### Strengths
- 100% agree there is a real determination to secure change
- 100% confidence that the chair and the vice chair share this determination
- Senior officers and elected members within the council recognise the importance of the HWB
- There is a strong sense of shared leadership across the local authority and the CCG
- There is agreement that the board forms part of a good collaborative landscape between health and local government
- There are effective mechanisms in place for collaboration
- Personal relationships between board members are strong
- Members feel there is parity of esteem across the membership of the board
- Partner organisations at the health and wellbeing board understand each others’ constraints
- Board members are able to be challenging with one another to reach solutions to disagreements
- Everybody understands the role and purpose of the health and wellbeing board
- Board members see the board as a key driver for change
- Most people found the board understands its role in relationships to other partnerships in the system
- Better care fund overseen well
- The board is seen to have effective sub-structures
- Meetings not just held in the council
- Good collective working on integration
- Most agree that the board pursues a local agenda and balances this with national requirements e.g. bcf, NHS targets etc.
- Locality pilot
- Prevention is a key theme in the strategy and the STP

### Areas for Consideration
- Engagement – does the HWB engage with the public as a partnership body? Or is engagement done by separate organisations?
- Are you able to attribute tangible change to the efforts of the board?
- Is there an effective mechanism in place to monitor progress and the board’s impact on key metrics and outcomes?
- Is there a road map in place to guide what your strategy wants to achieve?
- Do board members feel they represent the board when they are back in their own organisations?
- Is the delivery of your strategy as effective as you would like?
- Does the board challenge partners enough on progress made to its workstreams?
- Are your organisations using the JSNA effectively enough to ensure services are commissioned in-line with JSNA priorities?
- Is your strategy clear enough on what you want to achieve and how you want to achieve it?
- Does the board’s agenda reflect only items that will help achieve what you are aiming for in your strategy and is the agenda planning structured well in advance?
- Is the board able to have challenging conversations around £ and risk sharing?
- Is there a balance between formal and informal board meetings? Does the board hold workshops? Theme discussions? Round tables? Public stories?

### Opportunities
- Public engagement – the board could brand itself and take the strategy and workstreams out into the public
- The board is now ready to press on with achieving what it has set out to do – all partners are signed up – just need to ensure this happens

### Challenges
- Board’s role in relation to the STP – short timescales now but an iterative process ongoing how does the board see its involvement?