100g, max thickness 2.5cm	Each	3.20			3.40			6.3%	Page 199
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - Europe *	Large letter (A4 sheets) up to 250g, max thickness 2.5cm	Each	4.50			4.80			6.7%	_
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - Europe *	Parcels	Each	Price on Application			Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - World Zone 1	Small letter up to 100g	Each	3.00			3.20			6.7%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - World Zone 1	Large letter (A4 sheets) up to 100g, max thickness 2.5cm	Each	4.00			4.20			5.0%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - World Zone 1	Large letter (A4 sheets) up to 250g, max thickness 2.5cm	Each	5.90			6.30			6.8%	

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge Min 2023/24	nimum Charge 2023/24 £ Maxin Chal 2024 £	rge Ch 4/24 202	sed Fixed large 24/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - World Zone 1	Parcels	Each	Price on Application			Price or oplication				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - World Zone 2	Small letter up to 100g	Each	3.00			3.20	0		6.7%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Mail) - International Standard - World Zone 2	Large letter (A4 sheets) up to 100g, max thickness 2.5cm	Each	4.50			4.80	D		6.7%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Mail) - International Standard - World Zone 2	Large letter (A4 sheets) up to 250g, max thickness 2.5cm	Each	6.90			7.30	o ·		5.8%	Pa
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - International Standard - World Zone 2	Parcels	Each	Price on Application			Price or oplication				ge 200
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - UK Standard *	Small letter up to 100g 1st class	Each	0.90			0.95	5		5.6%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Packing and postage charges (based on Royal Mail) - UK Standard *	Small letter up to 100g 2nd class	Each	0.80			0.88	5		6.3%	
	Regeneration & Environment	Clifton Park	Mail) - UK Standard *	Large letter (A4 sheets) up to 100g, max thickness 2.5cm 2nd class	Each	1.30			1.40	0		7.7%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Mail) - UK Standard *	Large letter (A4 sheets) up to 250g, max thickness 2.5cm 2nd class	Each	1.80			1.90	b		5.6%	

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge Minimum Charge 2023/24 £ £ Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £ Proposed Minimum Charge 2024/25 £	Proposed Maximum %age Charge increa	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Mail) - UK Standard *	Large letter (A4 sheets) up to 500g, max thickness 2.5cm 2nd class	Each	2.10	2.20	4	4.8%
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Mail) - UK Standard *	Large letter (A4 sheets) up to 750g, max thickness 2.5cm 2nd class	Each	2.90	3.10	6	5.9%
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies		A4 black and white	Each	0.70	0.75	7	7.1%
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Photocopying per page*	A4 colour	Each	2.20	2.30		Ta.5%
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Photocopying per page*	A3 black and white	Each	1.10	1.20	9	ge 201
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Photocopying per page*	A3 colour	Each	3.20	3.40	6	5.3%
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Photography by customer*	Digital photograph using own camera, per image taken	Each	1.00	1.10	10	0.0%
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Photography by customer*	Permit to take a larger quantity of photographs on a single day (conditions apply)	Each	12.00	12.70	5	5.8%
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	A&LS Photography by customer*	Advanced permit, as above but with photographer bringing in own additional equipment e.g. tripod (conditions apply; prebooking essential)	Each	33.00	35.00	6	3.1%

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Commission:	Conservation Lab hire	Each	Price on Application	n		Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Commission:	Hired Equipment	Each	Price on Application	1		Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Commission:	Use of Hired Van	Each	Price on Application	1		Price on Application				
EX13	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Commission:	Commission on Sales (Art/Craft/Exhibits)	Each		20%		30%	20%		0.0%	Pa
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Digital image (A&LS/Collections)*	Supply of single digital image	Each	2.00	D		2.10			5.0%	ige 202
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Digital image (A&LS/Collections)*	Supply of single digital image (where original image needs to be copied) includes staff time	£1.00 + min of 15 minutes staff time £7.65	10.00			10.60			6.0%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Digital image (A&LS/Collections)*	One CD-Rom	Each	2.00			2.10			5.0%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Fees for Consultancy Work*:	Unskilled staff per day	Each	130.00			138.00			6.2%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Fees for Consultancy Work*:	Skilled staff per day	Each	300.00			320.00			6.7%	

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Fees for Consultancy Work*:	Professional staff per day	Each	530.00	D		560.00			5.7%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Fees for Consultancy Work*:	Publicity & Promotion of Booked Events at request of hirer per advert minimum (Inc. design, advert space and handling charge)	Each	Price on Application	1		Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Fees for Consultancy Work*:	Storage Charge (for equipment, scenery, costumes, materials, etc.) per day per 10m ²	Each	Price on Application	1		Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Fees for Consultancy Work*:	Box fees for deposition of Archaeological Archives at Clifton Park Museum	Each	Price on Application	1		Price on Application				Pa
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Miscellaneous	Display Cases	Each	Price on Application	n		Price on Application				ige 203
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Miscellaneous	Transport of Display Cases	cover costs + min. of 20%	Cost recovery plus minimum of 20%			Cost recovery plus minimum of 20%				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Miscellaneous	Display Boards	cover costs + min. of 20%	Cost recovery plus minimum of 20%	S		Cost recovery plus minimum of 20%				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Object Identification/Research Enquiries*:	Archives research charge	£7.65 per 15 minutes, minimum charge 30 minutes	16.00	0		17.00			6.3%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Hire of Museum (Special Conditions apply)	Each	Price on Application	1		Price on Application				

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Gallery Hire during normal Museum public opening hours (Mon-Fri) per hour	Each	Price on Application			Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Gallery Hire during normal Museum public opening hours (Mon- Fri) per hour over 6 hours	Each	Price on Application			Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Ceremony Room for ceremonies to include photos in the room and maintenance	Each	37.00			39.00			5.4%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Gallery Hire Saturday and Sunday	Each	Price on Application			Price on Application				Pa
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Caretaking cost per hour CPM/BC	Each	19.00			20.00			5.3%	ge 204
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Hire of Boston Castle (Special Conditions apply)	Each	Price on Application			Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Boston Castle Earl's Room during normal opening hours	Each	Price on Application			Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Boston Castle Earl's Room Saturday and Sunday and outside normal opening hours	Each	Price on Application			Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Use of Gallery/roof at Boston Castle for background wedding/ceremony photos	Each	Price on Application			Price on Application				

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Note room hire/photography outside normal opening hours incur a caretaking charge on top of the rates listed above - per hour	Per Hour	Price on Application			Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Room Bookings	Hospitality/Refreshments	Each	Price on Application			Price on Application				
EX13	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	**School Sessions delivered at the Museum venues for a full day visit (this includes all materials and resources)	Each	7.00			7.50			7.1%	
EX13	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	**School Sessions delivered at the Museum venues for a half day (this includes all materials and resources)	Each	5.00			5.50			10.0%	Pa
EX13	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	**School based sessions inclusive of travel expenses	Each	6.00	D		6.50			8.3%	ge 205
EX13	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Minimum charge for school session at Heritage Service venues for 27 pupils or less for full day	Each	175.00			200.00			14.3%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies		Up to one hour online session for schools	Each	Price on Application			Price on Application				
EX13	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Minimum for standard school sessions at Heritage Service Venues for Half day for 27 pupils or less	Each	125.00	D		150.00			20.0%	
EX13	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Minimum charge for school in School/Outreach venue for 27 pupils or less	Each	150.00)		175.00			16.7%	

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Activity Box hire for self guided sessions (Museum or Park use only)	Each	Price on Application	1		Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Adult Workshops/event tours/courses	Variable at least to cover all delivery costs + min of 20%	Cost recovery plus minimum of 20%			Cost recovery plus minimum of 20%				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Childrens activities (family fun days, craft activities, toddler sessions etc.)	Each	Pay what you car			Pay what you can				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Adult Care Home sessions (outreach venues)	Each	Price on Application			Price on Application				Pa
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Hire of memory boxes for Care Homes (to be collected and returned by hirer)	Each	Price on Application			Price on Application				ge 206
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	General Museum and Gallery Tour (minimum of 10 adults)	Each	5.00			5.30			6.0%	
EX13	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies		Keppel's Column Tour	Each	5.00			5.50			10.0%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Talk by staff (non-VAT) (up to 2 hours including preparation) at Heritage Service Venue	Each	Price on Application			Price on Application				
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	School/Learning Sessions/Workshops/Adult Sessions/Tours/Talks	Talk by staff (non-VAT) (up to 2 hours including preparation) at outreach Venue	Each + Travel @ RMBC Rates	Price on Application	n		Price on Application				

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies		Single use in one book, e-book, journal, CD-Rom, film, exhibition or display	Each	38.00			40.30			6.1%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Uses by a commercial or profit-making institution or person:	Unlimited use in one book, e-book, journal, CD-Rom, film, exhibition or display	Each	58.00			61.50			6.0%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Uses by educational or non-profit making institution or person:	Single use in one book, e-book, journal, CD-Rom, film, exhibition or display	Each	14.00			14.80			5.7%	
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Uses by educational or non-profit making institution or person:	Unlimited use in one book, e-book, journal, CD-Rom, film, exhibition or display	Each	30.00			31.80			6.0%	Pa
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	10% discount on coffee for Rothercard/NHS Discount Card/ Blue Light card	on coffee for Rothercard/NHS Discount Card/ Blue Light card	Each								ge 207
	Regeneration & Environment	Clifton Park Museum, York and Lancaster Regimental Museum Boston Castle, Archives and Local Studies	Coffee loyalty scheme	Buy 8 get one free for card holders	Each								
	Regeneration & Environment	Community Services	Bulky Waste CAT A and B (DIY) Waste	Household Garden and Recreational Maximum 9 Items	1-3 items	33.00			16.50			-50.0%	
	Regeneration & Environment		Bulky Waste CAT A and B (DIY) Waste	Revised Pricing Structure - Price per Additional Item	4 items +	10.60			5.30			-50.0%	
	Regeneration & Environment		Bulky Waste CAT A and B (DIY) Waste	Household Garden and Recreational Maximum 9 Items with Rothercard discount	1-3 items	16.50			10.00			-39.4%	
	Regeneration & Environment		Bulky Waste CAT A and B (DIY) Waste	Revised Pricing Structure - Price per Additional Item with Rothercard discount	4 items +	5.50			5.00			-9.1%	l
	Regeneration & Environment	Dog Warden	Dog Warden	Retrieval of Stray Dogs Fees and Kennels Charge	First Night	63.00			67.00			6.3%	i
EX9	Regeneration & Environment Regeneration & Environment	Dog Warden Events Team	Dog Warden Events	Retrieval of Stray Dogs Fees and Kennels Charge Car Parking fee at Herringthorpe Playing Fields for Rotherham	Subsequent Night Per Car Per Day	13.00 3.50			14.00 3.00			7.7%	
EX9	Regeneration & Environment	Events Team	Events	Show Car Parking fee at Herringthorpe Playing Fields for Rotherham Charu (Rethermored Piecewith)	1 1	3.00)		3.00			0.0%	
EVO	Regeneration & Environment	Events Team	Events	Show (Rothercard Discount) Event Application Form Administration Charge	Per Event	25.50	1		25.50			0.09/	i
EX9	Regeneration & Environment Regeneration & Environment	Events Team Events Team	Events	Event Application Form Administration Charge (Registered Charity Rate)	Per Event Per Event	20.50			20.50			0.0%	
EX9	Regeneration & Environment	Events Team	Events	Charity trade pitch at Rotherham Show (5mx5m)	Per Stall	200.00			200.00			0.0%	i
EX9	Regeneration & Environment	Events Team	Events	Commercial trade pitch at Rotherham Show (5mx5m)	Per Stall	290.00			290.00			0.0%	i
EX9	Regeneration & Environment	Events Team	Events	Commercial trade pitch at Rotherham Show (10mx10m)	Per Stall	500.00			500.00			0.0%	i
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Arena Hire full day (7 hours)	Per booking	426.00			452.00			6.1%	
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Arena hire half day (3.5 hours)	Per booking	214.00			227.00			6.1%	
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Arena Hire (per hour)	Per booking	73.00			77.00			5.5%	ł

%age increase

6.4% 5.3% 6.5% 5.7% 5.4% 6.9% 5.9% 5.8% 6.0% 5.9% 6.1% 5.9% 5.1%

5.7% 6.4% QQ 6.4% 5.3%

6.7% 4.9% 5.6% 5.3% 6.2% 5.7% 5.1% 5.1% 5.8%

N/A

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Athletics Full Price	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Athletics Concessionary Price	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Athletics - Junior Rothercard Price	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Season Ticket - Monthly (Full Price)	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Season Ticket - Monthly Concessionary Price)	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Season Ticket - Monthly (Junior Rothercard Price)	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Season Ticket - Family Monthly Full	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Season Ticket - Family Monthly - Concessionary/Rothercard	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Track Centre Pitch with changing, toilets and showers	Per match
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Track Centre Pitch and toilets only - New	Per match
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Track Centre Pitch with lights	Per match
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Single 5-a-side Pitch	Per booking
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	1/4 Pitch without lights (training)	Per booking
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	1/4 Pitch with lights (training)	booking
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Single 5-a-side Pitch with lights	Per booking
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Multi-sports - Full Price	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Multi-sports - Concessionary/Rothercard Price	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Multi-sports - Junior Rothercard Price	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	In2Athletics - Concessionary/Rothercard Price	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	In2Athletics - Junior Rothercard Price	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	School Visits (per pupil)	Per person
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Birthday Party (max. 15 kids, 1.5 hours)	Per party
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Training/Meeting Room (per hour)	Per booking
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Training/Meeting Room (per hour) with refreshments	Per booking
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Training/Meeting Room (per hour) commercial rate	Per booking
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Training/Meeting Room (per hour) commercial rate with refreshments	Per booking
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Cancellation of Room/Hall bookings: - Charge for room booking cancelled on day	100%
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Cancellation of Room/Hall bookings: - Charge for booking cancelled within the week	80%
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Cancellation of Room/Hall bookings: - Charge for booking cancelled within the month	50%
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Cancellation of Track and centre pitch bookings: - Cancellation of Room/Hall bookings: - Charge for room booking cancelled on day	100%
	Regeneration & Environment	Herringthorpe Athletics Stadium	Herringthorpe Athletics Stadium	Charge for booking cancelled on day - Cancellation of	50%
	Regeneration & Environment	Highway Asset & Drainage - Adoptions	Adoptions	Charges are for Highways act 1980 s38 agreements and adoptions done under section 220	Variable

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £
4.70			5.00		
3.80			4.00		
3.10			3.30		
26.50			28.00		
20.40			21.50		
13.10			14.00		
43.90			46.50		
32.60			34.50		
107.10			113.50		
86.90			92.00		
136.70			145.00		
43.90			46.50		
27.60			29.00		
33.10			35.00		
56.40			60.00		
4.70			5.00		
3.80			4.00		
3.00			3.20		
4.10			4.30		
3.60			3.80		
3.80			4.00		
67.80			72.00		
17.50			18.50		
31.40			33.00		
31.40			33.00		
37.80			40.00		
100% of cost			100% of cost		
80% of cost			80% of cost		
50% of cost			50% of cost		
100% of cost			100% of cost		
50% of cost			50% of cost		
Price on Application			Price on Application		

Key

Service Ended

FEES AND CHARGES PROPOSALS 2024/25

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Highway Asset & Drainage - Adoptions	Adoptions	Charges are for Highways act 1980 s38 agreements and adoptions done under section 228	Variable	Price on Application			Price on Application			N/A	
	Regeneration & Environment	Highway Asset & Drainage - Adoptions	Adoptions	Adoption Searches	Per order	46.60			49.00			5.2%	
EX15	Regeneration & Environment	Highway Asset & Drainage - Drainage	Drainage	Charges for emptying Cesspool & Septic Tanks -	Variable	Price on Application			Price on Application			N/A	
	Regeneration & Environment	Highway Asset & Drainage - Drainage	Drainage	Charges for cleansing works	Variable	Price on Application			Price on Application			N/A	i
	Regeneration & Environment	Highway Asset & Drainage - Public Rights of Way	Public Rights of Way	The making of a temporary traffic regulation order to lawfully regulate traffic during planned activities on or near the highway	Per order	1,106.00			1,170.00			5.8%	
	Regeneration & Environment	Highway Asset & Drainage - Public Rights of Way	Public Rights of Way	The making of an emergency traffic regulation order to lawfully regulate traffic during unplanned activities on or near the highway	Per order	853.00			905.00			6.1%	
	Regeneration & Environment	Highway Network Management - Street Lighting	Street Lighting	Design of street lighting for external developers 1-9 units	Per design	288.00			305.00			5.9%	
	Regeneration & Environment	Highway Network Management - Street Lighting	Street Lighting	Design of street lighting for external developers 10+ units	Per design				604.00			N/A	
	Regeneration & Environment	Highway Network Management - Street Lighting	Street Lighting	Approval of a street lighting design 1-9 units	Per approval				305.00			N/A	
	Regeneration & Environment		Street Lighting	Approval of a street lighting design 10+ units	Per approval				604.00			N/A	Pa
	Regeneration & Environment	Highway Network Management - Street Lighting	Street Lighting	Admin and supervision of street lighting installation on developments	% on cost of quotation	23%	,		25%			8.7%	ge
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	License for placement of a builder's skip /container on the highway - Section 139 License	Per license	25.00			26.50			6.0%	209
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	Retrospective license for skip /container if placed without permission following site investigation / inspection - Retrospective Section 139 Licence.	Per license	77.00			82.00			6.5%	
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	License for the making of an excavation in the highway for the installation and maintenance of apparatus - Section 50 License.	Per license	646.00			685.00			6.0%	
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	License for a trial hole in the highway - Section 171 License.	Per license	531.00			563.00			6.0%	
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	License for the construction of permanent vehicle access crossings in the highway - Section 184 (1) (a) License.	Per license	129.00			137.00			6.2%	
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	License for the construction of temporary vehicle access crossings in the highway - Temporary section 184 (3) (a) License.	Per license	212.00			1,000.00			371.7%	
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	License for the installation of scaffolding and hoarding in the highway - Section 169 License.	Per license	208.00			220.00			5.8%	
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	The making of a temporary traffic regulation order to lawfully regulate traffic during planned activities on or near the highway	Per order	1,106.00			1,172.00			6.0%	
	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences	The making of an emergency traffic regulation order to lawfully regulate traffic during unplanned activities on or near the highway	Per order	853.00			904.00			6.0%	
STAT 4	Regeneration & Environment	and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 0, 1, 2 and 3 and 4 Designated Traffic Sensitive	Provisional Advance Authorisation	Per Permit	97.00			105.00			8.2%	
STAT 4	Regeneration & Environment	and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 0, 1, 2 and 3 and 4 Designated Traffic Sensitive	Major Activity Permit (1 to 3 days duration)	Per Permit	59.00			65.00			10.2%	
STAT 4	Regeneration & Environment		Permits / Licences - Street Works Permit Scheme. Road Category 0, 1, 2 and 3 and 4 Designated Traffic Sensitive	Major Activity Permit (4 to 10 days duration)	Per Permit	120.00			130.00			8.3%	

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Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 0, 1, 2 and 3 and 4 Designated Traffic Sensitive	Major Activity Permit (11 days or more duration) and all major activities requiring a traffic regulation order	Per Permit	217.0	0		240.00			10.6%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 0, 1, 2 and 3 and 4 Designated Traffic Sensitive	Standard Activity Permit	Per Permit	120.0	0		130.00			8.3%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 0, 1, 2 and 3 and 4 Designated Traffic Sensitive	Minor Activity Permit	Per Permit	59.0	0		65.00			10.2%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 0, 1, 2 and 3 and 4 Designated Traffic Sensitive	Immediate Activity Permit	Per Permit	55.0	0		60.00			9.1%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 3 and 4 Designated Non-Traffic	Provisional Advance Authorisation	Per Permit	64.0	0		73.00			14.1%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 3 and 4 Designated Non-Traffic	Major Activity Permit (1 to 3 days duration)	Per Permit	42.0	0		45.00			7.1%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 3 and 4 Designated Non-Traffic	Major Activity Permit (4 to 10 days duration)	Per Permit	67.0	0		75.00			11.9%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 3 and 4 Designated Non-Traffic	Major Activity Permit (11 days or more duration) and all major activities requiring a traffic regulation order	Per Permit	120.0	0		136.00			13.3%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 3 and 4 Designated Non-Traffic	Standard Activity Permit	Per Permit	67.0	0		75.00			11.9%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 3 and 4 Designated Non-Traffic	Minor Activity Permit	Per Permit	42.0	0		45.00			7.1%
STAT 4	Regeneration & Environment	Highways (Inspection and Street Works)	Permits / Licences - Street Works Permit Scheme. Road Category 3 and 4 Designated Non-Traffic	Immediate Activity Permit	Per Permit	38.0	0		40.00			5.3%
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Clifton Park - Car Parking (15th July to 8th September)	Car Parking - Up to 1 hour	Per Vehicle	1.5	0		1.60			6.7%
	Regeneration & Environment		Difton Park - Car Parking (15th July to 8th September)	Car Parking - Up to 2 hours	Per Vehicle	2.7	0		2.90			7.4%
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Clifton Park - Car Parking (15th July to 8th September)	Car Parking - Up to 3 hours	Per Vehicle	3.7	0		3.90			5.4%
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Clifton Park - Car Parking (15th July to 8th September)	Car Parking - Up to 4 hours	Per Vehicle	5.0	0		5.30			6.0%
	Regeneration & Environment	<u> </u>	Difton Park - Car Parking (15th July to 8th September)	Car Parking - Up to 5 hours	Per Vehicle	6.2	0		6.60			6.5%
	Regeneration & Environment		Difton Park - Car Parking (15th July to 8th September)	Car Parking - All Day	Per Vehicle	7.5	0		8.00			6.7%
	Regeneration & Environment		Clifton Park - Car Parking (1st April to 14th July and 9th September to 31st March)	Car Parking - Up to 1 hour	Per Vehicle	1.5	0		1.60			6.7%
	Regeneration & Environment		Clifton Park - Car Parking (1st April to 14th July and 9th September to 31st March)	Car Parking - Up to 2 hours	Per Vehicle	2.5	0		2.70			8.0%
	Regeneration & Environment		Clifton Park - Car Parking (1st April to 14th July and 9th September to 31st March)	Car Parking - Up to 3 hours	Per Vehicle	3.5	0		3.70			5.7%
	Regeneration & Environment		Clifton Park - Car Parking (1st April to 14th July and 9th September to 31st March)	Car Parking - Up to 4 hours	Per Vehicle	4.3	0		4.60			7.0%
	Regeneration & Environment		Clifton Park - Car Parking (1st April to 14th July and 9th September to 31st March)	Car Parking - Up to 5 hours	Per Vehicle	5.5	0		5.80			5.5%
	Regeneration & Environment		Clifton Park - Car Parking (1st April to 14th July and 9th September to 31st March)	Car Parking - All Day	Per Vehicle	6.5	0		6.90			6.2%
	Regeneration & Environment	Leisure, Tourism and	Clifton Park Car Parking other	Blue Badge Holders	Per Vehicle		-		-			
	Regeneration & Environment		Clifton Park Car Parking other	Mini Buses (Charged as Car)	Per Vehicle		-		-			
	Regeneration & Environment		d Clifton Park Car Parking other	Term Time Only Season Ticket (Charged Monthly)	Per Vehicle	290.0	0		307.00			5.9%
	Regeneration & Environment		i Urban Parks - Bowls*	Season Ticket (April-September) Full Price	Per Person	87.0	0		92.00			5.7%
	Regeneration & Environment		d Urban Parks - Bowls*	Season Ticket (April-September) Concessionary Price	Per Person	56.0	0		59.00			5.4%
	Regeneration & Environment	Green Spaces Leisure, Tourism and Green Spaces	Urban Parks - Bowls*	Season Ticket (April-September) Junior Rothercard Price	Per Person	48.0	0		51.00			6.3%

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Urban Parks - Bowls*	Opponents fee - matches (per match)	Per Team Per Match
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Urban Parks - Bowls*	Day ticket / Match ticket Full Price	Per Person Day Ticket
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Urban Parks - Bowls*	Day ticket / Match ticket Concessionary Price	Per Person Day Ticket
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Urban Parks - Bowls*	Day ticket / Match ticket Junior Rothercard Price	Per Person Day Ticket
	Regeneration & Environment		Urban Parks - Outdoor Games	Toddler Splash Sessions	Per Person
	Regeneration & Environment		Urban Parks - Outdoor Games	Pétanque/Bowls/Tennis Racquet/Chess Refundable Deposit (non-VAT)	Deposit
	Regeneration & Environment		Urban Parks - Outdoor Games	Water Play exclusive use outside normal operation (per hour)*	Per Hour
	Regeneration & Environment		Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Clifton Bowls Pavilion (per hour)	Per Hour
	Regeneration & Environment	Leisure, Tourism and Green Spaces		Clifton Garden Room (per hour) RMBC Internal bookings 9am to 5pm	Per Hour
	Regeneration & Environment			Clifton Garden Room (per hour)	Per Hour
	Regeneration & Environment		Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Clifton Garden Room and Sunspace (per hour)	Per Hour
	Regeneration & Environment	Leisure, Tourism and	Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Clifton Garden Room and Sunspace block bookings of 6 or more as above	Per Hour
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Clifton Garden Room and Sunspace (per hour - bookings over 6 hours per day)	Per Hour
	Regeneration & Environment			Clifton Garden House Courtyard (per hour - when additional to room booking)	Per Hour
	Regeneration & Environment			Clifton Garden House Courtyard (per hour - when hired without indoor space)	Per Hour
	Regeneration & Environment	Leisure, Tourism and		Children's Parties (under 14 years) (3 hour booking)	Three Hours
	Regeneration & Environment		Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Pre-Wedding Henna Celebration (3 hour booking)	Three Hours
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Excess charge for off-site catering	Per Event/Booking
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Urban Parks - Room Hire (non-VAT unless hired for sporting activity)		Per Day
	Regeneration & Environment		Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Clifton Garden House Courtyard Marquee (per day - extra consecutive days)	Per Day
	Regeneration & Environment	Leisure, Tourism and Green Spaces	Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Outdoor Electricity (per day)	Per Day
	Regeneration & Environment			Caretaking costs outside normal building operation times (per hour)	Per Hour
	Regeneration & Environment			Celebratory room hire excess (not Children's Parties) - Refundable Deposit	Per Event/Booking
	Regeneration & Environment			Hire of outdoor chairs and tables (6 tables & 24 chairs) for courtyard (per day)	Per Day
	Regeneration & Environment			Hire of 3m x 3m Gazebo (per day)	Per Day
	Regeneration & Environment			Hire of 3m x 6m Gazebo (per day)	Per Day
	Regeneration & Environment		Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Tea/Coffee per person (with room hire) (INTERNAL HIRE)	Per Person
	Regeneration & Environment		Discount at coffee kiosk	10% off coffee for Rothercard	Per Person
	Regeneration & Environment		Urban Parks - Room Hire (non-VAT unless hired for sporting activity)	Tea/Coffee per person (with room hire)	Per Person
	Regeneration & Environment	Library Service	Commission on sales	Commission on sales	% of sales
	Regeneration & Environment	Library Service	Discarded Library Books/CDs/Videos	Children's Hardback & Paperback (or 15% original price whichever is greatest)	Per Item
	Regeneration & Environment	Library Service	Discarded Library Books/CDs/Videos	Adult Fiction hardback (or 15% original price whichever is greatest)	Per Item
	Regeneration & Environment	Library Service	Discarded Library Books/CDs/Videos	Adult non-fiction hardback & paperback (or 15% original price whichever is greatest)	Per Item
	Regeneration & Environment	Library Service	Discarded Library Books/CDs/Videos	Adult Fiction paperbacks	Per Item
	Regeneration & Environment	Library Service	Hire of Rooms (Greasbrough, Maltby, Mowbray,	In opening hours per hour	

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
16.00			17.00			6.3%
6.40			6.80			6.3%
4.20			4.50			7.1%
3.70			3.90			5.4%
3.20			3.40			6.3%
10.00			10.00			0.0%
136.00			145.00			6.6%
16.40			17.40			6.1%
26.75			28.00			4.7%
37.00			39.00			5.4%
42.00			44.00			4.8%
15% discount on the above			15% discount on the above			
37.00			39.00			5.4%
30.00			32.00			6.7%
46.00			49.00			6.5%
167.00			177.00			6.0%
167.00			177.00			6.0%
40.00			42.00			5.0%
466.00			494.00			6.0%
66.00			70.00			6.1%
15.00			16.00			6.7%
19.00			20.00			5.3%
300.00			325.00			8.3%
56.00			60.00			7.1%
33.00			35.00			6.1%
56.00			60.00			7.1%
1.00			1.10			10.0%
						N/A
1.60			1.70			6.3%
0.25 55%			0.25 55%			0.0%
1.05			1.10			4.8%
1.05			1.20			4.8%
0.55			0.55			0.0%
11.20			11.90			6.3%

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Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment	Library Service	Hire of Rooms (Greasbrough, Maltby, Mowbray, Swinton, Wath)	Outside opening hours per hour + Caretaking Costs	Per Hour + Caretaking Costs
	Regeneration & Environment	Library Service	Hire of Rooms (Greasbrough, Maltby, Mowbray, Swinton, Wath)	Promotional Displays per month (insurance)	Per Month
	Regeneration & Environment	Library Service	Hire of Rooms (Greasbrough, Maltby, Mowbray, Swinton, Wath)	Promotional Displays per week	Per Week
	Regeneration & Environment	Library Service	Hire of Rooms (Greasbrough, Maltby, Mowbray, Swinton, Wath)	Commercial	Negotiable
	Regeneration & Environment	Library Service	Hire of Rooms (Greasbrough, Maltby, Mowbray, Swinton, Wath)	Concessionary rate for local and community groups	Negotiable
	Regeneration & Environment	Library Service	ICT Equipment Hire	Micro-Bits kits	Per Unit
	Regeneration & Environment	Library Service	ICT Equipment Hire	Overdue Charges per day per microbit kit (Under 18s and over 60s exempt)	Per Day
	Regeneration & Environment	Library Service	ICT Equipment Hire	Overdue Charges maximum per microbit kit (Under 18s and over 60s exempt)	N/A
	Regeneration & Environment	Library Service	IT Facilities	Printing Black & White per copy A4	Per Page
	Regeneration & Environment	Library Service	IT Facilities	Printing Colour per copy A4	Per Page
	Regeneration & Environment	Library Service	IT Facilities	Printing Black & White per copy A3	Per Page
	Regeneration & Environment	Library Service	IT Facilities	Printing Colour per copy A3	Per Page
	Regeneration & Environment	Library Service	IT Facilities	Internet user Library Member	Per Hour
	Regeneration & Environment	Library Service	IT Facilities	Internet User Non-Library member	Per Hour
	Regeneration & Environment	Library Service	Library Service Books (non-VAT)	Overdue Charges per day open (Under 18s and over 60s exempt)	Per Day
	Regeneration & Environment	Library Service	Library Service Books (non-VAT)	Overdue Charges maximum (Under 18s and over 60s exempt)	N/A
	Regeneration & Environment	Library Service	Library Tickets	Lost Library Tickets: (non-VAT)	Per Item
	Regeneration & Environment	Library Service	Lost & Irreparably Damaged Books, etc.	Lost books/non-books - a suitable replacement copy provided by the borrower may be accepted as a replacement, If no replacement following charges apply	Per Item
	Regeneration & Environment	Library Service	Lost & Irreparably Damaged Books, etc.	Adult Fiction Paperback	Per Item
	Regeneration & Environment	Library Service	Lost & Irreparably Damaged Books, etc.	Adult Fiction Hardback	Per Item
	Regeneration & Environment	Library Service	Lost & Irreparably Damaged Books, etc.	Adult Non-Fiction	Per Item
	Regeneration & Environment	Library Service	Lost & Irreparably Damaged Books, etc.	Children's Fiction	Per Item
	Regeneration & Environment	Library Service	Lost & Irreparably Damaged Books, etc.	Children's Non-Fiction	Per Item
	Regeneration & Environment	Library Service	Lost & Irreparably Damaged Books, etc.	Microbit kit	Per Item
	Regeneration & Environment	Library Service	Lost/Irreparably Damaged Talking Books (non-VAT)	Abridged Version	Per Item
	Regeneration & Environment	Library Service	Lost/Irreparably Damaged Talking Books (non-VAT)	Unabridged Version	Per Item
	Regeneration & Environment	Library Service	Photocopying Black & White	A4	Per Page
	Regeneration & Environment	Library Service	Photocopying Black & White	A3 A4	Per Page
	Regeneration & Environment	Library Service Library Service	Photocopying Colour Photocopying Colour	A3	Per Page Per Page
	Regeneration & Environment Regeneration & Environment	Library Service	Reservations	Book per item (in stock within Rotherham Libraries)	Per Item
	Regeneration & Environment	Library Service	Reservations	Book per item (in stock within Rotherham Libraries)	Per Item
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-	Regeneration & Environment Regeneration & Environment	Library Service Library Service	Riverside House Library, Heritage and Arts Space Riverside House Library, Heritage and Arts Space	Commission on sales Gallery Hire (minimum 3 week hire for approved exhibitions)	Various Negotiable
	Regeneration & Environment	Library Service	Riverside House Library, Heritage and Arts Space	Publicity & Promotion of Booked Events at request of hirer per	Negotiable
	Regeneration & Environment	Library Service	Riverside House Library, Heritage and Arts Space	advert minimum (Inc. design, advert space) Projector	Negotiable
	Regeneration & Environment	Library Service	Riverside House Library, Heritage and Arts Space	Display cases	Negotiable
	Regeneration & Environment	Library Service	Riverside House Library, Heritage and Arts Space	Hire of Steinway piano (on site)	Negotiable
	Regeneration & Environment	Library Service	Talking Books (non-VAT)	Overdue Charges per day per title (Under 18s and over 60s	
	Regeneration & Environment	Library Service	Talking Books (non-VAT)	exempt) Overdue Charges maximum (Under 18s and over 60s exempt)	Per Day
	Regeneration & Environment	Library Service	Use of ICT Centres	Band A (libraries that can accommodate 12+ learners)	Per Day Various
	Regeneration & Environment	Library Service	Use of ICT Centres	Band B (libraries that can accommodate 6-11 learners)	Various
	Regeneration & Environment	Library Service	Use of ICT Centres	Band C libraries that can accommodate up to 6 learners)	Various
	Regeneration & Environment	Library Service	Workshops/Holiday Activities (other than Summer Reading Challenge)	Storystop/Activities/Events/Author Events	Variable Per Child
	Regeneration & Environment	Library Service	School Library Service	Gold - School Library Service plus Museum Loans Service	Fixed plus per pupil
	Regeneration & Environment	Library Service	School Library Service	Gold - School Library Service plus Museum Loans Service	per pupil

13.90 5.00 By Negotiation	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £
5.00 By Negotiation			
By Negotiation	13.90		
- 0.30 6.20 0.20 0.70 1.10 2.10 - 0.00 0.00 0.00 0.00 1.50 7.80 7.80 7.80 7.80 7.80 7.80 7.80 15.90 7.80 23.60 23.60 0.20 1.110 0.65 2.10 - 0.00 0.25 By Negotiation			
6.20 0.20 0.70 1.10 2.10 0.00 0.00 0.00 0.00 1.50 7.80 7.80 7.80 7.80 7.80 5.60 5.60 5.60 15.90 7.80 23.60 0.20 1.10 0.65 2.10 0.00 0.25 By Negotiation By Negotiation	By Negotiation		
6.20 0.20 0.70 1.10 2.10 0.00 0.00 0.00 0.00 1.50 7.80 7.80 7.80 7.80 7.80 5.60 5.60 5.60 15.90 7.80 23.60 0.20 1.10 0.65 2.10 0.00 0.25 By Negotiation By Negotiation			
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29.20 15.30 8.50	By Negotiation		
29.20 15.30 8.50	-		
15.30 8.50			
8.50			
Price on Application			
	Price on Application		
860.00	860.00		
7.60	7.60		

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
•			
14.7			5.8%
5.30			6.0%
By Negotiation			
Price on			
Application -			
0.30			0.0%
6.60			6.5%
0.20			0.0%
0.70			0.0%
1.10			0.0%
2.10			0.0%
-			
-			
-			
1.60			6.7%
-			
8.25			5.8%
8.25			5.8%
8.25			5.8%
5.95			6.3%
5.90			5.4%
16.90			6.3%
8.25			5.8%
25.00			5.9%
0.20			0.0%
1.15			4.5%
0.65			0.0%
2.20			4.8%
-			
•			
0.25			0.0%
By Negotiation			
By Negotiation			
-			
-			
31.00			6.2%
16.20			5.9%
9.00			5.9%
Price on Application			
910.00			5.8%
8.00			5.3%

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Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
	Regeneration & Environment	Library Service	School Library Service	Silver - School Library Service	Fixed plus per pupil	710.00)		750.00			5.6%
	Regeneration & Environment	Library Service	School Library Service	Silver - School Library Service	per pupil	7.6			8.00			5.3%
	Regeneration & Environment	Library Service	School Library Service	Bronze - Museum Loans Service	Per school	710.00			750.00			5.6%
	Regeneration & Environment Regeneration & Environment	Licensing Licensing	Driver Licence Driver Licence	Disclosure and Barring Service Enhanced check Replacement licence	Per application Per license	55.00 19.00			58.00 20.00			5.5% 5.3%
	Regeneration & Environment	Licensing	Driver Licence	Replacement ID badge	Per application	19.00			20.00			5.3%
	Regeneration & Environment	Licensing	Driver Licence	Approval of advertisement	Per application	39.0			41.00			5.1%
	Regeneration & Environment	Licensing	Driver Licence	Approval of trailer for attachment to licensed vehicle	Per application	38.0			40.00			5.3%
EX4	Regeneration & Environment	Licensing	Driver Licence	Replacement Hackney Carriage door signs (each)	Per application	7.00			7.00			0.0%
EX4	Regeneration & Environment	Licensing	Driver Licence new grant (1 year)	Application fee	Per application	86.0			86.00			0.0%
	Regeneration & Environment	Licensing	Driver Licence new grant (1 year)	Knowledge test	Per application	30.00			32.00			6.7%
	Regeneration & Environment Regeneration & Environment	Licensing Licensing	Driver Licence new grant (1 year) Driver Licence new grant (1 year)	Safeguarding awareness training DBS enhanced check	Per application Per application	32.50 55.00			34.00 58.00			4.6% 5.5%
	Regeneration & Environment	Licensing	Driver Licence new grant (1 year)	Driving licence check	Per application	00.01	-		-			N/A
	Regeneration & Environment	Licensing	Driver Licence new grant (1 year)	Total Fee	Per application	203.50)		210.00			3.2%
EX4	Regeneration & Environment	Licensing	Driver Licence new grant (3 years)	Application fee	Per application	157.0	D		157.00			0.0%
	Regeneration & Environment	Licensing	Driver Licence new grant (3 years)	Knowledge test	Per application	30.0			32.00			6.7%
	Regeneration & Environment	Licensing	Driver Licence new grant (3 years)	Safeguarding awareness training	Per application	32.50			34.00			4.6%
	Regeneration & Environment Regeneration & Environment	Licensing	Driver Licence new grant (3 years) Driver Licence new grant (3 years)	DBS enhanced check Driving licence check	Per application	55.00	J		58.00			5.5% N/A
	Regeneration & Environment	Licensing Licensing	Driver Licence new grant (3 years)	Total Fee	Per application Per application	274.50	-)		281.00			2.4%
EX4	Regeneration & Environment	Licensing	Driver Licence renewal (1 year)	application fee	Per application	86.0			86.00			0.0%
2 7(-)	Regeneration & Environment	Licensing	Driver Licence renewal (1 year)	Driving licence check	Per application	00.0	-		-			N/A
EX4	Regeneration & Environment	Licensing	Driver Licence renewal (1 year)	Total Fee	Per application	86.0)		86.00			0.0%
EX4	Regeneration & Environment	Licensing	Driver Licence renewal (3 year)	application fee	Per application	157.0	0		157.00			0.0%
	Regeneration & Environment	Licensing	Driver Licence renewal (3 year)	Driving licence check	Per application		-		-			N/A
EX4	Regeneration & Environment	Licensing	Driver Licence renewal (3 year)	Total Fee	Per application	157.0			157.00			0.0%
EX3	Regeneration & Environment Regeneration & Environment	Licensing	Driver Licence renewal (3 year) Miscellaneous Licence Fees	Safeguarding awareness assessment (including resit) Sex establishment licence	Per license	7,944.0			13.00 1,900.00			4.0% -76.1%
EV2	Regeneration & Environment	Licensing Licensing	Miscellaneous Licence Fees	Scrap Metal Dealer Collectors Licence (3 years)	Per license	220.0			233.00			5.9%
	Regeneration & Environment	Licensing	Miscellaneous Licence Fees	Scrap Metal Dealer Site Licence (3 years)	Per license	441.0			467.00			5.9%
	Regeneration & Environment	Licensing	Miscellaneous Licence Fees	Marriage Act Approved Premises Application Fee	Per application	1,697.0			1,800.00			6.1%
	Regeneration & Environment	Licensing	Miscellaneous Licence Fees	Marriage Act Approved Premises Transfer Fee	Per application	35.0	0		37.00			5.7%
	Regeneration & Environment	Licensing	Miscellaneous Licence Fees	Marriage Act Approved Premises Variation Fee	Per application	316.00			335.00			6.0%
	Regeneration & Environment	Licensing	Miscellaneous Licence Fees	Hourly rate (discretionary charge for non-statutory activity - minimum charge 1hr)	Per Hour	25.00			27.00			8.0%
	Regeneration & Environment	Licensing	Scrap Metal Licence Variation fee	Administrative change	New Charge	25.00)		27.00			8.0%
	Regeneration & Environment	Licensing	Scrap Metal Licence Variation fee	Conversion of site licence to collectors licence	New Charge	25.0			27.00			8.0%
	Regeneration & Environment	Licensing	Scrap Metal Licence Variation fee	Conversion of collectors licence to site licence	New Charge	292.0	o l		310.00			6.2%
	Regeneration & Environment	Licensing	Scrap Metal Licence Variation fee	Change of site manager	New Charge	292.0			310.00			6.2%
	Regeneration & Environment	Licensing	Scrap Metal Licence Variation fee	Add additional sites	New Charge	110.00			117.00			6.4%
	Regeneration & Environment	Licensing	Taxi and Private Hire	Private Hire Operator (1-3 vehicles)	subject to consultation	145.00			154.00			6.2%
	Regeneration & Environment	Licensing	Taxi and Private Hire	Private Hire Operator (4-20 vehicles)	subject to	194.0			206.00			6.2%
	Regeneration & Environment	Licensing	Taxi and Private Hire	Private Hire Operator (21-40 vehicles)	consultation subject to	458.00	0		485.00			5.9%
	Degeneration 9 Environment	Linancian	Taxi and Diveta Hire	Drivete Hiro Operator (p. op. 40 vehicles)	consultation	674.0						5.00/
	Regeneration & Environment	Licensing	Taxi and Private Hire	Private Hire Operator (over 40 vehicles)	subject to consultation	674.00			714.00			5.9%
	Regeneration & Environment	Licensing	Taxi and Private Hire	Private Hire Operator variation fee	subject to consultation	50.00	O		53.00			6.0%
EX4	Regeneration & Environment	Licensing	Taxi and Private Hire	Licensed vehicle application fee	subject to consultation	114.00	0		114.00			0.0%
EX4	Regeneration & Environment	Licensing	Taxi and Private Hire	Licensed vehicle compliance test	subject to	46.00	0		46.00			0.0%
EX4	Regeneration & Environment	Licensing	Taxi and Private Hire	Licence vehicle compliance test (retest)	consultation subject to	26.0	0		26.00			0.0%
EX4	Regeneration & Environment	Licensing	Taxi and Private Hire	Licensed vehicle compliance test missed appointment fee	consultation subject to	46.00	ור		46.00			0.0%
					consultation							
EX4	Regeneration & Environment	Licensing	Taxi and Private Hire	Licensed vehicle compliance test missed appointment fee (retest)	subject to consultation	26.00			26.00			0.0%
	Regeneration & Environment	Licensing	Taxi and Private Hire	Licensed vehicle licence plate	subject to consultation	19.00			20.00			5.3%
	Regeneration & Environment	Licensing	Taxi and Private Hire	Licensed vehicle licence plate bracket	subject to consultation	16.00	0		17.00			6.3%
	Regeneration & Environment	Licensing	Taxi and Private Hire	Licensed vehicle licence transfer fee	subject to consultation	43.0	D		46.00			7.0%

Key

	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
STAT 9 Re	egeneration & Environment	Licensing - Gambling Act 2003	Alcohol licensed premises gaming machine notification (less than 3 machines):	Application fee	Per application	50.00			50.00			0.0%
STAT 9	egeneration & Environment		Alcohol licensed premises gaming machine notification (more than 2 machines):	Application fee	Per application	150.00			150.00			0.0%
STAT 9	egeneration & Environment		Alcohol licensed premises gaming machine notification (more than 2 machines):	Renewal fee	Per application	50.00			50.00			0.0%
STAT 9	regeneration & Environment		Alcohol licensed premises gaming machine notification (more than 2 machines):	Variation fee	Per application	100.00			100.00			0.0%
STAT 9 Re	regeneration & Environment		Alcohol licensed premises gaming machine notification (more than 2 machines):	Transfer fee	Per application	25.00			25.00			0.0%
STAT 9	regeneration & Environment		Alcohol licensed premises gaming machine notification (more than 2 machines):	Annual fee	Per application	50.00			50.00			0.0%
STAT 9	egeneration & Environment		Alcohol licensed premises gaming machine notification (more than 2 machines):	Change of name	Per application	25.00			25.00			0.0%
STAT 9 Re	egeneration & Environment		Alcohol licensed premises gaming machine notification (more than 2 machines):	Copy of document	Per application	15.00			15.00			0.0%
R,	egeneration & Environment	Licensing - Gambling	Application for Provisional Statement	New Small Casinos	Per application	7,318.00)		7,757.00			6.0%
R ₁	egeneration & Environment		Application for Provisional Statement	New Large Casino	Per application	9,149.00)		9,698.00			6.0%
R	Legeneration & Environment		Application for Provisional Statement	Bingo Club	Per application	3,174.00			3,364.00			6.0%
R	Regeneration & Environment		Application for Provisional Statement	Betting premises (excluding Tracks)	Per application	3,174.00)		3,364.00			6.0%
R	egeneration & Environment		Application for Provisional Statement	Tracks	Per application	2,271.00)		2,407.00			6.0%
R	egeneration & Environment		Application for Provisional Statement	Family Entertainment Centres	Per application	1,831.00			1,941.00			6.0%
R	egeneration & Environment	Act 2003 Licensing - Gambling	Application for Provisional Statement	Adult Gaming Centre	Per application	1,831.00			1,941.00			6.0%
R	Legeneration & Environment	Act 2003 Licensing - Gambling	Application for Reinstatement	New Small Casinos	Per application	1,645.00			1,744.00			6.0%
R	legeneration & Environment	Act 2003 Licensing - Gambling	Application for Reinstatement	New Large Casino	Per application	1,951.00			2,068.00			6.0%
	egeneration & Environment	Act 2003	Application for Reinstatement	Bingo Club	Per application	1,099.00			1,165.00			6.0%
	egeneration & Environment	Act 2003	Application for Reinstatement	Betting premises (excluding Tracks)	Per application	1,099.00			1,165.00			6.0%
		Act 2003										
	egeneration & Environment	Act 2003	Application for Reinstatement	Tracks	Per application	869.00			921.00			6.0%
	Legeneration & Environment	Act 2003	Application for Reinstatement	Family Entertainment Centres	Per application	858.00			909.00			5.9%
Ro	egeneration & Environment	Act 2003	Application for Reinstatement	Adult Gaming Centre	Per application	1,099.00			1,165.00			6.0%
Ro	Legeneration & Environment	Licensing - Gambling Act 2003	Application to transfer:	New Small Casinos	Per application	1,645.00			1,744.00			6.0%
R	egeneration & Environment	Licensing - Gambling Act 2003	Application to transfer:	New Large Casino	Per application	1,951.00			2,068.00			6.0%
Re	egeneration & Environment	Licensing - Gambling Act 2003	Application to transfer:	Bingo Club	Per application	1,099.00			1,165.00			6.0%
R	egeneration & Environment		Application to transfer:	Betting premises (excluding Tracks)	Per application	1,099.00			1,165.00			6.0%
R	Regeneration & Environment		Application to transfer:	Tracks	Per application	869.00			921.00			6.0%
R	egeneration & Environment		Application to transfer:	Family Entertainment Centres	Per application	858.00			909.00			5.9%
R [,]	egeneration & Environment	Licensing - Gambling	Application to transfer:	Adult Gaming Centre	Per application	1,099.00			1,165.00			6.0%
R	egeneration & Environment	Act 2003 Licensing - Gambling	Application to vary:	New Small Casinos	Per application	3,659.00)		3,879.00			6.0%
R	egeneration & Environment	Act 2003 Licensing - Gambling	Application to vary:	New Large Casino	Per application	4,575.00)		4,850.00			6.0%
R	egeneration & Environment	Act 2003 Licensing - Gambling	Application to vary:	Bingo Club	Per application	1,588.00			1,683.00			6.0%
R	egeneration & Environment	Act 2003 Licensing - Gambling	Application to vary:	Betting premises (excluding Tracks)	Per application	1,359.00			1,441.00			6.0%
R	legeneration & Environment	Act 2003 Licensing - Gambling Act 2003	Application to vary:	Tracks	Per application	1,137.00			1,205.00			6.0%

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
	Regeneration & Environment	Licensing - Gambling Act 2003	Application to vary:	Family Entertainment Centres	Per application	917.00			972.00			6.0%
	Regeneration & Environment	Licensing - Gambling Act 2003	Application to vary:	Adult Gaming Centre	Per application	917.00			972.00			6.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit (club premises certificate holder)	Application fee	Per application	100.00			100.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit (club premises certificate holder)	Renewal fee	Per application	100.00			100.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit (club premises certificate holder)	Variation fee	Per application	100.00			100.00			0.0%
STAT 9	Regeneration & Environment	Licensing - Gambling Act 2003	Club Gaming Machine Permit (club premises certificate holder)	Annual fee	Per application	50.00			50.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit (club premises certificate holder)	Copy of document	Per application	15.00			15.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit:	Application fee	Per application	200.00			200.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit:	Renewal fee	Per application	200.00			200.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit:	Variation fee	Per application	100.00			100.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit:	Annual fee	Per application	50.00			50.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Machine Permit:	Copy of document	Per application	15.00			15.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Permit (club premises certificate holder)	Application fee	Per application	100.00			100.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Permit (club premises certificate holder)	Renewal fee	Per application	100.00			100.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Permit (club premises certificate holder)	Variation fee	Per application	100.00			100.00			0.0% 0.0%
STAT 9	Regeneration & Environment		Club Gaming Permit (club premises certificate holder)	Annual fee	Per application	50.00			50.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Permit (club premises certificate holder)	Copy of document	Per application	15.00			15.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Permit:	Application fee	Per application	200.00			200.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Permit:	Renewal fee	Per application	200.00			200.00			0.0%
STAT 9	Regeneration & Environment		Club Gaming Permit:	Variation fee	Per application	100.00			100.00			0.0%
STAT 9	Regeneration & Environment	Licensing - Gambling	Club Gaming Permit:	Annual fee	Per application	50.00			50.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Gambling Act 2003	Club Gaming Permit:	Copy of document	Per application	15.00			15.00			0.0%
	Regeneration & Environment		Licence Application (Provisional Statement Holders):	New Small Casinos	Per application	2,746.00			2,911.00			6.0%
	Regeneration & Environment		Licence Application (Provisional Statement Holders):	New Large Casino	Per application	4,575.00			4,850.00			6.0%
	Regeneration & Environment		Licence Application (Provisional Statement Holders):	Bingo Club	Per application	1,099.00			1,165.00			6.0%
	Regeneration & Environment	Licensing - Gambling	Licence Application (Provisional Statement Holders):	Betting premises (excluding Tracks)	Per application	1,099.00			1,165.00			6.0%
	Regeneration & Environment		Licence Application (Provisional Statement Holders):	Tracks	Per application	869.00			921.00			6.0%
	Regeneration & Environment		Licence Application (Provisional Statement Holders):	Family Entertainment Centres	Per application	858.00			909.00			5.9%
	Regeneration & Environment		Licence Application (Provisional Statement Holders):	Adult Gaming Centre	Per application	1,099.00			1,165.00			6.0%
STAT 9	Regeneration & Environment		Licence Application (Provisional Statement Holders):	Copy Licence	Per application	25.00			25.00			0.0%
STAT 9	Regeneration & Environment		Licence Application (Provisional Statement Holders):	Notification of Change	Per application	50.00			50.00			0.0%
	Regeneration & Environment		Premises Licence Annual Fee:	New Small Casinos	Per application	4,574.00			4,848.00			6.0%
	Regeneration & Environment		Premises Licence Annual Fee:	New Large Casino	Per application	9,149.00			9,698.00			6.0%
	Regeneration & Environment	Act 2003 Licensing - Gambling Act 2003	Premises Licence Annual Fee:	Regional Casino	Per application	13,723.00			14,546.00			6.0%

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25	%age increase
	Regeneration & Environment	Licensing - Gambling Act 2003	Premises Licence Annual Fee:	Bingo Club	Per application	905.00			959.00			6.0%
	Regeneration & Environment		Premises Licence Annual Fee:	Betting premises (excluding Tracks)	Per application	550.00			583.00			6.0%
	Regeneration & Environment		Premises Licence Annual Fee:	Tracks	Per application	917.00)		972.00			6.0%
	Regeneration & Environment		Premises Licence Annual Fee:	Family Entertainment Centres	Per application	611.0			648.00			6.1%
	Regeneration & Environment		Premises Licence Annual Fee:	Adult Gaming Centre	Per application	917.0			972.00			6.0%
	Regeneration & Environment		Premises Licence Application Fee:	New Small Casinos	Per application	7,319.00			7,758.00			6.0%
	Regeneration & Environment		Premises Licence Application Fee:	New Large Casino	Per application	9,149.0			9,698.00			6.0%
	Regeneration & Environment		Premises Licence Application Fee:	Regional Casino	Per application	13,723.0			14,546.00			6.0%
	Regeneration & Environment		Premises Licence Application Fee:	Bingo Club	Per application	3,050.00			3,233.00			6.0%
	Regeneration & Environment		Premises Licence Application Fee:	Betting premises (excluding Tracks)	Per application	2,439.0			2,585.00			6.0%
	Regeneration & Environment		Premises Licence Application Fee:	Tracks	Per application	2,439.0			2,500.00			2.5%
	Regeneration & Environment		Premises Licence Application Fee:	Family Entertainment Centres	Per application	1,831.0			1,941.00			6.0%
	Regeneration & Environment		Premises Licence Application Fee:	Adult Gaming Centre	Per application	1,831.00			1,941.00			6.0%
STAT 9	Regeneration & Environment		Prize Gaming Permit:	Application fee	Per application	300.00			300.00			0.0%
STAT 9	Regeneration & Environment		Prize Gaming Permit:	Renewal fee	Per application	300.00			300.00			0.0%
STAT 9	Regeneration & Environment	Licensing - Gambling	Prize Gaming Permit:	Change of name	Per application	25.00			25.00			0.0%
STAT 9	Regeneration & Environment		Prize Gaming Permit:	Copy of document	Per application	15.00)		15.00			0.0%
STAT 9	Regeneration & Environment		Registration of Small Lotteries:	Application fee	Per application	40.00)		40.00			0.0%
STAT 9	Regeneration & Environment		Registration of Small Lotteries:	Renewal fee	Per application	20.00)		20.00			0.0%
	Regeneration & Environment		Temporary Use Notice	Application fee	Per application	414.00)		439.00			6.0%
	Regeneration & Environment		Temporary Use Notice	Copy of document	Per application	17.00)		18.00			5.9%
STAT 9	Regeneration & Environment		Unlicensed Family Entertainment Centre Gaming	Application fee	Per application	300.00)		300.00			0.0%
STAT 9	Regeneration & Environment		Machine Permit: Unlicensed Family Entertainment Centre Gaming	Renewal fee	Per application	300.00)		300.00			0.0%
STAT 9	Regeneration & Environment		Machine Permit: Unlicensed Family Entertainment Centre Gaming	Change of name	Per application	25.0)		25.00			0.0%
STAT 9	Regeneration & Environment		Machine Permit: Unlicensed Family Entertainment Centre Gaming	Copy of document	Per application	15.00)		15.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Machine Permit: Miscellaneous fees:	Replacement licence	Per license	10.50)		10.50			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Miscellaneous fees:	Application for provisional statement	Per application	315.0)		315.00			0.0%
STAT 9	Regeneration & Environment		Miscellaneous fees:	Notification of change	Per application	10.50)		10.50			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Miscellaneous fees:	Application to vary DPS	Per application	23.0)		23.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Miscellaneous fees:	Application to transfer premises licence	Per application	23.0			23.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Miscellaneous fees:	Interim authority notice	Per application	23.0			23.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Miscellaneous fees:	Temporary Event Notice	Per application	21.00)		21.00			0.0%
STAT 9	Regeneration & Environment		Miscellaneous fees:	Grant of personal licence	Per license	37.0			37.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing Act 2003	Miscellaneous fees:	Fee for right to be notified	Per application	21.00)		21.00			0.0%

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
STAT 9	Regeneration & Environment	Licensing - Licensing Act 2003	Premise Licence and Club Premises Certificate Annual Fee	Band A	Per license	70.00			70.00			0.0%
STAT 9	Regeneration & Environment		Premise Licence and Club Premises Certificate Annual Fee	Band B	Per license	180.00			180.00			0.0%
STAT 9	Regeneration & Environment		Premise Licence and Club Premises Certificate Annual Fee	Band C	Per license	295.00			295.00			0.0%
STAT 9	Regeneration & Environment		Premise Licence and Club Premises Certificate Annual Fee	Band D	Per license	320.00			320.00			0.0%
STAT 9	Regeneration & Environment		Premise Licence and Club Premises Certificate Annual Fee	Band E	Per license	350.00			350.00			0.0%
STAT 9	Regeneration & Environment		Premises Licence and Club Premises Certificate annual fee additional fee based on capacity:	5000 - 9999	Per license	500.00			500.00			0.0%
STAT 9	Regeneration & Environment		Premises Licence and Club Premises Certificate annual fee additional fee based on capacity:	10000 - 14999	Per license	1,000.00			1,000.00			0.0%
STAT 9	Regeneration & Environment		Premises Licence and Club Premises Certificate annual fee additional fee based on capacity:	15000 - 19999	Per license	2,000.00			2,000.00			0.0%
STAT 9	Regeneration & Environment		Premises Licence and Club Premises Certificate annual fee additional fee based on capacity:	20000 - 29999	Per license	4,000.00			4,000.00			0.0%
STAT 9	Regeneration & Environment		Premises Licence and Club Premises Certificate	30000 - 39999	Per license	8,000.00			8,000.00			0.0%
STAT 9	Regeneration & Environment	Licensing - Licensing	annual fee additional fee based on capacity: Premises Licence and Club Premises Certificate	40000 - 49999	Per license	12,000.00			12,000.00			0.0%
STAT 9	Regeneration & Environment	ŭ .	annual fee additional fee based on capacity: Premises Licence and Club Premises Certificate	50000 - 59999	Per license	16,000.00			16,000.00			0.0%
STAT 9	Regeneration & Environment		annual fee additional fee based on capacity: Premises Licence and Club Premises Certificate	60000 - 69999	Per license	20,000.00			20,000.00			0.0%
STAT 9	Regeneration & Environment		annual fee additional fee based on capacity: Premises Licence and Club Premises Certificate	70000 - 79999	Per license	24,000.00			24,000.00			0.0%
STAT 9	Regeneration & Environment		annual fee additional fee based on capacity: Premises Licence and Club Premises Certificate	80000 - 89999	Per license	28,000.00			28,000.00			0.0%
STAT 9	Regeneration & Environment		annual fee additional fee based on capacity: Premises Licence and Club Premises Certificate	90000 and over	Per license	32,000.00			32,000.00			0.0%
STAT 9	Regeneration & Environment		annual fee additional fee based on capacity: Premises Licence and Club Premises Certificate	5000 - 9999	Per Application	1,000.00			1,000.00			0.0%
STAT 9	Regeneration & Environment		Application additional fee based on capacity: Premises Licence and Club Premises Certificate	10000 - 14999	Per Application	2,000.00			2,000.00			0.0%
STAT 9	Regeneration & Environment		Application additional fee based on capacity: Premises Licence and Club Premises Certificate	15000 - 19999	Per Application	4,000.00			4,000.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Application additional fee based on capacity: Premises Licence and Club Premises Certificate	20000 - 29999	Per Application	8,000.00			8,000.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Application additional fee based on capacity: Premises Licence and Club Premises Certificate	30000 - 39999	Per Application	16,000.00			16,000.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Application additional fee based on capacity: Premises Licence and Club Premises Certificate	40000 - 49999	Per Application	24,000.00			24,000.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Application additional fee based on capacity: Premises Licence and Club Premises Certificate	50000 - 59999	Per Application	32,000.00			32,000.00			0.0%
STAT 9	Regeneration & Environment	Act 2003 Licensing - Licensing	Application additional fee based on capacity: Premises Licence and Club Premises Certificate	60000 - 69999	Per Application	40,000.00			40,000.00			0.0%
STAT 9	Regeneration & Environment	Act 2003	Application additional fee based on capacity: Premises Licence and Club Premises Certificate	70000 - 79999	Per Application	48,000.00			48,000.00			0.0%
STAT 9	Regeneration & Environment	Act 2003	Application additional fee based on capacity: Premises Licence and Club Premises Certificate	80000 - 89999	Per Application	56,000.00			56,000.00			0.0%
STAT 9	Regeneration & Environment	Act 2003	Application additional fee based on capacity: Premises Licence and Club Premises Certificate	90000 and over	Per Application	64,000.00			64,000.00			0.0%
		Act 2003	Application additional fee based on capacity:	Band A		100.00			100.00			
STAT 9	Regeneration & Environment	Act 2003	Premises Licence and Club Premises Certificate Application Fee:		Per Application							0.0%
STAT 9	Regeneration & Environment	Act 2003	Premises Licence and Club Premises Certificate Application Fee:	Band B	Per Application	190.00			190.00			0.0%
STAT 9	Regeneration & Environment	Act 2003	Premises Licence and Club Premises Certificate Application Fee:	Band C	Per Application	315.00			315.00			0.0%
STAT 9	Regeneration & Environment	Act 2003	Premises Licence and Club Premises Certificate Application Fee:	Band D	Per Application	450.00			450.00			0.0%
STAT 9	Regeneration & Environment	Act 2003	Premises Licence and Club Premises Certificate Application Fee:	Band E	Per Application	635.00			635.00			0.0%
STAT 9	Regeneration & Environment	Licensing - Licensing Act 2003	Variation fee in transition:	Band A	Per license	20.00			20.00			0.0%
STAT 9	Regeneration & Environment	Licensing - Licensing Act 2003	Variation fee in transition:	Band B	Per license	60.00			60.00			0.0%

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £
STAT 9	Regeneration & Environment	Licensing - Licensing Act 2003	Variation fee in transition:	Band C	Per license	80.00		
STAT 9	Regeneration & Environment		Variation fee in transition:	Band D	Per license	100.00		
STAT 9	Regeneration & Environment	Licensing - Licensing Act 2003	Variation fee in transition:	Band E	Per license	120.00		
	Regeneration & Environment	Market Service	Market Service - Borough Fairs	Bonfire Ground Wath	Per annum	1,051.00		
	Regeneration & Environment	Market Service	Market Service - Borough Fairs	Victoria Park	Per annum	882.00		
	Regeneration & Environment	Market Service	Market Service - Borough Fairs	Spring Fair Herringthorpe	Per annum	2,198.00		
	Regeneration & Environment Regeneration & Environment	Market Service Market Service	Market Service - Borough Fairs Market Service - Borough Fairs	St Pauls Kimberworth Clifton Park	Per annum Per annum	520.00 1,836.00		
	Regeneration & Environment	Market Service	Market Service - Borough Fairs	Clifton Park	Per annum	1,836.00		
	Regeneration & Environment	Market Service	Market Service - Borough Fairs	Greasborough RC	Per annum	903.00		
	Regeneration & Environment	Market Service	Market Service - Borough Fairs	Wood Lea Common	Per annum	561.00		
EX5	Regeneration & Environment	Market Service	Market Service - Car Parking per Quarter	(Inc CCTV Upgrades & Additional Security)	Per Quarter	139.00		
EX5	Regeneration & Environment	Market Service	Market Service - Island Stalls	20 & 21	Per Month	237.00		
EX5	Regeneration & Environment	Market Service	Market Service - Island Stalls	22 - 67, 78, 80 - 87	Per Month	204.50		
EX5	Regeneration & Environment	Market Service	Market Service - Island Stalls	77 & 79	Per Month	215.00		
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Rotherham Crafters Inc Vat	Per Day	7.00		
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Car Boot Charity Admin Fee Plus Vat Farmers Market Licence Fee Plus Vat	Each Document Per Day	22.00		
EX5 EX5	Regeneration & Environment Regeneration & Environment	Market Service Market Service	Market Service - Miscellaneous Charges Market Service - Miscellaneous Charges	Document Completion Fee Plus Vat	Each Document	34.00 11.00		
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Out of Hours access charge plus Vat	Each Access	21.00		
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Lease Assignment Fee Plus Vat	Each Assignment	-	107.00	265.
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Lease Renewal Fee Plus Vat	Each Lease	209.00	107100	
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Town Centre Pitch Stall Hire inc Vat	Each Hire	31.00		
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Rotherham Advertiser Pitch inc Vat	Per Week	26.00		
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Water Admin. Charge Plus Vat	Per Month	20.00		
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Concession Management Pitch Inc Vat	Each pitch	10.00	040.00	201
EX5 EX5	Regeneration & Environment	Market Service Market Service	Market Service - Miscellaneous Charges Market Service - Miscellaneous Charges	Rival Market Licence Fee New Trader Incentive Exe Vat	Each Document Three months rent	-	240.00	291.0
	Regeneration & Environment				free incentive	-		
EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Equipment Hire Concession Rate (Per Gazebo)	Each Gazebo	11.00		
EX5 EX5	Regeneration & Environment	Market Service	Market Service - Miscellaneous Charges	Equipment Hire Normal Rate (Per Gazebo)	Each Gazebo Each Offence	33.00		
EX5	Regeneration & Environment Regeneration & Environment	Market Service Market Service	Market Service - Miscellaneous Charges Market Service - Outdoor (Friday & Saturday) (incl.	Late Open/Early Close Fee - Market Hall Plus Vat Small Stall 1 & 2	Per Day	10.00 6.50		
EX5	Regeneration & Environment	Market Service	VAT) Market Service - Outdoor (Friday & Saturday) (incl.	Standard Stall 8 - 85 & 129 - 131	Per Day	7.50		
EX5	Regeneration & Environment	Market Service	VAT) Market Service - Outdoor (Friday & Saturday) (incl.	Large Stall 3 - 7 & 86 - 128	Per Day	8.50		
	Regeneration & Environment	Market Service	VAT) Market Service - Outdoor (Monday) (incl. VAT)	Small Stall 1 & 2	Per Day	5.50		
	Regeneration & Environment	Market Service	Market Service - Outdoor (Monday) (incl. VAT)	Standard Stall 8 - 85 & 129 - 131	Per Day	5.50		
EX5	Regeneration & Environment	Market Service	Market Service - Outdoor (Monday) (incl. VAT)	Large Stall 3 - 7 & 86 - 128	Per Day	5.50		
EX5	Regeneration & Environment	Market Service	Market Service - Outdoor (Storage Charges)	Storage Boxes	Per Day	4.00		
EX5	Regeneration & Environment	Market Service	Market Service - Outdoor (Storage Charges)	OMT Large	Per Week	23.00		
EX5 EX5	Regeneration & Environment Regeneration & Environment	Market Service Market Service	Market Service - Outdoor (Storage Charges) Market Service - Outdoor (Storage Charges)	OMT Small Fruiters Storage	Per Week Per Week	19.00 9.00		
EX5	Regeneration & Environment	Market Service	Market Service - Outdoor (Storage Charges) Market Service - Outdoor (Tuesday) (incl. VAT)	Standard Stall	Per Day	5.00		
EX5	Regeneration & Environment	Market Service	Market Service - Outdoor (Vednesday) (incl. VAT)	Standard Stall	Per Day	7.00		
EX5	Regeneration & Environment	Market Service	Market Service - Perimeter Stalls	1 - 5	Per Month	237.00		
EX5	Regeneration & Environment	Market Service	Market Service - Perimeter Stalls	6 & 10	Per Month	150.50		
EX5	Regeneration & Environment	Market Service	Market Service - Perimeter Stalls	7 - 9, 12 - 14, 16 - 18, 68 - 76	Per Month	237.00		
EX5	Regeneration & Environment	Market Service	Market Service - Perimeter Stalls	11	Per Month	193.50		
EX5	Regeneration & Environment	Market Service	Market Service - Perimeter Stalls	15	Per Month	154.00		
EX5	Regeneration & Environment	Market Service	Market Service - Perimeter Stalls	19	Per Month	215.00		
EX5	Regeneration & Environment	Market Service	Market Service - Perimeter Stalls	88 + Electricity Standing Charges A1	Per Month	283.00 57.50		
EX5 EX5	Regeneration & Environment Regeneration & Environment	Market Service Market Service	Market Service - Stock Room Market Service - Stock Room	A2, A3, C2,E2,F2, G2, J2, M2, P1, Q2, Q3	Per Month Per Month	70.00		
EX5	Regeneration & Environment	Market Service	Market Service - Stock Room	A4, B5	Per Month	36.00		
EX5	Regeneration & Environment	Market Service	Market Service - Stock Room	B1	Per Month	21.00		
EX5	Regeneration & Environment	Market Service	Market Service - Stock Room	B2, B3	Per Month	23.50		
EX5	Regeneration & Environment	Market Service	Market Service - Stock Room	B4	Per Month	31.50		
EX5	Regeneration & Environment	Market Service	Market Service - Stock Room	C1, E1, F1, J1, K1,	Per Month	47.00		
EX5	Regeneration & Environment	Market Service	Market Service - Stock Room	G1,H1, H2A, H2B, K2A, K2B, L1, L2A, M1	Per Month	35.00		
		Market Service	Market Service - Stock Room	Q1A, Q1B	Per Month	35.00		
EX5	Regeneration & Environment			,				
	Regeneration & Environment Regeneration & Environment Regeneration & Environment	Market Service Market Service	Market Service - Stock Room Market Service - Stock Room Market Service - Street Market (excl. VAT)	Stock Room Lights Per Quarter RMBC Casual Traders/ Multiple Trading Days	Per Quarter Per Day	10.00		

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
80.00			80.00			0.0%
100.00			100.00			0.0%
120.00			120.00			0.0%
1,051.00			1,114.00			6.0%
882.00 2,198.00			935.00			6.0%
520.00			2,330.00 551.00			6.0% 6.0%
1,836.00			1,946.00			6.0%
1,836.00			1,946.00			6.0%
903.00			957.00			6.0%
561.00			595.00			6.1%
139.00 237.00			139.00 237.00			0.0%
204.50			204.50			0.0%
215.00			215.00			0.0%
7.00			7.00			0.0%
22.00			22.00			0.0%
34.00			34.00			0.0%
11.00			11.00			0.0%
21.00	107.00	265.00	21.00	107.00	265.00	0.0% N/A
209.00	107.00	200.00	209.00	107.00	200.00	0.0%
31.00			31.00			0.0%
26.00			26.00			0.0%
20.00			20.00			0.0%
10.00	240.00	291.00	10.00	240.00	291.00	0.0% N/A
	240.00	291.00	-	240.00	291.00	N/A
11.00			11.00			0.0%
33.00			33.00			0.0%
10.00			10.00			0.0%
6.50			6.50			0.0%
7.50			7.50			0.0%
8.50			8.50			0.0%
5.50			5.50			0.0%
5.50			5.50			0.0%
5.50			5.50			0.0%
4.00 23.00			4.00 23.00			0.0% 0.0%
19.00			19.00			0.0%
9.00			9.00			0.0%
5.00			5.00			0.0%
7.00			7.00			0.0%
237.00 150.50			237.00 150.50			0.0%
237.00			237.00			0.0%
193.50			193.50			0.0%
154.00			154.00			0.0%
215.00			215.00			0.0%
283.00 57.50			283.00 57.50			0.0%
70.00			70.00			0.0% 0.0%
36.00			36.00			0.0%
21.00			21.00			0.0%
23.50			23.50			0.0%
31.50			31.50			0.0%
47.00			47.00			0.0%
35.00 35.00			35.00 35.00			0.0%
10.00			10.00			0.0%
23.50			23.50			0.0%
33.75			33.75			0.0%
						

Key Service Ended

Exception	Directorate	Directorate Service Area Service Description of Fee or Charge		Basis of Charge	
	Regeneration & Environment	Market Service	Market Service - Street Market (excl. VAT)	Town Centre Farmers Market	Per Day
	Regeneration & Environment	Market Service	Market Service - Street Market (excl. VAT)	Wath District (Per foot)	Per Day
	Regeneration & Environment	Music Service	Music Service	CPD and other offers to schools - School Year 2023	Per Hour
EX14 EX14	Regeneration & Environment Regeneration & Environment	Music Service Music Service	Music Service Music Service	Group lessons of 3 or more pupils - School Year 2023 Shared lesson (2 pupils in the lesson) - School Year 2023	Per Pupil Per Tern
EX 14	Regeneration & Environment	Music Service	Music Service	Individual 15 minute lesson (only available if a suitable share	· ·
	Regeneration & Environment	Music Service	INIUSIC SELVICE	cannot be found) - School Year 2023	Per Pupil Per Terr
	Regeneration & Environment	Music Service	Music Service	Individual 1:1 20 minutes - School Year 2023	Per Term
	Regeneration & Environment	Music Service	Music Service	Individual 1:1 30 minutes grade 5+ - School Year 2023	Per Term
	Regeneration & Environment	Music Service	Music Service	Hourly charge for instrument lessons. Whole class teaching, after school clubs - School Year 2023	Per Hour
	Regeneration & Environment	Music Service	Music Service	Whole Class Instrumental KS 1 and above 60 min delivery	Per Term
	Regeneration & Environment	Music Service	Music Service	WCET KS 1 delivery 30 mins	Per Term
	Regeneration & Environment	Music Service	Music Service	WCET Follow on 30 min delivery	Per Term
	Regeneration & Environment	Music Service	Music Service	Curriculum Music Delivery KS 1 and 2	Per Term
	Regeneration & Environment	Music Service	Music Service	Whole Class Instrument Loan (free with delivery)	Per Term
	Regeneration & Environment	Music Service	Music Service	Line Music Session (group of professionals delivering a music performance)	Per Term
STAT 5	Regeneration & Environment	Parking Services	Parking Services	Release fee for untaxed/abandoned vehicle within 24 hrs	Each
STAT 6	Regeneration & Environment	Parking Services	Parking Services	Release fee for untaxed/abandoned vehicle after 24 hrs	Each
STAT 7	Regeneration & Environment	Parking Services	Parking Services	Penalty Charge Notices (higher level)	Each
	Regeneration & Environment	Parking Services	Parking Services	Penalty Charge Notices (lower level)	Each
	Regeneration & Environment	Parking Services	Parking Services	Staff parking permits (All car parks)	Per month
	Regeneration & Environment	Parking Services	Parking Services	South Yorkshire Police Parking Permits - Statutes Car Park	Per month
	Regeneration & Environment	Parking Services	Parking Services	Parking dispensations and suspension fee - on street	Each
	Regeneration & Environment	Parking Services	Parking Services	Parking dispensations and suspension fee - off street	Each
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Free parking in the town centre at all Council Off-Street car parks on Saturdays WITH THE EXCEPTION OF FORGE ISLAND CAR PARK.	Saturday
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - FORGE ISLAND	Up to 2 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - FORGE ISLAND	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - FORGE ISLAND	All day
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - DRUMMOND STREET	Up to 2 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - DRUMMOND STREET	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - DRUMMOND STREET	All day
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - WELLGATE NORTH	Up to 30 minutes Up to 1 hour
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - WELLGATE NORTH	Up to 2 hours
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - Off Street Parking Services - Off Street	Off street parking charges - CLIFTON HALL Off street parking charges - CLIFTON HALL	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - CLIFTON HALL Off street parking charges - CLIFTON HALL	All day
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - DOUGLAS STREET	Up to 30 minutes
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - DOUGLAS STREET	Up to 1 hour
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - DOUGLAS STREET	Up to 2 hours
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - UNITY PLACE	Up to 30 minutes
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - UNITY PLACE	Up to 1 hour
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - UNITY PLACE	Up to 2 hours
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - UNITY PLACE	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - RIVERSIDE	Up to 1 hour
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - RIVERSIDE	Up to 2 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - RIVERSIDE	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - SCALA	Up to 2 hours
X17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - SCALA	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - RIVERSIDE HOUSE	Up to 2 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - RIVERSIDE HOUSE	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - RIVERSIDE HOUSE	All day
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - BAILEY HOUSE	Up to 4 hours
:V47	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - BAILEY HOUSE	All day Up to 2 hours
X17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - WELLGATE MSCP	Up to 4 hours
X17 X17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - WELLGATE MSCP Off street parking charges - WELLGATE MSCP	All day
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - Off Street Parking Services - Off Street	Off street parking charges - WELLGATE MSCP Off street parking charges - THE STATUTES	Up to 2 hours
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - Off Street Parking Services - Off Street	Off street parking charges - THE STATUTES Off street parking charges - THE STATUTES	Up to 4 hours
	Regeneration & Environment	Parking Services Parking Services	Parking Services - Off Street	Off street parking charges - THE STATUTES Off street parking charges - THE STATUTES	All day (Monday - Friday)
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - THE STATUTES	All day (Saturday)
	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - Westgate	Up to 4 hours
EX17	Regeneration & Environment	Parking Services	Parking Services - Off Street	Off street parking charges - Westgate	All day
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MAIN STREET	Up to 30 minutes
	regeneration a Environment				

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Prop Minimun 202
-	15.00	25.00	-	
1.30			1.30	
109.00			116.00	
58.00			65.00	
101.00			85.00	
101.00			107.00	
144.00			153.00	
180.00			191.00	
44.00			47.00	
485.00			514.00	
245.00			260.00 260.00	
245.00 500.00			530.00	
200.00			212.00	
150.00			159.00	
100.00			100.00	
200.00			200.00	
70.00			70.00	
50.00			50.00	
38.00			40.00	
42.00			45.00	
19.00 19.00			20.00	
-			-	
			1.50	
			2.00	
			3.50	
1.50			1.50	
2.00			2.00	
3.50			3.50	
0.50 1.00			0.50 1.00	
1.50			1.60	
2.00			2.10	
3.50			3.70	
0.50			0.50	
1.00			1.00	
1.50			1.50	
0.50			0.50	
0.50			0.50	
1.50			1.50	
2.00			2.00	
0.50 1.00			0.50 1.10	
2.00			2.10	
1.50			1.50	
2.00			2.00	
1.50			1.60	
2.00			2.10	
3.50			3.70	
1.00			1.10	
2.00			2.10	
1.50			1.50	
2.00			2.00	
3.50			3.50	
1.00			1.10	
2.00 3.50			2.10 3.70	
2.00			2.10	
1.50			1.50	
3.00			3.00	
0.20			0.20	
1.50			1.60	

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
-	15.00	25.00	N/A
1.30			0.0%
116.00			6.4%
65.00			12.1%
85.00			-15.8%
107.00			5.9%
153.00			6.3%
191.00			6.1%
47.00			6.8%
514.00			6.0%
260.00			6.1%
260.00			6.1%
530.00			6.0%
212.00			6.0%
159.00			6.0%
100.00			0.0%
200.00			0.0%
70.00			0.0%
50.00			0.0%
40.00			5.3%
45.00			7.1%
20.00			5.3%
20.00			5.3%
-			N/A
1.50			N/A
2.00			N/A
3.50			N/A
1.50			0.0%
2.00			0.0%
3.50			0.0%
0.50			0.0%
1.00			0.0%
1.60			6.7%
2.10			5.0%
3.70			5.7%
0.50			0.0%
1.00			0.0%
1.50			0.0%
0.50			0.0%
0.50			0.0%
1.50			0.0%
2.00			0.0%
0.50			0.0%
1.10			10.0%
2.10			5.0%
1.50			0.0%
2.00			0.0%
1.60			6.7%
2.10			5.0%
3.70			5.7%
1.10			10.0%
2.10			5.0%
1.50			0.0%
2.00			0.0%
3.50			0.0% 10.0%
1.10			
2.10 3.70			5.0%
3.70			5.7%
2.10			E 00/
1.50			5.0% 0.0%
3.00			0.0%
0.20			0.0%
1.60			6.7%
1.00			0.7%

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Service Ended

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Propos Maxim Char 2024/ £
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MAIN STREET	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MOORGATE STREET	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MOORGATE STREET	Up to 1 hour	1.50			1.60		
	Regeneration & Environment Regeneration & Environment	Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - MOORGATE STREET On street parking charges - MANSFIELD ROAD	Up to 2 hours Up to 30 minutes	3.00			3.20 1.10		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - MANSFIELD ROAD On street parking charges - MANSFIELD ROAD	Up to 1 hour	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MANSFIELD ROAD	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - STANLEY STREET	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - STANLEY STREET	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - STANLEY STREET	Up to 2 hours	3.00			3.20		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - MOORGATE On street parking charges - MOORGATE	Up to 30 minutes Up to 1 hour	1.00			1.10 1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MOORGATE	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MOORGATE	Up to 3 hours	3.50			3.70		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MOORGATE	Up to 4 hours	4.00			4.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - CROFTS TOWN HALL	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - CROFTS TOWN HALL	Up to 1 hour	1.50			1.60		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - CROFTS TOWN HALL On street parking charges - CROFTS TOWN HALL	Up to 2 hours Up to 3 hours	3.00			3.20 3.70		<u> </u>
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - CROFTS TOWN HALL	Up to 4 hours	4.00			4.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - SHIP HILL	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - SHIP HILL	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - SHIP HILL	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - SHIP HILL	Up to 3 hours	3.50			3.70		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - SHIP HILL On street parking charges - WELLGATE	Up to 4 hours Up to 30 minutes	4.00			4.20 1.10		<u> </u>
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WELLGATE	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - DONCASTER GATE	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - DONCASTER GATE	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - DONCASTER GATE	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WESTGATE	Up to 30 minutes Up to 1 hour	1.00			1.10		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - WESTGATE On street parking charges - WESTGATE	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WHARNCLIFFE STREET	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WHARNCLIFFE STREET	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WHARNCLIFFE STREET	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - PERCY STREET	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - PERCY STREET On street parking charges - PERCY STREET	Up to 1 hour Up to 2 hours	1.50 3.00			1.60 3.20		<u> </u>
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - FERCT STREET	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - HOWARD STREET	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - EASTWOOD LANE	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - EASTWOOD LANE	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WELLGATE MASONS	Up to 30 minutes Up to 1 hour	1.00			1.10 1.60		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - WELLGATE MASONS On street parking charges - WELLGATE MASONS	Up to 2 hours	3.00			3.20		<u> </u>
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WESTGATE (Short Stay)	Up to 30 minutes	0.20			0.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WESTGATE (Short Stay)	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WESTGATE (Short Stay)	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WESTGATE (Long Stay)	Up to 30 minutes	0.20			0.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WESTGATE (Long Stay)	Up to 1 hour Up to 2 hours	1.00			1.10		-
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - WESTGATE (Long Stay) On street parking charges - WESTGATE (Long Stay)	Up to 4 hours	2.00 3.00			2.10 3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - WESTGATE (Long Stay)	All day	4.00			4.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - SHEFFIELD ROAD	Up to 30 minutes	0.20			0.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - SHEFFIELD ROAD	Up to 1 hour	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - SHEFFIELD ROAD	Up to 2 hours	2.00			2.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - SHEFFIELD ROAD	Up to 4 hours	3.00			3.20		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - SHEFFIELD ROAD On street parking charges - MAIN STREET	All day Up to 30 minutes	4.00			4.20 1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MAIN STREET	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MAIN STREET	Up to 2 hours	3.00			3.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MASBROUGH STREET	Up to 30 minutes	0.20			0.20		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MASBROUGH STREET	Up to 1 hour	0.50			0.50		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MASBROUGH STREET	Up to 2 hours All day	1.00			1.10 2.10		
	Regeneration & Environment Regeneration & Environment	Parking Services Parking Services	Parking Services - On Street Parking Services - On Street	On street parking charges - MASBROUGH STREET On street parking charges - DOMINE LANE	Up to 30 minutes	1.00			1.10		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - DOMINE LANE	Up to 1 hour	1.50			1.60		
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - DOMINE LANE	Up to 2 hours	3.00			3.20		

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
3.20			6.7%
1.10			10.0%
1.60			6.7%
3.20			6.7%
1.10			10.0%
1.60			6.7%
3.20			6.7%
1.10 1.60			10.0% 6.7%
3.20			6.7%
1.10			10.0%
1.60			6.7%
3.20			6.7%
3.70			5.7%
4.20			5.0%
1.10			10.0%
1.60			6.7%
3.20			6.7%
3.70			5.7%
4.20 1.10			5.0% 10.0%
1.60			6.7%
3.20			6.7%
3.70			5.7%
4.20			5.0%
1.10			10.0%
1.60			6.7%
1.10			10.0%
1.60			6.7%
3.20			6.7%
1.10			10.0%
1.60 3.20			6.7% 6.7%
1.10			10.0%
1.60			6.7%
3.20			6.7%
1.10			10.0%
1.60			6.7%
3.20			6.7%
1.10			10.0%
1.60			6.7%
1.10			10.0%
1.60			6.7%
1.10 1.60			10.0% 6.7%
3.20			6.7%
0.20			0.0%
1.60			6.7%
3.20			6.7%
0.20			0.0%
1.10			10.0%
2.10			5.0%
3.20			6.7%
4.20			5.0%
0.20 1.10			0.0% 10.0%
2.10			5.0%
3.20			6.7%
4.20			5.0%
1.10			10.0%
1.60			6.7%
3.20			6.7%
0.20			0.0%
0.50			0.0%
1.10			10.0%
2.10			5.0%
1.10 1.60			10.0% 6.7%
3.20			6.7%
3.20			0.7 70

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MARKET STREET	Up to 30 minutes
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MARKET STREET	Up to 1 hour
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - MARKET STREET	Up to 2 hours
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - COKE HILL	Up to 30 minutes
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - COKE HILL	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - COKE HILL	All day
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - PARKFIELD ROAD	Up to 30 minutes
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - PARKFIELD ROAD	Up to 1 hour
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - PARKFIELD ROAD	Up to 2 hours
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - PARKFIELD ROAD	Up to 4 hours
	Regeneration & Environment	Parking Services	Parking Services - On Street	On street parking charges - PARKFIELD ROAD	All day
	Regeneration & Environment	Pest Control	Pest Control	Rats Inside Property	Treatment upto 3
	J. Company			. ,	visits
	Regeneration & Environment	Pest Control	Pest Control	Rats Outside Property	Treatment upto 3 visits
	Regeneration & Environment	Pest Control	Pest Control	Mice	Treatment upto 4 visits
	Regeneration & Environment	Pest Control	Pest Control	Mice	Subsequent Visits
	Regeneration & Environment	Pest Control	Pest Control	Moles	Treatment upto 3 visits
	Regeneration & Environment	Pest Control	Pest Control	Squirrels	Treatment upto 3 visits
	Regeneration & Environment	Pest Control	Pest Control	Feral Pigeons	Quote
	Regeneration & Environment	Pest Control	Pest Control	Fleas	Per Visit
	Regeneration & Environment	Pest Control	Pest Control	Bed Bugs	Treatment upto 4 visits
	Regeneration & Environment	Pest Control	Pest Control	Cockroaches	Treatment upto 4 visits
	Regeneration & Environment	Pest Control	Pest Control	Wasps Nest	Per Visit
	Regeneration & Environment	Pest Control	Pest Control	Flies	Per Visit
	Regeneration & Environment	Pest Control	Pest Control	Wild Bees / Bumble Bees (Outside Property)	Per Visit
	Regeneration & Environment	Pest Control	Pest Control	Stored Product Insects (Beetles Etc.)	Per Visit
	Regeneration & Environment	Pest Control	Pest Control	Garden Ants	Per Visit
	Regeneration & Environment	Pest Control	Pest Control	Call out Fee	Per Visit
	Regeneration & Environment	Pest Control	Pest Control	Out of Hours Fixed Fee - Weekdays and Saturday	Per Visit
	Regeneration & Environment	Pest Control	Pest Control	Out of Hours Fixed Fee - Sunday and Bank Holiday	Per Visit
	Regeneration & Environment	Planning Service	Planning Service	Charge relates to carrying out responses to Environmental Information Regulations (EIR requests) - specifically relating to CON29 enquiries only	Per Hour
	Regeneration & Environment	Planning Service	Planning Service	Pre app - Do I need planning Permission/General Enquiries	per application
	Regeneration & Environment	Planning Service	Planning Service	Pre-app Advice Adverts	per application
	Regeneration & Environment	Planning Service	Planning Service	Pre app Advice Section 73	per application
EX6	Regeneration & Environment	Planning Service	Planning Service	Pre-app Conservation Area/Trees/Listed Building	per application
	Regeneration & Environment	Planning Service	Planning Service	Pre-app Other Development or Change of Use >150smq	per application
	Regeneration & Environment	Planning Service	Planning Service	Pre app Minor Development	per application
	Regeneration & Environment	Planning Service	Planning Service	Pre app Small Scale Major Initial Advice	per application
	Regeneration & Environment	Planning Service	Planning Service	Pre app Small Scale Major Subsequent Meetings	per application
	Regeneration & Environment	Planning Service	Planning Service	Pre app Large Scale Major - Initial Meeting	per application
	Regeneration & Environment	Planning Service	Planning Service	Large Scale Pre-app Subsequent Meeting	per application
	Regeneration & Environment	Planning Service	Planning Service	Strategic Developments and PPA's - POA	per application
	Regeneration & Environment	Planning Service	Planning Service	Confirmation of Condition/Legal Agreement complied with	per hour
	Regeneration & Environment	Planning Service	Planning Service	Enforcement Notice Withdrawal	per noul per application
STAT 11	Regeneration & Environment	Planning Service	Planning Service	Statutory planning application fees - set nationally cannot be	per application
SIAI II	Regeneration & Environment	Fianting Service	Fiditing Service	changed locally (https://ecab.planningportal.co.uk/uploads/english_application_f ees.pdf)	As per statute
	Regeneration & Environment	Planning Service	Planning Service	Administration Charge for Cancelled Applications where fee is to be refunded	As per statute
	Regeneration & Environment	Planning Service	Planning Service	Complete Local Authority Search (LLC1 & Con29 Compiled, covering all required property enquiries)	per application
	Regeneration & Environment	Planning Service	Planning Service	Con29 Compiled Search	per application
	Regeneration & Environment	Planning Service	Planning Service	Local Land Charges Register Search (LLC1 only)	per application
	Regeneration & Environment	Planning Service	Planning Service	New street naming	per application
	Regeneration & Environment	Planning Service	Planning Service	New properties on new street or new property addresses on an existing street and readdressing after notification (i.e. change subsequent to initial application)	1

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Pro
1.00			
1.50			
3.00			
0.20			
1.00			
2.00 0.50			
1.00			
1.50			
2.00			
3.50			
76.00			
76.00			
76.00			
35.00			
101.00			
101.00			
Price on Application			
101.00 228.00			
228.00			
101.00			
101.00			
101.00			
101.00			
101.00			
62.00			
151.00 200.00			
32.00			
105.60			
105.60			
198.00			
106.00			
198.00 475.20			
792.00			
475.20			
1,267.20			
792.00			
-			
79.20			
396.00			
-			
129.00			
104.00 25.00			
25.00 88.00			
70.00			

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
1.10			10.0%
1.60			6.7%
3.20			6.7%
0.20			0.0%
1.10			10.0%
2.10			5.0%
0.50			0.0%
1.10			10.0%
1.60			6.7%
2.10			5.0%
3.70			5.7%
81.00			6.6%
81.00			6.6%
81.00			6.6%
37.00			5.7%
107.00			5.9%
107.00			5.9%
Price on Application			N/A
107.00			5.9%
242.00			6.1%
242.00			6.1%
107.00			5.9%
107.00			5.9%
107.00			5.9%
107.00			5.9%
107.00			5.9%
66.00			6.5%
160.00			6.0%
212.00			6.0%
34.00			6.3%
112.00			6.1%
112.00			6.1%
210.00			6.1%
140.00			32.1%
210.00			6.1%
504.00 850.00			6.1% 7.3%
504.00			6.1%
1,350.00			6.5%
840.00			6.1%
3.0.30			N/A
85.00			7.3%
420.00			6.1%
-			N/A
8.00	١	New Charge to r	
137.00			6.2%
110.00			5.8%
27.00			8.0%
93.00			5.7%
74.00			5.7%

4.8%

5.7%

6.2%

0.0% 6.8% 5.9% 5.9% 5.9% 5.9% 5.9% 5.9% 5.9% 6.1%

6.1% 6.2% 6.0% 6.0%

5.9%

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0.0% N/A 7.7% 0.0% N/A 5.8%

0.0%

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £
	Regeneration & Environment	Planning Service	Planning Service	New properties on new street or new property addresses on an existing street and readdressing after notification (i.e. change subsequent to initial application)	2 to 5	105.00			110.00		
	Regeneration & Environment	Planning Service	Planning Service	New properties on new street or new property addresses on an existing street and readdressing after notification (i.e. change subsequent to initial application)	6 to 10	141.00			149.00		
	Regeneration & Environment	Planning Service	Planning Service	New properties on new street or new property addresses on an existing street and readdressing after notification (i.e. change subsequent to initial application)	more than 10	292.00			310.00		
	Regeneration & Environment	Planning Service	Planning Service	subsequent to initial application		6.00			6.00		
	Regeneration & Environment	Planning Service	Planning Service	Change to house name and letter of confirmation of address	per request	59.00			63.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Providing boarding in kennels for dogs, and providing boarding for cats	Per application	337.00	'		357.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Providing home boarding	Per application	337.00			357.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Hiring out of horses	Per application	337.00			357.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Breeding of dogs	Per application	337.00			357.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Selling of pets	Per application	337.00			357.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Keeping or training animals for exhibition	Per application	337.00			357.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Variation of a licence under the Animal Welfare (Licensing of Animals) (England) Regulations 2018	Per application	34.00			36.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Re-rating visit under the Animal Welfare (Licensing of Animals) (England) Regulations 2018		179.00			190.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Dangerous Wild Animals	Per application	177.00			188.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Zoos - First Licence	Per application	1,259.00			1,335.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Zoos - Renewal	Per application	1,862.00			1,974.00		
	Regeneration & Environment	Regulation and Enforcement	Animal Health	Copy of Zoo or Dangerous Wild Animal Licence	Per application	34.00			36.00		
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	Standard process LOW	Per activity		772.00	876.00		772.00	876.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	Standard process MEDIUM	Per activity		1161.00	1317.00		1,161.00	1,317.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	Standard process HIGH	Per activity		1747.00	1954.00		1,747.00	1,954.00
	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	Reduced fee activities Low/Medium/High	Per activity		79.00	237.00		79.00	237.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	PVR I & II Combined Medium Component	Per activity		113.00	341.00		113.00	341.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	Vehicle Refinishers Low/Medium/High	Per activity		288.00	548.00		288.00	548.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	Odorising of natural gas Low/Medium/High	Per activity		79.00	237.00		79.00	237.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	Mobile screening and crushing plant Low/Medium/High	Per activity		626.00	1551.00		626.00	1,551.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	for the third to seventh authorisations Low/Medium/High	Per activity		385.00	924.00		385.00	924.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	for the eighth and subsequent authorisations Low/Medium/High	,		198.00	473.00		198.00	473.00
STAT 10	Regeneration & Environment	Regulation and Enforcement	Annual Subsistence Charge	Late Payment Fee	Per activity	52.00			52.00	0.00	0.00
	Regeneration & Environment	Regulation and Enforcement	Environmental Health General	Works in default	Variable	Variable			Variable		
	Regeneration & Environment	Regulation and Enforcement	Environmental Health General	Consultation or business advice Enquiry	Per Hour	26.00			28.00		
STAT 10	Regeneration & Environment	Regulation and Enforcement	Environmental Health General	High Hedges investigation	Per Investigation	449.00			449.00		
	Regeneration & Environment	Regulation and Enforcement	Environmental Health General	Seizure and Storage of vehicles involved in waste crimes	Variable	Variable			Variable		
	Regeneration & Environment	Regulation and Enforcement	Export Certificates	Export Certificates	Each	103.00			109.00		
STAT 10	Regeneration & Environment	Regulation and Enforcement	Fixed Penalty Notices	Leaving Litter	Offence		100.00	150.00		100.00	150.00

Key Service Ended

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
STAT 10	Regeneration & Environment	Regulation and Enforcement	Fixed Penalty Notices	Failing to Comply with a Public Space Protection Order (Including the Dog Control Order)	Offence	100.	00		100.00			0.0%
	Regeneration & Environment	Regulation and Enforcement	Fixed Penalty Notices	Graffiti and Fly Posting	Offence	80.	00		500.00			525.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Fixed Penalty Notices	Failure to comply with a Community Protection Notice	Offence	100.	00		100.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Fixed Penalty Notices	Failure to comply with nondomestic waste receptacles notice	Offence	100.	00		100.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Fixed Penalty Notices	Failure to produce authority to transport controlled waste	Offence	300.	00		300.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Fixed Penalty Notices	Failure to produce waste disposal documentation	Offence	300.	00		300.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Fixed Penalty Notices	Illegal disposal of waste (Fly Tipping)	Offence		300.00	400.00		300.00	400.00	0.0%
	Regeneration & Environment	Regulation and Enforcement	Food Hygiene	Food Hygiene Revisit	Per application	180.	00		191.00			6.1%
	Regeneration & Environment	Regulation and Enforcement	Food Hygiene	Provide pre-inspection advice to food businesses	Per application	220.	00		233.00			5.9%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Ear-piercing – PREMISES	Per application	149.	00		158.00			6.0%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Ear piercing - person carrying on the business	Per application	34.	00		36.00			5.9%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Total for ear-piercing with one applicant	Per application	183.	00		194.00			6.0%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Tattooing – PREMISES	Per application	250.	00		265.00			6.0%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Tattooing - person carrying on the business	Per application	34.	00		36.00			5.9%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Total for tattooing with one applicant	Per application	284.	00		301.00			6.0%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Acupuncture – PREMISES	Per application	183.	00		194.00			6.0%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Acupuncture – person carrying on the practice	Per application	34.	00		36.00			5.9%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Electrolysis – PREMISES	Per application	183.	00		194.00			6.0%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Electrolysis – person carrying on the business	Per application	34.	00		36.00			5.9%
	Regeneration & Environment	Regulation and Enforcement	Health and Safety	Reissuing a registration certificate due to a change of Business Name or Applicant Name for any of the above skin piercing activities.	Per application	34.	00		36.00			5.9%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Housing Monetary/Civil penalties	Non-compliance with the Smoke and Carbon Monoxide Alarm (England) Regulations 2015	First Offence	1,500.	00		1,500.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Housing Monetary/Civil penalties	Non-compliance with the Smoke and Carbon Monoxide Alarm (England) Regulations 2015	Second Offence	3,000.	00		3,000.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Housing Monetary/Civil penalties	Non-compliance with the Smoke and Carbon Monoxide Alarm (England) Regulations 2015	Further Offences Per Offence	5,000.	00		5,000.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Housing Monetary/Civil penalties	Non-compliance with section 46 Environmental Protection Act 1990 (domestic waste receptacles)	Offence	5,000.	00		5,000.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Housing Monetary/Civil penalties	Civil Penalty for Housing offences under the Housing and Planning Act 2016	Offence	30,000.	00		30,000.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Application	Per activity	3,363.	00		3,363.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Additional fee for operating without a permit	Per activity	1,188.	00		1,188.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Annual Subsistence LOW	Per activity	1,343.	00		1,343.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Annual Subsistence MEDIUM	Per activity	1,507.	00		1,507.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Annual Subsistence HIGH	Per activity	2,230.	00		2,230.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Late Payment Fee	Per activity	52.	00		52.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Substantial Variation	Per activity	1,368.	00		1,368.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Transfer	Per activity	235.	00		235.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Partial Transfer	Per activity	698.	00		698.00			0.0%

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
STAT 10	Regeneration & Environment	Regulation and Enforcement	Part A2	Surrender	Per activity	698.00			698.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	Standard process	Application Fee	1,650.00			1,650.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	Additional fee for operating without a permit	Application Fee	1,188.00			1,188.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	PVR I, Dry Cleaners and Reduced fee activities (1)	Application Fee	155.00			155.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	PVR I & II Combined	Application Fee	257.00			257.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	Vehicle Refinishers (VRs) and other Reduced Fee activities (2)	Application Fee	362.00			362.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	Reduced fee activities additional fee for operating without a permit	Application Fee	71.00			71.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	Mobile screening and crushing plant	Application Fee	1,650.00			1,650.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	for the third to seventh applications	Application Fee	985.00			985.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Pollution Control	for the eighth and subsequent applications	Application Fee	498.00			498.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	House in Multiple Occupation (HMO) - Application	House	266.00			266.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	House in Multiple Occupation (HMO) Licence maintenance fee	House	663.00			663.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	HMO License renewal application fee (available for renewing applications which have not expired)	House	237.00			237.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	HMO License renewal Licence maintenance fee (available for renewing applications which have not expired)	House	568.00			568.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	HMO Late application fee (Operating 12 weeks unlicensed)	House	411.00			411.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	Selective Licence of other houses in designated areas - application fee	Letting Unit	68.00			68.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	Selective Licence of other houses in designated areas - Licence maintenance fee	Letting Unit	453.00			453.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	Rebate for early applications with fully compliant property	Letting Unit	- 127.00			- 127.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	Selective Licence late application fee (operating unlicensed for 12 weeks)	House	136.00			136.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	Additional Unit Maintenance Fee	Letting Unit	138.00			138.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Private Sector Housing Enforcement Trading Account fees	Charge for the service of Enforcement Notices under the Housing Act 2004	Notice	420.00	200.00		420.00	210.00		0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Substantial change s10 and s11	Standard process	Per activity	1,050.00			1,050.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Substantial change s10 and s11	Standard process where the substantial change results in a new PPC activity	Per activity	1,650.00			1,650.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Substantial change s10 and s11	Reduced fee activities*	Per activity	102.00			102.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Temporary Transfer for Mobiles	First Transfer	Per activity	53.00			53.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Temporary Transfer for Mobiles	Repeat Transfer	Per activity	10.00			10.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Temporary Transfer for Mobiles	Repeat Following enforcement or warning	Per activity	53.00			53.00			0.0%
	Regeneration & Environment	Regulation and Enforcement	Trading Standards	Weights and Measures Inspector (hourly rate)	Per Hour	72.00			76.00			5.6%
	Regeneration & Environment	Regulation and Enforcement	Trading Standards	Weights and Measures Technical Assistant (hourly rate)	Per Hour	45.00			48.00			6.7%
	Regeneration & Environment	Regulation and Enforcement	Trading Standards	Administration of second hand dealer registration	Each	21.00			22.00			4.8%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Transfer and Surrender	Standard process transfer	Per activity	169.00			169.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Transfer and Surrender	Standard process partial transfer	Per activity	497.00			497.00			0.0%
STAT 10	Regeneration & Environment	Regulation and Enforcement	Transfer and Surrender	New operator at low risk reduced fee activity	Per activity	78.00			78.00			0.0%
	Regeneration & Environment	Regulation and Enforcement	Transfer and Surrender	Surrender: all Part B activities	Per activity	-			-			N/A

Key

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment	Regulation and Enforcement	Transfer and Surrender	Reduced fee activities*: transfer	Per activity
STAT 10	Regeneration & Environment	Regulation and Enforcement	Transfer and Surrender	Reduced fee activities*: partial transfer	Per activity
STAT 10	Regeneration & Environment	Regulation and Enforcement	Water Samples	Private Water Supply Samples	Each
STAT 10	Regeneration & Environment	Regulation and Enforcement	Water Samples	Risk assessment (for each assessment)	Each
STAT 10	Regeneration & Environment	Regulation and Enforcement	Water Samples	Sampling (for each visit) Investigation (for each investigation)	Each
STAT 10	Regeneration & Environment	Regulation and Enforcement	Water Samples	Granting an authorisation (for each authorisation)	Each
STAT 10	Regeneration & Environment	Regulation and Enforcement	Water Samples	Standard Microbiological sample	Per sample
	Regeneration & Environment	Regulation and Enforcement	Water Samples	Legionella water sample	Per sample
STAT 10	Regeneration & Environment	Regulation and Enforcement	Water Samples - Analysing a sample	taken under reg 10	Per sample
STAT 10	Regeneration & Environment	Regulation and Enforcement	Water Samples - Analysing a sample	taken during check monitoring	Per sample
STAT 10	Regeneration & Environment	Regulation and	Water Samples - Analysing a sample	taken during audit monitoring	Per sample
	Regeneration & Environment	Enforcement Rother Valley	All Day Lake Hire - Summer (March - Sept) - Equipment not included	Sole use of Main Lake	Per Day
	Regeneration & Environment	Country Park Rother Valley	All Day Lake Hire - Summer (March - Sept) -	Partial use of Main Lake	Per Day
	Regeneration & Environment	Country Park Rother Valley	Equipment not included All Day Lake Hire - Summer (March - Sept) -	Hire of Northern Lake	Per Day
	Regeneration & Environment	Country Park Rother Valley	Equipment not included All Day Lake Hire - Winter (October - February) -	Sole use of Main Lake	Per Day
	Regeneration & Environment	Country Park Rother Valley	Equipment not included All Day Lake Hire - Winter (October - February) -	Partial use of Main Lake	Per Day
	Regeneration & Environment	Country Park Rother Valley	Equipment not included All Day Lake Hire - Winter (October - February) -	Hire of Northern Lake	Per Day
	Regeneration & Environment	Country Park Rother Valley	Equipment not included Car Parking	Up to 1 hour parking	Per Car
	Regeneration & Environment	Country Park Rother Valley	Car Parking	Up to 2 hours parking	Per Car
	Regeneration & Environment	Country Park Rother Valley	Car Parking	Up to 3 hours parking	Per Car
	Regeneration & Environment	Country Park Rother Valley	Car Parking	Up to 4 hours parking	Per Car
	Regeneration & Environment	Country Park Rother Valley	Car Parking	Up to 5 hours parking	Per Car
	Regeneration & Environment	Country Park Rother Valley	Car Parking	All Day	Dor Cor
	Regeneration & Environment	Country Park Rother Valley	Car Parking	Blue Badge Holders	Per Car
	Regeneration & Environment	Country Park Rother Valley	Car Parking	Mini Buses (Charged as Car)	per Car
	Regeneration & Environment	Country Park Rother Valley	Car Parking	Car Parking - Season Ticket (April to March)*	Per Vehicle Per Car - Reduced
		Country Park		(4	by 1/12th per calendar month
	Regeneration & Environment	Rother Valley Country Park	Caravan and Camping *(not Caravan Site - event operator only)	Caravan - Overnight (Organised events only)	Per Unit
	Regeneration & Environment	Rother Valley Country Park	Caravan and Camping *(not Caravan Site - event operator only)	Tents - Overnight (Organised events only)	Per Unit
	Regeneration & Environment	Rother Valley Country Park	Coarse Fishing	Season ticket (ticket to expire at end of March)	Per Person
	Regeneration & Environment	Rother Valley Country Park	Coarse Fishing	Per Day	Per Person
	Regeneration & Environment	Rother Valley Country Park	Craft Storage	Boats per year - to include car parking fee	Per Boat
	Regeneration & Environment	Rother Valley	Launch Fees	Private Launch - (Per Day) Full Price	Per Unit Per Day
	Regeneration & Environment	Country Park Rother Valley	Launch Fees	Private Launch - (Per Day) Concessionary/Rothercard Price	Per Unit Per Day
	Regeneration & Environment	Country Park Rother Valley Country Park	Launch Fees	Private Launch (within 3 hours of closure) Full Price	Per Unit

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	P
-			
47.00			
500.00			
100.00			
100.00			
100.00			
103.00			
136.00			
25.00			
100.00			
500.00			
Price on Application			
1.50			
2.50			
3.50			
4.50			
5.50			
6.00			
-			
As per car			
	7.50	90.00	
12.00			
10.50			
77.00			
5.00			
260.00			
12.00			
8.50			
8.00			

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
-			N/A
47.00			0.0%
500.00			0.0%
100.00			0.0%
100.00			0.0%
100.00			0.0%
103.00			0.0%
144.00			5.9%
25.00			0.0%
500.00			0.0%
Price on			N/A
Application Price on			N/A
Application Price on			N/A
Application Price on			N/A
Application Price on			N/A
Application Price on			N/A
Application 1.75			16.7%
2.75			10.0%
3.75			7.1%
4.75			5.6%
5.75			4.5%
6.50			8.3%
-			N/A
As per car			N/A
	8.00	96.00	6.7%
12.70			5.8%
11.00			4.8%
82.00			6.5%
5.30			6.0%
276.00			6.2%
13.00			8.3%
9.00			5.9%
8.50			6.3%

		_	
eption		Directorate	
	Service Ended		
	Key		

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment	Rother Valley Country Park	Launch Fees	Private Launch (within 3 hours of closure) Concessionary/Rothercard Price	Per Unit
	Regeneration & Environment	Rother Valley Country Park	Launch Fees	6 Month Private Launch Saver - Incl. Car Parking Fee Full Price	Per Unit
	Regeneration & Environment	Rother Valley Country Park	Launch Fees	Storage & Launch Saver (launch1/3/10 to 19/12/10, 12 month storage)inc C/P	Per Unit
	Regeneration & Environment	Rother Valley Country Park	Launch Fees	6 Months Jet Ski Launch Pass	Per Person Per Unit
	Regeneration & Environment	Rother Valley Country Park	Launch Fees	1 Month Jet Ski Launch Pass (min. of 6 months to be purchased first)	Per Person Per Unit
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Powercraft Engine Test	Per Craft
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Windsurf Harness Hire	Per Person
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Spraydeck hire	Per Unit
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Small meeting room hire (half day)	Per Half Day
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Small meeting room hire (full day)	Per Day
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Large meeting room hire (full day)	Per Day
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Flip Chart Hire (on site only) per day*	Per Day
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Rotherham School Visits	Per Pupil
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	School Visits (per pupil)	Per Pupil
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Lecture (by Ranger Staff on site) per hour (non-vat)	Per Hour
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Events Fee *	Per Event
	Regeneration & Environment	Rother Valley Country Park	Miscellaneous	Orienteering Maps *	Per Unit
	Regeneration & Environment	Rother Valley Country Park	Model Boating	Model Boating (per craft per day) * Full Price	Per Craft Per Day
	Regeneration & Environment	Rother Valley Country Park	Model Boating	Model Boating (per craft per day) * Concessionary/Rothercard Price	Per Craft Per Day
	Regeneration & Environment	Rother Valley Country Park	Powerboat Hire *	Powerboat including Driver 0 - 4 hours	Per Boat
	Regeneration & Environment	Rother Valley Country Park	Powerboat Hire *	Powerboat including Driver 0 - 8 hours	Per Boat
	Regeneration & Environment	Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Cycle Hire Refundable Deposit (per cycle)	Per Cycle
	Regeneration & Environment	Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Cycle Hire Refundable Deposit (per group of over 6 people)	Per Cycle
	Regeneration & Environment	Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Cycle Hire (per hour)	Per Cycle Per Hour
	Regeneration & Environment	Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Cycle Hire 2 hour	Per Cycle Per 2 Hours
	Regeneration & Environment	Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Cycle Trailers (per hour)	Per Trailer Per Hour
	Regeneration & Environment	Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Cycle Trailers 2 hours	Per Trailer Per 2
	Regeneration & Environment	Rother Valley	Rother Valley Country Park Cycle Hire	Dino Cycle	Hours Per Cycle
	Regeneration & Environment	Country Park Rother Valley	Rother Valley Country Park Cycle Hire	Dino Cycle Trailer	Per Cycle Trailer
	Regeneration & Environment	Country Park Rother Valley	Rother Valley Country Park Cycle Hire	Electric 4 seat cycle	Per Cycle Per Hour
	Regeneration & Environment	Country Park Rother Valley	Rother Valley Country Park Cycle Hire	Single Chopper	Per Cycle Per Hour
	Regeneration & Environment	Country Park Rother Valley	Rother Valley Country Park Cycle Hire	Single Chopper (Concession)	Per Cycle Per Hour
	Regeneration & Environment	Country Park Rother Valley	Rother Valley Country Park Cycle Hire	Duo Chopper (2 seat cycle)	Per cycle Per Hour
	Regeneration & Environment	Country Park Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Duo Chopper (2 seat cycle) (Concession)	Per cycle Per Hour

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £
6.00		
212.00		
395.00		
240.00		
70.00		
50.00		
10.00		
10.00		
Price on Application		
Price on Application		
Price on Application		
10.50		
Price on Application		
3.00		
6.00		
4.50		
Price on Application		
Price on Application		
10.00		
30.00		
9.00		
16.00		
7.00		
11.00		
22.00		
15.00		
25.00		
10.00		
9.00		
14.00		
10.50		
10.50		

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25	%age increase
6.40			6.7%
225.00			6.1%
419.00			6.1%
254.00			5.8%
74.00			5.7%
53.00			6.0%
10.60			6.0%
10.60			6.0%
Price on			N/A
Application			
Price on			N/A
Application			
Price on			N/A
Application 11.10			5.7%
Price on Application			N/A
Price on Application			N/A
Price on			N/A
Application			,.
Price on			N/A
Application			,,
3.20			6.7%
6.40			6.7%
4.80			6.7%
Price on			N/A
Application			
Price on			N/A
Application			
10.60			6.0%
31.80			6.0%
9.50			5.6%
17.00			6.3%
7.40			5.7%
11.70			6.4%
23.30			5.9%
15.90			6.0%
26.50			6.0%
10.60			6.0%
9.50			5.6%
14.80			5.7%
11.10			5.7%

Key Service Ended

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minim 2
	Regeneration & Environment	Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Single seat go cart	Per Hour	10.0	00
	Regeneration & Environment	Rother Valley Country Park	Rother Valley Country Park Cycle Hire	Single seat go cart (Concession)	Per Hour	9.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Double Handed Dinghies (per 90 minutes) Full Price	Per 90 minutes	19.5	50
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Double Handed Dinghies (per 90 minutes) Concessionary/Rothercard Price	Per 90 minutes	14.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Double Handed Dinghies (per 90 minutes) Junior Rothercard Price	Per 90 minutes	12.0	0
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Single Handed Dinghies (per 90 minutes) Full Price	Per 90 minutes	15.5	50
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Single Handed Dinghies (per 90 minutes) Concessionary/ Rothercard Price	Per 90 minutes	11.5	0
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Single Handed Dinghies (per 90 minutes) Junior Rothercard Price	Per 90 minutes	8.5	60
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Windsurfer (per 90 minutes) Full Price	Per 90 minutes	14.5	0
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Windsurfer (per 90 minutes) Concessionary/Rothercard Price	Per 90 minutes	10.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Windsurfer (per 90 minutes) Junior Rothercard Price	Per 90 minutes	7.5	0
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Canadian Canoe (per 60 minutes) Full Price	Per Hour	15.0	00
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Canadian Canoe (per 60 minutes) Concessionary/Rothercard Price	Per Hour	12.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Canadian Canoe (per 60 minutes) Junior Rothercard Price	Per Hour	9.5	50
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Kayak Canoe (per 60 minutes) Full Price	Per Hour	13.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Kayak Canoe (per 60 minutes) Concessionary/Rothercard Price	Per Hour	10.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Kayak Canoe (per 60 minutes) Junior Rothercard Price	Per Hour	8.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Open Canoe (per 60 minutes) Full Price	Per Hour	13.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Open Canoe (per 60 minutes) Concessionary/Rothercard Price	Per Hour	10.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Open Canoe (per 60 minutes) Junior Rothercard Price	Per Hour	8.0	0
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Topo Due Canoe (per 60 minutes) Full Price	Per Hour	14.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Topo Due Canoe (per 60 minutes) Concessionary/Rothercard Price	Per Hour	12.0	0
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Topo Due Canoe (per 60 minutes) Junior Rothercard Price	Per Hour	8.5	0
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Rowing Boat (per 30 minutes)	Per 30 minutes	14.5	50
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Pedal Boat (per 30 minutes)	Per 30 minutes	14.5	60
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Electric Boats	Per session	17.5	60
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Wet Suit (session) Full Price	Per Person	7.5	60
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Wet Suit (session) Concessionary/Rothercard Price	Per Person	5.5	60
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Wet Suit (per day) Full Price	Per Person	16.0	10
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Wet Suit (per day) Concessionary/Rothercard Price	Per Person	9.0	00
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Buoyancy Aid (per day) Full Price	Per Person	12.0	00
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Buoyancy Aid (per day) Concessionary/Rothercard Price	Per Person	7.5	60
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Instructor /Supervisor (1:1 90 min lesson in any activity, cost now includes equipment) VAT exempt	Per Person	89.0	00
	Regeneration & Environment	Rother Valley Country Park	Watersports Includes VAT unless used for education/training	Locker Tokens	Per Locker	0.5	60

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	P
10.00			
9.00			
19.50			
14.00			
12.00			
15.50			
11.50			
8.50			
14.50			
10.00			
7.50			
15.00			
12.00			
9.50			
13.00			
10.00			
8.00			
13.00			
10.00			
8.00			
14.00			
12.00			
8.50			
14.50			
14.50			
17.50			
7.50			
5.50			
16.00			
9.00			
12.00			
7.50			
89.00			
0.50			

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
10.60			6.0%
9.50			5.6%
20.70			6.2%
14.80			5.7%
12.70			5.8%
16.40			5.8%
12.20			6.1%
9.00			5.9%
15.40			6.2%
10.60			6.0%
8.00			6.7%
15.90			6.0%
12.70			5.8%
10.10			6.3%
13.80			6.2%
10.60			6.0%
8.50			6.3%
13.80			6.2%
10.60			6.0%
8.50			6.3%
14.80			5.7%
12.70			5.8%
9.00			5.9%
15.40			6.2%
15.40			6.2%
18.60			6.3%
8.00			6.7%
5.80			5.5%
17.00			6.3%
9.50			5.6%
12.70			5.8%
8.00			6.7%
94.30			6.0%
0.55			10.0%

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
EX20	_	Catering & Facilities Services	School Meals	The price charges by the school meals service are commercially confidential. The service needs to remain price competitive to compete with other external providers	Per meal, per pupil	Commercial confidential	·		Commercially confidential			N/A	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Car Parking	Car parking up to 1 hour	Per Hour	1.5	0		1.60			6.7%	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Car Parking	All Year Round (per day)	Per ticket	2.5	0		2.70			8.0%	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Car Parking	Disabled Parking	Per ticket	No Charg	е		No Charge			N/A	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Car Parking	Minibus Day Rate - As Car	Per Vehicle	As per ca	ar		As per car			N/A	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Car Parking	Car Parking - Season Ticket	Per ticket	85.0	0		90.10			6.0%	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Car Parking	car parking season ticket disabled	Per ticket	No Charg	е		No Charge			N/A	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Float Tubing	Season Permit Float Tube Launch	Permit	46.0	0		48.80			6.1%	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Float Tubing	Day Ticket Float Tube Launch	Day ticket	5.5	0		5.80			5.5%	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Fly Fishing (excludes car parking fee)	4 hours (2 fish) Full Price	Per Half Day	6.2	0		6.60			6.5%	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Fly Fishing (excludes car parking fee)	4 hours (2 fish) Concessionary/Rothercard Price	Per Half Day	4.2	0		4.50			7.1%	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Fly Fishing (excludes car parking fee)	Full day (2 fish) Full Price	Half day ticket	6.7	0		7.10			6.0%	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Fly Fishing (excludes car parking fee)	Full day (2 fish) Concessionary/Rothercard Price	Half day ticket	5.2	0		5.50			5.8%	P
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Fly Fishing (excludes car parking fee)	Season Permit unlimited visits 2 fish per visit	Season ticket	77.5	0		82.20				ag
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Fly Fishing (excludes car parking fee)	Pike Fishing Season Ticket	Season ticket	42.0	0		44.50			6.0%	e 2
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Other Activities	School Visits (per pupil - Rotherham schools)	Day visit	Price on Application	n		Price on Application			N/A	28
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Other Activities	School Visits (per pupil - Out of area)	Day visit	Price on Application	n		Price on Application			N/A	
	Regeneration & Environment	Thrybergh Country Park	Thrybergh Country Park Scooter Hire	Scooter hire (2hrs)	2 hr hire	2.7	5		2.90			5.5%	
	Regeneration & Environment	Transport	Training Service	Standard Mini Bus Driver Awareness training	Per Person	60.0	0		64.00			6.7%	
	Regeneration & Environment	Transport	Training Service	Standard Refresher training. Must be completed every 4 years	Per Person	60.0	0		64.00			6.7%	
	Regeneration & Environment	Transport	Training Service	Accessible Mini Bus Driver Awareness training	Per Person	116.0	0		123.00			6.0%	
		Transport	Training Service	Wheelchair Training for Taxi Drivers	Per Person	30.0			32.00			6.7%	
		Transport	Training Service		Per Person	60.0			64.00			6.7%	
		Transport	Training Service		Per Person	60.0			64.00			6.7%	
		Transport	Training Service		Per Person	100.0			106.00			6.0%	
		Transport Transport	Hellaby Workshop Hellaby Workshop		Annual MOT Test Annual MOT Test	50.0 50.0			53.00 53.00			6.0% 6.0%	
	Ü		Hellaby Workshop		Annual MOT Test	58.6			62.00			5.8%	
		Transportation	Transportation Infrastructure Service		a. Request for	250.0			265.00	265.00	265.00		
		Infrastructure		, ,	information at a								
		Service			single location =								
					£200 + VAT; b.								
					Requests for information at 2 or								
					more locations =								
					£200 for the first site								
					+ multiples of £100;								
					c. Additional								
					analysis relating to								
					the initial request								
					are charged at an hourly rate.								

Ke

Service Ended

FEES AND CHARGES PROPOSALS 2024/25

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Transportation Infrastructure Service		Provision of Road Safety - Collision Data	a. Request for information at a single location = £200 + VAT; b. Requests for information at 2 or more locations = £200 for the first site + multiples of £100; c. Additional analysis relating to the initial request are charged at an hourly rate.	250.00	250.00		265.00	265.00	265.00	6.0%	
	Regeneration & Environment	Transportation Infrastructure Service	Transportation Infrastructure Service	Switch off / Switch on traffic signals or similar	Each	407.00			431.40			6.0%	I
	Regeneration & Environment	Transportation Infrastructure Service	Transportation Infrastructure Service	Provision of Traffic Signal drawings	Each	250.00	250.00		265.00	265.00		6.0%	1
	Regeneration & Environment	Transportation Infrastructure Service	Transportation Infrastructure Service	Temporary Direction Signs (Assessment only)	<10 events	111.00			117.70			6.0%	I
	Regeneration & Environment	Transportation Infrastructure Service	Transportation Infrastructure Service	Temporary Direction Signs (Assessment only)	>10 events	223.00			236.40			6.0%	I
	Regeneration & Environment	Transportation Infrastructure Service	Transportation Infrastructure Service	Temporary Direction Signs (Assessment only)	New development	501.00			531.10			6.0%	Pag
	Regeneration & Environment	Transportation Infrastructure Service	Transportation Infrastructure Service	Temporary Direction Signs (Assessment only)	Re-application	501.00			531.10			6.0%	e 22
	Regeneration & Environment	Transportation Infrastructure Service		Provision of agreement to undertake works on or connecting to the adopted local road network (Section 278 Agreement).	Per Agreement (Based on Scheme Value)	900.00			900.00			0.0%	9
	Regeneration & Environment	Ulley Country Park	Ulley Country Park Car Parking*	Car parking up to 1 hour	Up to 1 Hr	1.50			1.60			6.7%	ı
	Regeneration & Environment		, ,	Car Parking - per day	Per Day	2.50			2.70			8.0%	ı
	Regeneration & Environment Regeneration & Environment	, ,		Car Parking - Season Ticket (per car) Minibus Day Rate - As Car	Per Car Per Vehicle	85.00)		90.00			5.9% N/A	1
	Regeneration & Environment		, ,	Blue Badge Holders	Per Vehicle				-			N/A	I
	Regeneration & Environment		Ulley Country Park Coarse Fishing*	Season Ticket Full Price	Per ticket	59.00			63.00			6.8%	1
	Regeneration & Environment			Season Ticket Concessionary/Rothercard Price	Per ticket	39.00			41.00			5.1%	I
				Day Ticket Full Price	Per day	5.00			5.30			6.0%	1
	Regeneration & Environment Regeneration & Environment			Day Ticket Concessionary/Rothercard Price Match Fishing	Per day Per event	3.40 4.10			3.60 4.30			5.9% 4.9%	I
	Regeneration & Environment			Hire of Multi-purpose Room (1 Hour) (non-VAT unless hired for		23.00			24.40			6.1%	I
	Regeneration & Environment	Urban Parks		a sporting activity) Football/Rugby/Cricket (incl. Changing & Showering facilities)	Per Hour Per Team Per	81.50			86.40			6.0%	I
	Regeneration & Environment	Urban Parks		Senior Official "Under 18 Leagues"	Fixture Per Team Per	53.80)		57.00			5.9%	I
	Regeneration & Environment	Urban Parks	Class "B" Playing Pitches	Football/Rugby (incl. Changing Facilities but no services) Senior		69.00			73.10			5.9%	I
	Regeneration & Environment	Urban Parks	Class "B" Playing Pitches	Official "Under 18 Leagues"	Fixture Per Team Per Fixture	46.00			48.80			6.1%	I
	Regeneration & Environment	Urban Parks		Football/Rugby/Cricket Wicket (without Changing & Showering facilities) Senior	Per Team Per Fixture	61.00			64.70			6.1%	I
	Regeneration & Environment	Urban Parks		Official "Under 18 Leagues"	Per Team Per Fixture	40.30			42.70			6.0%	
	Regeneration & Environment Regeneration & Environment	Urban Parks Urban Parks	Pavilion Hire Pavilion Hire	Commercial Hire Canklow/Greenlands Park/Barkers Park/Wath Pavilion Room	Per Booking	Price on Application			Price on Application 16.70			N/A]
	Regeneration & Environment Regeneration & Environment	Urban Parks Urban Parks		(community groups) per hour Administration Fee (Use of unbooked pitch)	Per Hour Per Team Per	Pitch+ £75			Pitch+ £75			5.7% N/A	l
	Regeneration & Environment	Urban Parks	, ,	Excess Litter Charges	Fixture Per Team Per	42.40			44.90			5.9%	
	Regeneration & Environment	Urban Parks	, ,	Administration Fee (Use of unbooked pitch) Under 18's	Fixture Per Team Per	Pitch + £55			Pitch + £55			N/A	
	Trogonoration & Environment	CIDUITI UING	i isying / norico		Fixture	T ROLL & LOC			1 11011 + 200			19/7	

Proposed Maximum

Charge 2024/25

%age increase

> 6.9% 5.3% 6.3%

6.0% N/A

> N/A N/A

6.0% 6.0% 6.3% N/A

N/A 6.0% 5.7% N/A N/A

Page 230

N/A

N/A

N/A

N/A

6.1%

6.6%

6.4%

6.2%

5.9%

Key Service Ended

Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment		Rosehill Park - Novelty Golf	Novelty Golf	Per Person
	Regeneration & Environment	Urban Parks	Rosehill Park - Novelty Golf	Novelty Golf - Junior	Per Person
	Regeneration & Environment	Urban Parks	Urban Parks - miscellaneous	Organised Outdoor Fitness Classes (per class)	Per Class
	Regeneration & Environment	Urban Parks	Urban Parks - miscellaneous	Scattering of Ashes	Per Unit
	Regeneration & Environment	Urban Parks	Urban Parks - miscellaneous	Memorial Benches	Per Unit
	Regeneration & Environment	Urban Parks	Urban Parks - miscellaneous	Memorial Trees	Per Unit
	Regeneration & Environment	Urban Parks	Urban Parks - miscellaneous	Film Location Fee (Commercial)	Per application
	Regeneration & Environment	Urban Parks	Urban Parks - miscellaneous	Lighting rig (per day/eve)	Per Day/Evening
	Regeneration & Environment	Urban Parks	Urban Parks - miscellaneous	PA System (per day/eve)	Per Day/Evening
	Regeneration & Environment	Urban Parks	Urban Parks - miscellaneous	Hire of secure areas within green spaces	Per hour
	Regeneration & Environment	Urban Parks	Urban Parks - School Visits	Guided school visits (per pupil per half day)	Per Pupil Per Half
	Regeneration & Environment	Urban Parks	Urban Parks - School Visits	Ranger/Officer educational visits to schools (per half day)	Day
					Per Half Day
	Regeneration & Environment	Urban Parks	Urban Parks Outdoor Events	Clifton Park Hire-Community/Voluntary Grps per hour (per 0.5 Ha or part thereof)	Per Hour
	Regeneration & Environment	Urban Parks	Urban Parks Outdoor Events	Park Hire-Community/Voluntary Grps per hour (per 0.5 Ha or part thereof) (Excluding Clifton Park)	Per Hour
	Regeneration & Environment	Urban Parks	Urban Parks Outdoor Events	Park Hire - Commercial Events	Per Event
	Regeneration & Environment	Urban Parks - Clifton Park Wedding Packages	Garden Room, Sun Space & Courtyard (9am to 12.30am) - April to October	Friday to Sunday room hire	Per Booking
	Regeneration & Environment		Garden Room, Sun Space & Courtyard (9am to 12.30am) - April to October	Monday to Thursday room hire	Per Booking
	Regeneration & Environment		Garden Room, Sun Space & Courtyard (9am to 12.30am) - April to October	Day before set up	Per Booking
	Regeneration & Environment	Urban Parks - Clifton Park Wedding Packages	Garden Room, Sun Space & Courtyard (9am to 12.30am) - November to March	Friday to Sunday room hire	Per Booking
	Regeneration & Environment	Urban Parks - Clifton Park Wedding Packages	Garden Room, Sun Space & Courtyard (9am to 12.30am) - November to March	Monday to Thursday room hire	Per Booking
	Regeneration & Environment	Urban Parks - Clifton Park Wedding Packages	Garden Room, Sun Space & Courtyard (9am to 12.30am) - November to March	Day before set up	Per Booking
	Regeneration & Environment	Urban Parks - Clifton Park Wedding Packages	Garden Room, Sun Space & Courtyard (9am to 12.30am) - November to March	Christmas Eve & New Years Eve	Per Booking
	Regeneration & Environment	Park Wedding Packages	Garden Room, Sun Space & Courtyard (9am to 12.30am) - November to March	Day before set up	Per Booking
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Standard hard-standing and Grass 8m x 8m, with shared electric hook-up point - High Season (School Holiday and bank Holiday's summer months) Pitch includes Awning, 2 people and 1 Car and caravan or motorhome	Per pitch. Incl 2 people and electricity, per night
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Standard hard-standing 8m x 8m, with shared electric hook-up point - Mid Season (Term time summer Months) Pitch includes Awning, 2 people and 1 Car and caravan or motorhome	Per pitch. Incl 2 people and electricity, per night
	Regeneration & Environment	and Camping Site	Caravan and Camping	Standard hard-standing and Grass 8m x 8m, with shared electric hook-up point -Low Season (Winter months) Pitch includes Awning, 2 people and 1 Car and caravan or motorhome	Per pitch. Incl 2 people and electricity, per night
	Regeneration & Environment	and Camping Site	Caravan and Camping	Super Pitch 10m x 10m, with own static waste and tap water - High Season (School Holidays and bank Holidays summer) Pitch includes Awning, 2 people and 1 Car and caravan or motorhome	Per pitch. Incl 2 people and electricity, per night
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Super Pitch 10m x 10m, with own static waste and tap water - Mid Season (Term Time) Pitch includes Awning, 2 people and 1 Car and caravan or motorhome	Per pitch. Incl 2 people and electricity, per night

Price on Application 8.00 Price on Application Price on Application Price on Application Price on Application 10.60 Price on Application					
1.90 12.70 53.00 Price on Application	2023/24	2023/24	Charge 2024/24	Charge 2024/25	Mii
1.90 12.70 53.00 Price on Application	2.00			2.40	
12.70 53.00 Price on Application 23.30 35.00 Price on Application					
Price on Application Price on Application					
Price on Application				56.20	t
Price on Application 23.30 35.00 8.00 Price on Application Price on Application Price on Application Price on Application Price on Application	ice on Application	n		Price on	
Application Price on Application 23.30 35.00 8.00 Price on Application Price on Application Price on Application 31.80 Price on Application Price on Application Price on Application					
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Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge	Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £	Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase	
	Regeneration & Environment	Waleswood Caravan and Camping Site		Super Pitch 10m x 10m, with own static waste and tap water - low Season (Term time winter) Pitch includes Awning, 2 people and 1 Car and caravan or motorhome	Per pitch. Incl 2 people and electricity, per night	25.50			27.00			5.9%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Large Motorhome / caravan pitch - Peak Season Super Pitch with own waste, water, and electric point High season	Per pitch. Incl 2 people and electricity, per night	37.10			39.50			6.5%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Large Motorhome / Caravan pitch - Off Peak Season Super Pitch with own waste, water, and electric point Mid season	Per pitch. Incl 2 people and electricity, per night	33.90			36.00			6.2%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Large Motorhome / Caravan pitch - Off Peak Season Super Pitch with own waste, water, and electric point low season	Per pitch. Incl 2 people and electricity, per night	28.60			30.50			6.6%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Extra Large Motorhome / caravan pitch - High Season	Per pitch. Incl 2 people and electricity, per night	40.30			43.00			6.7%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Extra Large Motorhome / Caravan pitch - Mid Season	Per pitch. Incl 2 people and electricity, per night	37.10			39.50			6.5%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Extra Large Motorhome / Caravan pitch - low Season	Per pitch. Incl 2 people and electricity, per night	31.80			33.75			6.1%	Pa
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Tent Pitch 7.5m x 8m (shared electric hook up point)	Per pitch. Incl 2 people and electricity, per night	28.60			30.50			6.6%	ge 23
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Large Tent Pitch 10m x 10m (shared electric hook up point)	Per pitch. Incl 2 people and electricity, per night	30.70			32.50			5.9%	<u> </u>
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Infant aged 0 - 2 years, as part of a larger booking including adults	Per person per night				-			N/A	
	Regeneration & Environment	Waleswood Caravan and Camping Site		Extra Awning or Pup Tent (only on caravan and motorhome pitches, max one per pitch)	per night	3.00			3.50			16.7%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Pet as part of a larger booing including adults	per night	3.00			3.50			16.7%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Child aged 3 to 16 years old as part of a larger booking including adults	per person per night	3.00			3.50			16.7%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Additional person over 16 years old	per person per night	3.00			3.50			16.7%	
	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Additional car (note one car allowed free of charge on motorhome pitches, motorhome classed as a caravan)	per car per day	5.00			5.50			10.0%	
EX19	Regeneration & Environment	Waleswood Caravan and Camping Site	Caravan and Camping	Visitor car (must be pre-booked)	per day/part day	5.00			5.50			10.0%	
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	A1 2 Black Sacks Kerbside	Per annum	Subject of future Cabinet Repor			Subject of future Cabinet Report			N/A	
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	240A First Bin Kerbside	Per annum	Subject of future Cabinet Repor			Subject of future Cabinet Report			N/A	
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	240A Additional Bin Kerbside	Per annum	Subject of future Cabinet Repor	i		Subject of future Cabinet Report			N/A	
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	240B First Bin Premise / Bin Store	Per annum	Subject of future Cabinet Repor			Subject of future Cabinet Report			N/A	

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xception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	240B Additional Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	360A First Bin Kerbside	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	360A Additional Bin Kerbside	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	360B First Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	360B Additional Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	660 First Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	660 Additional Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	1100 First Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Business Once per Week Collection	1100 Additional Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	A1 2 Black Sacks Kerbside	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	240A First Bin Kerbside	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	240A Additional Bin Kerbside	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	240B First Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	240B Additional Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	360A First Bin Kerbside	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	360A Additional Bin Kerbside	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	360B First Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	360B Additional Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	660 First Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	660 Additional Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	1100 First Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Commercial Waste Collections Charitable Once per Week Collection	1100 Additional Bin Premise / Bin Store	Per annum
	Regeneration & Environment	Waste	Container Replacements	240L Black Bin (Recycling)	Per Bin
	Regeneration & Environment Regeneration & Environment	Waste Waste	Container Replacements Container Replacements	240L Green Bin (Recycling) 180L Pink Lid Black Bin	Per Bin Per Bin

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Proposed Fixed Charge	Proposed Minimum Charge	Proposed Maximum	%ago
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Subject of			N/A
future Cabinet			
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30.00 30.00			5.3% 5.3%
27.00			8.0%

FEES AND CHARGES PROPOSALS 2024/25
Appendix 7 Fees and Charges Proposals 2024/25

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Exception	Directorate	Service Area	Service	Description of Fee or Charge	Basis of Charge
	Regeneration & Environment	Waste	Container Replacements	140L Pink Lid Black Bin	Per Bin
	Regeneration & Environment	Waste	Container Replacements	240L Brown Bin (Subscription Service)	Per Bin
	Regeneration & Environment	Waste	Container Replacements	Delivery	Upto 4 Bins
	Regeneration & Environment	Waste	Containers (New Developments)	240L Black Bin (Recycling)	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	240L Green Bin (Recycling)	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	180L Pink Lid Black Bin	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	140L Pink Lid Black Bin	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	Delivery	Upto 4 Bins
	Regeneration & Environment	Waste	Containers (New Developments)	1100L Black Lid Reverse Lock (Recycling)	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	1100L Green Lid Reverse Lock (Recycling)	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	1100L Pink Lid Standard Lock	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	Delivery	Upto 3 Bins
	Regeneration & Environment	Waste	Containers (New Developments)	660I Black Lid Reverse Lock (Recycling)	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	660I Green Lid Reverse Lock (Recycling)	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	660L Pink Lid Standard Lock	Per Bin
	Regeneration & Environment	Waste	Containers (New Developments)	Delivery	Upto 3 Bins
EX23	Regeneration & Environment	Waste	Garden Waste	Subscription Garden Waste 20 collections per annum	Per annum
EX23	Regeneration & Environment	Waste	Garden Waste	Subscription Garden Waste 20 collections per annum (Rothercard)	Per annum
EX23	Regeneration & Environment	Waste	Garden Waste	Subscription Garden Waste 20 collections per annum - additional bin	Per annum

Fixed Charge 2023/24 £	Minimum Charge 2023/24 £	Maximum Charge 2024/24 £
24.00		
27.00		
10.60		
28.60		
28.60		
25.40		
24.40		
10.60		
328.00		
328.00		
328.00		
36.00		
308.00		
314.00		
300.00		
36.00		
43.00		
43.00		
34.00		

Proposed Fixed Charge 2024/25 £	Proposed Minimum Charge 2024/25 £	Proposed Maximum Charge 2024/25 £	%age increase
25.00			4.2%
29.00			7.4%
11.00			3.8%
30.00			4.9%
30.00			4.9%
27.00			6.3%
26.00			6.6%
11.00			3.8%
348.00			6.1%
348.00			6.1%
348.00			6.1%
38.00			5.6%
326.00			5.8%
333.00			6.1%
318.00			6.0%
38.00			5.6%
46.00			7.0%
41.40			N/A
37.00			8.8%

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Background to the Budget and Financial Strategy

1. Introduction

- 1.1 The Council is split into five directorates, each made up of number of services and teams. The five directorates are:
 - Adult Care, Housing and Public Health;
 - Children and Young People's Service
 - Regeneration and Environment
 - Finance and Customer Services
 - Assistant Chief Executive

This appendix summarises the activity being undertaken in each Directorate in the current year and the planned activity that will be undertaken in 2024/25 as part of the proposed budget.

2. Adult Care, Housing and Public Health

2.1 Adult Care

- 2.1.1 Adult Care is responsible for the provision of adult social care support and services for Care Act eligible groups of adults in the borough, including older people and adults with mental ill-health problems, people with a learning disability and autism and physical and/or sensory impairments. The Directorate also supports people with housing and support requirements through housing related support and vulnerable adults experiencing multiple disadvantages as well as domestic abuse. The Directorate has been and continues to be at the forefront of the Councils response to safeguarding adults, supporting hospital discharges and maximising independence of residents with care and support needs. The Directorate also has a key role in supporting the wider health and care system and externally commissioned providers such as care homes, home care, supported living and voluntary sector partners including micro-enterprises to deliver critical services to customers.
- 2.1.2 Adult Care has statutory responsibility under the Care Act 2014 for managing and delivering:
 - Information, advice and guidance
 - Advocacy
 - Prevention and recovery
 - Safeguarding
 - Assessment and support planning
 - Care, at home and in residential settings, including managing provider failure
 - As well as statutory responsibility under the Mental Health Act for the 24 hour provision of the Approved Mental Health Professional
 - Regulated services

- 2.1.3 In addition to the pressures and new demand created by the legacy impacts of Covid-19, and more recently the cost of living crisis, the Directorate continues to face a number of significant challenges as a result of changes in population demographics. There is a sustained budget pressure as a result of an aging population; a rising population of working age adults with long term health and care support needs; increasing acuity, multiple disadvantage and complexity of need for those residents who need support; and increased cost pressures for externally commissioned adult care providers driven by the current financial climate. The associated costs and increased risk faced by externally commissioned providers as a result of cost of living pressures has highlighted the need for the Directorate to respond with an aligned budget strategy to support sustainable fee increases.
- 2.1.4 The focus for 2024/25 is to continue to address the need to reduce demand, working with health and social care partners in the borough, alongside significant changes to the way care services are delivered to make care more personalised, responsive and cost effective.
- 2.1.5 Quality of care will continue to be developed and improved through further integration between health and care partners in the borough. Partnership working across the health and care system in the borough, which has strong, collaborative foundations. With the introduction of the Health and Care Act 2022 and implementation of the South Yorkshire Integrated Care Board and Care Partnership, the Council will continue to have a key role in supporting this transition to a wider system integration and respond proactively to reforms of the NHS, to ensure place priorities, population health management and tackling health inequalities remain at the heart of the local offer. These areas will form the cornerstones for the new regulation regime which Adult Social Care will now be subjected to from 2024 by the Care Quality Commission (CQC).
- 2.1.6 Supporting people to live well at home, for as long as possible, remains a key focus, with home first principles at the core of the delivery model. This approach improves quality of life for residents, while reducing cost. This will be achieved through continued investment in preventative care and increased use of emerging technology, to reduce acute and long-term interventions; access to appropriate, coordinated support including more effective support to carers; and personalised care delivered by skilled care workers and through new technology.
- 2.1.7 Despite the legacy impacts of Covid-19, the Adult Care Directorate remains committed to delivering long-standing transformation programmes. This includes a commitment to build and deliver a new day opportunities service for people with a learning disability, autism and high support needs, as well as accommodation support closer to home. Support for adults with high support needs will be transformed to enable people to access both high quality primary care and a broader range of care pathways, and stronger connections to family and community support. Similarly, with health partners,

the Council will continue with the remodelling of mental health services, with a greater focus on early intervention, improved accessibility, and more responsive, personalised service.

- 2.1.8 The priorities, as outlined, can only be achieved if there is a high quality, motivated social care workforce in place. Further refinement of the operating model will take place, applying the learning from the initial period of operation to refine the approach and engender continuous improvement. This whole system change in the way services and resources are organised will assist Adult Care to manage and deliver the services it provides. This continues to be assisted by a comprehensive workforce development plan and robust practice frameworks, which builds skills and confidence in assessments and delivery of cost-effective strength-based outcomes.
- 2.1.9 Supporting the internal and external workforce will continue to be a key focus in the coming year with processes in place to support staff and to ensure that staff working remotely as well as those in front facing delivery roles have access to the resources, equipment and managerial support they need to discharge their duties effectively and safely.
- 2.1.10 Recruitment and retention of workers in the Adult Care Sector is presenting significant challenges for the borough, broadly in line with the national position. Actions to address this have been put in place during 2023/24 and will continue during 2024/25. This includes further workforce profiling, introduction of career progression pathways including new job roles and promotion of the care sector as a career.
- 2.1.11 These priorities are designed to deliver a long term, sustainable reduction in demand pressures facing the directorate, ensure compliance with regulation standards and ensure delivery of services within the allocated budget.

2.2 **Public Health**

- 2.2.1 Public Health is an integral element of the borough's health and social care system, maintaining a focus on prevention, physical and mental wellbeing and tackling health inequalities. Working closely with commissioning colleagues the team is responsible for the commissioning of statutory public health services, including: sexual health services; drug and alcohol treatment and recovery; 0-19 Public Health nursing; NHS Health Checks and Rotherham Healthwave, which comprises weight management and stop smoking services.
- 2.2.2 Alongside commissioning services, Public Health lead on the development of the Joint Strategic Needs Assessment which underpins the Rotherham Health and Wellbeing Strategy and the work of the Health and Wellbeing Board. The team plays a pivotal role in providing intelligence, evidence-based advice, advocacy and challenge to ensure that the health of residents is safeguarded and to enable all partners to meet their duties in tackling health inequalities within the borough. The Team provide specialist public health advice across the domains of Health Protection, Health Improvement

and Healthcare Public Health for the Rotherham system and provide strategic leadership to maximise Public Health outcomes within the borough. This includes leadership of the Rotherham Place Prevention and Health Inequalities Group, Rotherham's Combatting Drugs Partnership, the Moving Rotherham Partnership, the Rotherham Tobacco Control Alliance, the Rotherham Food Network, the Suicide Prevention Strategic Group and the Sexual Health Partnership. Through these forums and other roles public health advice is provided to the NHS, other Council Directorates, schools, workplaces and social care providers to support health improvement across the borough.

2.2.3 Life expectancy at birth in Rotherham for males is 1.9 years below the England average and for females is 2.1 years below the England average, which is indicative of a range of health inequalities in the borough. This is further demonstrated by a difference in life expectancy of over nine years for males and over ten years for females between the borough's most and least deprived communities. The borough has higher smoking prevalence at 14% in adults, and lower levels of physical activity in adults at 64.4%, compared to the national average (12.7% and 67.3% respectively) which also correspond with local patterns of deprivation. These along with the associated health gap contribute to lower levels of economic productivity in the borough demonstrating the strong links between prosperity and health.

2.3 Housing Services

- 2.3.1 Housing Services hold overall landlord responsibility for the management and maintenance of the borough's 20,000 council homes. They provide information, advice and guidance on the housing options available to residents and oversee any adaptation to homes required by residents, e.g. for accessibility/health reasons. Housing Services are also responsible for delivering the programme of new, affordable, high quality Council homes in the borough. In addition, the service works with housing associations and housing developers to deliver a range of new homes to meet the Borough's housing needs and delivery targets.
- 2.3.2 The service will continue to ensure that a robust, sustainable Housing Revenue Account 30-year Business Plan is in place. The effective delivery of this plan will ensure that the borough's 20,000 council homes are maintained effectively, meet the decent homes standard and continue to develop an ambitious programme of new homes in the Borough to meet future demands and replace those lost through the right to buy scheme. This will be achieved by building on council owned sites and acquiring new homes from private developers through Section 106 agreements.
- 2.3.3 The General Fund budget will continue to be used to address homelessness and deliver aids and adaptations to homes.
- 2.3.4 Efficiencies will continue to be delivered by sustaining tenancies and supporting tenants in financial difficulties, high performance on void turnaround times; rent recovery and leasehold income collection. Alongside

this, savings continue to be made in the repairs and maintenance service via the new contract that started in April 2020. These measures will both increase income and deliver efficiencies, with no detrimental impact on residents in the borough.

2.3.5 The homelessness service has seen demand increased significantly due to Covid-19, however successful grant funding applications have enabled a new rough sleeper team to be established and further resources deployed to meet local housing needs.

3 Children and Young People's Services

- 3.1 The Directorate for Children and Young People's Services (CYPS) is responsible for early help and family engagement, the youth justice service, social care services, education and inclusion. It has a statutory responsibility for the safeguarding of children and young people and is supported by a dedicated performance, quality, commissioning and business support team.
- 3.2 Nationally, children's social care services are operating in a challenging budget and demand context. There has been an unprecedented surge in demand for children's social care support in recent years a trend that shows no signs of abating and continues to see a rise in children in care across the region.
- 3.3 Against the national trend, Rotherham's improvements have positively impacted on reducing the number of Children in Care (CiC) CP and CIN. The reduced demand has been supported through ongoing improvements to Early Help, the stability and improved practice of the CSC workforce, Family Group Conferencing, Family Network meetings, a comprehensive suite of evidence based programmes and the partnership working via the Multi Agency Safeguarding Hub and community-based teams. There continues to be a significant increase in the number of unaccompanied asylum-seeking children (UASC), with a higher percentage expected to be accepted via the Governments National Transfer Scheme. This has resulted in the highest UASC numbers recorded, from 8 UASC as at the end of November 2021 to the current figure of 42 as at the end of December 2023.
- 3.4 Rotherham continues to receive Family Hubs and Start for Life funding. This funding has added value to existing provision with programmes such as Solihull being introduced in the Borough. Additional collaboration and collocation across the public, community and voluntary sector in Rotherham has been enabled and is now providing swifter access to services for children and families.
- 3.5 The Department for Levelling Up, Housing and Communities continues to invest in the Supporting Families Programme via a payment by results scheme, which includes the implementation of a revised outcomes framework to help families combat problems such as financial insecurity, unemployment, risk of homelessness and educational inequality. However, despite delivering in excess of the required family engagement targets, the

period of engagement under the new framework is limited when aligning the closure timeframe to partnership data to evidence no regression which places a significant financial pressure on LA's for the remainder of the programme. In 2024/2025, the programme is moving to the Department for Education.

- In 2024/25 the Directorate priorities are to continue to sustain improvements across Children's Services, through ongoing development and implementation of the early help and social care pathway; to continue building in-borough capacity for Children in Care through the ongoing Residential Care Home programme and Foster Care offer; additional provision for children with learning difficulties and disabilities; and to continue to further develop interventions and services designed to better support children and families earlier.
- 3.7 The new education and inclusion skills service operating model is now embedded which incorporates key strategic education forums including Schools Forums, School Leaders Forums and the Rotherham Education Strategic Partnership. School facing services will be reviewed to ensure that they are efficient and effective, whilst continuing to improve educational outcomes, particularly at Key Stage 4 and for children with Special Education Needs and Disabilities SEND.
- 3.8 Following on from the SEND inspection in 2021, additional investment was provided to support demand management, ensure timeliness in assessing for and developing good quality EHCPs and additional resource to support the promotion and upkeep of the Local Offer. In terms of the Special Educational Needs and Disabilities Information Advice and Support Services (SENDIASS) additional funding continues from the Integrated Care Board (ICB) to support service delivery.
- 3.9 Work continues to manage the High Needs Budget within the constraints of the Safety Valve Agreement, which remains on track to deliver a balanced position at March 2026. Alongside this, investment in SEND Sufficiency continues to enhance SEND education provision and support transformation across the borough. This includes continued focused investments, creating additional SEND places in Rotherham which enhance education outcomes for this cohort.
- 3.10 Actions to deliver the second phase of the Early Help & Social Care (EH & SC) pathway savings are complete with transformation plans now focusing on the Front Door. The implementation is linked to a reduction of overall caseloads (CIN/CP/LAC) with CiC numbers reducing from a high of 654 in August 2018 to 503 at the end of December 2023. This number incorporates the UASC of which there were 42. The financial forecast projects a continued reduction in 2024/25.
- 3.11 <u>Early Years Expansion:</u> Between April 2024 and September 2025 the DfE are introducing, in a phased approach, 30 hours free childcare for every child over the age of 9 months with working parents. This change will significantly

increase the work of the local authority in supporting the sector to expand and managing and administering the funding payments to childcare / early education providers (approx. £30m annually).

- Mraparound Childcare Programme: The government is investing £289 million over 2 years to support the expansion of wraparound childcare for primary school-aged pupils, to enable all parents who need it, to be able to access childcare in their local area from 8am-6pm. The programme is designed to fund the initial setup or expansion of wraparound provision with the aim of being self-sustaining from the end of the planned programme. Capacity funding will be provided for local authorities to use to build their internal capacity to deliver. Programme funding of £2,375,244 will be available locally to deliver programme objectives, including to distribute to providers to set up new provision or expand existing provision. Capital funding of £538,652 will be available to distribute to childcare providers to support both the early years expansion and wraparound provision.
- 3.13 The continued downward trajectory in the number of LAC is linked to the impact of the Demand and Market Management Strategies.

4 Regeneration and Environment

- 4.1 The Regeneration and Environment Directorate's focus is to develop and promote Rotherham as a good place to live, work and visit; with emphasis on delivering against the Council Plan priorities and the Year Ahead commitments. The Directorate has been successful in continuing to secure significant external funding, linked to the priorities and building on the Council's own investments. A key part of the work for 2024/25 and into future years is to deliver these projects and programmes as well as delivering services for residents, businesses and visitors.
- 4.2 The Directorate has a broad portfolio of responsibilities including:
 - Community safety
 - Environmental protection
 - Licensing
 - Schools' catering and cleaning
 - Waste collection, management and disposal
 - Street cleaning and grounds maintenance
 - Parks, countryside and green spaces
 - Leisure, sport and physical activity
 - Tourism and events
 - Heritage, museums and archives
 - Libraries and neighbourhood Hubs
 - Planning and Building Control
 - Regeneration and Economic Development
 - Transport and highways
 - Asset Management and Property
 - Emergency Planning, Business Continuity
 - Council-wide Health and Safety

- Passenger Transport and Fleet Services
- Climate Change
- 4.3 The Directorate's budget is focussed on the delivery of frontline services to ensure the borough's neighbourhoods are clean, safe and inclusive, to create an environment where people want to live, work and play. In addition, the Directorate has a significant Capital budget consisting of Council funding and funding from external sources.
- 4.4 The adopted Town Centre Masterplan is being implemented, with a number of streetscene (Public Realm) improvements completed including Bridgegate, College Street and Frederick Street. Housing developments are either completed or reaching final completion (both public and private led schemes). The towns landscape is continuing to change, with the Forge Island Leisure Development with Arc Cinema, Travelodge and a portfolio of restaurants and cafés now well advanced in the construction phase. The new Pedestrian Footbridge was installed during the year. Work has started on the redevelopment of the Markets and a new Central Library.
- 4.5 The former Wilko unit was purchased and demolished and 3-7 Corporate Street buildings have also been purchased by the Council ready for demolition and subsequent development.
- 4.6 2023/24 saw the completion of the Ickles Lock flood alleviation scheme, which is a key addition alongside the new Canal Barrier
- 4.7 2023 saw the completion and opening of the new £5.4m Manvers Business Centre providing 20 workshops, 16 offices and 2 labs. The Swinton regeneration scheme started on site with new homes being built, the Civic Hall redevelopment completed and the new library is due to start on site in 2024. Rotherham, as part of the South Yorkshire MCA, were part of the Country's first Investment Zone which will see an additional £160m investment into the region from April 2024.
- 4.8 Projects have progressed as part of the £31.6m that was secured from the Towns Fund to carry out ambitious regeneration projects across the town centre, Parkgate/Eastwood and Templeborough. Just under £20m has been secured for Dinnington and Wath Town Centres, which is in addition to the £39.41m already secured via the two Levelling Up Fund (LUF) programmes. The LUF programmes are aimed at further bolstering the town centre regeneration programme as well as developing the leisure economy and skills. These include investments which have started on site at Wentworth Woodhouse, Magna Science Centre, Maltby Academy and Gulliver's Valley resort.
- 4.9 The in-house Highways Service has made huge progress in improving the roads via the "£24 million to 2024" roads programme, which will complete delivery this financial year. Work has progressed on a number of Transport schemes (especially cycle and bus) with progress on projects at Sheffield Road, Wellgate/Broom Rd, Wath/Mavers and the Maltby Bus Corridor. The

Towns and Villages Fund has seen a number of projects completed during the year and each Ward has a project that is either completed, on-site or in the design stage. The end of October 2023 saw a new contract for the Council's HWRC's which includes a move towards an in-house operation from year 3 as well as new investment at each site.

4.9 The Council's cultural and leisure sites and venues continue to be popular with residents and visitors alike. The Council was successful in delivering the annual Rotherham Show over two days in September, reaching 88,918 people. Events such as Uplift skate and arts festival, Yorkshire Day celebrations and the Christmas Lights Switch-On brought over 26,000 more visitors to Rotherham town centre. In April, the Museums Arts and Heritage Service joined the national portfolio of Arts Council England. Libraries welcomed increasing numbers of new customers to courses, clubs and classes, including at the new Thurcroft Library which opened its doors in November. The Council has worked with Grimm and Co. to help secure external funding towards a town centre location, providing a new cultural, learning and visitor destination which is due to open in February 2024. 2023 saw the first season of welcoming visitors to restored Keppel's Column and full funding has been secured for Waterloo Kiln with an expected start on site in April 2024.

5 Corporate Support Services

Two directorates make up the Council's corporate services - Finance & Customer Services and Assistant Chief Executives. Their role is to support the delivery of front-line Council services by promoting the most effective use of resources whilst ensuring services are compliant with council regulation and national legislation. These services provide leadership, influence, advice and a cross-cutting perspective to enable the Council to operate effectively. They are responsible for providing effective support and advice to all Council services to help ensure they function efficiently; and to support elected members in making informed and lawful decisions.

6. Finance and Customer Services

- 6.1 The Directorate provides services in the following four areas:
 - 1. Financial Services
 - i. Finance, Accounting, Insurance
 - ii. Local Taxation, Housing Benefit, Income Collection and Financial Assessments for care services
 - iii. Procurement
 - 2. Legal Services
 - i. Legal
 - ii. Elections
 - iii. Registration and Bereavement
 - 3. Customer, Information and Digital Services

Appendix 8 Background to the Budget & Financial Strategy

- i. ICT
- ii. Customer Services
- iii. Information Management
- 4. Internal Audit
- The Directorate is committed to providing outstanding, high quality professional support services that are valued by its customers, both internal and external. The directorate has a key role in ensuring effective governance arrangements are in place across the Council and encompasses a number of key statutory roles (Chief Finance Officer [S151 Officer], Monitoring Officer [MO] and Senior Information Reporting Officer [SIRO].
- 6.3 The work of the Directorate was critical to supporting the Council in service continuity during the Covid-19 pandemic, ensuring remote access to Council systems for staff and elected members. This technology continues to enable efficient and flexible working across council services.
- 6.4 The changes that were implemented during the pandemic have been embedded where they continue to be beneficial and this includes the faster payment arrangements that were put in place for local businesses, ensuring their cash flows continue to be supported during the current difficult economic times. This will remain in place to support businesses whilst the volatility in the economy remains.
- 6.5 Following on from the many online processes developed in recent years, improving Customer access to services continues to be a priority. The face to face customer service model and booking system is now embedded, supporting those customers who aren't able to access digital solutions. The temporary investment that was made in customer services telephone staffing has enabled a significant reduction in call wait times and is now proposed to be continued within this budget to ensure an ongoing improved position as further digital solutions are developed and implemented across Council services. A key focus for the year ahead remains to improve telephone wait times along with delivering increased online access to services and an improved customer experience from using those services in this way.
- 6.6 The Revenues and Benefits service have once again maintained strong performance despite the challenges facing many Rotherham residents whose household finances have been stretched and this supports the Councils budget overall given the significant inflationary impact on budgets. The delivery of Council funded support schemes and the careful and strategic use of various Government Grants over the last few years has enabled funding to be earmarked for over 14,000 households to once again receive additional Local Council Tax Support as the proposed budget continues this, providing much needed financial support to those households on the lowest incomes.

7 Assistant Chief Executive's Directorate

- 7.1 The Directorate has six distinct areas of responsibility:
 - Human Resources
 - Organisational Development & Change
 - Neighbourhoods
 - Communications & Marketing
 - Democratic Services
 - Policy, Performance and Intelligence
- 7.2 The Directorate has continued to provide support to services across Council directorates, including facilitating the delivery and monitoring of Council priorities as set out in the Year Ahead Plan, as well as the development of the priorities set out in the Council Plan.
- 7.3 During 2023/24, the directorate has continued to play a pivotal role in the Council. Key deliverables include:
 - Providing a reliable source of information to the public and the workforce in different formats, including regular neighbourhood ebulletins.
 - Taking forward the implementation of key strategic documents including the Council Plan and Year Ahead Delivery Plan, Equalities, Diversity and Inclusion Strategy, Social Value Policy, Thriving Neighbourhoods Strategy and Rotherham Together Partnership Plan.
 - Supporting the delivery of the Council Plan's priorities through an internal, cross-council delivery programme and taking a lead role on a number of cross-cutting workstreams.
 - Sustaining high quality data reporting on a daily and weekly basis, providing essential information to inform decision making throughout the pandemic.
 - Continuation of effective and accountable democratic decision making.
 - Supporting members to act as community leaders so they can initiate and fund activity to support local vulnerable people and deliver ward priorities.
 - Implementation of the Workforce Plan that aims to position the Council as an 'employer of choice', improving our attraction, retention and engagement methods and focuses on an engaged, diverse and skilled workforce.
- 7.4 The directorate has also continued to deliver its core provisions including internal and external communications and HR support functions. Work has continued as part of the now refreshed Thriving Neighbourhoods strategy to support our communities and the Voluntary and Community Sector (VCS), including developing ward plans. The Directorate has also continued to facilitate partnership working and development of key policy areas including

social value, asylum and resettlement, crisis support, climate change and equalities. The Council have expressed a desire to apply for 'Gold' Status for the Employee Recognition Scheme which sets out the Council's commitment to support the Armed Forces Community and their families. A revised policy will be considered by Staffing Committee in February 2024. The directorate will lead on the council wide approach to ensuring that gold can be achieved when the application process opens in early 2024.

- 7.5 The directorate has also worked closely with all directorates to monitor and deliver the new Council Plan for 2022-25, including delivery of the Council's priorities. This has included developing a new Year Ahead Delivery Plan to support these objectives, detailing the key milestones to be achieved for 2024/25.
- 7.6 In the coming 12 months, the directorate aims to continue to provide excellent support services across the Council. Key areas of focus will be to:
 - Maintain high quality communication and information to residents, partners and the workforce.
 - Provide oversight and quality assurance on progress against the Council Plan priorities through effective reporting and monitoring of the Year Ahead Delivery Plan.
 - Secure further commitments through our social value policy and work with partners to maximise the impact of our collective spending power.
 - Continue to progress on the Council's journey to 'excellent' against the Equalities Framework for Local Government by embedding equalities, diversity and inclusion commitments into Council activity.
 - Continue to deliver the Thriving Neighbourhoods Strategy by supporting Members in their Community Leadership role and building on our neighbourhood working model to develop a clearer and shared understanding of integrated locality working across the public sector.
 - Champion and promote the council's strengths-based approach when working with communities, including the delivery of a staff learning and development programme.
 - Enhance partnership working to achieve better outcomes across the borough through the ongoing delivery of the Rotherham Together Plan.
 - Continue to implement and monitor the delivery of the recommendations in the Local Government Association Corporate Peer Challenge team's report into the Council, which was undertaken in 2023.
 - Continue to develop and support the workforce, enhancing skills and knowledge across the organisation.
 - Develop a Member Induction Programme to support all Members following the All-Out Elections in May 2024 and ongoing support via a supplementary Member Development Programme to ensure and support effective leadership.
 - Continue to support Members in delivering the expectations of the electorate's community priorities, ensuring the robust and efficient

Appendix 8 Background to the Budget & Financial Strategy

- management of Council business and maintaining an open and transparent scrutiny function.
- Develop a strengthened approach to our development and use of business intelligence to build a clearer picture of the borough and its residents as well as informing decision-making and improving services for customers.
- Implementing our new workforce plan to ensure that we attract, recruit and retain talented individuals into key roles becoming an employer of choice, and also strengthen our engagement and development of our existing workforce.
- 7.7 In the coming 12 months, the Directorate will continue to challenge itself and review its practices and develop and modernise its service offer. Continuous improvement will be founded on the principles of best value and sustainable change.

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Prudential Indicators and Treasury Management and Investment Strategy 2023/24 – 2026/27

1. Purpose of the Report

1.1 To seek approval of the Treasury Management Strategy and the Investment Strategy.

2. Background

- 2.1 The Local Government Act 2003 and supporting regulations require the Council to 'have regard to' the CIPFA Prudential Code and the CIPFA Treasury Management Code of Practice and prepare, set and publish prudential indicators and treasury indicators that ensure the Council's capital expenditure plans are affordable, prudent and sustainable in the long-term.
- 2.2 The prudential indicators consider the affordability and impact of capital expenditure plans and set out the Council's overall capital framework. Each prudential indicator either summarises the expected activity or introduces limits upon the activity and reflects the underlying capital programme.
- 2.3 Within the overall prudential framework there is a clear impact on the Council's treasury management activity, either through borrowing or investment activity. As a consequence, a Treasury Management Strategy is prepared which considers the effective funding of the capital expenditure decisions and complements the prudential indicators.
- 2.4 The Council is required to operate a balanced revenue budget, which broadly means that cash raised during the year will meet cash expenditure. Part of the treasury management operation is to ensure that this cash flow is adequately planned, with cash being available when it is needed. Surplus monies are invested in low-risk counterparties or instruments commensurate with the Council's low risk appetite, providing adequate liquidity initially before considering investment return.
- 2.5 The second main function of the treasury management service is the funding of the Council's capital plans. These capital plans provide a guide to the borrowing need of the Council, essentially the longer-term cash flow planning, to ensure that it can meet its capital spending obligations. This management of longer-term cash may involve arranging long or short-term loans or using longer-term cash flow surpluses. On occasion, when it is prudent and economic, any debt previously drawn may be restructured to meet risk or cost objectives.
- 2.6 This means that increases in capital expenditure must be limited to a level whereby charges to revenue remain affordable within the projected income of the Council for the foreseeable future. These increased charges may arise from:

- increases in interest charges and debt repayments caused by increased borrowing to finance additional capital expenditure; and
- any increases in operational running costs from new capital projects.
- 2.7 The contribution the treasury management function makes to the Council is critical, as the balance of debt and investment operations ensure liquidity or the ability to meet spending commitments as they fall due, either on day-to-day revenue or for larger capital projects. The treasury operations will see a balance of the interest costs of debt and the investment income arising from cash deposits affecting the available budget. Since cash balances generally result from reserves and balances, it is paramount to ensure adequate security of the sums invested, as a loss of principal will in effect result in a loss to the General Fund Balance.

CIPFA defines treasury management as:

"The management of the local authority's borrowing, investments and cash flows, including its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks."

- 2.8 Whilst any commercial initiatives or loans to third parties will impact on the treasury function, these activities are generally classed as non-treasury activities, (arising usually from capital expenditure), and are separate from the day-to-day treasury management activities.
- 2.9 The Council's treasury activities are strictly regulated by statutory requirements and guidance, including;
 - CIPFA Treasury Management Code
 - CIPFA Prudential Code
 - DLUHC Investment Guidance
 - DLUHC Minimum Revenue Provision (MRP) Guidance
- 2.10 The Council's Constitution (via Financial and Procurement Procedure Rules) requires the annual Treasury Management Strategy to be reported to Council outlining the expected treasury activity for the forthcoming 3 years. A key requirement of this report is to explain both the risks, and the management of the risks, associated with the treasury service. As a minimum a mid-year monitoring report is produced with a further report produced after the year-end to report on actual activity for the year.
- 2.11 Reports on Treasury matters are also required to be adequately scrutinised before being recommended to the Council and this role is undertaken by Audit Committee.

3. Key Issues

Overview

- 3.1 The Council's 2023/24 Prudential Indicators and Treasury Management Strategy was approved by Council on 1 March 2023, whilst a Mid-Year report which updated the 2023/24 approved indicators was considered by Audit Committee on the 28 November 2023. This report provides an update for the period 2023/24 to 2026/27.
- 3.2 The Treasury Management Strategy (including the Investment Strategy) is detailed in Sections 5 and 6. Supporting detail is provided in Section 4, of the key elements of the Council's Capital Expenditure Plans and associated Prudential Indicators. The Treasury the Appendices.
- 3.3 The Treasury Management Strategy has been drawn up taking account of advice from the Council's treasury management advisors, Link Treasury Services Ltd.
- 3.4 This is a technical and complex report however the key messages are:
 - **Investments** the primary governing principle will remain security over return and the criteria for selecting counterparties reflect this.
 - Borrowing The Council will maintain its strategy of being underborrowed against the capital financing requirement. The Council borrowed £227m of long term PWLB funds during 2021/22 to take advantage of the low PWLB interest rates available at the time (average 1.53% interest rate). This was replacing short-term borrowing as it matured.

Since the mid-year report presented to Audit Committee in November 2023 the Council has borrowed £25m from the South Yorkshire Mayoral Combined Authority and further borrowing is expected to be required before the end of the financial year. As previously reported, the Council will predominantly adopt a short-term borrowing strategy to cover borrowing need in anticipation of lower interest rates in the medium term to long term.

There is also discounted rate with the PWLB for borrowing long term funds specifically for HRA purposes which is available until June 2025. Depending on the prevailing interest rate position the Council may utilise this rate for some HRA long term borrowing.

- Governance strategies and risk are reviewed by the Audit Committee with continuous monitoring which includes the Mid-Year and Year End reporting.
- Whilst the Council's approach to Treasury Management in recent years, utilising short term borrowing in particular, has generated significant savings for the Council, essential to achieving balanced budgets, the future

outlook is more challenging. With increased interest rates for borrowing, as a result of the increases in the Bank of England Base Rate, when the Council does need to borrow, it will be at much higher levels than had previously been assumed in the Council's approved Medium Term Financial Strategy. The increases in borrowing rates could not have been projected by the Council and work is underway to plan how the Council can best navigate through the current challenges presented by the financial markets. It should be noted that it is expected that borrowing rates have now peaked and will reduce over the next couple of years, linked to the projections that inflation will return back to the Bank of England's target 2% level.

The current 50 year PWLB borrowing level is 5.11%. Short term borrowing is available for 5.6% for 6 months. The Council keeps interest rates under constant review along with its borrowing strategies and decisions on the mix of long-term and short-term borrowing.

Reporting Requirements

- 3.5 The Council is currently required to receive and approve, as a minimum, three main treasury reports each year, which incorporate a variety of policies, estimates and actuals. The **Prudential and Treasury Indicators and Treasury Strategy** is reported to and approved by Council, the **Annual Treasury Report** & **Mid-Year Treasury Management Report** are presented to Audit Committee, with the former being referred onto Council.
 - a. Prudential and treasury indicators and treasury strategy (this report)
 The first, and most important report is forward looking and covers: -
 - the capital plans, (including prudential indicators)
 - a minimum revenue provision (MRP) policy, (how residual capital expenditure is charged to revenue over time)
 - the Treasury Management Strategy, (how the investments and borrowings are to be organised), including treasury indicators; and
 - an Annual Investment Strategy, (the parameters on how investments are to be managed)
 - b. A mid-year treasury management report This is primarily a progress report and will update members on the capital position, amending prudential indicators as necessary, and whether any policies require revision. In addition, this Council will receive quarterly update reports.
 - c. **An annual treasury report** This is a backward-looking review document and provides details of a selection of actual prudential and treasury indicators and actual treasury operations compared to the estimates within the strategy.

Treasury Management Strategy for 2024/25

3.6 The strategy for 2024/25 covers two main areas:

Capital issues

- the capital expenditure plans and the associated prudential indicators
- the minimum revenue provision (MRP) policy

Treasury management issues

- the current treasury position
- treasury indicators which limit the treasury risk and activities of the Council
- prospects for interest rates
- the borrowing strategy
- · policy on borrowing in advance of need
- debt rescheduling
- the investment strategy
- creditworthiness policy; and
- the policy on use of external service providers
- 3.7 These elements cover the requirements of the Local Government Act 2003, DLUHC Investment Guidance, DLUHC MRP Guidance, the CIPFA Prudential Code and the CIPFA Treasury Management Code.

Training

- 3.8 The CIPFA Treasury Management Code requires the responsible officer to ensure that members with responsibility for treasury management receive adequate training in treasury management. This especially applies to members responsible for scrutiny. Training will be arranged with the Council's treasury advisors Link for Members of the Audit Committee.
- 3.9 The Code states that it is expected that all organisations to have a formal and comprehensive knowledge and skills or training policy for the effective acquisition and retention of treasury management knowledge and skills for those responsible for management, delivery, governance and decision making.
- 3.10 The council is required to record attendance at training and prepare learning plans for treasury management officers, board/Council members.
- 3.11 A formal record of the training received by officers central to the Treasury function will be maintained by the Treasury Manager. Similarly, a formal record of the treasury management/capital finance training received by Members will also be maintained by the Finance Manager responsible for Treasury Management.

Treasury Management Consultants

- 3.12 The Council uses Link Group, Link Treasury Services Limited as its external treasury management advisors.
- 3.13 The Council recognises that responsibility for treasury management decisions remains with the organisation at all times and will ensure that undue reliance is not placed upon the services of our external service providers. All decisions will be undertaken with regards to all available information, including, but not solely, our treasury advisers.
- 3.14 It also recognises that there is value in employing external providers of treasury management services to acquire access to specialist skills and resources. The Council will ensure that the terms of their appointment and the methods by which their value will be assessed are properly agreed and documented and subjected to regular review.
- 3.15 The company provides a range of services which include:
 - Technical support on treasury matters, capital finance issues and the drafting of Member reports;
 - Economic and interest rate analysis;
 - Debt services which includes advice on the timing of borrowing;
 - Debt rescheduling advice surrounding the existing portfolio;
 - Generic investment advice on interest rates, timing and investment instruments; and,
 - Credit rating/market information service comprising the three main credit rating agencies.

4. THE CAPITAL PRUDENTIAL INDICATORS 2023/24 - 2026/27

- 4.1 The Council's capital expenditure plans are summarised below and form the first of the prudential indicators. A certain level of capital expenditure is grant supported by the Government; any decisions by the Council to spend above this level will be considered unsupported capital expenditure. This unsupported capital expenditure needs to have regard to:
 - Service objectives (e.g. strategic planning);
 - Stewardship of assets (e.g. asset management planning);
 - Value for money (e.g. option appraisal)
 - Prudence and sustainability (e.g. implications for external borrowing and whole life costing);
 - Affordability (e.g. implications for the council tax and rents)
 - Practicality (e.g. the achievability of the Capital Programme).
- 4.2 The revenue consequences of capital expenditure, particularly the unsupported expenditure, will need to be paid for from the Council's own revenue resources.

- 4.3 This capital expenditure can be paid for immediately (by applying capital resources such as capital receipts, capital grants etc., or revenue resources), but if these resources are insufficient any residual expenditure will add to the Council's borrowing need.
- 4.4 The key risks to the plans are that the level of Government support has been estimated and is therefore subject to change. Similarly, some of the estimates for other sources of funding, such as capital receipts, may also be subject to change over this timescale. For example, anticipated asset sales resulting from the Council's on-going asset rationalisation programme may be deferred due to the on-going impact of the current economic & financial conditions on the property market.
- 4.5 The revised capital expenditure plans in the updated Capital Strategy and Capital Programme being presented within this report, are summarised in the table below.
- 4.6 It should be noted that these represent the capital investment forecasts under traditional forms of financing and excludes assets acquired under PFI and finance lease arrangements which are a type of borrowing but which are budgeted for separately outside of the capital financing budget.
- 4.7 With regards to the Council's capital spending plans, the Council will need to closely consider the level of prudential borrowing it incurs moving forwards post the 2024/25 Budget to ensure that the Council's overall debt position is manageable, can be sustainably financed within the Council's Treasury Management Budgets (revenue) and to help guard against interest rate risk.

Capital Expenditure and Financing

4.8 This prudential indicator is a summary of the Council's capital expenditure plans, both those agreed previously, and those forming part of this budget cycle. Members are asked to approve the capital expenditure forecasts: -

Capital expenditure £m	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
Children and Young People's Services	6.760	9.955	17.719	6.360
Assistant Chief Executive	0.345	0.210	0.210	0.210
Adult Care & Housing	5.722	20.893	5.427	4.827
Finance and Customer Services	3.976	5.143	21.300	3.559
Regeneration and Environment	94.847	143.472	59.572	14.420
Total Non-HRA	111.651	179.674	104.228	29.376
HRA	40.736	65.601	35.268	30.321
Total HRA	40.736	65.601	35.268	30.321
Total expenditure	152.387	245.275	139.496	59.697

- 4.9 Other long-term liabilities the above financing need excludes other long-term liabilities, such as PFI and leasing arrangements that already include borrowing instruments.
- 4.10 The table below summarises the above capital expenditure plans and how these plans are being financed by capital or revenue resources. Any shortfall of resources results in a funding borrowing need.

Financing of capital	2023/24	2024/25	2025/26	2026/27
expenditure £m	Estimate	Estimate	Estimate	Estimate
Capital receipts	4.866	8.430	1.095	0.206
Capital grants, capital contributions & other capital funding sources	81.544	130.471	77.500	39.893
Prudential borrowing requirement for the year	65.977	106.374	60.901	19.598

The Council's Borrowing Need (the Capital Financing Requirement)

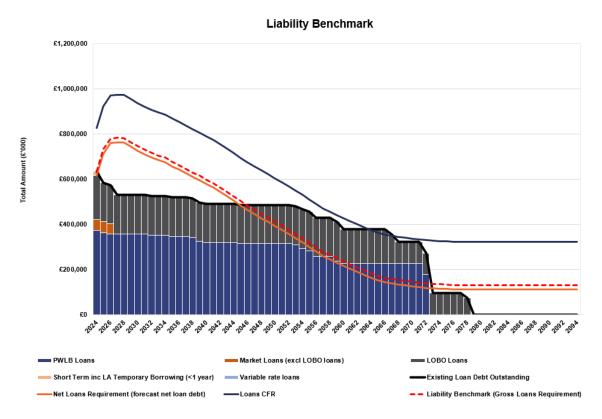
- 4.11 The second prudential indicator is the Council's Capital Financing Requirement (CFR). The CFR is simply the total historic outstanding capital expenditure which has not yet been paid for from either revenue or capital resources. It is essentially a measure of the Council's indebtedness and so its underlying borrowing need. Any capital expenditure above, which has not immediately been paid for through a revenue or capital resource, will increase the CFR.
- 4.12 The CFR does not increase indefinitely, as the minimum revenue provision (MRP) is a statutory annual revenue charge which broadly reduces the indebtedness in line with each asset's life, and so charges the economic consumption of capital assets as they are used. Therefore, in order to reduce the CFR the Council would need to have a planned MRP charge that is greater than the level of borrowing incurred in that year (as demonstrated in the table below 2026/27).
- 4.13 The CFR includes any other long-term liabilities (e.g., PFI schemes, finance leases). Whilst these increase the CFR, and therefore the Council's borrowing requirement, these types of schemes include a borrowing facility by the PFI, PPP lease provider and so the Council is not required to separately borrow for these schemes. The Council currently has £112m of such schemes within the CFR.
- 4.14 The Council is asked to approve the CFR projections below:

£m	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
Capital Financing Requirement				
CFR – General Fund	631.061	708.001	745.985	741.572
CFR - HRA	307.608	324.575	329.511	329.511

Total CFR	938.669	1032.576	1075.496	1071.083
Movement in CFR	55.995	93.908	42.920	-4.412
				Of which:
CFR – Capital investment	825.865	923.387	970.658	971.582
OLTL	112.804	109.189	104.838	99.501
Movement in CFR repr	esented by			
Prudential borrowing requirement for the year (table above)	65.977	105.374	60.901	19.598
Net financing need for the year for OLTL	-4.079	-3.615	-4.351	-5.336
Less MRP and other financing movements	-5.903	-8.851	-13.630	-18.675
Movement in CFR	55.995	93.908	42.920	-4.412

Liability Benchmark

- 4.15 The Council is required to estimate and measure the Liability Benchmark (LB) for the forthcoming financial year and the following two financial years, as a minimum. There are four components to the LB: -
 - 1. **Existing loan debt outstanding**: the Council's existing loans that are still outstanding in future years.
 - 2. **Loans CFR**: this is calculated in accordance with the loans CFR definition in the Prudential Code and projected into the future based on approved prudential borrowing and planned MRP.
 - 3. **Net loans requirement**: this will show the Council's gross loan debt less treasury management investments at the last financial year-end, projected into the future and based on its approved prudential borrowing, planned MRP and any other major cash flows forecast.
 - 4. **Liability benchmark** (or gross loans requirement): this equals net loans requirement plus short-term liquidity allowance.



- 4.16 Any years where actual loans are less than the benchmark indicate a future borrowing requirement; any years where actual loans outstanding exceed the benchmark represent an overborrowed position, which will result in excess cash requiring investment.
- 4.17 The index shows that in the short to medium term the net loans requirement exceeds the existing debt so borrowing will be required to finance capital expenditure. In 2045 the level of loans exceeds the gross loan requirement which results in a cash balance to invest. This index is based on the current 5 year capital programme. In reality it is likely that further borrowing will be required to fund the capital programme beyond this 4 year time horizon and the actual loan requirement will be greater than shown on the index.

Minimum Revenue Provision (MRP) Policy Statement

- 4.18 Under Regulation 27 of the Local Authorities (Capital Finance and Accounting) (England) Regulations 2003, where the Council has financed capital expenditure by borrowing it is required to make a provision each year through a revenue charge (MRP). Repayments included in annual PFI charges or finance lease payments are also applied as MRP. No MRP charge is currently required for the HRA. The HRA charges depreciation on its assets, which is a revenue charge.
- 4.19 The Council is required to calculate a prudent provision of MRP which ensures that the outstanding debt liability is repaid over a period that is reasonably commensurate with that over which the capital expenditure provides benefits.

The MRP Guidance (2018) gives four ready-made options for calculating MRP, but the Council can use any other reasonable basis that it can justify as prudent.

- 4.20 The Strategic Director of Finance & Customer Services will, where it is prudent to do so, use discretion to review the overall financing of the capital programme and the opportunities afforded by the regulations to maximise the benefit to the Council whilst ensuring it meets its duty to charge a 'prudent' provision. To provide maximum flexibility the recommended MRP policy includes the use of the annuity method and the equal instalments method.
- 4.21 The MRP policy statement requires council approval (or closest equivalent level) in advance of each financial year.
- 4.22 The Council is recommended to approve the following MRP Statement:
 - a) The MRP charge in relation to capital expenditure incurred prior to 2007/08 where the expenditure was funded by either supported or unsupported borrowing will be calculated using the expected useful life of the asset and the calculation of the provision will be by the annuity method;
 - b) The MRP charge in relation to capital expenditure incurred since 2007/08 where the expenditure is funded by either supported or unsupported borrowing will be calculated using the expected useful life of the asset at the point the asset is brought into use. The calculation of the provision will be either the annuity method or the equal instalments method depending on which is most appropriate; and
 - c) The MRP charge in relation to capital expenditure incurred since 2007/08 where the expenditure is funded by a 'capitalisation directive' (e.g. equal pay) will be calculated on the basis of the specified period(s) set down within the regulations. The calculation of the provision will be either the annuity method or the equal instalments method depending on which is most appropriate.
 - d) For the sake of clarity, where MRP has been overcharged in previous years, the recovery of the overcharge will be affected by taking an MRP holiday in full or in part against future years charges that would otherwise have been made. The MRP holiday adjustment to the future years charge will be done in such a way as to ensure that:
 - the total MRP after applying the adjustment will not be less than zero in any financial year
 - the cumulative amount adjusted for will never exceed the amount overcharged;
 - the extent of the adjustment will be reviewed on an annual basis

In order to meet the requirement to make an annual, prudent repayment of debt, the Council may use prior year capital receipts to pay down debt, reducing the level of MRP charged to revenue. This policy has been factored into the planned capital programme and management of capital programme resources.

5. Borrowing Strategy

5.1 The capital expenditure plans set out in Section 3 provide details of the service activity of the Council. The treasury management function ensures that the Council's cash is organised in accordance with the relevant professional codes, so that sufficient cash is available to meet this service activity and the Council's Capital Strategy. This will involve both the organisation of the cash flow and, where capital plans require, the organisation of appropriate borrowing facilities. The strategy covers the relevant treasury / prudential indicators, the current and projected debt positions, and the Annual Investment Strategy.

Current Portfolio Position

5.2 The Council's forward projections for borrowing are summarised below. The table shows the actual external debt, against the underlying capital borrowing need, (the Capital Financing Requirement - CFR), highlighting any over or under borrowing.

£m	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate		
External Debt						
Debt at 1 April	653.670	731.912	797.889	903.500		
Expected change in Debt	78.242	65.977	105.611	60.901		
Other long-term liabilities (OLTL)	116.883	112.804	109.189	104.838		
Expected change in OLTL	-4.079	-3.615	-4.351	-5.337		
Actual gross debt at 31 March	844.716	907.078	1008.338	1063.902		
The Capital Financing Requirement	938.668	1,031.812	1,074.732	1,070.319		
Under / (over) borrowing	93.952	124.734	66.394	6.417		

- 5.3 Within the range of prudential indicators there are several key indicators to ensure that the Council operates its activities within well-defined limits. One of these is that the Council needs to ensure that its gross debt does not, except in the short-term, exceed the total of the CFR in the preceding year plus the estimates of any additional CFR for 2024/25 and the following two financial years. This allows some flexibility for limited early borrowing for future years but ensures that borrowing is not undertaken for revenue or speculative purposes.
- 5.4 The Strategic Director of Finance & Customer Services reports that the Council complied with this prudential indicator in the current year and does not envisage difficulties for the future. This view takes account of current commitments, existing plans and the proposals in this budget report.

Treasury Indicators: Limits to Borrowing Activity

5.5 The Operational Boundary. This is the limit beyond which external debt is not normally expected to exceed. In most cases, this would be a similar figure to the CFR, but may be lower or higher depending on the levels of actual debt and the ability to fund under-borrowing by other cash resources.

Operational Boundary	2023/24	2024/25	2025/26	2026/27
£m	Estimate	Estimate	Estimate	Estimate
Debt	761.912	827.889	934.263	985.164
Other long-term	112.804	109.189	104.838	99.501
liabilities				
Total	874.716	937.078	1,039.101	1,084.665

- 5.6 The Authorised Limit for external debt. This is a key prudential indicator and represents a control on the maximum level of borrowing. This represents a legal limit beyond which external debt is prohibited, and this limit needs to be set or revised by the Full Council. It reflects the level of external debt which, while not desired, could be afforded in the short-term, but is not sustainable in the longer-term.
 - This is the statutory limit determined under section 3 (1) of the Local Government Act 2003. The Government retains an option to control either the total of all local authority plans, or those of a specific authority, although this power has not yet been exercised.
 - The Council is asked to approve the following Authorised Limit.

Authorised Limit £m	2023/24	2024/25	2025/26	2026/27
	Estimate	Estimate	Estimate	Estimate
Debt	845.864	942.623	989.894	990.818
Other long-term liabilities	115.060	111.373	106.935	101.491
Total	960.924	1,053.996	1,096.829	1,092.309

5.7 Under IFRS16 the Council is required from 2024/25 to recognise on balance sheet for the first time certain assets held under operating or peppercorn leases. The precise value of these arrangements has not yet been determined but current indications are that the additional liabilities can be accommodated within the total 2024/25 operational boundary and authorised limit above. These prudential indicators are revisited annually and therefore can be updated for future periods if IFRS16 adjustments require. It is worth highlighting that the changes under IFRS16 have an impact on the Council's financial reporting of liabilities but will not require the council to undertake any additional borrowing.

Expected Movement in Interest Rates

5.8 The Council's treasury advisors Link now expect the MPC will keep Bank Rate at 5.25% for the remainder of 2023 and the first half of 2024 to combat on-going inflationary and wage pressures. Their expectation is that the MPC will not increase Bank Rate above 5.25%, but it is possible.

Gilt yields and PWLB rates

5.9 The overall longer-run trend is for gilt yields and PWLB rates to fall back over the medium term, as inflation starts to fall through the remainder of 2023 and into 2024.

Borrowing Strategy

- 5.10 The Council is currently maintaining an under-borrowed position. This means that the capital borrowing need, (the Capital Financing Requirement), has not been fully funded with loan debt as cash supporting the Council's reserves, balances and cash flow has been used as a temporary measure. This strategy is prudent as medium and longer dated borrowing rates are expected to fall from their current levels once prevailing inflation concerns are addressed by tighter near-term monetary policy. That is, Bank Rate remains elevated through to the second half of 2024.
- 5.11 Against this background and the risks within the economic forecast, caution will be adopted with the 2024/25 treasury operations. The Strategic Director of Finance & Customer Services, under delegated powers, will take the most appropriate form of borrowing depending on the prevailing interest rates at the time, taking into account the risks shown in the forecast above.
- 5.12 While short term borrowing provides lower cost opportunities in the short to medium term, in a rising interest rate environment it can be advantageous to lock in long term borrowing. In the current situation where interest rates are forecast to fall in the medium term it is advantageous to defer long term borrowing and utilise short term borrowing. Subsequently locking in long term borrowing when rates are lower.
- 5.13 Any decisions will be reported to the appropriate decision-making body at the next available opportunity.

Policy on Borrowing in Advance of Need

5.14 The Council will not borrow more than or in advance of its needs purely in order to profit from the investment of the extra sums borrowed. Any decision to borrow in advance will be within forward approved Capital Financing Requirement estimates and will be considered carefully to ensure that value for money can be demonstrated and that the Council can ensure the security of such funds.

5.15 Risks associated with any borrowing in advance activity will be subject to prior appraisal and subsequent reporting through the mid-year or annual reporting mechanism.

Rescheduling

- 5.16 Rescheduling of current borrowing in our debt portfolio may be considered whilst premature redemption rates remain elevated but only if there is surplus cash available to facilitate any repayment, or rebalancing of the portfolio to provide more certainty is considered appropriate.
- 5.17 The reasons for any rescheduling to take place will include:
 - The generation of cash savings and/or discounted cash flow savings;
 - Helping to fulfil the treasury strategy; and,
 - Enhancing the balance of the portfolio (amending the maturity profile and/or the balance of volatility).

6. ANNUAL INVESTMENT STRATEGY

- 6.1 The key requirements of both the Code and the investment guidance are to set an annual investment strategy, as part of its annual treasury strategy for the following year, covering the identification and approval of the following:
 - The guidelines for investment decision making, particularly non-specified investments.
 - The principles to be used to determine the maximum periods for which investments can be made.
 - The specified investments the Council may use.
 - The non-specified investments the Council may use.
- 6.2 This strategy is to be approved by Council. The investment policy proposed for the Council is detailed in the following paragraphs.

Investment Policy – Management of Risk

- 6.3 The Department of Levelling Up, Housing and Communities (DLUHC) and CIPFA have extended the meaning of 'investments' to include both financial and non-financial investments. This report deals solely with treasury (financial) investments, (as managed by the treasury management team). Non-financial investments, essentially the purchase of income yielding assets and service investments, are covered in the Capital Strategy, (a separate report).
- 6.4 The Council's investment policy has regard to the following: -
 - DLUHC's Guidance on Local Government Investments ("the Guidance")

- CIPFA Treasury Management in Public Services Code of Practice and Cross Sectoral Guidance Notes 2021 ("the Code")
- CIPFA Treasury Management Guidance Notes 2021
- 6.5 The Council's investment priorities will be security first, portfolio liquidity second and then yield (return). The Council will aim to achieve the optimum return (yield) on its investments commensurate with proper levels of security and liquidity and with regard to the Council's risk appetite.

Creditworthiness Policy

- 6.6 The primary principle governing the Council's investment criteria is the security of its investments, although the yield or return on the investment is also a key consideration. After this main principle, the Council will ensure that: -
 - It maintains a policy covering both the categories of investment types it will
 invest in, criteria for choosing investment counterparties with adequate
 security, and monitoring their security. This is set out in the specified and
 non-specified investment sections below; and
 - It has sufficient liquidity in its investments. For this purpose, it will set out
 procedures for determining the maximum periods for which funds may
 prudently be committed. These procedures also apply to the Council's
 prudential indicators covering the maximum principal sums invested.
- 6.7 The Strategic Director of Finance & Customer Services will maintain a counterparty list in compliance with the following criteria and will revise the criteria and submit them to Council for approval as necessary. These criteria are separate to that which determines which types of investment instrument are either specified or non-specified as it provides an overall pool of counterparties considered high quality which the Council may use, rather than defining what types of investment instruments are to be used.
- 6.8 Credit rating information is supplied by Link Group, our treasury advisors, on all active counterparties that comply with the criteria below. Any counterparty failing to meet the criteria would be omitted from the counterparty (dealing) list. Any rating changes, rating Watches (notification of a likely change), rating Outlooks (notification of the longer-term bias outside the central rating view) are provided to officers almost immediately after they occur, and this information is considered before dealing. For instance, a negative rating Watch applying to a counterparty at the minimum Council criteria will be suspended from use, with all others being reviewed in light of market conditions.
- 6.9 The criteria for providing a pool of high-quality investment counterparties, (both specified and non-specified investments) is:
 - Banks The Council will use banks which are rated by at least two rating agencies and have at least the following Fitch, Moody's and Standard and Poors' ratings (where rated):

	Fitch	Moody's	Standards & Poor's
Short-term	F1	P-1	A-1
Long-term	A-	A3	A-

- To allow for the day to day management of the Council's cash flow the Council's bankers will also be retained on the list of counterparties if ratings fall below the above minimum criteria.
- Building societies the Council will use the top 20 Building Societies ranked by asset size but restricted to a maximum of 20% of the investment portfolio
- Money Market Funds (MMFs) (CNAV or LVNAV) restricted to a
 maximum investment of £20m per fund. The Council works with its
 specialist Treasury Advisors to review and select appropriate MMF's
 to ensure that those selected are AAA rated and therefore highly
 secure, with cash available for withdrawal each day, therefore these
 are very low risk accounts.
- UK Government Debt Management Office
- UK Local Authorities
- 6.10 A limit of 35% will be applied to the use of Non-Specified investments within the investment portfolio, excluding day to day cash management through the Council's own bank.
- 6.11 Whilst the above criteria relies primarily on the application of credit ratings to provide a pool of appropriate counterparties for officers to use, additional operational market and sovereign information will continue to be applied before making any specific investment decision from the agreed portfolio of counterparties.
- 6.12 The time and monetary limits for institutions on the Council's Counterparty List are as follows (these will cover both Specified and Non-Specified Investments):

	Fitch	Moody's	Standard &	Money	Time Limit
			Poor's	Limit	
Upper Limit Category					
	F1+/AA-	P-1/Aa3	A-1+/AA-	£20m	5 years
Middle Limit Category					
	F1/A-	P-1/A3	A-1/A-	£10m	364 days
Lower Limit Category *	All Building	Soc's rank	ed 1 to 10	£5m	6 mths
	All Building	Soc's rank	ed 11 to 20	£1m	3 mths
Debt Management					
Office					
	-	=	=	Unlimited **	6 months
Money Market Funds					
	-	-	-	£20m	n/a

UK LA's					
	_	-	-	£20m	5 years
Council's Bankers					
	_	_	_	£20m***	364 days

The above money limits are exclusive of bank balances held by schools

- Based on maximum of 20% of the investment portfolio
- ** Provides maximum flexibility
- *** There may be occasions where the Council has to exceed this limit, where government issues out significant grant funding, such as Covid Business Grants and the Council is unable to invest those resources within the options available on the day. This risk is mitigated by daily review of the cashflow forecast, however, the volume of government funding issued during the pandemic has been significant.

The proposed criteria for specified and non-specified investments are shown in Appendix C for approval.

Investment Strategy

- 6.13 In-house funds. Investments will be made with reference to the core balance and cash flow requirements and the outlook for short-term interest rates (i.e., rates for investments up to 12 months). Greater returns are usually obtainable by investing for longer periods. The current shape of the yield curve suggests that is the case at present, but there is the prospect of Bank Rate having peaked in the second half of 2023 and possibly reducing as early as the second half of 2024 so an agile investment strategy would be appropriate to optimise returns.
- 6.14 Accordingly, while most cash balances are required in order to manage the ups and downs of cash flow, where cash sums can be identified that could be invested for longer periods, the value to be obtained from longer-term investments will be carefully assessed.

<u>Investment returns expectations.</u>

- 6.15 The current forecast shown in paragraph 3.3, includes a forecast for Bank Rate to have peaked at 5.25% in Q4 2023.
- 6.16 The Council's Treasury advisor's current forecast investment earnings rates for returns on investments placed for periods up to about three months during each financial year are as follows: -

Average earnings in each year	Average Interest Rate
2023/24 (residual)	5.30%
2024/25	4.70%
2025/26	3.20%

2026/27	3.00%
2027/28	3.25%
Years 6 to 10	3.25%
Years 10+	3.25%

- 6.17 As there are so many variables at this time, caution must be exercised in respect of all interest rate forecasts.
- 6.18 For its cash flow generated balances, the Council will seek to utilise its Money Market Funds and short-dated deposits, in order to benefit from the compounding of interest.
- 6.19 Investment treasury indicator and limit total principal funds invested for greater than 365 days. These limits are set with regard to the Council's liquidity requirements and to reduce the need for early sale of an investment and are based on the availability of funds after each year-end.
- 6.20 The Council is asked to approve the following treasury indicator and limit: -

Upper limit for principal sums invested for longer than 365 days					
£m 2024/25 2025/26 2026/27					
Principal sums invested	£m	£m	£m		
for longer than 365 days	·				

Investment Performance / Risk Benchmarking

- 6.21 These benchmarks are already intrinsic to the approved treasury strategy through the counterparty selection criteria and some of the prudential indicators, e.g. the maximum funds which may be invested for more than 364 days, the limit on the use of non-specified investments, etc.
- 6.22 Security Security is currently evidenced by the application of minimum criteria to investment counterparties, primarily through the use of credit ratings supplied by the three main credit rating agencies. Whilst this approach embodies security considerations, benchmarking the levels of risk is more subjective and therefore problematic.
- 6.23 One method to benchmark security risk is to assess the historic level of default against the minimum criteria used in the Council's investment strategy. The default rates are little changed from last year.

Credit Rating	1 year	2 years	3 years	4 years	5 years
AAA	0.04%	0.09%	0.16%	0.25%	0.34%
AA	0.02%	0.04%	0.09%	0.16%	0.22%
Α	0.05%	0.13%	0.24%	0.36%	0.50%
BBB	0.14%	0.38%	0.65%	0.97%	1.29%

- 6.24 The Council's minimum long term rating criteria (over one year) is "AAA" meaning the average expectation of default for a three year investment in a counterparty with a "AAA" long term rating would be 0.16% of the total investment (e.g. for a £1m investment the average potential loss would be £1,600).
- 6.25 The Council's minimum long term rating criteria (up to one year) is "BBB" and the average expectation of default for such an investment would be 0.14% (e.g. for a £1m investment the average loss would be £1,400).
- 6.26 These are only averages but do act as a benchmark for risk across the investment portfolio.
- 6.27 The Council's maximum security risk benchmark for the estimated maximum portfolio during 2023/24 is 0.063% which means that for every £1m invested the average potential loss would be £630. This position remains largely unchanged from 2022/23 (benchmark was 0.060% or £600).

Policy on Environmental, Social and Governance (ESG) considerations

- 6.28 This Council is supportive of the Principles for Responsible Investment (www.unpri.org) and will seek to bring ESG (environmental, social and governance) factors into the decision-making process for investments. Within this, the Council is also appreciative of the statement on ESG in Credit Risk and Ratings which commits signatories to incorporating ESG into credit ratings and analysis in a systemic and transparent way. The Council uses ratings from Fitch, Moody's and Standard & Poor's to support its assessment of suitable counterparties. Each of these rating agencies is a signatory to the ESG in credit risk and ratings statement.
- 6.29 For short term investments with counterparties, this Council utilises the ratings provided by Fitch, Moody's and Standard & Poor's to assess creditworthiness, which do include analysis of ESG factors when assigning ratings. The Council will continue to evaluate additional ESG-related metrics and assessment processes that it could incorporate into its investment process and will update accordingly.

Liquidity

- 6.30 This is defined as "having adequate, though not excessive cash resources, borrowing arrangements, overdrafts or standby facilities to enable the Council at all times to have the level of funds available to it which are necessary for the achievement of its business/service objectives" (CIPFA Treasury Management Code of Practice). The Council seeks to maintain:
 - Liquid, short term deposits of at least £6m available with a week's notice.
- 6.31 The availability of liquidity and the inherent risks arising from the investment periods within the portfolio is monitored using the Weighted Average Life (WAL) of the portfolio. This measures the time period over which half the investment portfolio would have matured and become liquid
- 6.32 A shorter WAL generally represents less risk and in this respect the benchmark to be used for 2023/24 is:
 - 0.25 years which means that at any point in time half the investment portfolio would be available within 90 days.

Yield

- 6.33 These benchmarks are currently widely used to assess investment performance and the Council's local measure of yield is:
 - Internal returns above the Sterling Overnight Index Average (SONIA) which has replaced the London Interbank Bid rate (LIBID).

End of Year Investment Report

6.34 At the end of the financial year, the Council will report on its investment activity as part of its Annual Treasury Report.

APPENDICES

- A. Prudential and treasury indicators
- B. Economic background
- C. Treasury management practice 1 credit and counterparty risk management

Appendix A

THE CAPITAL PRUDENTIAL AND TREASURY INDICATORS 2024/25 - 2026/27

The Council's capital expenditure plans are the key driver of treasury management activity. The output of the capital expenditure plans is reflected in the prudential indicators, which are designed to assist members' overview and confirm capital expenditure plans.

Affordability Prudential Indicators

The previous sections cover the overall capital and control of borrowing prudential indicators, but within this framework prudential indicators are required to assess the affordability of the capital investment plans. These provide an indication of the impact of the capital investment plans on the Council's overall finances. The Council is asked to approve the following indicators: -

Ratio of Financing Costs to Net Revenue Stream

This indicator identifies the trend in the cost of capital, (borrowing and other long-term obligation costs net of investment income), against the net revenue stream.

%	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
Non-HRA	10.11	12.66	15.48	17.07
HRA	15.95	13.70	13.11	12.85

The estimates of financing costs include current commitments and the proposals in this budget report.

Maturity Structure of Borrowing

Maturity structure of borrowing. These gross limits are set to reduce the Council's exposure to large, fixed rate sums falling due for refinancing, and are required for upper and lower limits.

The Council is asked to approve the following treasury indicators and limits: -

Maturity structure of borrowing 2024/25				
	Indicator		Curren	t position
	Lower	Upper	%	£m
Under 12 months	0%	50%	4.86%	30.223
12 months to 2 years	0%	35%	7.27%	45.232
2 years to 5 years	0%	45%	0.12%	0.76
5 years to 10 years	0%	45%	1.84%	11.479
10 years to 20 years	0%	45%	5.53%	34.430

20 years to 30	0%	50%	4.90%	30.521
years	00/	50 0/		
30 years to 40 years	0%	50%	12.18%	75.815
40 years to 50 years	0%	60%	48.04%	299.000
50 years and above	0%	60%	15.26%	95.000

Control of Interest Rate Exposure

RMBC	2023/24	2024/25	2025/26	2026/27
Interest rate Exposures				
	Upper	Upper	Upper	Upper
Limits on fixed interest rate debt based on fixed net debt	100%	100%	100%	100%
Limits on variable interest rate debt based on variable net debt	50%	50%	50%	50%

Compliance with Treasury and Prudential Limits

It is a statutory duty for the Council to determine and keep under review the affordable borrowing limits. During the quarter ended 31st December 2023, the Council has operated within the treasury and prudential indicators set out in the Council's Treasury Management Strategy Statement for 2023/24. The tables below set out the actual position as at 31 December 2023 compared to these indicators. The Strategic Director of Finance & Customer Services reports that no difficulties are envisaged for the current or future years in complying with these indicators.

All treasury management operations have also been conducted in full compliance with the Council's Treasury Management Practices.

Treasury Indicators	2023/24 Budget £'000	31.12.23 Actual £'000
Authorised limit for external debt	979,397	625,612
Operational boundary for external debt	959,998	023,012

Gross external debt	929,998	
Investments	20,000	27,420
Net borrowing	909,998	598,192

Maturity structure of borrowing	Upper limit	Actual as at 31.12.23
Under 12 months	60%	4.86%
12 months to 2 years	35%	7.27%
2 years to 5 years	45%	0.12%
5 years to 10 years	45%	1.84%
10 years to 20 years	45%	5.53%
20 years to 30 years	50%	4.9%
30 years to 40 years	50%	12.18%
40 years to 50 years	55%	48.04%
50 years and above	60%	15.26%

	Limit	Actual as at 31.12.23
Sums invested >364 days	£10m	£0m

Appendix 9 Prudential Indicators and Treasury Management and Investment Strategy

Appendix B

ECONOMIC BACKGROUND

The first half of 2023/24 saw:

- Interest rates rise by a further 100bps, taking Bank Rate from 4.25% to 5.25% and, possibly, the peak in the tightening cycle.
- Short, medium and long-dated gilts remain elevated as inflation continually surprised to the upside.
- CPI inflation falling from 8.7% in April to 6.7% in September, its lowest rate since February 2022, but still the highest in the G7.
- Core CPI inflation declining to 6.1% in September from 7.1% in April and May, a then 31 years high.
- A cooling in labour market conditions, but no evidence yet that it has led to an easing in wage growth (as the 3myy growth of average earnings rose by 7.8% for the period June to August, excluding bonuses).

Appendix C

TREASURY MANAGEMENT PRACTICE (TMP1) – CREDIT AND COUNTERPARTY RISK MANAGEMENT

The DLUHC issued Investment Guidance in 2018, and this forms the structure of the Council's policy below. These guidelines do not apply to either trust funds or pension funds which operate under a different regulatory regime.

The key intention of the Guidance is to maintain the current requirement for local authorities to invest prudently, and that priority is given to security and liquidity before yield. In order to facilitate this objective, the Guidance requires this Council to have regard to the CIPFA publication Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes. This Council has adopted the Code and will apply its principles to all investment activity. In accordance with the Code, the Strategic Director of Finance & Customer Services has produced its treasury management practices (TMPs). This part, TMP 1, covering investment counterparty policy requires approval each year.

Annual Investment Strategy - The key requirements of both the Code and the investment guidance are for the Council to set an Annual Investment Strategy, as part of its annual treasury strategy for the following year, covering the identification and approval of the following:

- The strategy guidelines for choosing and placing investments, particularly nonspecified investments.
- The principles to be used to determine the maximum periods for which funds can be committed.
- Specified investments that the Council may use. These are high security and high liquidity investments in sterling and with a maturity of no more than a year.
- Non-specified investments, clarifying the greater risk implications, identifying the general types of investment that may be used and a limit to the overall amount of various categories that can be held at any time.

The investment policy proposed for the Council is:

Strategy guidelines – The main strategy guidelines are contained in the body of the Treasury Management Strategy Statement.

Specified investments – These investments are sterling investments of not more than one-year maturity, or those which could be for a longer period but where the Council has the right to be repaid within 12 months if it wishes. They also include investments which were originally classed as being non-specified investments, but which would have been classified as specified investments apart from originally being for a period longer than 12 months once the remaining period to maturity falls to under 12 months.

These are considered low risk assets where the possibility of loss of principal or investment income is small. These would include sterling investments which would not be defined as capital expenditure with: -

 The UK Government (such as the Debt Management Account deposit facility, UK Treasury Bills or a Gilt with less than one year to maturity).

- UK Local Authorities.
- Money Market Funds that have been awarded a AAA credit rating by a credit rating agency e.g., Standard and Poor's, Moody's and/or Fitch rating agencies restricted to £20m.
- A bank or building society that has been awarded a minimum short-term rating of F1 by Fitch, P-1 by Moody's and A-1 by Standard and Poor's rating agencies.
 For Building Societies investments will be restricted to 20% of the overall investment portfolio and:
 - a maximum of £5m for a period not exceeding 6 months if the society is ranked in the top 10 by asset size; or
 - a maximum of £1m and a period not exceeding 3 months if the society is ranked 11 to 20 by asset size.

Non-specified investments – are any other type of investment (i.e., not defined as specified above). The identification and rationale supporting the selection of these other investments and the maximum limits to be applied are set out below.

Non-specified investments would include any sterling investments with: -

- A bank that has been awarded a minimum long term credit rating of AA- by Fitch, Aa3 by Moody's and AA- by Standard & Poor's for deposits with a maturity of greater than 1 year.
- 2. The Council's own bank if ratings fall below the above minimum criteria.
- 3. A Building Society which is ranked in the top 20 by asset size. Investments will be restricted to 20% of the overall investment portfolio and:
 - a maximum of £5m for a period not exceeding 6 months if the Society is ranked in the top 10 by asset size; or
 - a maximum of £1m and a period not exceeding 3 months if the Society is ranked 11 to 20 by asset size.

This Council will seek further advice on the appropriateness and associated risks with investments in these categories.

The monitoring of investment counterparties - The credit rating of counterparties will be monitored regularly. The Council receives credit rating information (changes, rating watches and rating outlooks) from Link as and when ratings change, and counterparties are checked promptly.

On occasion ratings may be downgraded when an investment has already been made. The criteria used are such that a minor downgrading should not affect the full receipt of the principal and interest.

Any counterparty failing to meet the criteria will be removed from the list immediately by the Strategic Director of Finance & Customer Services, and if required new counterparties which meet the criteria will be added to the list.



Initial Equality Screening Assessment (Part A)

As a public authority we need to ensure that all our strategies, policies, service and functions, both current and proposed have given proper consideration to equality and diversity.

A **screening** process can help judge relevance and provide a record of both the process and decision. Screening should be a short, sharp exercise that determines relevance for all new and revised strategies, policies, services and functions.

Completed at the earliest opportunity it will help to determine:

- the relevance of proposals and decisions to equality and diversity
- whether or not equality and diversity is being/has already been considered, and
- whether or not it is necessary to carry out an equality analysis.

Directorate: Finance and Customer	Service area: Finance
Services	
Lead person: Rob Mahon	Contact number: 01709 254518
-	

1. Title:		
Is this a:		
X Strategy / Policy	X Service / Function	Other
If other, please specify		

2. Please provide a brief description of what you are screening

The Council is required to set a balanced budget for 2024/25 and present that balanced budget at Cabinet in February 2024. The budget report outlines the Council's available resources from core government funding, grants and those resources generated through local taxation, and how those resources will be utilised across the Councils services.

The Budget and Council Tax Report 2023/24 noted that £11.5m of agreed budget savings and cost reductions were required to be delivered across the medium term. As per our Medium Term Financial Strategy (MTFS) update to Cabinet November 2023 the Council remains confident that these savings will be achieved by the end of 2024/25, with £4.4m delivered by the end of 2022/23.

For the Budget 2023/24 Council approved a new round of budget savings to help mitigate the impact of inflation on the Council's budget along with the impacts being

Appendix 10 - Initial Equality Screening Assessment (Part A)

seen on demand for services. These savings were £4.3m for 2023/24, rising to £4.7m in 2024/25. Strong progress on these savings has been made by the Council to date with the £4.3m in 2023/24 expected to be delivered in full and on time. The savings that were to be delivered each considered the impact on staff and there was a low number of posts impacted by the savings approved, as the Council's strategy was to find savings that minimised the impact on services and residents.

For 2024/25 the Council has to consider the following in order to set a balanced budget for 2024/25 to 2025/26;

- Impact of Provisional Financial Settlement
- Council Tax increases
- Fees and Charges increases
- Further use of reserves.

As outlined in the Budget and Council Tax Report 2024/25 the Council has to a degree used all these options to create a balanced budget position for 2024/25. However, due to uncertainty in the funding environment for Local Authorities and the financial settlement only being for one year (2024/25), the Council is reporting Budget gap of £6.6m in 2025/26. The Council will monitor this position closely and take further actions as required as great clarity around the Local Authority finance is provided.

The continuing delivery of savings and new investments as part of this Budget and Council Tax report will need to be worked through with their own EIA and following the Council's Human Resource policies and procedures to ensure that appropriate engagement, consultation and support is provided to impacted staff. In addition, any likely impacts on residents will need to be assessed to ensure that any that are disproportionate in relation to protected groups, are mitigated where possible.

In addition to the revenue budget, the Council's revised capital programme will be approved as part of the budget report. The Council's capital programme will be approved as part of the Capital Strategy section of the budget report.

Finally, the budget report will approve the Council's Treasury Management Strategy, and prudential indicators. This report covers how the Council intends to manage its debt, borrowing for new investments, cashflow and banking procedures and risk. The prudential indicators provide the key framework for how that strategy will be managed.

The Budget sets the framework within which Cabinet makes its decisions. Therefore, detailed impact assessments of proposals within the budget will be undertaken at the earliest opportunity as they are developed, in order to inform decision-making.

In addition, services will consider equality implications that arise from the implementation of the Council's Budget through service planning process.

3. Relevance to equality and diversity

All the Council's strategies/policies, services/functions affect service users, employees or the wider community – borough wide or more local. These will also have a greater/lesser relevance to equality and diversity.

The following questions will help you to identify how relevant your proposals are.

When considering these questions think about age, carers, disability, gender reassignment, race, religion or belief, sex, sexual orientation and any other relevant characteristics (for example socio-economic status, social class, income, unemployment, residential location or family background and education or skills levels).

Questions	Yes	No
Could the proposal have implications regarding the	X	
accessibility of services to the whole or wider community?		
Could the proposal affect service users?	X	
Has there been or is there likely to be an impact on an	X	
individual or group with protected characteristics?		
Have there been or likely to be any public concerns regarding	X	
the proposal?		
Could the proposal affect how the Council's services,	X	
commissioning or procurement activities are organised,		
provided, located and by whom?		
Could the proposal affect the Council's workforce or X		
employment practices?		

If you have answered **no** to all the questions above please complete **sections 5 and 6.**

If you have answered **yes** to any of the above please complete **section 4**.

4. Considering the impact on equality and diversity

If you have not already done so, the impact on equality and diversity should be considered within your proposals prior to carrying out an **Equality Analysis**.

Considering equality and diversity will help to eliminate unlawful discrimination, harassment and victimisation and take active steps to create a discrimination free society by meeting a group or individual's needs and encouraging participation.

Please provide specific details for all three areas below and use the prompts for guidance.

The budget report provides an indication of the key challenges that the Council faces, and the specific challenges faced by each directorate along with an indication of the aims and objectives of those directorates.

Appendix 10 - Initial Equality Screening Assessment (Part A)

The ongoing financial challenges faced by the Council are similar to those of other local authorities. The financial pressures faced by local authorities are largely as a result of inflation, high energy prices, previous reductions to Government funding, increased demand for social care services as a result of a growing population, and market cost pressures within the provision of social care.

These budget pressures mean that the Council must be responsible in its budget setting approach, prioritising investment and savings proposals that best contribute to the Council's priorities as identified within the Council Plan to best meet the needs of Rotherham's residents and ensure that best value is demonstrated across the breadth of Council services.

The Council Plan was approved at Council on the 12 January 2022, and all directorates will continue to work together over the next two years to achieve the commitments set out within each of the plan's themes. The Equality Analysis document accompanying the Council Plan report to Council set out that within the five themes of the Council Plan there would be a series of universal offers aimed at all of Rotherham's residents, while several actions were specifically aimed at tackling inequalities and issues of access. These were set out in more detail within the Equality Analysis accompanying the Council Plan report.

The budget proposals for 2024/25 include provision for £7.2m additional costs for adult social care. Children's Services budget factors in the savings delivery that was re-profiled as part of the 2022/23 Budget plans, to ensure that service levels can be maintained whilst a longer period of time is taken to deliver the service transformation plans and associated cost reductions. Good progress has been made during 2023/24 towards delivery of those savings plans however, the Council has created a Corporate budget provision in 2024/25 to provide for the risk that that placement savings planned for 2023/24 and 2024/25 are not delivered at the required pace or are impacted by further market cost pressures. Further Corporate budget provision is set aside for ongoing cost and demand pressures within Home to School Transport, a national issue and pressure.

The budget proposals also prioritise £2.2m revenue budget investment across the following themes, mirroring the Council Plan priorities:

- Every neighbourhood thriving
- People are safe, healthy and live well
- Every child able to fulfil their potential
- Expanding economic opportunity
- A cleaner, greener local environment
- One Council approach

The Council is aware that many residents will be facing rising household costs. In recognition of this the Council proposes to provide a further Local Council Tax Support Top Up scheme across the financial year 2024/25. Based on current caseloads this is expected to provide additional support to approximately 14,200 households. The Council's Local Council Tax Support Scheme was fully reviewed in 2018 and careful analysis within the review confirmed that it is the most vulnerable claimants of support who are reliant on the maximum level of CTS of 91.5% support for a working age

Appendix 10 - Initial Equality Screening Assessment (Part A)

household. It is these claimants who will benefit most from the proposed CTS top-up.

The Capital Programme section of the report will seek approval for a series of new investment proposals, prioritised following a process of review and scrutiny of options. The linked financial revenue implications of the capital programme have been factored into the Council's revenue budget.

A public consultation ran from December 8th until January 14th and responses have been considered in finalising the budget proposals. A report reflecting the consultation is appended to this report. No specific equality implications were raised as part of the consultation. However, within the consultation responses there were:

- The most frequently mentioned spending priorities were maintenance of roads and pavements (51 mentions), street cleanliness/waste management (24 mentions) and social care (22 mentions).
- Also mentioned frequently were priorities relating to community safety and tackling crime/ASB (21), education/schools (16 mentions with a further 5 respondents specifically referencing SEND provision), health (11), parks and open spaces (10) and transport (10).

• H	low have y	ou considered	equality	y and	diversity	٧?
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Please see section above.

Key findings

Please see section above.

Actions

As indicated in Section 3, the specific equality implications that arise from the Council's Budget will be addressed through Directorate and service budgets aligned to service plans that now include an equalities section. Within this process, all Directorates will complete, or will have already completed an equality screening or analysis to ensure due regard has been given and that there is an understanding of the effects of a strategy, policy, service on those from a protected characteristic group. In addition, it is an expectation that appropriate mitigations are considered and put in place to manage any disproportionate impacts.

Date to scope and plan your Equality Analysis:	n/a
Date to complete your Equality Analysis:	n/a
Lead person for your Equality Analysis (Include name and job title):	n/a

Appendix 10 - Initial Equality Screening Assessment (Part A)

5. Governance, ownership and approval			
Please state here who has	approved the actions and out	comes of the screening:	
Name	Job title	Date	
Judith Badger	Strategic Director –	22 January 2024	
	Finance and Customer	-	
	Services		

6. Publishing

This screening document will act as evidence that due regard to equality and diversity has been given.

If this screening relates to a Cabinet, key delegated officer decision, Council, other committee or a significant operational decision a copy of the completed document should be attached as an appendix and published alongside the relevant report.

A copy of <u>all</u> screenings should also be sent to <u>equality@rotherham.gov.uk</u> For record keeping purposes it will be kept on file and also published on the Council's Equality and Diversity Internet page.

Date screening completed	22 January 2024
If relates to a Key Delegated Decision, Executive Board, Council or a Significant Operational Decision – report date and date sent for publication	
Date screening sent to Performance, Intelligence and Improvement equality@rotherham.gov.uk	22 January 2024

User guidance:

- The first section of this form guides users through considering major areas where emissions are likely to occur. If emissions are impacted in a way not covered by these categories, please identify this at the bottom of the section
- The first section should be filled as such:
 - Impact: identify, in relation to each area, whether the decision of the proposal does the following: reduces emissions, increases
 emissions, or has no impact on emissions. If it is uncertain this section can be labelled impact unknown
 - o If **no impact on emissions** is identified: no further detail is needed for this area, but can be added if relevant (e.g. if efforts have been made to mitigate emissions in this area.)
 - Describe impacts or potential impacts on emissions: two sections deal respectively with emissions from the Council (including those of contractors), and emissions across Rotherham as a whole. In both sections please explain any factors that are likely to reduce or increase emissions. If impact unknown has been selected, then identify the area of uncertainty and outline known variables that may affect impacts.
 - In most cases there is no need to quantify the emission impact of an area after outlining the factors that may reduce or increase emissions. In some cases, however, this may be desirable if factors can be reduced to a small number of known variables (e.g. if an emission impact is attached to a known or estimated quantity of fuel consumed).
 - Describe any measures to mitigate emission impact: regardless of the emission impact, in many cases steps should be taken in order to reduce mitigate all emissions associated with each area as far as possible; these steps can be outlined here (For example: if a proposal is likely to increase emissions but practices or materials have been adopted in order to reduce this overall impact, this would be described here).
 - Outline any monitoring of emission impacts that will be carried out: in this section outline any steps taken to monitor emission levels, or steps taken to monitor the factors that are expected to increase or reduce emission levels (for example, if waste or transport levels are being monitored this would be described here)
- A **summary paragraph** outlining the likely overall impacts of the proposal/decision on emissions should then be completed this is not required if the proposal/decision has no impact across all areas.
- The supporting information section should be filled as followed:
 - Author/completing officer
 - Research, data, or information may refer to datasets, background documents, literature, consultations, or other data-gathering exercise. These should also be added to the supporting documents section of the cabinet report
- Carbon Impact Assessments are to be appended to the associated cabinet reports
- Prior to publishing reports, Carbon Impact Assessments should be sent to climate@rotherham.gov.uk for feedback
- Report authors may also use the above email address to direct any further queries or to access further support regarding completing the assessment

		If an impact or potential impacts are identified			
Will the		Describe impacts or			Outline any
decision/proposal	Impact	potential impacts on	Describe impact or potential		monitoring of
impact		emissions from the	impacts on emissions		emission impacts
•		Council and its	across Rotherham as a	Describe any measures to	that will be carried
		contractors.	whole.	mitigate emission impacts	out
	Impact	Increases in emissions		Emissions associated with	This is not easily
	unknown	could be associated with		operational infrastructure	calculated due to the
		maintenance and		investment is likely to be	emissions relating to
		upgrades to properties		offset by ongoing	scope 3, or external
		whilst the ongoing		decarbonisation	factors due to
		decarbonisation and		programme.	contractor
		energy efficiency			emissions. The councils direct
		programmes will result in a decrease in emissions.			emissions are
Emissions from		decrease in emissions.			reported annually as
non-domestic					part of the climate
buildings?					change action plan.
	No		The increased demand for		This is not currently
	impact on		services is likely to increase		calculable. Overall
	emissions		the need for travel		emissions are
			throughout the Borough		reported annually for
			when delivering services,		Council's transport
			though the converse effect		and every 2 years
			may be expected where		for the Borough.
			some investment in		Latest data is
			services such as digital and		available on the
			customer services may		Rotherham Data
F			reduce the need for		Hub.
Emissions from			transport to visit Council		
transport?			offices.		

Emissions from waste, or the quantity of waste itself?	Impact unknown	Capital investment in waste bins and maintenance will improve recycling rates and therefore reduce emissions but there are initial emissions associated with the manufacture and delivery of the new bins.			Emissions data not yet available for calculation. The Council's waste is reported as part of the Council's annual climate change action plan.
Emissions from housing and domestic buildings?	Increase		HRA budget will lead to the delivery of more homes, all of which will increase the Borough's emissions through gas and electricity usage.	Work is ongoing through the Council's climate change programme to understand better the financial implications for net zero builds.	Monitored through Borough emissions every two years.
Emissions from construction and/or development?	Increase	Capital programme investment will lead to a short-term increase in emissions through construction for both commercial and residential buildings.			Not currently calculable.
Carbon capture (e.g. through trees)?	Reduce emissions		Community leadership fund, tree service investment and biodiversity net gain actions will result in increased opportunity for carbon capture.		Not currently calculable.

Identify any emission impacts associated with this decision that have not been covered by the above fields:

Please provide a summary of all impacts and mitigation/monitoring measures:

This report is the Council's Budget and Council Tax Report 2024/25, it sets the Councils budgets for revenue and capital and provides the financial context and challenges that the Council is operating within. The report does aim to gain approval for the Councils budgets for 2024/25 and a number of new investment proposals in revenue and capital. However, any direct carbon impacts from those investments will be addressed as those investments are brought forward for delivery and only if those proposals are approved. These revenue investments will be subject to their own carbon impact assessments; though it should be recognised that budget setting does influence the likelihood of interventions being undertaken by providing the finances required for delivery. The comments in the table above therefore reflect this. Further detail would be available when individual schemes are brought forward.

Supporting information:	
Completed by:	Rob Mahon, AD Financial Services
(Name, title, and service area/directorate).	
Please outline any research, data, or information used	
to complete this [form].	
If quantities of emissions are relevant to and have been	
used in this form please identify which conversion	
factors have been used to quantify impacts.	
Tracking [to be completed by Policy Support / Climate	Louise Preston
Champions]	Climate Change Manager
	CIA227

Agenda Item 7

Appendix 1: Overview and Scrutiny Management Board – Work Programme 2023-24

Chair: Cllr Maggi Clark Vice-Chair: Cllr Joshua Bacon

Senior Governance Advisor: Caroline Webb Link Officer: Jo Brown

The following principles were endorsed by OSMB at its meeting of 5 July 2023 as criteria to long/short list each of the commission's respective priorities:

Establish as a starting point:

- What are the key issues?
- What is the outcome that we want?

Agree principles for longlisting:

- Can scrutiny add value or influence?
- Is it being looked at elsewhere?
- Is it a priority council or community?

Developing a consistent shortlisting criteria e.g.

T: Time: is it the right time, enough resources?

O: Others: is this duplicating the work of another body?

P: Performance: can scrutiny make a difference

I: Interest – what is the interest to the public?

C: Contribution to the corporate plan

Meeting Date	Agenda Item
14 June 2023	School Accessibility Strategy
	Finance Update
	Multiply Programme
5 July 2023	Equality, Diversity and Inclusion Annual Report (2022/2023)
	Council Plan 2022-2025 and Year Ahead Delivery Plan Progress report
	Outturn report
2 August 2023	UK Shared Prosperity Fund - Years two and three
	Rotherham Markets & Library Redevelopment
13 September	LGA Corporate Peer Challenge Report and Action Plan
2023	Digital Inclusion Strategy and Action plan
	July 2023-24 Financial Monitoring Report
11 October	Safer Rotherham Partnership Annual Report.
2023	2021 Census Presentation (informal)

	Agenda Item
	Medium Term Financial Strategy Update
2023	Crisis Support 2024 - 2027
	Complaints Annual Report
	Social Value Mid-Year Report
2023	Adult Social Care Mental Health Review
l A	Aids and Adaptations Assistance Policy
V	Work Programme – mid-year update
	Mid-Year Council Plan 2022-2025 and Year Ahead Delivery Plan Progress report
H	HRA Business Plan, Rent Setting Charges 2024-25
07 February E	Budget and Council Tax Report 2023/24
2024	Single item agenda
13 March 2024	Social Value Annual Report
	LGA Corporate Peer Challenge Report and Action Plan (Update – requested September 2023)
	Climate Emergency Annual Report
f	UK Shared Prosperity Fund (briefing to be circulated)
F	Pre-decision tbc
10 April 2024 F	Pre-decision tbc

Items for Scheduling

Quarter 4- 2024	Spotlight Review - Byelaws/Life saving equipment (schedule summer 2024)
21 February 2024	Spotlight Review - Consultation and Engagement (agreed at meeting of 14 December 2022)
DATE TBC	Children Commissioner's Takeover Challenge – meeting with Youth Cabinet
Visits/meetings to be arranged	Cost of living pressures Focus on energy efficiency; financial inclusion; crisis food support (specifically social supermarkets); school uniform (working with the Youth Cabinet); and communications, awareness and targeting
	Employment Support Team
Report to schedule	Local Stop Smoking Services and Support Grant