

Minutes	
<b>Title of Meeting:</b>	<b>PUBLIC Rotherham ICP Place Board</b>
<b>Time of Meeting:</b>	9:00am – 10:00am
<b>Date of Meeting:</b>	Wednesday 3 November 2021
<b>Venue:</b>	Via Zoom (and broadcast live on CCG You Tube Channel)
<b>Chair:</b>	Chris Edwards
<b>Contact for Meeting:</b>	Lydia George 01709 302116 or <a href="mailto:Lydia.george@nhs.net">Lydia.george@nhs.net</a>

<b>Apologies:</b>	Dr Richard Cullen, CCG Chair & Joint Chair H&WB Board, Rotherham CCG Richard Jenkins, Chief Executive, The Rotherham NHS Foundation Trust Sharon Kemp, Chief Executive, Rotherham MBC Cllr D Roche, Joint Chair H&WB Board, Rotherham MBC
<b>Conflicts of Interest:</b>	General declarations were acknowledged for Members as providers/commissioners of services.

### Members Present:

Chris Edwards (**CE**) Chair, Chief Officer, Rotherham Clinical Commissioning Group  
Kathryn Singh, (**KS**), Chief Executive, Rotherham, Doncaster & South Humber Foundation Trust  
Shafiq Hussain, (**SHu**) Chief Executive Voluntary Action Rotherham  
Gok Muthoo (**GM**) Clinical Director, Rotherham GP Federation  
Annemarie Lubanski (**AML**), Strategic Director, Rotherham MBC  
Ian Atkinson (**IA**), Executive Place Director/Delivery Team Chair, Rotherham CCG

### In Attendance:

Ben Anderson (**BA**) Director of Public Health, Rotherham MBC  
Christina Harrison, (**CH**), Care Group Director, Rotherham, Doncaster & South Humber Foundation Trust  
Michael Wright (**MW**), Deputy Chief Executive, The Rotherham NHS Foundation Trust  
Lydia George (**LG**), Strategy & Delivery Lead, Rotherham CCG  
Gordon Laidlaw (**GL**), Head of Communications, Rotherham CCG/ICP  
Rebecca Woolley, (**RW**), Policy & Partnerships Officer, Rotherham MBC  
Wendy Commons (**WC**), ICP Support, Rotherham CCG

Item Number	Business Items
<b>1</b>	<b>Public &amp; Patient Questions</b>
No questions had been received from members of the public.	
<b>2</b>	<b>Transformation Group Updates</b>
<p><i>5i Children &amp; Young People – Mental Health &amp; Emotional Wellbeing (CH)</i> Christina Harrison updated members on the areas making good progress which included the transformation of services, a blended model of contact offer for families and young people, 22,367 users accessing the regularly updated CAMHS website, the redesign of the neurodevelopmental assessment pathway including embedding a digital pathway for assessments, partnership development of SENDCO online resources and active implementation of the 'With me in Mind' MH schools team trailblazer pilot.</p>	

Members were informed that waiting times for ASD and ADHD assessments are unacceptably high, however 3-year additional investment has been secured to assist with the increasing capacity and reduce the current backlog.

There was also concern around the long-term unknown impact of the pandemic on children and young people's mental health and wellbeing. There has been a large increase in referrals of children with eating disorders and those presenting have more acute symptoms than pre-covid.

Work is continuing to engage partners in the local graduated response to ensure young people and families can access all support whilst waiting for neurodevelopmental assessment, whilst the Social, Emotional and Mental Health (SEMH) Strategy Group continues to ensure the needs of local young people are met.

Place Board thanked Christina and the Children & Young People's Transformation Group for the update and welcomed the progress being made.

#### *5ii Mental Health, Learning Disability & Neurodevelopmental – Suicide Prevention*

Ian Atkinson advised that suicide prevention is one of the key priorities and there is a full partnership support across Rotherham with strong leadership and commitment to the suicide prevention programme area overseen by Health & Wellbeing Board and Place Plans. More recently work has been undertaken with Voluntary Action Rotherham to offer small grants to the local voluntary sector organisations to support and address risks associated with suicide, such as loneliness and to promote protective factors. The funding has been offered for the next 3 years and will also give sustainability to the voluntary sector. The Be the One Women's campaign has been launched and the successful Rotherhive website has been expanded to include a professional section for those who support staff in our community. Work continues on developing support for those bereaved by suicide. A new peer support group is to be launched in December and the listening ear service is being re-commissioned. A reduction has been recorded by the ONS in Rotherham all person and male suicides in 2018-2020.

Going forward the Group wishes to continue maintaining suicide as a key priority and IA thanked partners for continuing to prioritise this work. No increase had been shown in 2020, however, it is acknowledged that the pandemic will have impacted and it is important to be mindful and keep focus.

A constructive symposium had been held in October 2021 and the feedback from the discussions, along with evidence from the health inequalities audit and real time data will be used to draft a one-year suicide prevention action plan. A service to support those who have attempted suicide will be piloted and work is being undertaken on scoping for general bereavement support as well as looking to procure an alternative to crisis response using a voluntary sector approach rather than traditional services.

Members noted the positive action being taken in Rotherham's approach to suicide prevention.

#### *5iii Urgent & Community Care – Sustainable Discharge*

Michael Wright announced that strong partnership working continues and the Integrated Discharge Team had been awarded 'Team of the Year' by the South Yorkshire Team Partnership and the integrated discharge model that has been implemented across the Trust with RMBC was highly commended in the recent CQC report. A command centre has been developed on the hospital site, which is a shared area with RMBC colleagues with a Place capacity dashboard. It is an asset which has seen Rotherham have the highest discharge weekend in the region. A preferred supplier has been approved for a 24-

community bed unit with nursing and arrangements are in place with Sheffield for covid positive beds.

Unprecedented system demand throughout the summer and increased complexity and the impact of the forthcoming winter is a concern and will be challenging, particularly with the current capacity and staffing recruitment issues.

Members noted the outcomes from the Age UK Safe and Well Pilot and the positive case studies and feedback. The CCG has since commissioned the service.

Looking forward, next steps include recruitment to vacancies, alternative ways of working, continuing improvement in discharge processes, the procurement of winter beds, developing a sustainable 7-day discharge process and implementing the medicines management policy and reducing errors in take home medications.

Members noted the work being undertaken on sustainable discharge.

Place Board thanked the Transition Groups and teams for the continued hard work.

<b>3</b>	<b>Schedule of Future Updates from Transformation Groups</b>
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A schedule showing the programme of spotlight updates for 2021-22 was noted for information.

<b>4</b>	<b>Provider Alliance Update</b>
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Deferred to the next meeting.

<b>5</b>	<b>Draft Minutes from Public ICP Place Board – 6 October 2020</b>
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The minutes from the Public Place Board held on 6 October were noted as a true and accurate record.

There were no outstanding issues on the action log.

<b>6</b>	<b>Communication to Partners/Risks and Items for Escalation</b>
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Given the recognition that the system is under extreme pressure in Rotherham, Chris Edwards asked partners to give a high-level verbal update of system pressures within their organisations. This would be followed by a discussion to identify any mitigations that can be offered or put in place across partners to assist.

*Rotherham, Doncaster and South Humber NHS Foundation Trust (RDaSH)*

KS reported high levels of occupancy in inpatient adults and older people's facilities with high acuity levels which coupled with pressure in the community, staff sickness and vacancies is adding to pressure. Having been in the pandemic for many months there is also general fatigue amongst the workforce. As a result, the difficult decision was taken to purchase some out of area beds in order to ensure that a safe environment and the correct levels of care can continue to be provided. Generally, the system is very overwhelmed, particularly with high demand for CAMHS and the eating disorder service.

*The Rotherham NHS Foundation Trust – Hospital & Community Services*

MW described pressure with an increase in Covid patients, 61 currently with 7 of these in critical care. Over 3300 Covid positive patients have been treated at the hospital since the start of the pandemic which has had a large impact on the health and wellbeing of staff. More recently there has been an increase in the number of patients through the Urgent & Emergency Care Centre which has resulted in long waits. This is proving very challenging as winter approaches.

*Rotherham Council – Social Care*

AML informed Members that there are significant issues with workforce and retention, both within the Council and the wider sector which is impacting the ability to provide services at

the right level as well as affecting hospital discharge and staff morale. Focus is on prioritising discharges and palliative care referrals based on the resources available.

*Voluntary & Community Services*

SHu explained that the online directory (GISMO) is showing that a continuous number of VCS organisations are ‘standing up’ services again, albeit differently because of the impact of Covid. The number of volunteers is not at pre-pandemic levels and work is being done within communities to recruit.

On a positive note, as we approach Christmas the campaign to support food in crisis organisations will be funded so that emergency food parcels can be supplied. The CCG has made available small grants for up to 3 years to organisations that are able to support positive mental wellbeing in adults and the local authority is offering small grants to assist organisation in setting up again, including premises issues, following Covid. The Smiles for Miles lottery funded project is now live and able to take referrals to deliver and support a range of services for children and young people.

*Primary Care*

From a primary care perspective, GM advised that general practices are under immense pressure with demand for appointments increasing. The hot site and extended access is running at full capacity, with practices worried about the convergence of flu and covid as we approach winter. Workforce is also problematic with recruiting practice staff at all levels, including locums, difficult.

*Public Health*

BA updated that, although a decline was being seen in the overall case rates, since half term there has been an increase in the case rate in the over 60s population. This upward trend in the most vulnerable part of our population is likely to impact on hospitalisation and exacerbate the system pressures being reported by partners.

Extreme pressures were noted across all partners with further sustained intense periods expected as we approach winter. As Chair, CE will convene a meeting with partners next Wednesday to look at the possibilities and options available to address the unprecedented situation. Members will also take the opportunity to stress test current Place governance for partnership working, to check its fitness for purpose and consider alternative and innovative solutions in the way we deliver services since the pandemic.

**Action: CE**

From a communications perspective, GL will summarise the pressures being experienced by individual partners and share with all partner organisations to give a whole system overview of the current situation. A similar version will also be shared with the wider public via partner communication channels to link in with the winter communications messages and highlight pressures, whilst also giving advice about what the public can do and how best to access services.

**Action: GL**

**8**

**Future Agenda Items**

*Forward Items for Place Board*

- Rotherham Place Future Working with SYB ICS (Jan)
- Rotherham IC Development Plan Updates - Quarterly
- Review of Place Wide IT Services Report (Jan)
- Provider Collaborative Update (Jan)
- Transformation Group Updates (monthly)

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**Date of Next Meeting**

The next meeting is scheduled for **Wednesday 1 December 2021 at 9-10am.**

*The time allocated for the December Public Place Board will be used for a Board Development session. The next meeting will take place in January 2022.*

**Place Board Membership**

NHS Rotherham CCG, Chief Officer - Chris Edwards (Joint Chair)  
Rotherham Metropolitan Borough Council, Chief Executive – Sharon Kemp (Joint Chair)  
The Rotherham Foundation Trust (TRFT), Chief Executive – Richard Jenkins  
Voluntary Action Rotherham, Chief Executive – Shafiq Hussain  
Rotherham Doncaster and South Humber NHS Trust (RDaSH), Chief Executive – Kathryn Singh  
Connect Healthcare Rotherham Ltd (Rotherham GP Federation) – Dr G Muthoo

***Participating Observers:***

Joint Chair, Health and Wellbeing Board, Rotherham MBC - Cllr David Roche  
Joint Chair, Health and Wellbeing Board, Rotherham CCG - Dr Richard Cullen

***In Attendance:***

Deputy Chief Officer, Rotherham CCG – Ian Atkinson (as ICP Delivery Team Chair)  
Director of Public Health, Rotherham MBC – Ben Anderson  
Head of Communications, Rotherham CCG – Gordon Laidlaw  
Strategy & Delivery Lead, Rotherham CCG – Lydia George

DRAFT