Appendix 2 – Summary of modelled Business Plan Scenarios

The graph below shows the cash flow projections of modelled Business Plan Scenarios in arriving at the 2019-20 recommended Base Case.

Option 1 is not recommended. Whilst it incorporates all approved housing growth projects and maintains sufficient operating balances throughout the life of the plan, there is insufficient capital financing available from Year 12 of the plan.

Option 2 is the recommended base case as this incorporates all approved housing growth projects and maintains sufficient operating balances throughout the life of the plan. Capital investment in housing stock has been increased by £157m over the life of the plan.

Option 3 incorporates all approved housing growth projects and maintains sufficient operating balances throughout the life of the plan. Capital investment in housing stock has been increased by £157m over the life of the plan. It also incorporates a further £54m of investment in housing growth. This is not recommended as the base case as housing growth pipeline projects have not yet been approved by Cabinet, but it does demonstrate the proposals to be put forward are affordable.