

BRIEFING PAPER FOR HEALTH SELECT COMMISSION

1.	Date of meeting:	29 November 2018
2.	Title:	Update on Rotherham Integrated Care Partnership and implementation of the Rotherham Integrated Health and Social Care Place Plan
3.	Directorate/Agency:	Rotherham Metropolitan Borough Council Rotherham Clinical Commissioning Group The Rotherham NHS Foundation Trust Rotherham Doncaster and South Humber NHS Trust Voluntary Action Rotherham Connect Healthcare Rotherham

4. Introduction

- 4.1 Integrating health and social care in Rotherham is being led by the Rotherham Integrated Care Partnership (ICP), which is overseen by the Rotherham Health and Wellbeing Board.
- 4.2 The Rotherham ICP is made up of the local health and social care community who are working together to transform the way it cares for the population of Rotherham.
- 4.3 Members of the ICP are; Rotherham Metropolitan Borough Council, NHS Rotherham Clinical Commissioning Group, The Rotherham NHS Foundation Trust, Rotherham Doncaster and South Humber NHS Trust, Voluntary Action Rotherham and Connect Healthcare Rotherham (see diagram 1 for ICP governance structure).
- 4.4 The 2018-20 Integrated Health and Social Care (IH&SC) Place Plan was finalised in October 2018 and replaced the first IH&SC Place Plan developed in November 2016.
- 4.5 The 2018-20 IH&SC Place Plan sets out five transformational workstreams delivering activity closely aligned to the aims and priorities set out in the Health and Wellbeing Strategy 2018-2025 (see diagram 2 for transformational workstreams and priorities).

5. Background and context

- 5.1 The governance structure of the ICP was developed through several workshops attended by representatives from all ICP partner organisations including CEOs, lay members and chairs.

- 5.2 The ICP Place Board reports into the Health and Wellbeing Board and ensures delivery of the strategic vision and priorities. The ICP Delivery Team is responsible for ensuring the operational delivery of the IH&SC Place Plan, it reports up to the ICP Place Board and oversees the work of the three Transformation Groups; Children and Young People, Urgent and Community; and Mental Health and Learning Disabilities and the enabling workstreams.
- 5.3 The ICP Place Board has been meeting since June 2017 and in public since April 2018.

6. Key issues

- 6.1 **Governance:** key Achievements over the last 18 months include:
- Robust governance arrangements established (see diagram 1).
 - Weekly meetings of the ICP Executive team attended by all partners.
 - 2018-20 Rotherham IH&SC Place Plan produced and agreed by all partners.
 - The Rotherham Agreement was produced and agreed by all partners. This is a Memorandum of Understanding style document that captures how Place Partners work together.
 - A Performance Report for the IH&SC Place Plan was produced and reports to the ICP Place Board on a quarterly basis. The performance report uses milestones and key performance indicators to measure progress against the priorities within the IH&SC Place Plan.
 - An ICP Communication and Engagement Strategy and Action Plan has been produced and agreed by all partners.
- 6.2 **Service Improvement:** key achievements over the last 18 months include:
- The new state of the art, £15m, **Urgent and Emergency Care Centre** was successfully opened, delivering an innovative integrated model to improve co-ordination and delivery of urgent care provision.
 - The new dementia friendly **Ferns Ward** was piloted, providing integrated specialist mental and physical health care expertise for TRFT patients who are physically well enough to be discharged from the acute setting, but are not yet well enough to be discharged home or to residential care due to a cognitive impairment.
 - Implementation of the **Rotherham Health Record**, enabling health and care workers to access patient information to make clinical decisions. Already used by TRFT (acute and community), it was rolled out to the Rotherham Hospice and some GP practices. An information sharing agreement has been agreed which will enable RDaSH and RMBC social care to come on board in 2018/19.
 - Continued success of the award winning **Social Prescribing Service** which helps adults over the age of 18 with long term health conditions to improve their health and wellbeing by helping them to access community activities and services, during 2017 it was extended to **mental health patients** and is now used for autism and social isolation.

- Significant progress with **Child and Adolescent Mental Health Service**, extensive service change leading to substantial improvement in both assessment and treatment
- The **Integrated Locality Pilot** has been evaluated to inform the next stage of implementation, it will deliver an integrated commissioning and operating model for community services, with joint leadership and accountability.
- A key enabler for the improvements seen in **Delayed Transfers of Care**, was the integration and co-location of TRFT Transfer of Care Team and RMBC Hospital Social Work team to form the **Integrated Discharge Team**.
- Successfully embedding an **occupational therapy** offer within the Local Authority **Single Point of Access Team**, this has complemented piloting a member of staff from the mental health trust, voluntary sector and also input from physical health.

7. Next steps

7.1 Key next steps include to:

- Develop a Provider Alliance for Rotherham, this will be a joint working agreement between the Providers to work towards the establishment of more collaborative delivery of services for the population of Rotherham in line with the IH&SC Place Plan
- Explore and scope opportunities for joint workforce plans across Rotherham ICP partners.
- Continue to monitor implementation of the IH&SC Place Plan through the Performance Report on a quarterly basis.
- Roll-out Rotherham Health record across all GP practices, RMBC and RDaSH.
- Deliver the Core 24 mental health service model to provide 24 hours, 7 days a week across urgent and emergency care pathways.
- Implement the next stage of the Integrated Localities across Rotherham.
- Establish a fully integrated team of health and social care professionals providing a mix of community rehabilitation services, residential intermediate care and discharge to assess beds.
- Deliver key improvements on the Special Educational Needs and Disabilities reform.
- Continue implementation of the Rotherham Learning Disability Strategy and Rotherham Autism Strategy.

8. Conclusions

- 8.1 That through the joint work undertaken by Rotherham ICP partners marked progress has been made towards the delivery of the priorities within the IH&SC Place Plan.

9. Actions arising

- 9.1 That the monitoring of progress against the IH&SC Place Plan continues.
- 9.2 That the general update regarding the Rotherham ICP and the IH&SC Place Plan is noted and discussed.

10. Name and contact details

Report Author(s)

Sharon Kemp, Chief Executive
Rotherham Metropolitan Borough Council
01709 822771
Sharon.kemp@rotherham.gov.uk

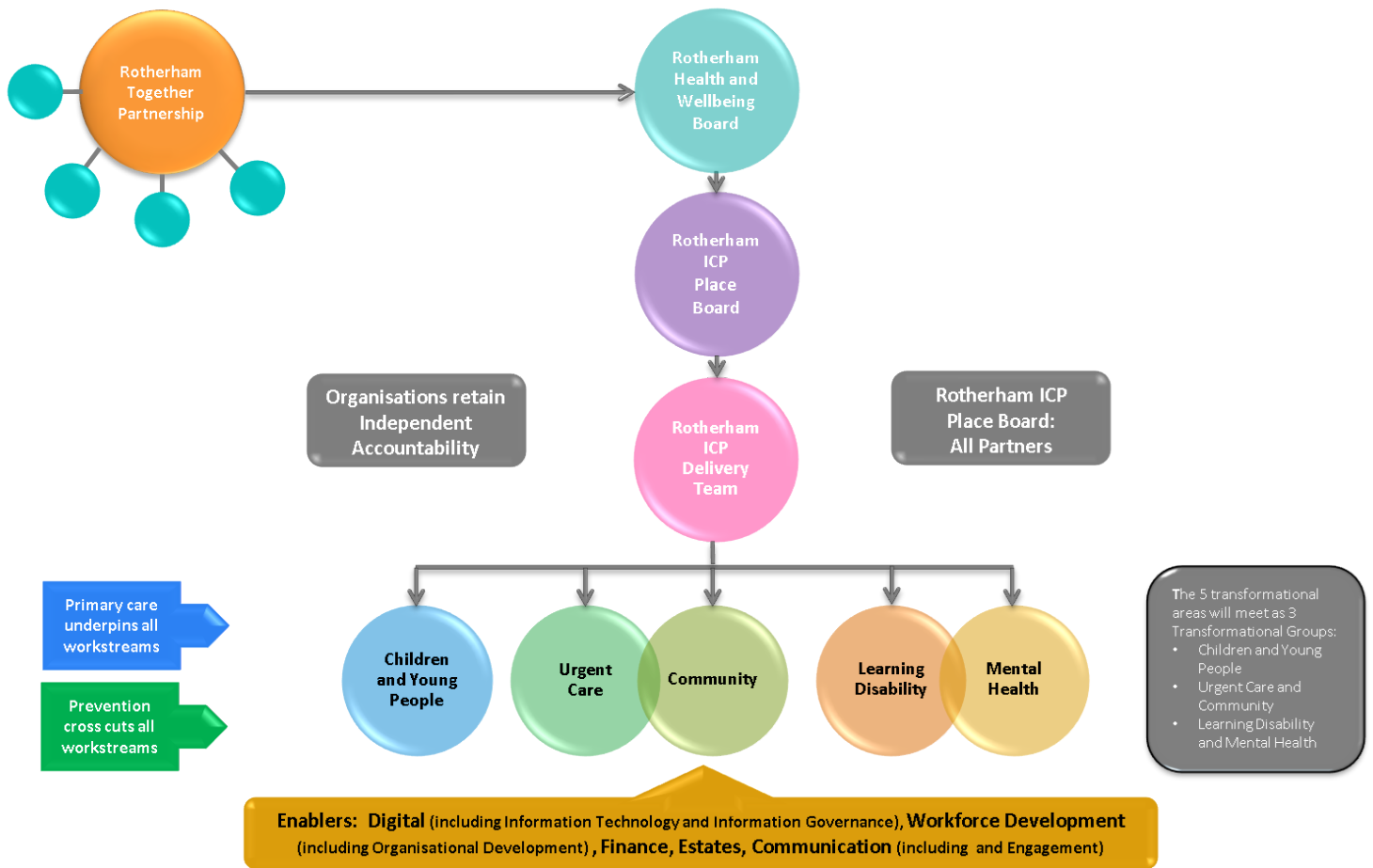
Chris Edwards, Chief Officer
NHS Rotherham Clinical Commissioning Group
01709 302702
christopher.edwards7@nhs.net

Lydia George, Strategy Delivery Lead
NHS Rotherham Clinical Commissioning Group
01709 302116
Lydia.george@nhs.net

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Diagram 1: ICP Governance



Children and Young People

1. Implementation of Children and Young Peoples Mental Health Services Transformation Plan
2. Maternity and Better Birth
3. Oversee delivery of the 0-19 healthy child pathway services
4. Children's Acute and Community Integration
5. Special Educational Needs and Disability (SEND) – Journey to Excellence
6. Implement 'Signs of Safety' for Children and Young People across partner organisations
7. Preparing for Adulthood (Transitions)

Mental Health and Learning Disability

1. Deliver improved outcomes and performance in the Improving Access to Psychological Therapies service
2. Improve dementia diagnosis and support
3. Deliver CORE 24 standards for mental health liaison services
4. Transform the service at Woodlands 'Ferns' Ward
5. Improve Community Crisis Response and intervention for mental health
6. Better Mental Health for All Strategy
7. Oversee Delivery of Learning Disability Transforming Care
8. Support the implementation of the 'My Front Door' Learning Disability Strategy
9. Support the Development and Delivery of Autism Strategy

Urgent and Community

1. Creation of an Integrated Point of Contact for Rotherham
2. Expansion of the Integrated Rapid Response service
3. Development of an integrated health and social care team to support the discharge of people out of hospital.
4. Implementation of integrated locality model across Rotherham.
5. Develop a reablement and Intermediate Care offer
6. Develop a coordinated approach to care home support.