

Rotherham Integrated Care Partnership

Minutes	
Title of Meeting:	PUBLIC Rotherham ICP Place Board
Time of Meeting:	9:00am – 10:00am
Date of Meeting:	Wednesday 2 October 2019
Venue:	Elm Room (G.04), Oak House
Chair:	Sharon Kemp
Contact for Meeting:	Lydia George 01709 302116 or Lydia.george@nhs.net
Apologies:	Lydia George, RCCG
Conflicts of Interest:	General declarations were acknowledged for Members as providers/commissioners of services. However, no specific direct conflicts/declarations were made relating to any items on today's agenda.

Members Present:

Sharon Kemp (**SK**), Chairing, Chief Executive, RMBC
 Chris Edwards (**CE**), Chief Officer, Rotherham CCG
 Louise Barnett (**LB**), Chief Executive, TRFT
 Dr Gok Muthoo (**GM**), Medical Director, Connect Healthcare Rotherham CIC
 Kathryn Singh (**KS**), Chief Executive, RDaSH
 Janet Wheatley (**JW**), Chief Executive, Voluntary Action Rotherham

Participating Observers

Dr Richard Cullen (**RC**), Rotherham CCG Chair
 Cllr David Roche (**DR**), Joint Chair, Heath & Wellbeing Board, RMBC

In Attendance:

Ian Atkinson (**IA**), Chair, Rotherham ICP Delivery Team
 Gordon Laidlaw (**GL**), Head of Communications, Rotherham CCG
 Rebecca Woolley (**RW**), Policy & Partnerships Officer, RMBC
 Jenny Lingrell (**JL**), Joint Assistant Director of Commissioning, RMBC
 Annemarie Lubanski (**AML**), Strategic Director of Commissioning Adult Care, RMBC
 Chris Preston (**CP**), Acting Director of Strategy & Transformation, TRFT
 Angela Shaw (**AS**), Connect Healthcare Rotherham CIC
 Wendy Commons (**WC**), ICP Support Officer, Rotherham CCG

There were 3 members of the public present:

Ken Dolan
 Stuart Henley
 Kerry McQuade

Item Number	Discussion Items
1	<p>Public & Patient Questions</p>
<p>A question was posed around the decision to move 20 beds at Breathing Space back to The Rotherham Foundation Trust (TRFT). Ken Dolan asked where the decision has been made and why staff have been moved away from Breathing Space and given new contracts. He felt that this didn't fit with the Rotherham Place strategy of taking pressure away from the hospital to provide additional bed capacity.</p> <p>Louise Barnett responded that the Trust has been experiencing challenges in staffing the beds at Breathing Space and had taken the decision to move the patients into the hospital and consolidate nursing staff so that the quality of care can be continued. Patients are still receiving respiratory pathway focussed care. However, because the decision was taken quickly and at short notice it had not been possible to consult with patients and staff.</p> <p>A wider review is underway which includes active patient consultation and engagement. The findings will be included in the review report which will come to Rotherham ICP Place Board when completed. It had been a difficult decision for the Trust but they remain committed to meeting patient needs and ensuring they get the best care in line with Place strategy.</p> <p>Ken Dolan had a couple of other questions, but due to the limited time allocated for Place business, he agreed to submit the questions in writing for a full response from the Place Board.</p>	
2	<p>Transformation Group Updates</p>
<p>Children & Young People's Transformation Group Subject – Special Educational Needs & Disability (SEND) Presented by Jenny Lingrell (JL)</p> <p>Jenny Lingrell highlighted the changes implemented since last reporting including:</p> <ul style="list-style-type: none"> – the Supported Internships Project has commenced with Next and the Rotherham Opportunities College – the SEND Strategic Board has agreed five strategic outcomes for SEND children and young people and are developing a performance scorecard to measure them – The CAMHS SEN Lead is now in post, as is the Rotherham visual impairment team leader – SEND health sufficiency assessment recommendations have been implemented and recruitment is now complete – Rotherham sensory differences model is in the process of being implemented. – A voices day is planned for November to co-produce the new SEN strategy – Complaints and tribunals remain below the national average – The new 'place-wide' SEND newsletter will 'go live' this month. A copy will be shared with ICP Place Members. <p style="text-align: right;">Action: JL</p> <p>JL summarised some concerns that the group is currently addressing. These included the variable quality and the increasing demand for education, health and care plans, long waiting times for children and young people to get ASD and ADHD assessment, overspending on the high needs budget and earlier planning for transition to adulthood. Intense work is also currently being undertaken to address the quality of health support for children whilst they are at school.</p> <p>In terms of next steps, JL advised that work is underway on implementing an education, health and care team improvement plan. A new casework management system has also been purchased to improve the quality of plans and respond to increased demand. This will be implemented in the new year and is expected to give better visibility of plans. An action plan has been put in place to improve the timeliness of ASD and ADHD assessments. In order to increase support to children, young people and families and to reduce demand in the longer term, SEN support services are currently being reviewed.</p> <p>IA asked members to note the assurance provided by all posts being recruited to as Place had</p>	

committed to do.

Sharon Kemp thanked JL for the presentation and asked that further detail on the targets to reduce waiting times for the ASD diagnosis pathway is included in the next update. However, it was noted that more detail will be provided in the refreshed Plan and performance framework.

Urgent & Community Care Transformation Group

Subject – Support to Care Homes

Presented by Chris Preston (CP)

Chris Preston highlighted how integrated working is helping to manage A&E attendances and acute admissions from care homes whilst also allowing for further support to be given to care homes with training. The integrated discharge team is leading the way in South Yorkshire in using the NHS capacity tracker for effective capacity and discharge management. NHS mail has been rolled out to care homes and progress is now being made toward record sharing.

CP reported that the care sector continues to be fragile requiring more innovative working and a supportive approach, particularly in relation to increasing provision and recruitment and retention. However, more capacity is beginning to come to the market with an off-site community unit due to open in November 2019. Ten winter pressure beds will also be introduced from December 2019. Next steps will include work on training and development around promoting oral health and nutrition and COPD awareness. A flu immunisation programme will commence in October 2019 for both care home staff and residents.

Members noted that the Urgent Care & Community Transformation Group is in the process of refreshing and reforming its membership. Discussions are underway with Connect Healthcare Rotherham (GP Federation) to determine the best way to involve Primary Care Networks and their Clinical Directors.

Sharon Kemp thanked CP for the update on progress.

Mental Health & Learning Disability Transformation Group

Subject – Rotherham's Strategy to Promote Mental Health & Wellbeing

Presented by Ian Atkinson (IA)

Ian Atkinson reminded members that the cornerstone of the plan is around 'Five Ways to Wellbeing' which has been used in range of different scenarios to link into the different streams of work as well as in public consultations. The campaign was originally launched 12 months ago but it is important to continue raising its profile to ensure it is owned by all partners and becomes embedded into provided and commissioned services. The loneliness pilot project is being used through 'Making Every Contact Count'. If it evaluates successfully it will be rolled out across the borough providing resources are available.

Going forward, work will focus on refreshing the 'Better For All' strategy and action plan and the development and launch of a loneliness action plan from the stakeholder event held in September. A collection of case studies demonstrating the impact of the 'Five Ways to Wellbeing' campaign and the roll out of the 'Five Ways' material to support vulnerable groups is also planned.

Cllr David Roche expressed concern about 'silo working' by partners on different campaigns and the importance of bringing together the various campaigns to better co-ordinate the joint working and public information events so that the messages to the public become more integrated into everyday life.

Sharon Kemp thanked the MH & LD transformation group for the update. She advised that the challenge for them is to look at better integrated ways of working to create more movement towards embedding 'Five Ways to Wellbeing' and behavioural change. Following discussion, it was suggested that Voluntary Action Rotherham works with local groups to provide constructive challenge and determine whether 'Five Ways' is being adopted or whether re-connecting with the campaign and raising the profile needs to be re-energised.

Action: IA

3	Rotherham Response to the NHS Long Term Plan
<p>Ian Atkinson explained that Place Board had committed to update the Rotherham ICP Place Plan to reflect the NHS Long Term Plan (LTP) by November. He presented a set of slides that explained the work undertaken so far. IA highlighted that time is also being spent on ensuring that there is, not only alignment with the Long Term Plan from a Rotherham perspective, but also with the ICS response to the LTP. Rotherham along with all the SY&B ICPs has inputted to ensure that the key deliverables and inputs reflect our 'Place' as well as fitting with national strategy.</p> <p>The ICP Delivery Team has taken time to confirm the priorities in the Plan and has challenged group members to reflect on priorities. This has also provided an opportunity for transformation groups to take ownership and reflect how these changes will work in the system. The enabling groups have also reviewed and updated the sections for workforce, communications, digital, estates and finance.</p> <p>IA highlighted the significant changes and additional sections added since last year's Place Plan. This refresh also presents the opportunity to alter the current terminology used including considering changing 'priorities' to 'themes' or 'priority areas, referring to workstreams as work programmes or transformation programmes, enabling workstreams could become enabling programmes or cross cutting programmes and transformation groups change to delivery groups. These are being further considered and compared with the language used in other Rotherham plans to ensure alignment.</p> <p>The 'emerging priorities' proposed by each of the three transformation groups were also outlined.</p> <p>IA reported that a conscious view has been taken to include 'prevention' across all the strategy. It was therefore proposed to develop a 'prevention' enabling group.</p> <p>Following discussion, Place Board expressed concern that 'prevention' is part of the Health & Wellbeing strategy which currently contains a number of the Place Plan themes within it and is where ownership of them lies. Place Board asked the Delivery Team to consider this in the next iteration of the Plan and reflect clarity to ensure there is no duplication.</p> <p>Place Board strongly supported smoking cessation being included as a key 'priority' although it could perhaps be referred to as 'tobacco addiction' instead.</p> <p>The Place Board supported the direction of travel on terminology and noted the emerging priorities for 2019.</p> <p>IA advised that the delivery structure will remain the same but asked members to note that the membership of the transformation groups and enabling groups will be reviewed to reflect the revision of priorities and ensure representation is appropriate.</p> <p>In terms of next steps, IA advised that ICP Place Partners should now update their respective organisations on progress. These slides will be circulated for sharing with partners organisations. Initial feedback will be incorporated into the next iteration for Confidential ICP Place Board in November with a view to obtaining Place Board sign off at December board. The final draft will be taken through ICP Partner Boards during December for governance.</p> <p style="text-align: right;">Action: IA/All</p> <p>The Chair thanked the Delivery Team and Transformation & Enabling Groups for the first draft of the refreshed ICP Place Plan.</p>	
4	Be the One Campaign: Suicide Prevention
<p>As part of the launch of the 'Be the One' suicide prevention campaign, a video has been produced showing 'real stories' from Rotherham people.</p> <p>The campaign aims to empower Rotherham people to talk to someone they are worried about, whether a stranger or someone they know, listen to help them feel less alone, and to care about those around them to prevent people from reaching the point of suicide. The video can be viewed on the campaign website at; www.be-the-one.co.uk or at; https://www.youtube.com/watch?v=0IPyji-ZauQ on youtube. The link also provides training that can be undertaken by any individual.</p>	
5	Rotherham Health & Social Care Winter Resilience Plan
<p>Members received the Plan which provides a clear integrated framework for delivery of services and outcomes as we move into and during winter 2019/20. It contains key actions for the Rotherham A&E Delivery Board and the Rotherham Integrated Care Partnership and is closely linked with other key</p>	

strategic reports such as the NHS Long Term Plan and the five year framework for GP contract reform. Place Board noted the contents of the plan which will be implemented and monitored through the Rotherham A&E Delivery Board.

6 Provider Alliance Update

A meeting has been arranged for Friday 18 October 2019 with Robert McGough to progress next steps in forming the Rotherham Provider Alliance. An update on discussions and outcomes will be reported at the next Place Board.

7 Impact of Brexit Update

Plans are still being progressed for leaving the EU on 31 October 2019 and reporting is expected to increase in the coming weeks.

The situation with the lack of supply of some medications remains the same. The CCG's medicines management team is continuing work to mitigate risks and

Tom Smith from RMBC is leading on planning. He attends the Local Resilience Forum on a regular basis to keep updated and meets with Partners to feedback.

8 Draft Minutes from Public ICP Place Board – 4 September 2019

The minutes from the previous meeting were **APPROVED** as a true and accurate record. There were no matters arising.

9 Communication to Partners

- Continue with promoting the 'Be the one' suicide prevention campaign.
- Five Ways to Wellbeing - increase publicity using similar format to suicide campaign as good practice
- Winter – communications to begin in preparation.

Action: GL

10 Risk/Items for Escalation

There were **NO** new risks identified for escalation.

11 Future Agenda Items

- Social Prescribing – (Nov)
- Estates Update – (Nov)
- OD & Workforce Update – Workforce Maturity Index (tbd)
- Rotherham ICP Digital Strategy (Nov)
- Rotherham ICP Communications & Engagement Strategy (Dec)

Standard Agenda Items

- Delivery Dashboard/Performance Framework (quarterly)
- Transformation Groups Spotlight Updates (monthly)
- Rotherham Provider Alliance Update (monthly)
- Impact of Brexit Updates (as required)
- Primary Care Network Updates (as required)
- Terms of Reference Reviews – All ICP Groups (Annually)
- Risk Log (monthly)

13 Date of Next Meeting

Wednesday 6 November 2019, at 9am at Oak House, Bramley.

Membership

NHS Rotherham CCG (RCCG) - Chief Officer - Chris Edwards (Joint Chair)

Rotherham Metropolitan Borough Council (RMBC) - Chief Executive – Sharon Kemp (Joint Chair)

The Rotherham Foundation Trust (TRFT) - Chief Executive – Louise Barnett

Voluntary Action Rotherham (VAR) - Chief Executive – Janet Wheatley

Rotherham Doncaster and South Humber NHS Trust (RDaSH) - Chief Executive – Kathryn Singh

Connect Healthcare Rotherham Ltd (Rotherham GP Federation) – Dr Gok Muthoo

Participating Observers:

Joint Chair, Health and Wellbeing Board, RMBC - Cllr David Roche

Joint Chair, Health and Wellbeing Board, RCCG - Dr Richard Cullen

In Attendance:

Deputy Chief Officer, RCCG – Ian Atkinson (as Delivery Team Place Joint Chair)

Director of Legal Services, RMBC

Head of Communications, RCCG – Gordon Laidlaw

Strategy & Development Lead, RCCG – Lydia George