

BARNSELEY, DONCASTER AND ROTHERHAM JOINT WASTE BOARD

Date and Time:- Monday 6 July 2026 at 2.00 p.m.

Venue:- Rotherham Town Hall, The Crofts, Moorgate Street,
Rotherham. S60 2TH

Membership:- Councillors Jones, Marshall and Kelly.

The items which will be discussed are described on the agenda below and there are reports attached which give more details.

Rotherham Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair or Governance Advisor of their intentions prior to the meeting.

AGENDA

- 1. Appointment of Chair and Vice-Chair and Joint Waste Board Update (Pages 3 - 9)**
- 2. Apologies for absence**
- 3. Declarations of Interest**
- 4. Minutes of the previous meeting held on 3rd February 2026 (copy attached) (Pages 10 - 13)**
- 5. BDR Managers Report (Pages 14 - 46)**
 - Update on Contract for 2025/26
 - Year ahead for 2026/27
 - 2026/27 Budget Requirement
- 6. Renewi / Biffa Sale**
 - Update on contractor
 - Parent Company Guarantee rejection
- 7. Risk Register (Pages 47 - 51)**

8. Any Other Business (Pages 52 - 56)

For information only:-

- Community Liaison Group Newsletter Qtr 1

The next meeting of the Barnsley, Doncaster and Rotherham Joint Waste Board

**will be held on Monday 19 October 2026
commencing at 2.00 p.m.
in Rotherham Town Hall.**



**JOHN EDWARDS,
Chief Executive.**

BRIEFING	TO:	BDR Joint Waste Board
	DATE:	06/07/2026
	LEAD OFFICER:	Carl Hewlett Interim BDR PFI Waste Manager
	TITLE:	Annual Rotation of Chair
1. Background		
1.1	One of the contractual documents entered into between Barnsley Metropolitan Borough Council, Doncaster City Council and Rotherham Borough Council (the “Authorities”) at financial close of the BDR Waste PFI project was an Inter-Authority Agreement (“IAA3”) being the third joint working agreement between the Authorities following on from procurement phase and pre-financial close versions. This IAA3 creates the Joint Waste Board (“JWB”) as a joint committee pursuant to section 101(5) of the Local Government Act 1972, which is established as part of the joint working arrangements between the Authorities for the management and administration of what are termed Relevant Contracts under the IAA3. At the date of this meeting, the BDR Waste PFI Contract is the only Relevant Contract to which IAA3 applies and is referred to as the “Principal Contract”. This briefing details how the functions of the JWB will be delegated down to the BDR Steering Committee chair and then to the BDR Manager (as chair of the Joint Waste Team which reports to the BDR Steering Committee) to more efficiently deal with the day-to-day decisions that will be required under the Principal Contract. All decisions of the JWB, BDR Steering Committee chair and BDR Manager will be made in accordance with the provisions of the prevailing IAA3. Local authorities may arrange for the discharge of functions by (i) a joint committee or (ii) by an officer of one of them under section 101(5)(a) of the Local Government Act 1972. In this case, a group of officers is established under IAA3 called the BDR Steering Committee, which will be empowered to make the day-to-day decisions required for the management and administration of the Principal Contract. However, the Local Government Act 1972 does not allow the delegation of powers to be exercised jointly by a committee of officers. To fit with the legislative requirements the Joint Waste Board (JWB) as a joint committee of members therefore delegates its powers to one of the BDR Steering Committee officers (the “Authorised BDR Steering Committee Member”), who will then act in consultation with the other officers from the Authorities on the BDR Steering Committee. It has been agreed previously that the roles of the Chairman and Vice-Chairman of the JWB will rotate between the three Authorities on an annual basis at the AGM in June/July. For the municipal year 2025/26, this delegation was made to the Barnsley Metropolitan Council member of the BDR JWB, who also acted as the Chairman of that body.	

	The structure of the BDR JWB for 2026/27 will be as follows: Rotherham Borough Council Representative: Chair Councillor Lynda Marshall Street Scene and Green Spaces Deputy: Councillor Saghir Alam City of Doncaster Council representative: Vice Chair Councillor Glyn Jones Deputy Mayor and Portfolio Holder for Environment, Housing and Safer Communities Deputy: Councillor James Church - Cabinet Member for Neighbourhoods, Planning and Public Health Barnsley Metropolitan Borough Council representative: Member Councillor Paul Kelly Cabinet Spokesperson - Environment and Highways Deputy: Cabinet Support Member - Kevin Osborne In line with this principle, it has been agreed that the Authorised BDR Steering Committee Member will also rotate annually. For the municipal year 2026/27, this delegation will therefore be made to the Barnsley Borough Council member of the BDR Steering Committee. This officer, as Authorised BDR Steering Committee member, will subsequently delegate certain functions to the BDR Manager to more efficiently deal with the day-to-day decisions that will be required under the Principal Contract. The structure of the BDR Steering Committee will be as follows: Barnsley Metropolitan BC representative: Chair The Service Director (Environment & Transport) or in their absence the Head of Commercial and OP Support Services (Environment and Transport) City of Doncaster Council representative: Vice Chair The Assistant Director (Environment) or in their absence Head of Waste and Highways Infrastructure Rotherham Borough Council representative: Member Assistant Director (Regeneration and Environment) or in their absence Service Manager (Regeneration and Environment).
2. Key Issues	
2.1	Delegation of decisions in the manner requested facilitates the smooth running of the Joint Waste Board. Without such delegations in place, given that this is a high value, long term joint project involving three local authorities with central government revenue support funding, there would be a serious risk that proper and prompt decision making would prove to be very difficult, with a consequent adverse effect on the efficient operation of the PFI project
3. Key Actions and Timelines	
3.1	The delegations and rotation of Chair and Vice-Chair of the JWB are a contractual requirement of the IAA3 and should take place at the AGM of the JWB in June each year.

4. Recommendations**4.1**

That the JWB note that:

1. Apart from the decisions reserved to the Authorities for a unanimous decision under the IAA3, all other decisions in respect of the Principal Contract are delegated by the JWB to the chair of the BDR Steering Committee (the “Authorised BDR Steering Committee Member”).
2. The Authorised BDR Steering Committee Member may elect to delegate certain decisions to the BDR Manager.
3. The BDR Manager may delegate any decisions delegated to them to a member of the Joint Waste Team (if the right to delegate is granted by the Authorised BDR Steering Committee Member).

BDR Joint Waste Board

Terms of Reference

1.0	Membership of the BDR Joint Waste Board
1.1	The BDR Joint Waste Board will consist of Portfolio Holders with responsibility for Waste Services (or their deputy) and will be chaired by a Portfolio Holder on an annually rotating basis.
1.2	Members will be identified at the June Annual Meeting of the BDR Joint Waste Board.
1.4	For the BDR Joint Waste Board to be quorate, a minimum of three Portfolio Holders (or their deputies) must be present at the meeting.
1.5.	The end date for the Joint Waste Board is the expiry of the BDR PFI Contract, or such other date as unanimously agreed in writing.
2.0	Objective is to Work together towards efficiencies and the sharing of best practices and opportunities
3.0	Scope of the BDR Joint Waste Board
3.1	The scope of the BDR Joint Waste Board is to: - ➤ consider the performance of joint contracts i.e. ○ BDR PFI and Royalty Deed ○ Household Waste Recycling Centres ○ Organic ○ Treatment and disposal ➤ Consider the effectiveness of management of the above contracts. ➤ Develop a procurement strategy to gain further opportunities from joint working. ➤ Agree resources for projects to deliver efficiencies/savings including allocation of budgets. ➤ Agree the Operational Management Budget for the BDR PFI Contract ➤ Agree proposed communication strategies for joint working. ➤ Recommend items for consideration by Steering Committee and the Joint Waste Team
3.2	The members of the BDR Joint Waste Board will be asked to: - ➤ Give due consideration to the management of the BDR Operational Management Budget ➤ provide strategic direction to any project. ➤ monitor the progress of agreed projects against any project plans, ➤ agree allocation of funds for the projects subject to approval by the Authorities. ➤ receive regular reports from the project team and provide any comments and/feedback on these reports,

	➤ act as 'critical friends' throughout the process by providing challenge, feedback, and comments, ➤ agree and assign resources to support any projects and ensure sufficient priority is given to the projects to allow them to progress, ➤ Provide a responsive decision-making group to the Project Leads to ensure the project timelines are achieved. ➤ Make approvals at key stages, subject to delegation by their Authority. ➤ Ensure that any project is delivered on time and within budget. ➤ Review and manage the risks associated with projects.
3.3	Any procurement project that is proposed as part of the actions for this Joint Waste Board will be run in accordance with the Lead Authorities Procedure Rules and will be in accordance with The Public Contracts Regulations 2015.
4.0	Format of Meetings
4.1	The Joint Waste Board will be facilitated by the BDR Manager and supported by the BDR Senior Contracts Manager and Technical/Admin Officer. The agenda and reports will be set by the Joint Waste Board Chairperson in consultation with the BDR Manager and sent to the Joint Waste Board at least 5 days in advance of the meeting.
4.2	The meetings will be held every 4 months (3 times per year) unless otherwise agreed at meetings. The venue for the meetings will be in the administrative area of the Chairperson.
4.3	The following may be invited to attend meetings: ➤ Waste Service Managers ➤ Legal Officers ➤ Finance Officers ➤ Communication Officers ➤ Development Planning Officers ➤ Technical Advisors ➤ Legal Advisors ➤ Financial Advisors ➤ Waste Infrastructure and Development Transactor ➤ Contractors Representatives The above list is not exhaustive
4.4	➤ If BDR Joint Waste Board wish specific issues to be considered these can be raised at the meeting and officers will research these issues and present them to a future meeting of the Joint Waste Board. ➤ The Joint Waste Board will report key milestones during any project, and any decision the Joint Waste Board wishes their Individual Authorities to take, to their individual Councils. ➤ The internal approvals process that is necessary for any specific project should be provided to the Project Lead Officer for inclusion in the overall project plan.
5.0	Working Manner

5.1	The overriding principle for working together is that all parties should: - ➤ act in good faith, ➤ be open, honest, and transparent, ➤ willing to contribute and commit, ➤ treat everyone with respect. ➤ mutually support and co-operate with each other. ➤ share learning and best practice. ➤ Respect the mutual need for commercial confidentiality. ➤ seek to fully motivate Officers to act with drive, enthusiasm, and a determination to succeed
6.0	Review of the Terms of Reference
6.1	These terms of reference to be reviewed every two years, at the written request of an Authority or if a significant change occurs

BARNSELEY, DONCASTER AND ROTHERHAM JOINT WASTE BOARD
Tuesday 3 February 2026 at 1.30pm

Present:- Councillor Higginbottom (in the Chair); Councillors Jones and Marshall.

Also in attendance were Paul Castle, Sam Barstow, Rhonda Fletcher, Jim Busby and Carl Hewlett.

35 APOLOGIES FOR ABSENCE

Apologies were received from Matt O'Neill.

The Chair asked for it to be noted that the Board wished to extend their sincere condolences to Paul Hutchinson, BDR Manager, who had recently suffered the loss of his wife.

36 DECLARATIONS OF INTEREST

There were no declarations of interest

**37 MINUTES OF THE PREVIOUS MEETING HELD ON 7 OCTOBER 2025
(COPY ATTACHED) AND ANY MATTERS ARISING**

Resolved:- That the minutes of the meeting held on 7 October 2025, be approved as a true and correct record of the proceedings.

38 BDR MANAGERS REPORT

At the invitation of the Chair, the Interim BDR Manager (BDR Manager) provided an update relating to the BDR Managers Report, during which the following points of note were highlighted and discussed:

- The Operational Management Budget Forecast showed a projected underspend of £68,401. If not spent, this underspend would be rolled into the 2026-27 financial year. Delays had been experienced in obtaining information from the contractor relating to outstanding issues and ongoing projects, which meant that planned work was not carried out and would continue into the next financial year. It was also hoped that staffing costs could be better forecasted in the next financial year and the budget would need to cover potential increases in pay and increased consultant fees. It was noted that the BDR budget had not increased since the financial year 2022-23.
- The forecasted Unitary Charge had been sent to all councils for the 2026-27 financial year. Once the January RPIX figure was confirmed in February, it would be updated and sent again as this was the figure used under the contract. This figure would be confirmed to Members once available.

- There were no major issues to report on contract delivery. KPI targets were being met. Some delays to waste deliveries at the Manvers site had been experienced before Christmas, due to issues at the Ferrybridge Energy from Waste (EfW) site, which were compounded by equipment issues on site. The Contract Director from Biffa had thanked the councils for their patience over this period in a recent meeting.
- Due to these issues before Christmas and higher stock levels, landfill figures had increased but were still below the contractually allowed amount.
- There had been no recent complaints, which was to be expected at this time of year, as fly activity did not usually become an issue on sites until the spring.
- The insurance for the BDR waste facility had switched to AON as their insurance broker, following the sale to Biffa. AON had reported an increased appetite from insurers to accept more options for PFI arrangements, such as the BDR waste facility, due to the good preventative and control measures in place. The insurance had been placed and confirmed on 24th December 2025, as required. The Board's insurance consultant was currently reviewing the policy to ensure that sufficient cover was provided.
- Delays were still being experienced in obtaining the information from the Contractor for the updates to the Acid Scrubber. It was reported that the deadline set by the Environment Agency of April 2026 would not be met and that service had been promised an update on the current position by mid-February 2026. Once received, the BDR team and its consultants would carry out due diligence and review all material as required, to ensure that it meets the needs of the contract, while minimising financial risk to the Councils.
- With regard to the completed dilapidations works on the Barnsley Transfer Station (BTS) at Grange Lane, meetings had taken place between Barnsley MBC, the BDR team and Biffa, and a baseline condition survey was due to be agreed within the next few months. Once this survey had been completed, a deed of variation to the BTS contract would be drafted by legal teams to agree on the baseline and condition of the facility moving forwards, until the contract hand-back date in 2040.
- The breakdown of Health & Safety figures against previous years, which had been requested by Councillor Marshall at the last meeting, had been provided within the Report.
- The Report set out details of the work done this year by the

Community Education Liaison Officer (CELO). There was a current underspend on the 2025-26 budget of £100,000 (excluding forecasted works that were subject to change). The BDR Manager confirmed that service would engage with the CELO team to explore ways in which this money could be spent and asked for this to be cascaded down by each Member.

The Chair welcomed the update on the work of the CELO and was pleased to see the constructive progress made on engagement. It was suggested that the CELO be invited to the next meeting.

Paul Castle, Service Director for Environment & Transport at Barnsley MBC, commented on the recent work done by the service with Biffa on the safe disposal of vapes, and suggested that Members could receive a more detailed update on this at the next meeting. It was agreed that this item should be added to the agenda of the next BDR meeting.

The Chair thanked the BDR Manager for the updates contained within the BDR Managers Report.

39 RENEWI / BIFFA SALE

The sale of Renewi UK Services Ltd to Biffa had been completed and the BDR contract was fully implemented, with all services and systems transferred across. An update on the parental company guarantee was awaited and an SPV meeting was due to take place the following week, which would provide an update.

Councillor Marshall asked whether the BDR Manager was satisfied that contract delivery would be maintained and that staffing levels would remain resilient, in light of the current lack of a parent company guarantee. The BDR Manager confirmed that at a contract level, everything remained the same, and that full due diligence had been carried out on the new arrangements. There would be little change in day-to-day operations, and monthly meetings would take place to monitor performance. The BDR Manager explained that if the parent company guarantor offered was not deemed to be sufficient, the Board could reject it and ask for a better deal, as the current one with Renewi would still be place, and it was in Biffa's interest to resolve this issue as soon as possible.

40 RISK REGISTER

The BDR Manager commented that there was little to update in relation to the Risk Register. Further information from Biffa and new legislation could change some of the entries, but the register was reviewed every two months, with a full review carried out every year before the AGM. The Risk Register had been considered at steering group level recently, so the BDR Manager was confident that it was accurate and comprehensive.

41 ANY OTHER BUSINESS

The Chair advised that there were no other items of business requiring the Board's consideration.

Resolved:- The next meeting of the Barnsley, Doncaster and Rotherham Joint Waste Board will be held on Monday 6 July 2026, commencing at 2.00 p.m. in Rotherham Town Hall.

BDR WASTE PFI CONTRACT

BDR MANAGER REPORT (July 2026) AGM

1 Governance

1.1 Annual General Meeting

- 1.1.1 As the report is being presented to the Joint Waste Board Annual General Meeting, there are updates on the current year so far, as well as additional information relating to the previous contract year of 25/26.

1.2 Strategic Meetings Held

- 1.1.2 **Joint Waste Board** – The Joint Waste Board meets in person three times per year (every 4 months). There have been some occasions where it has been necessary to send deputies and there have been some changes to members of the Board following local elections or other internal Council changes.
- 1.1.3 **Steering Committee** – The Steering Committee, attended by Assistant Directors / Heads of Service, meets every 8 weeks. There have been some occasions where it has been necessary for Department Heads to attend in place of the AD's.
- 1.1.4 **Joint Waste Team** – The Joint Waste Team, attended by Council Officers, meets every 8 weeks.

1.3 BDR Team

- 1.1.5 The BDR Team continues to work flexibly across the BDR Partnership and the PFI Waste Treatment facility at Bolton Road, and some home working.
- 1.1.6 **The BDR Team comprises:**
- 1.1.6.1 **BDR Manager – Paul Hutchinson** (extended absence as of September 2025). PH outlined all the actions and tools at the Steering Committee meeting on 12.8.25 to enable the BDR Team to pick up the reins in his extended absence.
- 1.1.6.2 Including arrangements for the BDR Legal and Financial Advisors to be available to function as mentors, support, gatekeepers, and critical friends for the BDR Team on matters contractual for the team.
- 1.1.6.2.1 RMBC's Waste Manager is to function as mentor for the team on matters administrative within the RMBC system (Budgets, HR, Governance structure, and Rules).
- 1.1.6.2.2 Waste Managers from BMBC and CoDC to function as mentors for the team on matters of BDR Partnership and Council/Site interface.
- 1.1.6.3 **Senior Contract Officer – Carl Hewlett** (stepping up as BDR Manager in the interim)
- 1.1.6.4 **Technical Officer / Admin– Rhonda Fletcher**

1.4 External Support

- 1.1.7 The BDR Team continues to receive external legal, financial, and technical advice from specialists who have been advising the BDR Team on PFI matters and partnership working.
- 1.1.7.1.1 Neil Tindall Legal Services (Legal)
 - 1.1.7.1.2 Roamine Advisory Limited - Craig Pember (Finance)
 - 1.1.7.1.3 Stantec UK Limited (Technical)
 - 1.1.7.1.4 IDRisk (Insurance)
- 1.1.8 The BDR Team and their external advisers continue to work on major and minor variations to the contract to improve the overall service delivery, processes, performance, and contractual interaction between BDR and the contractor.
- 1.1.9 Advisors are / will be assisting with negotiation / due diligence on:
- 1.1.9.1 Ongoing contractual and financial due diligence following on from the sale of Renewi UK Services (the contractor) to BIFFA Ltd
 - 1.1.9.2 Contract Parent Company Guarantee change request - rejected.
 - 1.1.9.3 Ferrybridge offtake contract Parent Company Guarantee change request – Awaiting Detail from Biffa.
 - 1.1.9.4 Deliverable Matrix Variation – ongoing.
 - 1.1.9.5 Dispute Resolution Pannel agreement.
 - 1.1.9.6 Landfill diversion Incentive (annually).
 - 1.1.9.7 Change in Law implications for the contract (and cost mitigation) arising from the Environment Act 2021 (R&WS, EPR, DRS & Simpler Recycling, etc)
 - 1.1.9.7.1 Biffa indicated they wish to discuss potential implications to contract resulting from this.
 - 1.1.9.8 Joint Insurance Cost Report (Bi-annually – Version 5 Received Jan 25 - Rejected)
 - 1.1.9.8.1 Biffa indicated may wish to take to dispute.
 - 1.1.9.9 Annual Insurance Placement (24/2/25 for 2026) and waiver request for some aspects of Insurance requirements
 - 1.1.9.10 Change request to remove the old Fire suppression system.
 - 1.1.9.11 Qualified Change in Law (QCIL) claim for Environmental Permit changes and installation. of Best Available Technologies (BAT's)
 - 1.1.9.11.1 BDR Team awaiting technical and financial date from Biffa (for CiL claim) to allow due diligence and interrogation.
 - 1.1.9.12 Changes/rebuild of AD Pasteurisation Tunnels and Acid Scrubber due to errors in the original design.
 - 1.1.9.13 Review of new carbon Emissions Trading Scheme (ETS) requirements on Energy from Waste (EfW) sites (Ferrybridge) and potential (2028) budgetary impact on BDR Councils. Possibly including financial burden mitigation options/initiatives
 - 1.1.9.14 Review of maintenance Plans and Lifecycle of Bolton Road and equipment.
 - 1.1.9.15 Any future amendments to managing Persistent Organic Pollutants (POP's) from EA directives.

1.1.9.16 Site condition survey and hand back obligation for Barnsley transfer station.

2 Financial

2.1 25/26 Operational Management Budget Outturn

2.1.1 Table 1 - Operational Management Budget 2025/26

25/26 Budget Approved by JWB 24.06.25				2025/26 BDR Recharge split	
	Budget	Forecast	Variance		
Management	£150,000	£162,050	£12,050	BMBC	£77,007
Administration	£33,000	£30,341	-£2,659		
Call off Legal	£80,000	£52,278	-£104,722	DMBC	£79,503
External Finance	£52,000				
External Legal	£0				
External Technical	£20,000				
Insurance Advisors	£5,000				
Call off Finance	£0				
Call off Technical	£0				
Projects	£0	£0	£0	Total	£239,640
Total	£340,000	£244,668	-£95,332		
				Small discrepancy in total v forecast due to year end accrual recharge	

2.1.2 Expenditure was continually monitored and recalculated to ensure the team meets all the anticipated workloads due in the 25/26 financial year due to the changes below:

2.1.2.1 New BDR team staff profile

2.1.2.2 New Consultants' Rates. Both Legal and Financial advisors' contracts ended, and new agreements are now in place. They have been appointed through a specialist consultancy framework following the administering authorities' procurement rules, and rates reflect the market rate + inflation.

2.1.2.3 Advice required for technical specialities.

2.1.2.4 A circa £95,000 saving was achieved in 25/26, and this has been passed on to the Council in the form of a reduced quarterly recharge/payment for their contribution to the BDR Teams operational budget.

2.2 26/27 Operational Management Budget Forecast

2.2.1 For 26/27 the Interim BDR Manager will be proposing to the Joint Waste Board AGM that the budget increases from £340,000 to £380,000 (one-third paid by each Council) to be sufficient to meet the Teams' anticipated requirements for 26-27.

2.2.1.1 The budget was last increased in contract year 22/23 to the current £340,000.

2.2.1.2 This increase is to better reflect annual pay increases for staff, temporary uplifts in pay due to covering the BDR manager position, and increases in BDR Consultants fees for the current year.

2.2.2 Some re-profiling of individual budget header amounts may be required as the year progresses, but it is hoped these costs and savings will be neutral across the budget.

2.2.3 A breakdown for the 26/27 anticipated BDR PFI Operational Management Budget presented at the Joint Waste Board Annual General Meeting on 6 July 2026 is below for scrutiny and approval. It is anticipated to be as follows:

2.2.3.1 **Table 2 - Operational Management Budget Forecast 2026/27**

26/27 Budget - To be approved by JWB 6.7.26			
	Budget	Forecast	Variance
Management	£168,000	£0	£0
Administration	£35,000	£0	£0
Call off Legal	£83,000	£0	£0
External Finance	£54,000		
External Legal	£0		
External Technical	£30,000		
External Insurance	£10,000		
Call off Finance	£0		
Call off Technical	£0		
Projects	£0	£0	£0
Total	£380,000	£0	£0

2.2.4 The BDR team proactively manages its Operational Budget, but it is anticipated that all the 26/27 budget may be utilised, and it is not anticipated that significant budgetary savings will be possible in 26/27.

2.3 25/26 Net Unitary Charge Payment

2.3.1 The BDR Manager is currently verifying the 2025/2026 unitary charge reconciliation and will liaise with Waste and Finance managers on its outcome.

2.3.2 Throughout the 2025/26 financial year, over 213,000 tonnes of contract waste from Barnsley, Doncaster, and Rotherham Councils were processed through the contract. This is an increase of 0.65% on the previous year. The forecasted amount for the year was 212,000 tonnes.

2.3.3 No additional payments are anticipated, and each Council is anticipated to receive credit on their 25/26 UC.

2.3.4 Savings to the Unitary Charge have been obtained in:

2.3.4.1 Landfill Diversion Incentive

2.3.4.2 Recycling performance Deduction

- 2.3.4.3 Royalty Payment for spare capacity use
- 2.3.4.4 Under spend on Community Education and Liaison Officer (CELO) budget

2.4 26-27 Unitary Charge Forecast

2.4.1 The PFI Unitary charge has an annual indexation mechanism that is set by the January RPIX figure. The January 2026 figure was 3.2%.

2.4.2 Waste arisings are anticipated to remain at the same levels as 2025/26 and have been forecasted at 212,000 tonnes again, and with no unexpected or unanticipated additional costs, expenditure, or income. The following Unitary Charge amount is anticipated for 2026/27.

2.4.2.1 Table 3 - 26/27 Unitary Charge Forecast.

Annual Forecast 2026-27				
Unitary Charge	Barnsley	Doncaster	Rotherham	Total
Invoice Payment to Biffa	£9,430,941.63	£11,481,038.35	£8,560,890.86	£29,472,870.84
Internal Adjustments				
Anticipated Credits	£1,969,951.78	£2,626,602.38	£1,969,951.78	£6,566,505.94
Budget Out-Turn	£7,460,989.85	£8,854,435.98	£6,590,939.07	£22,906,364.90

2.5 Energy Gainshare Payment.

2.5.1 It is calculated that there will be no Energy Gainshare Payment in 2026/27. This payment is calculated over a three-year rolling average of electricity prices, and as prices have fallen sufficiently since their peak in 21/22 & 22/23, the rolling average will no longer fall within the calculation to trigger a payment.

3 Contract Delivery

3.1 Contract Strategic Meetings

- 3.1.1 BDR Liaison Committee Meeting – Held every 6 months, the Liaison Committee meetings. between the Councils, the contractor, and the operating contractor continues to be positive, the representatives across all parties have been in post for some time, and this allows for a collective understanding of contractual positions. The last meeting was held on 20th May 2026
- 3.1.2 Previously, the May 2025 Liaison meeting was a great opportunity for the new contractor, Biffa, to introduce themselves to the wider BDR governance structure and allow them to outline their vision for the management and running of the BDR PFI waste contract.
- 3.1.3 Biffa has indicated that they are keen to dialogue with the Councils over the implications of the incoming Simpler Recycling changes (EPR, DRS etc.) and their implications on the contract. At this point we are still awaiting dates from Biffa to hold a strategy day for the Councils, and this has been pushed back till later in 2026.
- 3.1.4 Operating Contractor (OpCo) - Monthly meetings are held between the BDR team and Biffa, the operating contractor. At these meetings, the BDR team receives updated reports on plant performance and maintenance, duty of care, health and safety, any projects, contractual performance targets, and site inspection outcomes. The BDR team raises any performance issues and agrees deductions that should be applied, and the Contractor is measured against contractual performance requirements.
- 3.1.5 Special Purpose Vehicle (SPV OpCo) - Bi-monthly meetings are held between the BDR team (with its Legal and Financial external consultants) with the SPV Director(s) and Biffa contract director. At these meetings, the BDR team receives updated reports on contractual compliance, contractual variations, potential changes in law affecting the contract, insurance, and performance of the PFI financially etc. The BDR team raises any (non-operational) contractual issues at this meeting.

3.2 Contract Data

- 3.2.1 Performance reports are produced by the contractor on the 14th of each month including information up to the end of the previous month. The contractor also produces an annual performance report (received in May 2026 for the 25/26 contract year). As this meeting is held on the 6th of July 2026 (with papers needing publishing in advance), the contractor's annual report data is included in this report. Current contract year data will only be included until the 31st of May as the June monthly report will not be available before this meeting on the 6th of July 2026.

- 3.2.2 By undertaking continuous monitoring of the contract through site inspections, report scrutiny, performance monitoring mechanisms, and procedures within the BDR Team, and direct communication with the contractor, we are satisfied with contractual performance, service delivery, and compliance. The BDR team currently has no major concerns with Biffa's delivery and will continue to monitor them in accordance with the contract and raise any issues with the Biffa management team as soon as possible for further discussion and investigation.

3.3 Waste Treatment

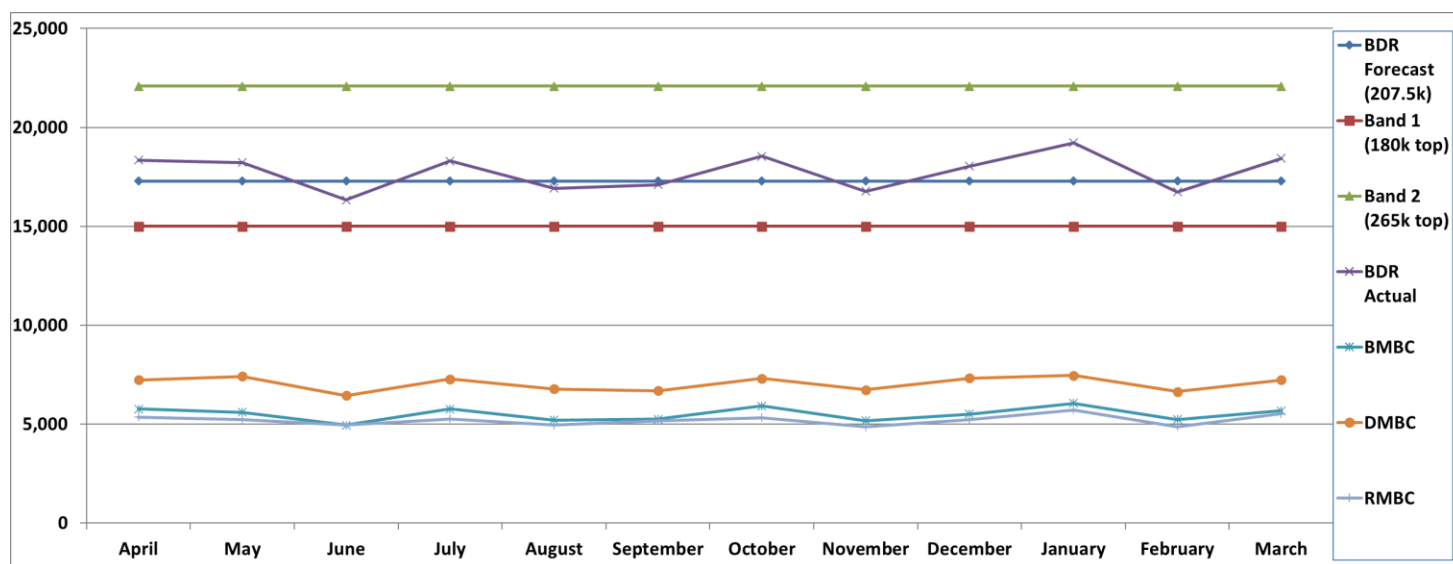
3.3.1 Bolton Road Facility, BDR waste received 25/26.

- 3.3.1.1 Table 4 below shows the proportion of waste delivered from April 2025 to March 2026 and the variance between the Initial forecast and the final year-end forecasted Unitary Charge amount invoiced. 24/25 saw 209,402 tonnes delivered. The 25/26 figure of 213,000 sees an increase of 0.65% on the previous year. This increase can be attributed to anticipated growth in housing stock and population.

- 3.3.1.2 Table 4 – 25/26 Tonnage Forecast v Actual.

	Barnsley	Doncaster	Rotherham	Total
Year End Tonnage Split	31.02%	39.64%	29.34%	100%
Tonnage billed in UC Payments	64,999	85,203	61,798	212,000
Year End Tonnage Outturn	66,100	84,474	62,513	213,087
Variance	1,101	-729	715	1,087

- 3.3.1.3 Figure 1- Tonnage Tracker across BDR 25/26



- 3.3.2 The BDR Team proactively reviews the anticipated tonnage forecast throughout the year.

and adjusted the monthly Unitary Charge payments accordingly to ensure accurate UC amounts to aid budget forecasting.

3.3.3 Waste Treatment – Bolton Road Facility – Contract Waste Received.

3.3.3.1 Table 5 – 26/27 Year-to-date contract tonnes processed.

<u>Inputs</u>		2025/26	April	May	YTD 2026/27
	Contract Waste (Limbs)	53668.30	4801.62	4369	9170.34
Barnsley	A (Household)	5026.88	400.34	370.54	770.88
	B (Commercial)	6157.08	602.48	588.08	1190.56
	C (HWRC)	1247.36	98.88	92.88	191.76
	D (Public Highways etc)	0.00	0.00	0.00	0.00
	E (Grounds Maintenance)	0.00	0.00	0.00	0.00
Doncaster	A (Household)	73622.60	6504.56	6281.56	12786.12
	B (Commercial)	2748.52	151.38	120.68	272.06
	C (HWRC)	8189.62	763.30	767.14	1530.44
	D (Public Highways etc)	0.00	0.00	0.00	0.00
	E (Grounds Maintenance)	0.00	0.00	0.00	0.00
Rotherham	A (Household)	52253.26	4542.90	4242.94	8785.84
	B (Commercial)	2971.38	246.60	227.50	474.10
	C (HWRC)	7202.10	721.70	698.08	1419.78
	D (Public Highways etc)	0.00	0.00	0.00	0.00
	E (Grounds Maintenance)	0.00	0.00	0.00	0.00

3.3.4 Waste Treatment – Bolton Road Facility - Third-party waste received.

Table 6 – 26/27 Year to date Third Party waste tonnes processed.

<u>Inputs - 3rd Party</u>	2025/26	April	May	YTD 2026/27
Biffa	10609.20	0.00	0.00	0.00

- 3.3.4.1 The amount of third-party waste being accepted is monitored and managed by the Contractor against Council delivered tonnage to ensure sufficient capacity to process and prioritise BDR contract waste. This will also allow for smoother acceptance of the contract waste from the Councils and increased reception area cleaning as part of Biffa's ongoing fly management measures.

3.4 Waste Treatment Performance

- 3.4.1 Annually, the two primary monitoring metrics for the contract are recycling performance and diversion from landfill. The contract sets targets for the facility of 17% recycling (with a default-termination trigger if below 10.5%) and 96.7% diversion of waste from landfill in the 2025/26 contract year.
- 3.4.2 In 2025/26 the facility achieved a recycling rate of 14.10%, a decrease of 0.1% from the 2024/25 rate. This recycling rate includes all material presented to the market for recycling from the BDR waste treatment contract.
- 3.4.3 In 2025/26 the facility achieved 97.47% diversion from landfill, a decrease of 0.55% from the previous year. This rate includes all the waste from the contract presented for recycling, processed through the AD facility, moisture reduction, and/or sent for energy recovery.
- 3.4.4 As CoDC now collect Pots, Tubs and Trays in their kerbside Dry mixed recycling from 1st of April 2025, this has invoked a pre-agreed variation to the contract from that date and reduced the Recycling performance target for 25/26 from 17.5% to 17%.
- 3.4.5 This is the same agreed variation that saw the target reduce from 19% to 18% when RMBC introduced plastic collection kerbside and a chargeable garden waste service, and from 18% to 17.5 % when BMBC introduced Pots, Tubs and Trays collection in their kerbside Dry mixed recycling in previous contract years.

3.4.6 **Table 7 – 25/26 Final and 26/27 Year-to-date Bolton Road Performance**

Performance	2025-26	April	May	YTD 2025/26
Recycling (%)	14.10%	12.57%	13.63%	13.10%
Diversion (%)	97.47%	80.07%	86.31%	83.19%
Moisture Loss (%)	29.18%	30.66%	30.74%	30.70%

- 3.4.6.1 Landfill diversion is calculated by the total waste diverted from landfill divided by the total waste delivered. In certain months diversion could potentially be above 100%, this is due to treatment process taking 14 days (potentially over a month-end). Therefore, in these months, more processed material may leave the site than is received. The landfill diversion target is set annually and increases year on year.
- 3.4.7 **Table 8 – 25/26 Final and 26/27 Year-to-date Bolton Road Process Outputs**

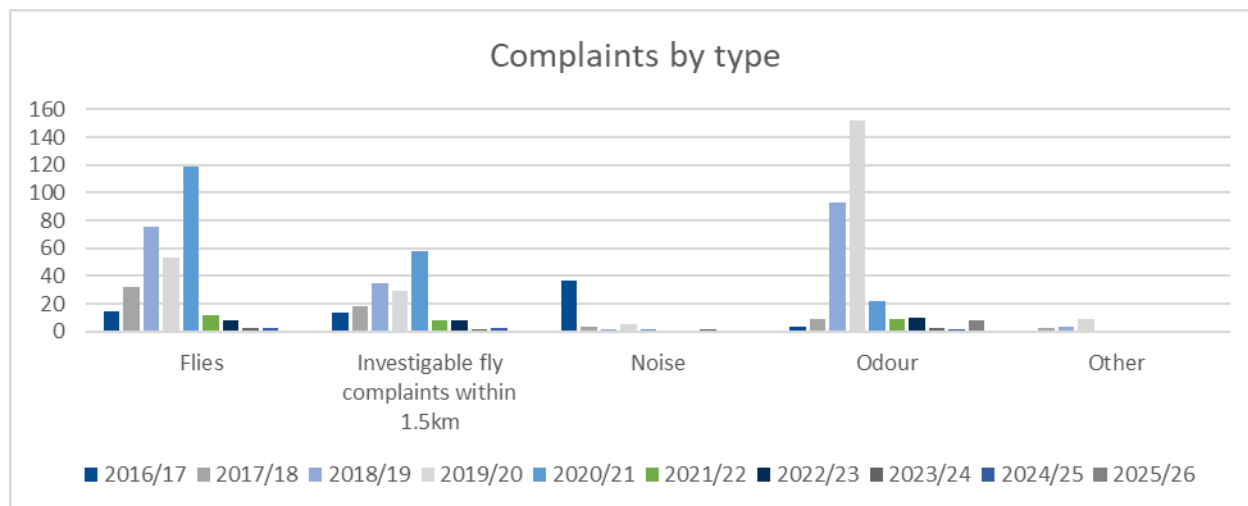
Contract Outputs	2025/26	April	May	YTD 2026/27
Landfill	1988.84	1487.44	1791.22	3278.66
Recovery (RDF + Moisture)	186226.70	13380.31	13602.68	26982.99
Ferrous	1253.55	115.42	143.42	258.84
Non-Ferrous	347.68	21.88	28.90	50.78
Fines	16645.31	1281.54	1398.52	2680.06
Glass & Stone	1312.35	127.34	78.04	205.38
Plastic	1906.81	152.98	75.46	228.44
Direct Delivered	0.00	0.00	0.00	0.00
Recycling Sub-Total	21465.70	1699.16	1724.34	3423.50
<i>Ferrybridge Metals</i>	2242.71	153.93	142.25	296.18
AWM-Recycling	0.00	0.00	0.00	0.00
Fines CLO Uplift	3116.93	239.98	261.88	501.86
Recycling Total	26825.33	2093.06	2128.28	4221.34
<i>Outbound Total</i>	209681.24	16566.91	17118.24	33685.15

4 Complaints

4.1 25/26 Review

- 4.1.1 A total of nine complaints were received during the 2025-26 period, representing a 50% increase from the previous year. No complaints were received regarding Barnsley Transfer Station.

Table 9 – Complaints Historically



- 4.1.1 The BDR team are confident that all best practices are in place, following substantial interaction and advice from the EA and improving relationships having been built between the EA and the contractor. Statistical data has been captured to evidence low fly numbers in 25/26 being seen in and around site. This has allowed a better understanding of the sites substantial and pro-active fly management activities.

Table 10 – 25/26 Complaints received by month.

2026/27	April	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
Flies	1 (1) *	2 (1) *											0 (0)
Noise	0 (0)	0 (0)											0 (0)
Odour	0 (0)	0 (0)											0 (0)

(#*) Classified immediately as unsubstantiated by the EA (Distance from site, wind direction, closeness to other sources, description of complaint levied (burning waste!) or Hygiene/lack of own fly management at complainant's address).

4.2 26/27 – Current Year

- 4.2.1 So far this year, Biffa has received three fly complaints:

- 4.2.1.1 One from local business residents (30/04/26), the complaint was investigated by site management, and the EA came to the site, who determined that the issue was not related to site.
- 4.2.1.2 One local resident, sample found cluster flies not BDR related (01/05/26)
- 4.2.1.3 One local business resident, investigated by Biffa and awaiting reply from EA (29/05/26)
- 4.2.2 Biffa is currently following the approved Fly Management Plan and increases/decreases fly treatments dependant on weather, temperature etc.
- 4.2.3 As part of Biffa's ongoing fly management, a reviewed and updated Fly Management Plan (with additional preventive measures) has been submitted to the EA and approved by them. In addition Biffa has adapted the application of pesticides to drive flies deeper into the plant on application (not towards exit points), fully inspected the tipping hall to seal all gaps at access and egress points, installed air curtains on the entrance and exit of the tipping Hall to prevent fly egress, and has reduced the time that vehicle entrance and exit doors take to open and close.
- 4.2.4 Biffa continues to dialogue (MD Keith Sinfield personally) with the Next in respect of previous complaints of fly issues at their large warehouse that immediately neighbours the Bolton Road site. Dialog between Biffa and Next is ongoing with Biffa receiving praise on the most recent meeting for the reduction in flies labelling it as the best it has ever been. Biffa's fly management plan improvements have been welcomed by all parties and will be monitored as the year progresses.

5 Environmental Report

5.1 25/26 Review

5.1.1 In 25/26 there were 1 x environmental incidents, 14 x Car forms and 1 x WAR form issued:

5.1.1.1 5 x AIR 1 submission

5.1.1.2 2 x Ammonia

5.1.1.3 1 x Electrical interruption.

5.1.1.4 2 x M9 Bioaerosol Results

5.1.1.5 4 x Biogas release

5.1.1.6 1 x WAR form - following a visit on the 12th of February 2026 a WAR form was issued in relation to POPs and WEEE present in the waste stream (Rotherham load).

5.1.2 In 25/26, there have been 9 x Schedule 5s submitted:

5.1.2.1 7 x relating to gas releases.

5.1.2.2 2 x permit testing – ammonia levels from AD stack.

5.1.3 Table 11 - Details of Communications with any relevant Authority in 25/26

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
EA inspections @ BDR Bolton Road												
EA inspection @ Barnsley Transfer Station												
CAR Received BDR Bolton Road	1	1	2	2	1	2	2	2		3	1	
WAR Received BDR Bolton Road											1	
CAR Received Barnsley Transfer Station												
Schedule 5 submitted to EA		2	1	1		1	1	1		1	1	
HSE Enforcement notices BDR Bolton Road												
HSE Enforcement notices Barnsley Transfer Station												
HSE Cautions BDR Bolton Road												
HSE Cautions Barnsley Transfer Station												
New Permits, Variations, Revocations & Suspensions issued. (All Operations)												

5.2 26/27

5.2.1 In 26/27, there have been 3 x environmental incident (unsubstantiated fly complaints) and 4 x Car forms issued:

5.2.1.1 1 x AIR 1 submission.

5.2.1.2 1 x IC2 submission review

5.2.1.3 1 x Bioaerosol emission monitoring schedule

5.2.1.4 1 x Visit to local business resident following fly complaint.

5.2.2 In 26/27, there have been 1 x Schedule 5s submitted:

5.2.2.1 1 x Scada glitch

5.2.3 **Table 12 - Details of Communications with any relevant Authority in 26/27**

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
EA inspections @ BDR Bolton Road												
EA inspection @ Barnsley Transfer Station												
CAR Received BDR Bolton Road	2	2										
WAR Received BDR Bolton Road												
CAR Received Barnsley Transfer Station												
Schedule 5 submitted to EA		1										
HSE Enforcement notices BDR Bolton Road												
HSE Enforcement notices Barnsley Transfer Station												
HSE Cautions BDR Bolton Road												
HSE Cautions Barnsley Transfer Station												
New Permits, Variations, Revocations & Suspensions issued. (All Operations)												

6 Other Updates / Issues

6.1 New Contractor – Biffa (Share Purchase of Renewi UK Services Ltd).

- 6.1.1 In respect of the purchase of Renewi UK Services Ltd by Biffa, the BDR team has liaised with the Waste Infrastructure Development Program (WIDP) transactor, Defra, external consultants, and colleagues from other authorities to assess options and contract implications.
- 6.1.2 The BDR Team has been assured by Biffa that no changes to the delivery of service will be sought. The PFI project has now fully integrated into its wider organisation and look to improve the business utilising internal Biffa assets/contracts/opportunities. All Renewi staff on site have been retained and will continue to deliver the contract as specified. At a contract level we have seen minimal changes.
- 6.1.3 At the May 2025 Liaison Committee meeting, we were joined by Mick Davis, Chief Operating Officer of Biffa's Resources & Energy Division. He introduced himself to the BDR Senior Managers and outlined why Biffa had acquired this contract (to gain knowledge and leading contractors in this waste field, to build Biffa's portfolio and gain that expertise for further expansion). Discussion also around Biffa's vision for the contract, working together and learning from each other, challenges ahead in municipal waste treatment and improving contract delivery.
 - 6.1.3.1 We are currently awaiting dates from Biffa regarding them holding a strategy day with the councils, potentially to be held later in the year.
- 6.1.4 The BDR Team and its legal, financial, and technical advisors are closely monitoring the situation and are in contact with Senior figures in Biffa, the retained personnel in both the SPV and OpCo. The Team is also liaising with other Councils with RUK's/BIFFA PFI's, WIDP, Defra and the Senior Lenders who finance the project, to take soundings, be aware of wider issues/requests and sense check the sale. So far, no significant issues, risks, or worries are circulating.
- 6.1.5 The only request arising from the sale is for the Parent Company Guarantee in the contract's various agreement documents to be changed from Renewi PLC to Biffa BidCo. After taking advice from our consultants this request has been rejected as the new proposed guarantor does not fulfil the requirements of a guarantor as set out in the contract. Renewi PLC remains the guarantor. We have received an update on this in June, and this is currently being reviewed by our legal and financial consultants and the BDR team.

6.2 Insurance

- 6.2.1 The Contractor obtained full cover of insurance for 2026. Although in general the insurance market for waste still sees difficulties in placement and higher premiums, the Contractor's previous insurance advisor Marsh Limited, stated that for the BDR PFI

they have seen an increased appetite from insurers to accept more options, which has seen a slight decrease in premiums. This is due to the BDR Site demonstrating good fire prevention by investment into control measures, equipment, and fire risk reduction.

- 6.2.2 Following the sale to Biffa, the contractor has switched to AON as their insurance broker. Following several meetings with them, they are reporting a similar position to Marsh previously and have seen an increase in appetite from the insurers also. Biffa confirmed that insurance had been placed by the deadline of the 24th of December 2025 as needed.
- 6.2.3 Insurance, cover, and availability will be scrutinised closely to ensure that under the new contractor (Biffa) it continues to be placed and that it is sufficient to cover and meet the contractual requirements.
- 6.2.4 The SPV has advised that they will be writing to obtain the same waivers to levels of insurance as they have in previous years, and we anticipate the following.
 - 6.2.4.1 A hot works condition applied to the Material (Property) Damage and Business Interruption
 - 6.2.4.2 A deductible for Material (Property) Damage, Machinery Breakdown, and Business Interruption.
 - 6.2.4.3 The Material (Property) Damage and Business Interruption policy has a Loss Limit.
 - 6.2.4.4 Deductibles for Public and Products Liability policy and individual aspects sub-limits
- 6.2.5 We have engaged with IDRisk (Insurance Specialist) to undertake a review of these requests along with the cover documents. Once received, the BDR Team will make a judgement on whether to grant the waiver or if more information is needed.

6.3 Joint Insurance Cost Report (JICR)

- 6.3.1 The position for the 25/26 to 26/27 JICR remains the same as in previous iterations, and the BDR Team has rejected any claim for payment from the contractor, citing the contract drafting and calculation. We now await a response from the Contractor if they wish to pursue their claim.
- 6.3.2 The 5th JICR was received in February 2025 (every 2 years), making an initial claim of £1.13M from the Councils for increased insurance costs. Full interrogation and due diligence of the report (for accuracy and against the Contract specification) had been undertaken by the BDR Manager with his Legal, Financial, and Insurance advisors. The conclusion of all is a rejection of the JICR. A Rejection letter was sent to the Contractor on the 25th of March 2025, confirming rejection on the grounds of:
 - 6.3.2.1 Mathematical errors
 - 6.3.2.2 Incorrect data used
 - 6.3.2.3 Incorrect (or lack of evidence) for assumptions in the report
 - 6.3.2.4 Incorrect interpretation of the contract.
 - 6.3.2.5 When the correct data is used, we calculate that the Councils are not liable to make payment.

- 6.3.3 Therefore, the position for the 5th JICR remains the same as the previous four iterations, rejecting any claim for payment from the contractor, citing the contract drafting and calculation. We now await a response from the Contractor if they wish to pursue their claim.
- 6.3.4 It should be noted that the BDR position on JICR is not unique, and many PFI's JICR's are not yet agreed. Further guidance from the Infrastructure Projects Authority (IPA) on the application of the contract about JICR has recently been issued, but although it was anticipated to give clarity, on review, this (non-binding guidance) seems watered down and lacking clarity.
- 6.3.5 We are still awaiting an official response from the SPV on our rejection letter. Although it should be noted that the time limit as stipulated in the contract to take our rejection through the Dispute process has lapsed. The Contractor has recently intimated that they may seek to take several JICR's (3 to 5) to adjudication and dispute. This could be in 2026, but they may initially pursue a "test case" with another PFI First.
- 6.3.6 The BDR team and its advisors will keep a review of the situation with IDRisk having reviewed the previous 5 JICR's already.
- 6.3.7 The sixth JICR is due in January 2027, and we anticipate an update from the Contractor prior to this being issues to agree a position going forward.

6.4 AD Pasteurisation Tunnel & Acid Scrubber

- 6.4.1 Biffa's legal action against the original contractor (JCBE), who designed and built the AD facility, has been to Adjudication in December 23 /January 24, with the adjudication being found in favour of Biffa.
- 6.4.2 JCBE has disputed the findings of the adjudication through the submission of a Notice of Dissatisfaction. Unless the parties agree on a position on liability, the case will now be heard in court.
- 6.4.3 JCBE's parent company have now been in contract with Biffa to agree a way forward on this with several meetings taking place. Recent updates indicate that this is moving forward with a planned resolution soon.
- 6.4.4 As the Acid Scrubber is integral to the AD facility and is physically positioned on top of the AD plant, Biffa feels it may not now be as simple as making the original design work. Biffa is investigating if a new positioning or a new (enhanced) system may be required. The BDR team will ensure that any cost for any enhancing of the system above what is required is not passed to the Councils.
- 6.4.5 Biffa will continue to progress the rectification of the acid scrubber on the AD facility. The base for the course of action is a report they commissioned from their consultant Otto

Simon. A design path has been chosen by Biffa, which is being worked through with a suitable contractor appointed to build and commission the equipment. Again, the BDR team, along with our legal, technical, and financial consultants, will endure due diligence of the suggested solution is undertaken to mitigate any additional cost pass through to the Council.

6.5 Permit emission amendments (Best available Technologies – BATS)

- 6.5.1 Biffa has received a draft revised permit from the EA detailing the new required emissions levels from the acid scrubber stack. Biffa has formally written to the Councils to notify us that they believe this is a Qualifying Change of Law and therefore, once the changes in the permit have been analysed, there may be a claim for any additional resource/expenditure to meet the new permit requirements.
- 6.5.2 Biffa has also been set a hard delivery date in 2026 by the EA to comply with their permit requirement, and are being closely monitored by the EA. This now looks likely to be pushed back to 2027.
- 6.5.3 The BDR Team has asked for Biffa to provide a detailed analysis of the changes and an in-depth justification for any Qualified Change in Law (QCiL) payment they feel is required from the council. Biffa have advised quotation and procurement for the solution has been undertaken and they are hoping to have further information soon (costings, solution proposed, technical specification of solution, and technical specification of existing and cost to replace as is).
- 6.5.4 Following extra monitoring carried out in December 2025, we are still awaiting an update from Biffa that will provide us with the cost model and engineering solution details for us to review. This is now expected in June/July.
- 6.5.5 Once received the BDR team will undertake due diligence of any claim, taking legal, financial, and technical advice from external experts to ascertain if the claim is correct and then if any payment is required from the Councils.
- 6.5.6 Technical consultants, Stantec, have been provided with details of the system and have provided an independent evaluation of the contractual performance baseline requirements. And they will assist with phase two – Analysis of the proposed solution by Biffa.

6.6 External Maintenance Review

- 6.6.1 The review conducted at the BDR Waste Treatment Facility examined lifecycle maintenance activities from 2019 to 2025, comparing Biffa's annual maintenance records against the original Schedule 46 – Lifecycle Works. The aim was to identify discrepancies in maintenance frequency and provide BDR Councils with a clearer understanding of the

condition of key equipment. The analysis revealed several instances of non-conformance, with some assets maintained less frequently than scheduled and others more frequently. Biffa attributed these variances to factors such as third-party maintenance, asset descriptions, improved inspection regimes, and operational decisions based on the knowledge of operating the facility over the previous 10 years.

- 6.6.2 The findings from Stantec found no significant issues to raise regarding the ongoing maintenance and lifecycle activities at the facility. The findings also suggesting opportunities for cost savings through potential reductions in maintenance frequency for certain equipment, provided these changes are justified and agreed upon. Conversely, where increased maintenance is necessary, Biffa should supply detailed explanations to ensure transparency and support future contract hand back planning.
- 6.6.3 The findings by Stantec have given the BDR team confidence that Biffa is managing maintenance and lifecycle activities well. The report also recommends improving the format and clarity of future maintenance data sharing—preferably in Excel—to facilitate easier analysis and consistent terminology. Going forward this data will be used by the BDR team annually to review the planned and actual maintenance, promoting better contract management and informed decision-making.

7 SRF Offtaker – Enfinium Ferrybridge

7.1 2025/26 and Going Forward

- 7.1.1 Ferrybridge accepted 127,028 tonnes of BDR's SRF and generated 105,699 MWhrs of electricity. Enough electricity to power approximately 39,148 homes for a year.
- 7.1.2 There have been some ongoing issues at Ferrybridge with planned and unplanned maintenance down-time, and issues with the length of queuing time for delivery of RDF from BDR (multiple hours waiting).
- 7.1.3 Where issues have arisen, Biffa have worked to minimise the knock on to the Councils deliveries using other offtakers, at their cost, third party processors and as a last resort landfilling the SRF ensuring that they remain within their contractual targets.
- 7.1.4 Biffa has continuously sought to seek solutions with Enfinium to mitigate these issues and successfully managed to shield the BDR Council's deliveries from being impacted too heavily. We have seen minor delays over busy periods such as Christmas but no diversion of waste deliveries to other sites by RCV crews over this matter.

8 Barnsley Transfer Station – Grange Lane

8.1 Dilapidation Works

- 8.1.1 All dilapidation works have now been completed for some time. BMBC Asset Management has commissioned a survey of a schedule of conditions to record a standard for Biffa to keep the site in a good and tenable condition to the end of the contract, which was being reviewed by BMBC (two years ago).
- 8.1.2 The BDR manager has been pushing BMBC asset Management (without response to numerous e-mails) to allow the survey to be reviewed and agreed by Biffa, to allow a variation to the BTS contract to be drawn up to agree on the maintenance of the facility moving forward, how the paintwork on the steel should be managed, and, more specifically, the agreed hand-back condition expected by BMBC from Biffa at contract end.
- 8.1.3 Recently, after numerous unanswered requests and with Biffa planning to undertake their own condition survey, we were contacted by the group leader for BMBC Estates late in 2025, and are currently in the process of working through the outstanding works to enable an agreement on the baseline condition survey between the contractor and BMBC as soon as possible.
- 8.1.4 This will allow all parties to agree what the condition of the site will be when it comes to handing back the site at the end of the contract period.

8.2 BTS Mattress Fire

- 8.2.1 In August, a fire involved a Sherwood's trailer loaded with mattresses external to the building. This shows that the previous actions taken were positive and do work to ensure damage is kept to a minimum. A site action plan was conducted off the back of the fire with some positive improvements in storage and housekeeping.

9 Health and Safety

9.1 25/26

9.1.1 Table 13 – 25/26 Health and Safety

Event Type	2025-04	2025-05	2025-06	2025-07	2025-08	2025-09	2025-10	2025-11	2025-12	2026-01	2026-02	2026-03
Observations	27	50	53	58	79	65	62	53	38	50	68	60
Near Miss	4	6	13	14	7	10	9	5	7	23	27	31
Damage to Vehicles, Property or Plant	2	3	4	6	2	13	4	4	3	6	4	3
Injury	1	2	0	0	1	1	1	1	0	3	0	2
Environmental	1	2	1	0	3	0	0	1	0	1	0	0
Process Safety	1	0	0	0	0	0	1	0	0	1	0	0
Fire/Explosion	0	0	4	0	5	3	3	2	2	8	4	3
Security	0	0	0	0	0	0	1	0	0	0	0	1

9.1.2 Table 14 – 24/25 Health and Safety Data for Comparison

Event Type	2024-04	2024-05	2024-06	2024-07	2024-08	2024-09	2024-10	2024-11	2024-12
Close Call	55	118	75	98	116	63	100	79	40
Accident less than 3 days	0	0	1	3	2	2	2	1	0
Accident more than 3 days	0	0	0	1	0	1	1	0	0
Non RIDDOR	0	0	0	0	0	0	0	0	0
RIDDOR dangerous occurrence	0	0	0	0	0	0	0	0	0
RIDDOR more than 7-day injury	0	0	0	1	1	0	0	0	0
Major RIDDOR	0	0	0	0	0	0	0	0	0
Environmental	0	1	0	0	0	0	2	1	0

9.1.3 As requested, the tables above show the current and previous year's data for H&S incidents. As noted in previous reports, this will not be a 1-2-1 comparison due to Biffa changing its reporting system in 24/25. Both systems were run concurrently until the beginning of 25/26. This means that several event types do not match exactly. Below are some descriptions of the new event types to help better understand how the current year's data compares to the previous years:

- 9.1.3.1 **Observation** – incorrect PPE, housekeeping, positive observation, weather conditions, etc.
- 9.1.3.2 **Damage to Vehicle, Property, or Plant** – vehicle collision, collision with bollard or building.
- 9.1.3.3 **Fire / Explosion** – one category containing Fire, Explosion, False alarm due to dust, steam etc.
- 9.1.3.4 **Injury** – first aid, no first aid, <3 days, >3 days, RIDDOR reportable.
- 9.1.3.5 **Process Safety** – can include missing guarding, not following correct SOP's etc.

9.1.4 Observations (previously Close calls) sought to be raised and can both be positive and negative. By reporting issues where improvements can be made, or where expected levels of behaviour/working have not been maintained, it will increase learning and improve safety across the site.

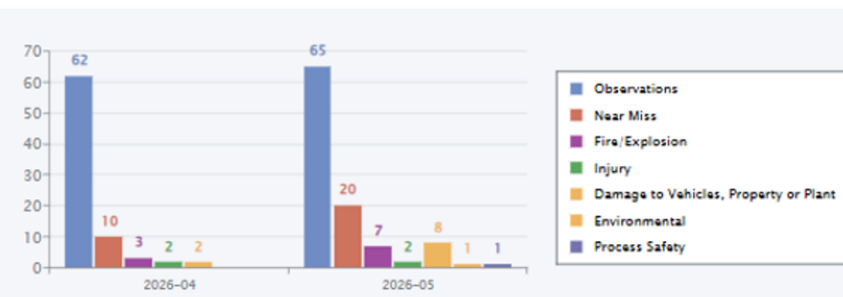
9.1.5 Once we are in the next reporting year, there will be a full year's data to compare against using the same reporting system, so a direct 1-2-1 comparison can be made.

9.2 26/27

- 9.2.1 **Table 15 – 26/27 Year-to-date Health and Safety**
H&S data supplied for April and May 2026, as the June 2026 data will not be contractually available until 14th July 2026 (after this report is issued).

Events year to date April 2026 – March 2027

Events By Type



Events By Type

Event Type	2026-04	2026-05
Observations	62	65
Near Miss	10	20
Fire/Explosion	3	7
Injury	2	2
Damage to Vehicles, Property or Plant	2	8
Environmental	0	1
Process Safety	0	1

10 Community Education Liaison Officer (CELO)

10.1 25/26 Review

10.1.1 Press Releases –

- 10.1.1.1 Swap the way you shop.
- 10.1.1.2 Easy Ways to Save at Christmas
- 10.1.1.3 Community Talks - Love Your Clothes
- 10.1.1.4 International E-waste Day Campaign
- 10.1.1.5 Corporate Social Responsibility (CSR) Fund
- 10.1.1.6 Site Tour Dates 25/26
- 10.1.1.7 Food Waste Action Week 2025
- 10.1.1.8 Recycle Week
- 10.1.1.9 BBQ Waste
- 10.1.1.10 Keeping batteries out of waste
- 10.1.1.11 How to get started composting at home.
- 10.1.1.12 Reducing recycling contamination
- 10.1.1.13 Reducing waste at Christmas
- 10.1.1.14 Composting during the winter months

- 10.1.2 **Social media** - There have been one hundred and ninety-two posts across all social media with a total of 357,372 and views for 2025/26 (until end of March). 100's of individual posts, daily, weekly, and monthly have been co-ordinated on the Less Waste South Yorkshire media channels.
- 10.1.3 **Food Waste Action Week** - The 2026 campaign took place between 9th to 15th March and the theme of this year's campaign was 'making your food go further' with an emphasis on food waste recycling. In February, assets including social media copy and media were made available as all the South Yorkshire Councils have transitional agreements in place, only the posts not relating to food waste recycling will be shared.
- 10.1.4 **Food Waste Reduction Campaign – Phase 2** Since February 2026, eight events for the campaign have taken place. 167 people were engaged at these events. 218 surveys in total have been completed. All the resources for Phase 2 of the campaign have been designed and produced, event bookings are underway, and the campaign will begin in February 2026.
- 10.1.5 **Recycle Week** - Took place between the 22nd to 28th September 2025, the theme last year was 'Rescue me' and focused on commonly overlooked recyclables. For the Waste Less South Yorkshire campaign, only the posts featuring items recycled by all South Yorkshire Councils were included.
- 10.1.6 **International Composting Awareness Week** – Took place between 4th - 10th May 2025.

- 10.1.7 **Reuse - Swap the Way you Shop** - A challenge plan and design brief has been finalised including categories for the challenge and the format it will take. This has been distributed to the councils for approval, and promotional assets are set to be drafted with the design team. A designer was appointed by the Biffa Marketing team in December for this project. Finalised designs were approved at the end of December. The terms and conditions for the competition were finalised, and a judging criterion was set. The challenge closed in March with thirty-two entries received. The winners were selected and contacted to receive their prizes. A report about the challenge was written and distributed.
- 10.1.8 **Educational Visits** – This year, eighteen educational sessions have taken place, with Four hundred and two participants, including a careers event, 3Rs workshops, and Rubbish Adventure workshops.
- 10.1.9 **Batteries, Vapes and Small WEEE Campaign**
- 10.1.9.1 Due to not being able to have fire engine livery, it was decided that the campaign will focus on waste collection vehicle livery. Copy for a page on the BDR website about vape, batteries and electrical disposal was shared with the communications working group. This is now live on the website. Bespoke livery designs were shared with the Councils, only two Councils responded and no clear preference could be determined. Work was done with Material Focus to develop a battery and vapes design which was submitted to the Councils, Barnsley and Doncaster Councils approved this for use.
- 10.1.9.2 An interim campaign plan has been submitted to the Councils to highlight the need for safe, correct disposal of batteries, vapes and small WEEE items, including scoping trials of community WEEE disposal options. Conversations took place around the permits required for storage of the material and possible combined working. Conversations have taken place with the Environment Agency, Biffa's compliance advisor, and HW Martin.
- 10.1.9.3 A discussion has been held with the Environment Agency and storage of batteries, vapes or WEEE at BDR would require the site to apply for a hazardous waste permit. This would be prohibitively expensive and as such the campaign will not proceed. Cancelling this target was discussed and agreed with CWG.
- 10.1.9.4 In the November comms working group a battery and vapes livery campaign with the fire service was discussed, the fire service has since said this was not possible. They could distribute leaflets instead. In December, the Councils asked to utilise the budget for vehicle livery instead.
- 10.1.9.5 It was agreed that the campaign will focus on waste collection vehicle livery and new livery designs were circulated to the Council's for comments.
- 10.1.10 **Right thing, Right Bin pick'n'mix campaign –**
- 10.1.10.1 A 'Sort It Out' design concept has been produced and agreed with the Councils. The Councils have been asked to provide feedback on how they wish to spend their individual budgets. Barnsley and Doncaster have given initial direction for their spend.

- 10.1.10.2 Design brief written, submitted, and approved; designer selected, and initial meeting held. Refined designs of the campaign lockup were shared with the group and have been approved. Barnsley have responded to the options email, and a discussion has been had with Doncaster about how they wish to proceed.
- 10.1.10.3 Barnsley has utilised some of the available budget for existing materials within their department for bin tags and vehicle livery.

10.1.11 **International E-Waste Day Campaign**

- 10.1.11.1 The CELOs will be responsible for distributing and delivering content in support of International E-waste Day took place on 14th October 2025. The campaign was designed to raise awareness of E-waste recycling.

10.1.12 **Biffa BDR Community Social Responsibility (CSR) – grants and volunteer hours**

- 10.1.12.1 In December, funds were made available to three of the five selected applicants, a further group received their funds in February, and the final group received their funds in March.
- 10.1.12.2 Applications have now been evaluated, and successful projects have been selected, and all applicants have been contacted with their outcome.
- 10.1.12.3 A new information sheet and application form, and an online form have been created. The fund was launched with a deadline set for applications by the 28th of September.

10.1.13 **Community Engagement**

- 10.1.13.1 Seventeen tours have taken place so far in 2025/26, involving a total of one hundred and ten people.
- 10.1.13.2 Community talks have taken place in 2025/26 about Love Your Clothes and waste and recycling in Barnsley.
- 10.1.13.3 A new webpage added to the BDR online with details of booking community talks and a booking form for both in-house and outreach presentations.

10.1.14 **Compositional Analysis**

- 10.1.14.1 The Autumn compositional was completed in September/October 2025, and results have been provided to the councils.
- 10.1.14.2 The Spring 2026 analysis was completed in March 2026, and the results have been provided to the councils.

10.1.15 **BDR Website**

- 10.1.15.1 A page about vapes, batteries and electrical disposal was added to the website in January.
- 10.1.15.2 A new community talks page has been added to the website which includes a booking form for outreach and In-house presentations.
- 10.1.15.3 Checks were made to the website in April, June, August, October, December, and February.

- 10.1.15.4 In July, changes were requested. This included changes to the homepage, the addition of the community talks page, and the deletion of previous years' CSR documents.
- 10.1.15.5 In March, changes to the Education pages on the BDR online website were requested. This includes changes to the content, layout, and structure of the pages. A booking form will be embedded into the pages to make the booking process easier.
- 10.1.15.6 Existing education resources are currently being updated to include further teaching notes, updated data, and reflect changes to collections. These will be updated on the website in April to coincide with Doncaster collection changes.
- 10.1.15.7 Work has been done to make a simplified document and website copy of what the education team can offer. This will be handed to schools and community groups when requested.

10.1.16 **CELO Budget**

- 10.1.16.1 Below shows the agreed 25/26 budget and current spend used by the CELO to deliver the projects for the councils.
 - 10.1.16.1.1 Agreed 25/26 CELO Budget: £166,881.25
 - 10.1.16.1.2 Current Spend as of end of March 2026: £129,190.18

10.2 26/27

10.2.1 **Press Releases**

- 10.2.1.1 New site tour dates for 2026/27.
- 10.2.1.2 CSR volunteer hours

10.2.2 **Social Media**

- 10.2.2.1 International Compost Awareness Week social media content was shared on Facebook and Instagram. The posts received 35,154 views. The giveaway received 419 entries.
- 10.2.2.2 Three social media posts have been created on disposing of BBQs safely, warnings on using BBQs in natural settings and disposing of gas canisters safely. Post received 9,106 views.
- 10.2.2.3 Four blogs were published about the Hot bin min giveaway and reasons to start composting.
- 10.2.2.4 Twenty-Seven posts were shared on the Waste Less South Yorkshire. They received 48,672 views on Facebook and 5,400 views on Instagram and two posts were shared on TikTok. The post about waste 'horror stories' received 1,008 views, and a post about wardrobe decluttering received 1,927 views.

10.2.3 **Prevention/Reduction Activities**

- 10.2.3.1 **Single Use Plastics** - In April, the CELO team contacted Hey Girls to establish a collaboration with Hey Girl to provide reusable period products to residents of Barnsley, Doncaster, and Rotherham by 31st March 2027, and an initial meeting took place. Information about the home packs was received, and the logistics on how the

delivery of the campaign were discussed. The campaign will begin once Hey Girls have been set up as a supplier. In May, Hey Girls were set up as a supplier on the Biffa system. The reusable items and styles were chosen, the purchase order raised, and Hey Girls began work on the webpage for this campaign.

- 10.2.3.2 **Plastic Free July** - which focuses on a different area of life each week by 31st July 2026. In May, giveaway bundles have been purchased to promote plastic-free products in different areas of life. The bundle categories are in the kitchen, for the kids, out and about, beauty and hygiene. Social media posts and a press release are in development.
- 10.2.4 **Food Waste Reduction Campaign – Phase 2** – Potential venues were contacted in May, and five events are scheduled for June and July. Eighty-six surveys were completed in May bringing the total completed surveys to 418. In April, some potential venues were contacted. One event took place in Lakeside, Doncaster. Fifteen surveys were completed, and over one hundred kits posted out.
- 10.2.5 **Recipe Ideas** - In May, the recipe videos were filmed with input from the CELO team. The videos were shared, and feedback is in progress. In April, Artisan Cooks were approached to produce the videos and recipes, and a meeting took place to discuss requirements and recipe ideas.
- 10.2.6 **Clothing Waste Prevention Campaign ‘Shop Stop’** - In May, a meeting was scheduled to take place in June with personal stylist Laura Fawcett, to discuss creating personal style videos for social media. In April, a campaign plan has started to be developed, and ideas for promotional images have been drafted.
- 10.2.7 **Team Repair** – 7 x sessions have been confirmed from four schools in Barnsley, and Rotherham, with a further four schools, currently arranging sessions. Team Repair has shared information in their school’s newsletter.
- 10.2.8 **Batteries, Vapes and Electronics** - Material Focus has been provided with a list of the required amendments to the vehicle livery for use in Barnsley and Doncaster and has agreed to schedule these with their design team. The timeline for the localised designs has been requested but not yet supplied.
- 10.2.9 **Community Activities** – So far this year, three tours of the BDR Waste Treatment Facility have taken place with ten participants.
- 10.2.10 **Education Workshops** – So far this year, five 3Rs sessions and two assemblies occurred with 523 participants.
- 10.2.11 **Biffa BDR Community Social Responsibility (CSR) (grants and volunteer hours)** - In April, 6.5 hours of volunteer hours took place with Kids Plant Trees.

- 10.2.12 **Community Liaison Group Newsletter** - Newsletter for Jan- April 2026 update shared with CLG and added to the BDR online website.
- 10.2.13 **Waste Compositional Analysis** - Data and reports from the Spring 2026 analysis have now been shared with the Councils.
- 10.2.14 **BDR Online Website Management** - Website checks occurred in April, and any needed changes were requested.

10.3 CELO Budget 26/27

- 10.3.1 Below shows the agreed 26/27 budget and current spend used by the CELO team to deliver the projects for the councils. This includes the £15k set aside for each Council to utilise on projects specific to their area that align with the goals of the fund.
 - 10.3.1.1 Agreed 26/27 CELO Budget: £172,468.27.
 - 10.3.1.2 Current Spend as of end of May 2026: £8,902.54.

11 Joint working and BDR support 25/26 and 26-27

11.1 Updates

- 11.1.1 The BDR team and its External Advisors have been assisting Barnsley, Doncaster, and Rotherham councils with joint and individual projects. There is additional support as required, from a legal locum, internal and external technical advisors, and financial advisors, for more complex matters. It should be noted that the increase in consultation activity from central government departments is putting pressure on resources. Once the outcome of the consultations is known, more resources will be required to implement changes to contracts and services.
- 11.1.2 Listed below are the current projects and areas where the BDR team is helping to support the individual Councils or co-ordinate joint work 25/26 and 26-27:
- 11.1.3 **BMBC**
 - 11.1.3.1 Support on Paper and Card recycling off-taker re-contracting and specification.
 - 11.1.3.2 Support on Dry Mixed Recycling off-taker re-contracting and specification.
 - 11.1.3.3 Support on Skips and Bulky Waste off-taker re-contracting and specification.
 - 11.1.3.4 Finalisation and Support for delivery of new HWRC contract
 - 11.1.3.5 Support for re-tender of Garden Waste Contract
- 11.1.4 **CoDC**
 - 11.1.4.1 Finalisation and Support for the delivery of the new HWRC contract
 - 11.1.4.2 Legal support for review of Collection Contract
- 11.1.5 **RMBC**
 - 11.1.5.1 Support for the re-tender of Garden Waste Contract

11.1.5.2 Support for delivery/take-back of new HWRC contract.

11.1.6 B.D.R

11.1.6.1 Co-ordination, collation, and submission to numerous Government/Defra consultations from around the waste sector.

11.1.6.2 Assisting with HWRC contract variation requirements

11.1.6.3 Lobbying the Government on the delays in the R&WS outcomes

11.1.6.4 Changes required due to Resource and Waste Strategy

11.1.6.5 Pre-work on Strategic Review of SYMWS as requested at JWB.

11.2 Report Contact:

11.2.1 Paul Hutchinson, BDR Manager (on sick leave) – Paul.hutchinson@rotherham.gov.uk

11.2.2 Carl Hewlett, BDR Senior Contract Officer – Carl.Hewlett@rotherham.gov.uk

BRIEFING	TO:	Barnsley, Doncaster and Rotherham Joint Waste Board
	DATE:	6 th July 2026
	LEAD OFFICER:	Paul Hutchinson – Waste Manager Carl Hewlett – Senior Contract Officer (acting manager)
	TITLE:	BDR PFI Project Risk Register
1. Background		
1.1	Barnsley MBC, City of Doncaster Council and Rotherham Borough Council (the Councils) entered into a principal agreement called the Project Agreement (the PA) in March 2012 with 3SE (Barnsley, Doncaster and Rotherham) Limited (the Contractor). The agreement is to build, design and operate a facility to manage the residual waste for the Councils from July 2015 to end of June 2040 and manage Barnsley Transfer Station. The PA also requires the Contractor to achieve agreed levels of recycling and landfill diversion.	
1.2	The Contractor is a special purpose vehicle company set up purely for this PFI project, meaning it has no significant balance sheet strength or assets. It sub-contracts its service obligations, and most of its PA obligations, to Biffa PLC a waste management service company as its operator (the Operator). The Operator produces solid recovered fuel (SRF) from contract waste, which is shipped to Enfinium Multi-Fuel, Ferrybridge for thermal treatment. The Councils pay a unitary charge each month to the Contractor who then pays the Operator through an operating contract. The total Councils' payments between 2015 and 2040 are approximately £721M (as forecast at PA signature) so this scheme is, for each Council, one of the highest value contractual commitments.	
1.3	Initially, the Contractor was initially owned by two of shareholders in the proportion 75:25 through a Renewi investment vehicle and an SSE investment vehicle. In October 2020 SSE announced the sale of their "Multifuel Energy" business (Ferrybridge FM1 and FM2 energy from waste facilities plus other assets) and the Contractor ownership changed. Following SSE's exit from Ferrybridge, Renewi became full owners of the Contractor through an investment vehicle and renamed as Renewi BDR Limited. In 2024 Renewi PLC announced their desire to exit the UK market and in October 2024 subsequently sold the UK division Renewi UK Services Ltd (that owned Renewi BDR Limited) to Biffa PLC. Although the ownership of the Contractor has changed twice, there is no change in the PA between Biffa and the BDR Councils, nor the offtake supply contract terms between Biffa and the offtaker at Ferrybridge so the SRF will continue to be supplied to that offtaker throughout the term of the PFI contract which ends in 2040.	
1.4	The BDR Joint Waste Board last considered the risk register at its previous meeting in June 2025. Since that date, the Risk register has been updated bi-monthly. In April 2025 a deep dive of the project risks was undertaken by the BDR Manager and submitted to Steering Committee for review by BDR Assistant Directors. The register was last reviewed at their December 2025 Meeting.	
1.5	The risk categories are split between red, amber, and green (RAG) representing varying degrees of exposure. Each category contains a range of risk scores, and the table below shows how the RAG rating and score are derived.	

LIKELIHOOD (A)	Almost Certain 5	5	10	15	20	25
	Probable / Likely 4	4	8	12	16	20
	Possible 3	3	6	9	12	15
	Unlikely 2	2	4	6	8	10
	Very unlikely / Rare 1	1	2	3	4	5
		Insignificant/ Negligible 1	Minor 2	Moderate 3	Major 4	Critical/ Catastrophic 5
IMPACT (B)						

2. Key Issues

2.1 Changes

2.2 There have been no new risks added to the Register.

2.3 There have been no increases or decreases to the currently listed risks following a review prior to the last Steering Committee meeting and the Joint Waste Board meeting. These will continue to be reviewed by the BDR Waste Manager / Senior Contract Officer which any changes noted.

2.4 Summary of Risks

Current RAG Rating	July 2026 (Feb26 position)	Target RAG Rating	July 2026 (Feb26 position)
Red	0 (0)	Red	0 (0)
Amber	3 (2)	Amber	0 (0)
Green	16 (17)	Green	19 (19)
Total	19 (19)	Total	19 (19)

Risks continue to be considered against for the current perceived risk profile of – Council Changes, recent legislation changes, planned legislation changes and recently purchase of contract by Biffa PLC and economic and ecological landscape.

The risks contained in the register require ongoing management action. In some cases, additional resources may be necessary to implement the relevant actions or mitigate risks. Any additional costs associated with the risks are reported to the BDR Steering Committee for consideration.

3. Key Actions and Timelines

3.1 Monitoring

The PFI project risk register is reviewed by the BDR Steering Committee at their regular meeting every 4 months and reported corporately every 2 months via the individual Councils' risk registers. Additionally, the BDR Manager reports to the Joint Waste Team and draws attention to issues to allow internal challenge.

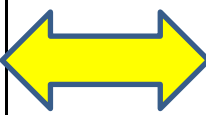
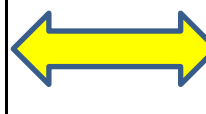
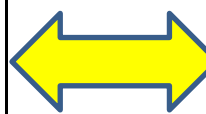
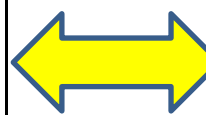
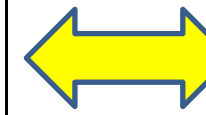
The BDR Manager and the Council's core contract management team will review and update the risk register on a two-month cycle to ensure risks are able to be effectively monitored and managed.

4. Recommendations

4.1 BDR Joint Waste Board is asked to consider and note the attached updated risk register and, after consideration, advise of any further risks to be added to or deleted from the risk register.

Risk Number	Risk	Consequence /effect: - What would actually happen as a result? How much of a problem would it be? To whom and why?	Existing actions/controls - What are you doing to manage this now?	Risk Score with existing measures (See scoring table)		Current Score	Further management actions/controls required - What would you like to do in addition to your controls?	Target Score with further management actions/controls required (See I L)		Target Score	Risk Owner (Officer responsible for managing risk and controls)	Risk Review Date	Movement
				I	L			I	L				
23 (CSS13)	Changes in Technology due to innovation or Government Law/Regulations (Carbon Capture) at Energy from Waste Plant	Potential financial implications if due to change in law. Initial negotiation with Biffa and Enfinium. Biffa/Enfinium may wish to cascade effects. Would trigger clauses covering this scenario (changed to EFW downstream contract). Cardon Capture required at Enfinium facility, likely to become mandatory . Additional Persistent Organic Pollutant restraints and disposal tech' needed. Likely new Acid Scrubber tech needed at site to meet permit requirements.	Procedure incorporated in the Contract Conditions. Impact and actions to be jointly agreed with the Contractor to negate or mitigate costs as far as possible. In-depth negotiation will be undertaken with (already procured) Legal and Financial expertise working for the Councils. Application of the downstream Changes to EFW contract Clauses within the contract. Enfinium requested to supply situational update via monthly OpCo meeting.	3	4	12	In-house Legal & Financial expertise has worked on the PFI Contract from inception - Large in-depth knowledge of PFI contract and clauses. Experienced negotiators to be brought on board Changes and/or claims for additional Financial costs from Biffa/ Enfinium to be monitored, challenged and evaluated. Instructed Technical consultants to undertake evaluation and due diligence on ETS, POP's and Permit position and conditions.	2	3	6	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
22 (CSS13)	Lack of resources due to contractor staff restructures, staff resignations, or leaving company. Failure to have a knowledge of current level of management of facility and contract. Current contractor selling business or handing facility back	Failure to deliver the contract effectively, and deliver the terms of the contract to ensure not in breach of the contract requirement. Reduction in the good working relationship between contractor and client. Loss of key staff through either Sale of Business by Biffa or handing facility back.	Documentation, Spreadsheets and process in BDR PFI team to monitor that contractual requirements are being delivered. Used, maintained and updated weekly and when changes occur. Checks that knowledge of contractual processes and procedures to be held on contractors management system. Checks on Staff training and development. Continued dialogue (site visits weekly, Meetings monthly) with current contractor and staff. Sale of RUKS to Biffa know finalised (Oct24) and Biffa take-over of staff and site completed .	3	3	9	To ensure regular operational meetings where staffing and contingency is discussed. Obtain prior knowledge of staff changed due. Work with new staff members to maintain client Contractor relationship and adherence to contract delivery. Further work to improve Contract Monitoring and recording within the BDR team. Requires continued monitoring of working practices of Biffa in the initial first 12 months as they incorporate the BDR PFI in to their organisation to ensure no reduction in Staff, their productivity, training and competences.	3	2	6	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
17 (CSS13)	Contractor is in Financial Default due to financial failure of contractor	Funders assess the position and decide whether to step in and avoid Contractor Default. If they do not then the Contractor could be terminated by the Councils.	Contractor to limit exposure to unnecessary costs and protect income during any negotiations of change. Councils have standard HMT approved contract drafting to manage termination process. Due diligence and review of financial situation undertaken with sale of RUKS to Biffa (Biffa received £100m cash injection from RUKS for sale)	4	2	8	Ensure appropriate application and understanding of the contract. Continue to maintain a good contractual relationship with SPV and directors. SPV meeting held every 2 months, Liaison Meeting every 6 months. BDR PFI team's Financial Advisor keeping financial oversight of Biffa.	4	1	4	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
2 (CSS13)	Contractor default needing emergency action and/or leading to contract termination.	Service disruption. Temporary full or partial closure of facilities.	A series of performance bond and Parent Company Guarantees exist to provide and/or pay for interim/alternative arrangements to be made. Funders would work with BDR to bring in a new contractor to deliver the service. Contingency arrangements may be implemented in the short term. Robust contract monitoring procedures. Due diligence and review of contractual situation undertaken with sale of RUKS to Biffa (Biffa received £100m cash injection from RUKS for sale)	4	2	8	Ensure appropriate application and understanding of the contract. Ensure monitoring staff are sufficiently skilled to manage this situation. Continue to maintain a good contractual relationship with SPV and directors. SPV meeting held every 2 months, Liaison Meeting every 6 months. BDR PFI team's Financial Advisor keeping financial oversight of Biffa. Liaison with DEFRA, WIDP and other PFI Contract Managers to keep oversight and knowledge transfer.	4	1	4	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
6 (CSS13)	Serious injury/death of a member of staff or public through service operation (MAJOR INCIDENT AT ITS/AD)	Personal tragedy. Health and Safety Executive intervention. Possible service disruption. Possible corporate liability offence	Contractor has completed and regularly reviews full Risk Assessments. Staff training, H&S Inspections, Contract Monitoring and performance deductions for non compliance. External Audit has been undertaken by Consultants and RMBC Health and Safety Team Regular monitoring of the Contractual requirements in relation to Health and Safety Consistent application of the Payment Mechanism	4	2	8	Regular visits by health and safety officers. Quarterly health and safety meetings. Continued H&S training of BDR PFI team to ensure ability and skills to assess H&S on site during Monthly physical site inspections, and assessment of practices, documentation and records.	4	1	4	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
14 (CSS13)	Insurance for the BDR Waste Treatment Plant is not available	The Councils would become the insurer of last resort. The Contractor would have to approach the market every 4 months to attempt to obtain insurance/ Contract would be terminated. Also sale of business or hand back of facility may see new owner/Council have more issues obtaining insurance.	Contractor in liaison with Insurer is progressing upgrade of the Fire Protection systems. Insurance broker is working with Insurance market to build confidence. Regular meetings with insurance broker, two month leading up to renewal to understand where contractor is with placement of insurance & any issues, movement away by insurers and cover obtained.	3	2	6	For 2026, improvements seen in ability to place insurance, and breadth of insures willing to insure BDR. Ensure current collaborative approach on being informed of insurance placement duplicated with new Broker and new owner. Work with Council Insurance teams and external advisors if facility handed back. Look at Self insurance? For 2026, independent Insurance advise sought to review market position to fully understand insurance placement and position.	3	2	6	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	

8 (CSS13)	Changes to Collection services and that impact on the PFI Contract - waste volumes change	Potential to impact on the performance of the plant. Potential to impact on the Third Party Revenue Share due to the Councils. Implications on PFI Credits. Implications on Inter Authority Agreement. Introduction of Deposit Return Scheme, Extender Producer Responsibility and Simpler Recycling could impact.	Inter Authority Agreement measures. Significant collection change clause in the PFI Contract. Current WIDP/DEFRA position in terms of Credit Allocation position requires BDR to abide by the terms and conditions in the Promissory letter and the Final Business Case. Further clarity of R&W legislation changes and Councils current conforming delivery has helped ease the risk.	3	2	6	Dialogue with WIDP/DEFRA and between BDR Councils. Test potential impacts to the contract/Councils against the IAA3. Lobby Government on recycling definitions.	2	2	4	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
13 (CSS13)	Closure of facility or inability to provide the service due to a force majeure event (major incident at ITSAD Facility)	Service disruption. Temporary full or partial closure of facilities.	Contractual conditions provide a shared responsibility to agree measures to mitigate the effects and facilitate the continuation of the service. There is a contractual requirement to have a contingencies plan and other controls within the contract to divert waste to other waste facilities.	4	2	8	Use contingency sites and/or other contracts where possible e.g. Use emergency procurement if absolutely necessary. Currently developing contingency plans for both sites to map out what would happen in several possible situations over differing time periods, 12 hours, 24 hours, 48 hours etc.	3	2	6	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
9 (CSS13)	Changes in Government Law/Regulations including W&RS (Legislative Change)	Potential financial implications due to change in law triggering negotiated changes to BDR PFI contract and financial model to cover the required service / disposal change . Councils could take more risk than anticipated	Procedure incorporated in the Contract Conditions. Impact and actions to be jointly agreed with the Contractor to mitigate costs as far as possible. In-depth negotiation will be undertaken with (already procured) Legal and Financial expertise working for the Councils. Application of the Change in Law Clauses within the contract. Further clarity of R&WS legislation changes and Councils current conforming delivery has helped ease the risk.	3	2	6	Consider the need for the Change in Law retention fund. Ensure contribution to consultations. In-house Legal & Financial expertise has worked on the PFI Contract from inception - Large in-depth knowledge of PFI contract. Legislation changes are currently happening . Contingency planning, dialog with other councils and within the waste sector, understanding contractors position and from taking expert advice isn't foreseeing a detrimental risk profile at this point. Further clarity of R&W legislation changes and Councils current conforming delivery has helped ease the risk.	2	2	4	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
11 (CSS13)	Failure of plant and/or major equipment results in withdrawal of credits (Review of WICS)	Reputational damage and adverse publicity emanating from poor performance of state of the art facility. Potential for Local/National interest. Budget impact	Regular contract meetings/Monitoring and review procedures/Contingency facilities in place/Performance deduction , Step in provisions exist. It is likely that the Funders would step in an appoint another Contractor if performance is poor. Alternately the Councils could step in until the Contract could be retendered	3	2	6	Ensure monitoring staff are sufficiently skilled to manage this situation. Liaison with other PFI Contract Managers, knowledge transfer close liaison with DEFRA. Contractor has improved the refinement and is introducing further measures to ensure plant performance continues to improve	3	1	3	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
12 (CSS13)	Lack of resources due to restructures, and insufficient staff retention. Failure to maintain a knowledge of PFI contract requirements in BDR PFI team (Business Continuity - BDR)	Insufficient capacity/ability to monitor the contract effectively, resulting in failing performance of contractor, inadequate oversight of maintenance of PFI Plant and incorrect financial accountability or failure to make payments resulting in contractual breach.	Contract manuals to document the processes and procedures and Performance/Action spreadsheet created to map a full years monitoring/contractual requirement checks by . To be continually maintained and updated when changes occur, with transparency through the team . Contract information held on CIPFA site and on a Sharepoint portal. Staff training and development. Knowledge management plan. Team currently down to 2 due to long term sickness leave for BDR manager. Senior Contract Officer is standing in for the interim.	3	3	9	Staff retention could be improved if a clear career path existed. CIPFA Asset Management system to hold all relevant documentation for staff access. Review of PFI structure to ensure fit for purpose and building skill of existing staff through training and upskilling. Timely succession planning to be undertaken (PFI Manager currently on long term sickness and may not return) so planning for all eventualities needed. Ensure new members of team learn contract and contract management to ensure continue succession planning. Contingency planning needed if BDR manager does not return and no internal replacement found (possibility of external consultants, other council staff to be looked into).	3	2	6	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
16 (CSS 13)	Operating sub-contractor exits UK Municipal market due to financial pressures	This could be in the form of "selling" the business or Handing back to facility to the Council. This may see a new operator who may wish to re-negotiate the contract or change operating procedures, or may see the councils having to take over the running of the facility. All may cause Service disruption, financial pressures, risk transfer to the Councils.	The PFI model anticipates several stages where the private sector entities - Operating Sub-Contractor, Contractor (Equity and Junior Debt Investors) and Senior Lenders - all progressively take risk (and lose their investment/loans) before the Councils bear additional costs risk. The Contractor would be required to replace the Operating Sub-Contractor and pay the costs of doing so. Compensation would be payable by operating sub-contractor in addition to the letter of credit they have in place.	3	2	6	The Councils will identify areas where they could work with the Contractor and operating sub-contractor to help reduce the losses they are currently facing whilst maintaining the intended risk transfer and achieving the required service performance. However, they should ensure that they outcome of any negotiations does not result in the Council being liable for increased compensation on termination costs should a termination still be likely as a result of the contract being considered more valuable on a market tendering exercise. Ensure appropriate application and understanding of the contract. Continue to maintain a good contractual relationship with operator and key staff. Contingency planning, dialog with exiting contractor, planned dialog with new potential contractor, understanding contractors position in waste sector and from taking expert advice isn't foreseeing a detrimental risk profile at this point.	3	1	3	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
21 (CSS13)	Changes in Local Authority policy.	Potential financial implications due to change in service negotiated for changes to BDR PFI contract and financial model to cover the required service delivery .	Procedure incorporated in the Contract Conditions. Impact and actions to be jointly agreed with the Contractor to mitigate costs as far as possible. In-depth negotiation will be undertaken with (already procured) Legal and Financial expertise working for the Councils. Risk may be transferable to Council if changes requested by them and not national change in law.	3	2	6	In-house Legal & Financial expertise has large in-depth knowledge of PFI contract, will ensure that if possible any changes are covered under contract change protocols, or minimise risk and costs re-charged to the Authority. Councils to have a Joint Waste Strategy (currently ongoing) Changes driven by Government legislation still within in local authority gift on how to interoperate and implement and BDR team will contribute to discussion with Waste Team.	3	1	3	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	

24 (CSS13) (New Apr25)	Increased Insurance Costs for the BDR Waste Treatment Contract becoming due by the Councils	Within the contract there is an mechanism (Reviewed every 2 years accompanied by Joint Insurance Cost Report)that the Contractor is interoperating to calculate that Council is liable to pay the increased insurance premiums or the Waste Treatment Plant. Currently 5 JICR have been produced, latest Feb25 (all rejected)	Correct interpretation of the Contractual Position (BDR Managers interpretation after advise significantly different to Contract). Taking advise from Defra & WIDP, as well as the BDR's external Legal and Financial Advisors. Also liaising with other Waste PFI contractors, both ones with Biffa Contract as well as PFI's with other contractors. Ensuring a consistent approach to interpretation of the contract and responses in rejection of claim to contractor. Contractor has left previous 5 JICR in abeyance, not pushing claim but not conceding claim.	3	2	6	Continue with consistent approach on interpretation and rejection. Look to push contractor to either take to dispute to resolve matter once and for all or concede claims. Seeking additional external Insurance advise from market leading consultant to stress test BDR interpretation of contract and position (currently ongoing)	3	1	3	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
10 (CSS13)	Environmental Impact to Local Area from Noise/Odour/Flies/Vermin etc (Compliance)	Reputational damage and adverse publicity from pollution emanating from State of the Art Facility. Potential for Local/National interest	Contractual controls and performance measures. Monitoring the contract. Pro-active engagement with the local community . Sharing data Regular monitoring outside the perimeter of the plant. Biffa in close liaison with the Local Environment Agency officer agree Fly and Odour Management Plans. New Treatments in recent years (confirmed by data) has seen a dramatic reduction in fly numbers inside the plant. Further improvements and preventative measures introduced by Biffa winter 24/25	2	2	4	Increased fly spraying during the fly season. Use of different insecticides. Increased pit management and emptying. Communicate to householders to wrap waste. Ensure biofilters are adequately maintained . Continued EA monitoring. Installation of air curtains on reception hall doors. Changes also made to timing of the treatments to better control flies on site.	2	1	2	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
15 (CSS 13)	Recycling Markets	Lack of recycling markets impacts on Contractors ability to achieve recycling rate	Reviewing disposal points, ensuring Contractor has contingency in place. Contract now with Biffa. As a UK based Waste Management Company with a wide raging portfolio, the Company now has larger internal operation to place material for recycling or disposal.	2	2	4	Councils may consider taking on more risk (as long as this is properly assessed) to deliver savings. Encourage market development of local Waste Treatment / recycling infrastructure through Waste Management Plan and DPD	2	1	2	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
18 (CSS13)	Pandemic	Lack of staff/consumables due to a Pandemic results in facility not being able to function	Contingency plan in place. Staff able to work from home, social distancing measures in place. Provision of information to staff on preventative measures e.g. hygiene measures. Minimising the amount of person to person contact. Minimising sharing of handheld equipment. Use of PPE e.g. gloves. Closely monitoring all developments internationally as well as advice from Governments and local health experts	3	2	6	Work closely with partners to monitor situation and communicate if any cases occur locally. Escalate risk as appropriate. BDR team work from home where necessary, also have meetings virtually from home if situation escalates to minimise chance of cross infection. Testing/Immunisation program for contractors staff and household members. Liaison with Statutory bodies to ensure waste operators have essential status for accessing PPE if necessary. Source several suppliers.	2	2	4	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
19 (CSS13)	UK having exited the European Union / Global Economis up-heaval - impacts on supply chain	Potential financial implications to cover the cost of supply chain if involves markets in the EU.	Contractor to limit exposure to unnecessary costs and delays in supply chain from the EU. Ensuring long term planning of stocks and supplies. Ensuring waste off-take is primarily UK based.	2	2	4	For main off-take of EFW is contracted long-term to UK based Ferrybridge MF EFW facility. Encourage development of local development of supply chains for key equipment through DPD.	2	1	2	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	
4 (CSS13)	Fraud	Contractor could attempt to charge for more than they are entitled to/Client team could collude with Contractor	Process for checking Tickets from each Council is in place. Financial and Legal Officers form part of team. Information shared across all 3 Councils Direct debit mandate is in place for Barnsley and Doncaster to pay Rotherham. All deductions are accounted for in line with the IAA3. Guaranteed minimum tonnage requirement for the Councils. Regular reports to Steering Group/Joint Waste Board. Systems in place to pay the Contractor Internal and External Audits undertaken	3	1	3	Continue to ensure open door policy maintained and easy access to information (contract requirement) continues. Regular site visits. Maintain good contractor client relationship. Duty of care audits with 3rd party off-takers	3	1	3	BDR MANAGER (Senior Contract Officer acting up currently)	01/06/26	

BDR Waste Treatment Facility Community Liaison Group Newsletter

January- April 2026

In the last Community Liaison Group meeting it was agreed that going forward, information will now be shared via quarterly newsletter. Contact details for Council waste services can be found on the last page.



Biffa update

Council inputs year on year are increasing more than expected:

22/23 = 207,700t

23/24 = 209,400t

24/25 = 211,760t

25/26 = 213,000t

We have also accepted nearly 11,000t of third-party waste in 2025/26.

Recycling performance for 2025/26 is at 14.10%. Steady outputs and capture percentages have been maintained and are in line with budget.

Bin lorry fires are becoming more common with suspected Li Ion batteries being the cause. This means the waste inside the vehicle needs to be tipped urgently at the side of the road, extinguished and cleaned up.

Ferrybridge FM1 is preparing for its annual outage in May 2026 as planned.

Christmas running and waste acceptance went well.

The integration into Biffa has gone well.

Daniel Tadd – Contract Director, Biffa

BDR update

BDR General Update

The Contractor (Biffa formally Renewi) continues to manage the project well with minimal issues reported, the BDR team continue to monitor their performance and raise any issues as needed.

There have been no issues with contract waste deliveries over the last several months, all waste has been accepted and processed as required by the contract.

The BDR team continue to work with the Contractor on updates and changes to the facility to meet contractual requirement and environmental permits. These include work on the anaerobic digestion pasteurisation, ammonia scrubbing system, reduction in emissions, enhanced fly management/suppression, and infrastructure improvement/repair work.

Legislation Changes

As previously advised the government has announced new waste initiatives and changes to its environmental policies. They are introducing Extended Producer Responsibility (EPR) -now live, Simpler Recycling -March 2026 for households, a Deposit Return Scheme (DRS) - October 2027 and the Emissions Trading Scheme (ETS) -2028.

Simpler Recycling

As previously stated, all councils have an exemption to separately collect food waste due to the Bolton Road waste treatment facility meeting the aims of the policy by diverting waste from landfill and into a compost like output while also generating electricity to be used on site.

All councils meet or are working towards being compliant with the policy requirements for recycling collections.

As with most councils nationally, the BDR councils have expanded the range of materials to be collected from commercial premises this year (commenced 2025, a year before the Household Requirements).

DRS / ETS / EPR

The BDR team is working closing with the Contractor, along with external contractors, to monitor, forecast, and ensure that any the contract meets the requirements of these policies when they are implemented.

**Carl Hewlett – Senior Contract Officer,
BDR PFI Waste Team**

CELO update

Site Tours

Since our last update, we have hosted four site tours with 28 people. Throughout 2025/26 we showed 110 people around site.

We will be continuing this throughout 2026/27. New dates have been posted on the BDR online website along with a booking form. www.bdronline.co.uk/site-visits



Education Sessions

Now that we have our new team member, Holly, we have been able to do more education sessions including the 3Rs, assemblies, careers events, and our Rubbish Adventure sessions.

We have also developed a new workshop for older students based on the waste composition analysis. This was trialled at the Milton school in Rotherham as part of a national challenge they are taking part in looking at local recycling data.

Since our last update have delivered 12 sessions to over 250 young people. This is also something we will be continuing throughout 2026/27. Further details and our new Community Outreach leaflet can be found on the BDR website:

www.bdronline.co.uk/education

Food Waste Campaign

Since February, we have been out and about promoting our food waste prevention campaign. We are asking members of the public to fill in a [short survey](#) about their food shopping habits and how they store fresh fruits and vegetables. In exchange they will receive a toolkit to help reduce their food waste which includes:

- A storage reveal wheel
- A shopping list pad
- Food / bag clips
- A Fresh Pod – absorbs ethylene in the fridge so that fruit ripens slower.



Participants will then be asked to do a second survey to find out how they found the tools and if they helped reduce food waste. We will continue this campaign early next year to get more survey responses.



Second-hand style challenge

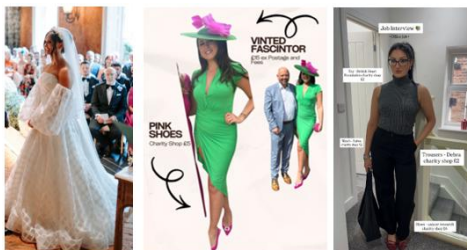
In February we launched our second-hand style challenge. The competition was

created to encourage residents to shop for second-hand clothing rather than buying brand new. The competition was aimed at a younger audience of 16-25-year-olds who are generally fashion conscious but may not know about the environmental consequences of the fashion industry.

Participants were challenged to create up to 5 outfits made entirely of pre-loved clothing and accessories. The categories were:

- Time to Party
- Job Interview
- Wedding Guest
- Festival Fashion
- Cosy Day In

32 entries were received overall. Winners and runners up received a share of £3,000. Winners of all the overall categories can be seen below.



Time to Party

Wedding Guest

Job Interview



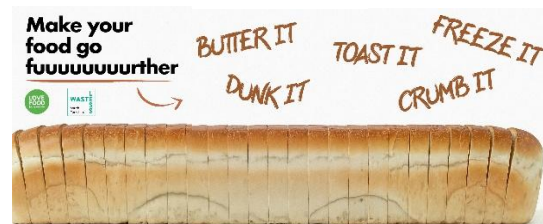
Festival Fashion

Cosy Day In

Food Waste Action Week

In March, we participated in the national Food Waste Action Week campaign. The theme of this year's campaign was 'Make

Your Food Go FUUUUUUUurther - for your pocket, for our planet.' Every year, UK households throw away 4.4 million tonnes of edible food - worth a staggering £17.5 billion. That's an average of £1,000 wasted per household of four every year. We shared posts on our social media channels and distributed a press release.



Team Repair Partnership

We are working with Team Repair to deliver free green skills workshops to schools. Workshops are aimed at students aged 10-14, letting them take apart gadgets and repair them, fostering both a repair mindset and STEM engagement.

Teachers are provided with all the materials needed to run the session, including lesson plans, and repair guides as well as 'broken' gadgets to be repaired and tested.

To express interest and request a repair workshop schools can email edu@team.repair with the school's name and location.



Upcoming Activities

The CELO Plan has been agreed by the Councils, it outlines our work for 26/27.

The plan includes an individual campaign for each council that will be tailored to them, and joint activities that will centre on waste prevention and reduction, community activities and digital activities.

This year we are also trialling something different with our social media channels and will be posting based on monthly

themes. This will start in April with the theme of Earth Month and May focusing on home composting. We will also be continuing to post on our TikTok Channel.

Other campaigns we will be supporting this year include International Compost Awareness Week, World Refill Day, Plastic Free July, Recycle Week, International E-Waste Day, and Food Waste Action Week.

Rebecca Wilson – Assistant Community Education Liaison Officer, Biffa

Where to find out more:

Council

For individual Council Waste and Recycling information e.g. HWRCs, collection dates and materials:

- Barnsley Council: www.barnsley.gov.uk/services/bins-rubbish-and-recycling
- City of Doncaster Council: www.doncaster.gov.uk/services/bins-recycling-waste
- Rotherham Council: www.rotherham.gov.uk/environment

Biffa BDR

For information on site, site tours, and education sessions visit the BDR Online website: www.bdronline.co.uk

For enquires relating to site, please contact BDR.Enquires@biffa.co.uk

Waste Less South Yorkshire

For waste reduction and recycling tips, visit Waste Less South Yorkshire: www.wasteless-sy.co.uk

Facebook: www.facebook.com/WLSYorks

Instagram: www.instagram.com/wastelessouthyorkshire

TikTok: www.tiktok.com/@wastelessy