

Update on the Development of the Integrated Care Partnership Strategy

Rotherham Health and Wellbeing Board

23 November 2022

SY ICB Author(s)	Marianna Hargreaves, Strategy & Transformation Lead, SY ICB
SY ICB Sponsor Director	Will Cleary-Gray, Executive Director Strategy and Partnership, SY ICB
SY ICB (Rotherham Place)	Claire Smith, Deputy Place Director
Lead Executive / Lead Officer	Lydia George, Strategy and Delivery Lead
Purpose of Paper	
<p>To share the attached key documents produced through the Integrated Care Partnership (ICP) working group:</p> <p><i>Enclosure 1) For information</i>, a briefing paper that went to the System Leaders Executive Group on the progress being made to establish the South Yorkshire ICP and developing the South Yorkshire Integrated Care Strategy.</p> <p><i>Enclosure 2) For consideration</i>, the stakeholder engagement pack developed to support engagement with place colleagues, including Health and Wellbeing Boards on the areas identified to feature in the ICP Strategy.</p>	
Is your report for Approval / Consideration / Noting	
Consideration / Noting	
Recommendations / Action Required by the Board	
<ul style="list-style-type: none"> • Note enclosure 1 outlining the progress made to establish the South Yorkshire ICP and the progress made to develop the South Yorkshire ICP Strategy. • Note and consider enclosure 2 the engagement slide, to enable stakeholders and system partners to: <ul style="list-style-type: none"> ➤ Understand more about the South Yorkshire ICP, in the context of the South Yorkshire Integrated Care System (ICS) ➤ Share early work around the development of the initial Integrated Care Strategy, built on all our existing strategies and plans and in line with national guidance ➤ Share details of the engagement approach building on work to date ➤ Share the vision co created with ICP Members for the Strategy ➤ Share the shared outcomes identified and the potential areas of focus to be more ambitious, working collaboratively across South Yorkshire to add value ➤ Seek your views and input to inform the development of the ICP Strategy, noting that this will be the initial Strategy and will evolve over time 	

**Progress Update: South Yorkshire Integrated Care Partnership &
 South Yorkshire Integrated Care Strategy Development**

System Leader Executive

9 November 2022

Author(s)	Marianna Hargreaves, Strategy & Transformation Lead, SY ICB
Sponsor Director	Will Cleary-Gray, Executive Director Strategy and Partnership, SY ICB

1. Purpose

- 1.1. The purpose of this paper is to provide a brief update to the System Leaders Executive Group on the progress being made to establish the South Yorkshire Integrated Care Partnership (ICP) and developing the South Yorkshire Integrated Care Strategy.

2. Background

- 2.1. At its inaugural meeting on 1 July 2022 the Integrated Care Board confirmed the founding members of South Yorkshire's Integrated Care Partnership. In recognition of the work achieved under the ICS the Integrated Care Board also adopted South Yorkshire's current strategy, the South Yorkshire ICS Five Year Strategic Plan¹ and all underpinning plans, recognising that significant engagement and work on shared priorities and integration had already started. Hence providing a basis for further engagement and a starting position for strategy development as a statutory Integrated Care System.
- 2.2. Systems Leaders have been regularly appraised of the strategy and planning that is expected during 2022/23 including the Integrated Care Strategy for South Yorkshire by December 2022 and the NHS Five-Year Forward Plan by the end of March 2023. This brief provides a summary of progress to date to establish the South Yorkshire Integrated Care Partnership and develop the South Yorkshire Integrated Care Strategy.

3. South Yorkshire Integrated Care Partnership

- 3.1. The national engagement document on Integrated Care Partnerships (ICPs)² was jointly developed by the Department of Health and Social Care, NHS England and NHS Improvement and the Local Government Association (LGA). It underpins the development of the South Yorkshire ICP
- 3.2. Integrated Care Partnerships (ICPs) have been designed to provide a forum for NHS leaders and local authorities to come together as equal partners with other key stakeholders including the voluntary sector. It is a meeting forum not an organisation. The guidance is clear that ICPs should support place-based partnerships and coalitions with community partners which are well-situated to act on the wider determinants of health in local areas. Bringing together both statutory and non-statutory interests of places together.
- 3.3. It is expected that by complementing place-based working and partnerships, ICPs will play a critical role in facilitating joint action to improve health and care outcomes and experiences across their populations, influencing the wider determinants of health, including creating healthier environments, inclusive and sustainable economies.

¹ [SYB ICS Five Year Plan A4 Report.WEB-060320.pdf \(syics.co.uk\)](#)

² [Integrated care partnership \(ICP\) engagement document: integrated care system \(ICS\) implementation - GOV.UK \(www.gov.uk\)](#)

- 3.4. Engagement early in 2022 with Health and Wellbeing Boards, their elected members and lead officers in Barnsley, Doncaster, Rotherham and Sheffield led to the development of a proposal to establish the South Yorkshire Integrated Care Partnership (ICP). The initial membership of the South Yorkshire ICP was proposed from each place with five nominations sought from each Health and Wellbeing Board and a further ten nominations from an ICB and South Yorkshire wider perspective.
- 3.5. The first meeting of the South Yorkshire ICP took place on 23 September 2022 and covered:
- An overview of the ICS and development journey
 - Adoption of the South Yorkshire Health and Care Compact
 - Recognition of the considerable progress made in places, collaboratives and alliances across South Yorkshire
 - The timeline for developing the Integrated Care Strategy
 - Consideration of the South Yorkshire population needs and outcomes
 - Consideration of current strategies and plans – there was an agreement that our initial ICP Strategy would build on all existing strategies and plans.
 - Consideration of the engagement approach
 - Consideration of what an Integrated Care Strategy might look like for South Yorkshire
 - Consideration of a draft ICP constitution and approval of Chair, Vice Chair and nominations for membership
- 3.6. A development session was agreed for the 28 October 2022 to inform the development of the Integrated Care Strategy. To consider the vision, level of ambition, shared outcomes, and priorities for the Strategy. Meeting dates have now been scheduled for November and December to enable review and sign off the Integrated Care Strategy.
- 3.7. It was also agreed that an ICP Working Group would be formulated comprising of ICP members. This has now been established and has started to meet regularly to support the work of the ICP.

4. Development of the South Yorkshire Integrated Care Strategy

- 4.1. All Integrated Care Partnerships are expected to publish an interim Integrated Care Strategy by the end of December 2022. There is an acknowledgement nationally that this timeline is challenging and as such initial strategies are expected to be a starting point and will evolve over time.
- 4.2. In readiness to inform the South Yorkshire ICP Strategy and the Five-Year Joint Forward Plan a strategic baseline was approved by System Leaders and work on this is ongoing, it includes four key elements of preparatory work:
- Capture the learning to date
 - Understand the current baseline across a number of themes including, population health needs and outcomes, quality, workforce, finance etc.
 - Consider & reflect the views of stakeholders, patients and the public
 - Outline our existing plans and commitments
- 4.3. A re-refresh of South Yorkshire Population Health Needs was shared and discussed at the first meeting of the Integrated Care Partnership to shape and inform the strategy. It was a key input into the development session on 28 October.
- 4.4. The Department for Health and Social Care published guidance on the development of Integrated Care Strategies in July³. The guidance is clear that the Strategy needs to be developed in response to the needs of the South Yorkshire population, using information from the Joint Strategic Needs Assessment (JSNA's) and be aligned to Health and Wellbeing Strategies. That it needs to be produced with stakeholders including local people and communities and to focus on ambitions to improve health and wellbeing, reduce geographic disparities and address health inequalities.

³ [Guidance on the preparation of integrated care strategies - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/preparing-integrated-care-strategies)

4.5. Integrated Care Strategies are expected to build on this existing work, plans and momentum to further the transformative change needed to tackle challenges such as reducing disparities in health and social care; improving quality and performance; preventing mental and physical ill health; maximising independence and preventing care needs, by promoting control, choice and flexibility in how people receive care and support.

4.6. The national guidance outlines that Integrated Care Strategies need to include and consider the following:

Need to include

- Shared outcomes
- Quality and quality improvement
- Joint working and section 75
- Data and information sharing

Need to consider

- Personalised care
- Disparities in health and care
- Population health and prevention
- Research and innovation
- Health protection
- A focus on different ages
- Workforce
- Other related health services

4.7. The guidance also offers a steer on their preparation, including engaging and involving local people and communities. In South Yorkshire we are keen to ensure that our strategy is informed by the views of patients and the public. Our starting point is to understand what people have already told us is important to them by gathering insight from the wide range of engagement activities that have been undertaken in South Yorkshire over the last few years by our ICP partners that are related to the areas expected to feature in the ICP strategy. This has now been gathered and analysed independently to pull through the key themes that are identified as important to people in South Yorkshire. This was a key input into the ICP development session on 28th October.

4.8. The plan is to also undertake additional new engagement activity with our partners across the ICP, linking with the voluntary sector and Healthwatch to help us take a targeted approach and reach out and engage with people from whom we don't think we have heard and those with lived experience. The approach and question have been agreed by the ICP Working Group. During November we will be asking people a simple question **What matters to you about your health and wellbeing?** We are seeking support from System Leaders to share details of this next phase of engagement with staff so that they have an opportunity to contribute.

4.9. In taking things forward in this way we are building on our engagement approach to date and doing so in a way that will enable us to continue to strengthen our engagement with people and communities as the ICP Strategy evolves and is translated into delivery.

5. ICP Development Session 28 October

5.1. The development session on 28 October was well attended and covered the following:

- Scene setting – the ICP Strategy Ask
- Understanding the South Yorkshire Population Health Needs
- Listening to what people have identified as important– feedback of the insight gathered
- Group work to co create our vision for the ICP Strategy
- Group work to consider our shared outcomes and areas of focus
- Next steps

5.2. As described above there were several key inputs to the session including the re-refresh of South Yorkshire Population Health Needs and the draft report of the insight gathered from existing engagement work undertaken by ICP Partners.

5.3. Preparatory work was also undertaken to bring together the areas already identified by the South Yorkshire ICP to inform the session. These included a range of health improvement areas, enablers and other potential areas of focus to be further considered as set out below:

- **Health Improvement Areas**
 - Maternal health and supporting children to get the best start in life
 - Children and young people's mental health
 - Enabling children, young people & adults to maximise their capabilities & have control over their lives
 - Focusing on modifying the top factors that are leading to preventable ill-health and premature mortality in South Yorkshire - including smoking, maintaining a healthy weight and alcohol and where they cluster
 - Creating environments where individuals/communities are enabled to improve their health and wellbeing by address the wider determinants of health, such as the quality of housing, air pollution, work & living environments.
 - Strengthening the focus on prevention and early diagnosis of long term conditions, cancer, hypertension, cardiovascular and respiratory disease as the main contributors to premature mortality in South Yorkshire.
 - Supporting people to age well, maintain independence, plan for and access personalised care and support.
 - Working with communities with the greatest need to address inequalities at pace
 - Addressing variation in access, experience and outcomes – continuous quality improvement
 - Supporting people (all age) to have better mental health and for those with mental health problems and learning disabilities to have better physical health, including suicide prevention
 - Working together to address the emerging risks for health, lasting impact of covid and cost of living challenges

- **Enablers**
 - Workforce – Supporting the wellbeing and mental health of our existing workforce, growing our future workforce, supporting local people to enter health and care roles & developing a workforce that reflects the diversity of our communities
 - Financial resource allocation - Rebalancing our spend towards prevention. Enabling inequitable distribution of resources to support those with greatest need.
 - Digital – Advancing our digital capabilities to support integrated services, personalised care & shared decision making.
 - Estates – Ensure available estate acts as an enabler, taking a strategic approach to assets to get the most out of our collective assets. Enable use of assets by communities
 - Improving access – Improving access, eg primary care (GPs, pharmacists, dentists, optometrists) by supporting primary care and primary care networks, joining up services in neighbourhoods and linking with the voluntary care sector.
 - Service integration – Working in partnership to ensure integration of health & care services and working with the voluntary sector to enable a coordinated multiagency approach to supporting individuals & communities, especially those with greatest needs.
 - Intelligence – Harnessing the data and intelligence across South Yorkshire to ensure we understand the needs of our population and take evidence based action
 - Comms & engagement – Working in partnership with individuals and communities through neighbourhoods and places to enable ongoing engagement, including supporting and enabling co design/co production

- **Other potential areas of joint focus**
 - Harnessing our collective role as anchor institutes
 - The sustainability agenda, including sustainable travel, net zero, and contributing to climate change
 - A focus on work and health, including local recruitment, supporting people to get into/stay in work, employment support for people with physical, mental health and learning disabilities and through this contributing to the local economy
 - Forging partnerships across the NHS, universities and industry to align research to meet population needs and promote uptake of proven innovation.

5.4. These were given further consideration in the development session on 28 October 2022 and several shared outcomes and areas of focus were identified, particularly those where there is an opportunity for us to add value by working across the ICP.

5.5. The group work was shaped around the following shared outcomes, all of which align to those identified in Health and Wellbeing Strategies:

- Ensuring the best start in life for children and young people
- Enabling people to live longer and healthier lives
- Improving both physical and mental health and wellbeing of the poorest and most vulnerable the fastest
- Supporting people to live in safe, strong and vibrant communities
- Equipping people with the skills and resources they need to thrive

5.6. The following areas of focus were identified where there is potential for us to be more ambitious in our approach to inform the development of our strategic priorities:

- Prevention and early detection/identification both on the big causes of ill health and mortality and across all groups and ages, physical and mental health
- Health and care workforce – paid and unpaid including carers
- Economic inclusion (health and work)
- Quality & effectiveness – continuous quality improvement
- Sustainability including action on climate change and best use of resources.

5.7. A number of key system enablers for example engagement, workforce, digital, estates, intelligence and innovation were also considered in the session as key to enabling delivery of our shared outcomes and areas of focus. As was the need to work together, build our partnerships and work with communities, the voluntary sector and other agencies. Together maximising our role as anchor institutes.

5.8. A number of critical next steps were agreed and the ICP this included the output of the session which will be shared back with ICP Members by Friday 4th November.

5.9. Further work is now required to consolidate and refine the output through the ICP Working Group due to meet again on 9 October and this will progress the critical next steps including synthesising the work on vision, shared outcomes and ambitions and initial draft of the strategy to discuss at the next meeting of the ICP on 28 November.

5.10. The ICP has agreed to meet on both 28 November and 20 December at which it will consider a final version of the Strategy.

6. Recommendations

The System Leaders Executive Group is asked to:

- Note the progress made to establish the South Yorkshire Integrated Care Partnership
- Note the progress made to develop the South Yorkshire Integrated Care Strategy
- Consider and give feedback on the emerging areas of focus and areas for developing bold ambitions
- Consider and support the next steps to enable engagement to inform the development of the South Yorkshire Integrated Care Strategy by
 - Share details of the next phase of engagement & support staff to contribute
 - Supporting wider stakeholder engagement over November using information to be provided through existing mechanisms and through specific drop-in sessions and / webinar forums.

ENCLOSURE 2



South Yorkshire
Integrated Care Board

Developing our South Yorkshire Integrated Care Strategy

Engagement Pack for Stakeholders

Work in progress

November 2022

Please direct feedback to syicb-sheffield.comms@nhs.net

Purpose

The purpose of this slide pack is to enable stakeholders and system partners to

- Understand more about the South Yorkshire Integrated Care Partnership (ICP), in the context of the South Yorkshire Integrated Care System (ICS)
- Share how we have started to develop our initial Integrated Care Strategy, built on all our existing strategies and plans and in line with national guidance.
- Share details of our engagement approach building on work to date
- Share the vision we have co created with ICP Members for our Strategy
- Share the shared outcomes we have identified and the areas where we would like to focus to be more ambitious, working collaboratively across South Yorkshire to add value
- Seek your views and input to inform the development of our Integrated Care Strategy, noting that this will be our initial Strategy and will evolve over time



An Overview of South Yorkshire Integrated Care System

Our Integrated Care System

The South Yorkshire Integrated Care System (SYICS) formally launched as an ICS in October 2018 as one of the first Integrated Care Systems in England. It was formalised by the Health and Care Act, 2022.

Statutory Integrated Care Systems have two defining features:

- An **Integrated Care Partnership** – convened by Local Authorities and the ICB within the area and they have a wide membership of partners
- An **Integrated Care Board** – a statutory NHS Body bringing together the NHS and the functions of Clinical Commissioning Groups and Some from NHS England

The Core purpose of ICS are to:

- Improve outcomes in population health and healthcare
- Tackle inequalities in outcomes, experience and access
- Enhance productivity and value for money
- Help the NHS support broader social and economic development.



South Yorkshire System Overview

South Yorkshire
Integrated Care System



Where we work



- 1.4 Million Population
- 72,000+ health and care staff
- 36 neighbourhoods
- 4 Places with 4 Health and Care Partnerships
- 4 Local Authorities
- 10,000+ VCSE organisations
- 186 General practices working in 36 Primary Care Networks
- 3 community Mental Health and Community Trusts
- 8 Acute and Hospital NHS Trusts
- System Collaboratives and Alliance
- 1 Ambulance Trusts
- 1 Integrated Care Board
- 1 Integrated Care Partnership
- 1 Combined Mayoral Authority
- £3.9 Billion Health and Social Care Budget



Place Based Health & Care Partnership

Partners in each of our places are working together as Place Based Health & Care Partnerships to improve health and care for local communities.

These partnerships are the foundation of Place development with relationships in each continuing to evolve and work taking place to deliver ambitious joint strategic plans for the health and care needs of their local population.

Each Place Base Partnership has a Local Plan with priorities. It sets out how partners will work together to help everyone in their locality.



The principle aim is to help people in each of our Places to get the best start in life and to be healthier.

Strategies and Plans

Each Place has a Health and Well-being Board Strategy and a Place Plan for Health and Care

South Yorkshire has a [Five Year Plan](#)

Place and System plans were formally adopted by the newly established Integrated Care Board on 1 July 2022.

Vision

For everyone in South Yorkshire to have the best start in life, with support to be healthy and live well, for longer

Strategy takes a life course of **Starting well, Living well and Aging well**



The 2022/23 Strategy and Planning Ask of South Yorkshire

SY Planning Framework

Integrated Care Strategy

5-Yr Joint Forward Plan 2-Yr Operational Plans

Aug 22

Dec 22

Apr 23

- Initial planning framework set out
- Discussed with System Leaders (SLE)
- **Four early inputs** to strategy development to understand our baseline including refreshing South Yorkshire population health needs

- How the **health, social care and wellbeing needs** of the local population are to be met
- Must address **integration** of health, social care and health-related services

- Describe the **NHS contribution** to meeting the health needs of the local population,
- Reflecting local priorities and address the four core purposes of ICSs
- Must be coherent with detailed **planning returns**
- **Jointly developed across NHS Trusts and SY ICB**

South Yorkshire
Integrated Care System



South Yorkshire Integrated Care Partnership

Integrated Care Partnership



South Yorkshire
Integrated Care Board

Purpose

- Integrated Care Partnerships (ICPs) have been developed to play critical role in facilitating joint action to improve health and care outcomes and experiences across their populations, influencing the wider determinants of health, including creating healthier environments, inclusive and sustainable economies.
- ICPs have been designed to support place based partnerships and provide a forum for NHS leaders and Local Authorities to come together as equal partners with other stakeholders including the voluntary sector.

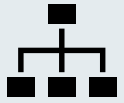
Initial meeting: 23 September 2022

- Overview of ICS and development journey
- Adoption of Health and Care Compact
- Recognised considerable progress made in places, collaboratives and alliances across South Yorkshire
- Considered South Yorkshire population health needs
- Considered current strategies and plans
- Started to consider Integrated Care Strategy

Development session: 28 October 2022

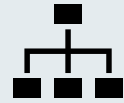
- Scene setting – the ICP Strategy Ask
- South Yorkshire Population Health Needs
- Listening to what people have identified as important with feedback of the insight gathered
- Group work to co create our vision for the ICP Strategy
- Group work to consider areas of focus, including shared outcomes, ambitions, system enablers and partnership building - working with others

South Yorkshire Integrated Care Partnership



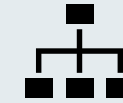
Membership: *Barnsley*

- **Councillor Caroline Makinson**, Councillor, BMBC
- **Carly Speechley**, Director of Children and Families, Barnsley Hospital FT
- **Sheena McDonnell**, Chair, Barnsley Hospital NHS FT
- **Kathy McArdle**, Service Director, Regeneration and Culture, BMBC
- **Adrian England**, Independent Chair, MHLDA Partnership Barnsley



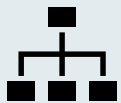
Membership: *Doncaster*

- **Councillor Rachael Blake**, Councillor, DMBC
- **Councillor Nigel Ball**, Councillor, DMBC
- **Damian Allen**, Chief Executive, DMBC
- **Rupert Suckling**, Director of Public Health, DMBC
- **Dolly Agoro**, Co-chair, Doncaster Inclusion and Fairness Forum



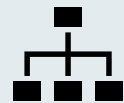
Membership: *South Yorkshire*

- **Oliver Coppard** (Chair), South Yorkshire Major
- **Martin Swales**, Chief Executive
- **Pearse Butler** (Vice Chair), SY ICB, Chair
- **Gavin Boyle**, SY ICB Chief Executive
- **Will Cleary-Gray**, SY ICB Executive Director of Strategy and Partnership
- **David Crichton**, SY ICB Chief Medical Officer
- **Cathy Winfield**, ICB Chief Nursing Officer
- **Christine Joy**, SY ICB Chief People Officer
- **Wendy Lowder** (TBC), SY ICB Executive Place Director Barnsley
- **Suzie Joyner**, Strategic Director Children services, S Yorks (TBC)



Membership: *Rotherham*

- **Councillor David Roche**, Councillor, RMBC
- **Sharon Kemp**, Chief Executive, RMBC
- **Kate Davis**, Chief Executive, Crossroads, Rotherham
- **Richard Jenkins**, Chief Executive, Rotherham Hospital FT and Barnsley Hospital NHS FT
- **Dr Jason Page**, GP Primary Care



Membership: *Sheffield*

- **Councillor Angela Argenzio**, Councillor, Sheffield CC
- **Greg Fell**, Director of Public Health, Sheffield CC
- **Alexis Chappell**, Director of Adult Health and Social Care. Sheffield CC
- TBC
- TBC



Purpose

- A joint statutory committee, convened by LAs and ICB to facilitate action across system to improve health and care and influence wider determinants of health
- An advocate for partnership working, innovation and new approaches
- Responsibility for the setting the Integrated Care Strategy (must involve local people and Healthwatch in development)
- Consider whether care needs could be better met through integration of health and care (section 75)

Integrated Care Strategy

National Guidance

- Integrated Care Strategies are expected to set the direction of the system by setting out how it will work together to deliver more joined-up, preventative, and person-centred care for their whole population.

They are expected to include....

- Shared outcomes
- Quality & quality improvement
- Joint working & section 75
- Data & information sharing

To consider..

- Personalised care
- Disparities health and social care
- Population health and prevention
- Research and innovation
- Health protection
- A focus on different ages
- Workforce
- Other health related services

South Yorkshire Approach

- The approach agreed in South Yorkshire to develop our initial Integrated Care Strategy is to build on...
 - The significant engagement work already undertaken by our ICP Partners and use the insight from this to inform our strategy development
 - All the existing strategies and plans, particularly Health and Wellbeing Strategies and Place Plans for Health and Care.
 - The considerable work on integration that has already taken place through Health & Wellbeing Boards, Place development, Better Care Fund plans and previous non statutory integrated care systems to develop strategies that support more integrated approaches to delivering health & care

Integrated Care Strategy: Engagement

Phase 1

- Analysed 284 reports from ICP partners from what they'd heard from citizens in last two years. See animation on next slide

Phase 2

- Asking a simple question
- What matters to you about your health and wellbeing?
- More information on our website here: <https://syics.co.uk/get-involved/tell-us-what-matters-you-about-your-health-and-wellbeing>
- Survey here: <https://re-url.uk/WTOL>
- Or for a discussion about how you can involve your citizens please email: katy.davison@nhs.net



Our Vision for Integrated Care Strategy

To replace with agreed vision once confirmed through ICP



South Yorkshire
Integrated Care Board

- People in our diverse communities are empowered to live happy and healthy lives.
- All South Yorkshire people are enabled to live happier and healthier lives for longer by:
 - Ensuring the best start in life for children
 - Enabling people to live longer and healthier lives
 - Improving both mental and physical health and wellbeing of the poorest and most vulnerable the fastest
 - Supporting people to live in safe, strong and vibrant communities
 - Equipping people with the skills and resources they need to thrive
- For people in South Yorkshire (everyone) to live well for longer
- For South Yorkshire to be the healthiest region in the country.

For us to have:

- Thriving children – every child ready for school age 5
- Thriving people and families – everyone in work and everyone making a contribution
- Thriving communities – strong neighbourhoods that are age friendly, intergenerational communities
- For a fair and equitable South Yorkshire, where people feel like they belong, where people help each other, and everyone is enabled to live well for longer.

Shared Outcomes

Shared Outcomes

- Ensuring the best start in life for children and young people
- Enabling people to live longer and healthier lives
- Improving both mental and physical health and wellbeing of the poorest and most vulnerable the fastest
- Supporting people to live in safe, strong and vibrant communities
- Equipping people with the skills and resources they need to thrive

Ensuring the best start in life for children & young people

- Every child is ready for school
- Improved school attainment for looked after children
- Every child is thriving, enabled and supported to have good mental and physical health and to maximise their capabilities

Enabling people to live longer and healthier lives

- People living longer healthier lives, enabled to have good mental and physical health, living & ageing well with reduced premature mortality
- People living in safe communities that provide opportunities to be active, access good employment & good quality housing
- People have better access to public services that are integrated eg primary care

Improving the physical & mental health & wellbeing of the poorest and most vulnerable fastest

- We have increased understanding of and ability to work with communities with the greatest needs.
- Those in greatest need are enabled to improve their health & wellbeing to live healthier lives for longer.
- Equitable health outcomes for all in South Yorkshire

Supporting people to live in safe, strong and vibrant communities

- Freedom from harm, eg reduced air pollution, drug & alcohol use, crime
- Creating connected communities, using estate, assets & growing community, working with voluntary sector (VCSE)
- Developing resilient communities that are strength based

Equipping people with the skills and resources they need to thrive

- Everyone is enabled to develop skills to work or contribute
- Improved access to information, services and navigation to support health and wellbeing for all groups
- Improved trust in services & reduced stigma

Prevention and early detection

- Strengthening the focus on prevention and shifting resource to enable this. Taking a population health management approach.
- Work with individuals/communities with the greatest need to address inequalities at pace
- Working together to focus on the top factors that are leading to preventable ill-health and premature mortality including smoking, maintaining a healthy weight and alcohol and where they cluster, in those individuals and communities with the greatest need.
- Strengthening the focus on prevention & early diagnosis of long term conditions by taking a personalised approach and focusing on the main contributors to premature mortality cancer, cardiovascular & respiratory disease & those in greatest need to address health inequalities
- Creating environments where people are enabled to improve their physical and mental health and wellbeing by address the wider determinants of health, such as the quality of housing, air pollution, work, living environments.
- Working together to address the emerging risks for health, lasting impact of covid and cost of living challenges

Areas we would like to be more ambitious...



Economic inclusion

- Focusing on work and health, including local recruitment, supporting people to enter and stay in work, especially those with physical and mental health conditions, inclusion groups & in greatest need to address health inequalities
- Thus acting on the relationship between health and economic inclusion

Our health and care workforce

- Supporting the wellbeing and mental health of workforce
- Growing and developing our future workforce, supporting local people to enter health and care roles including those with physical and mental health conditions (see economic inclusion)
- Our commitment to value and support our entire workforce as 'One Workforce' across health and care (72,000+ staff), including voluntary sector, paid or unpaid staff & carers. Developing a workforce that reflects the diversity of the communities we serve

Sustainability

- Contributing to and shaping the sustainability agenda for South Yorkshire, including promoting sustainable travel, active travel, net zero, retrofit, natural capital, renewable energy
- Enabling best use of resources to secure greater service sustainability

Quality and Effectiveness

- Addressing variation in access, experience and outcomes through continuous quality improvement, contributing to addressing health inequalities
- Reducing inefficiency to aid sustainability of services
- Forging partnerships across the NHS, universities and industry to align research to meet population needs and promote uptake of evidenced base interventions and proven innovation to improve quality and effectiveness.

System Enablers & Partnership Building

Enablers

- Engagement - Placing lived experience at the heart: Taking decisions as close to communities as possible. Recognising the unique role and knowledge individuals with experience of our services, communities and VCSE sector play in leading & shaping solutions and enabling co design
- One Diverse Workforce - Supporting the wellbeing our staff, growing and developing our future workforce, supporting local people to enter health & care roles & developing a diverse workforce to reflect our communities
- Rebalancing & flexing use of resource towards prevention
- Improving access eg primary care (GPs, pharmacists, dentists, optometrists), community & mental health services, social care
- Service integration – Joining up primary care, community health & care, mental health services and voluntary sector locally
- Estates – Taking a strategic approach to asset management to get the most out of our collective assets.
- Intelligence - Harnessing data and intelligence to ensure we understand the needs of our population and take evidence based action
- Digital – Developing digital capabilities to support sharing information, to enable delivery of integrated, personalised services to improve patient experience and facilitate evidence based, shared decision making.
- Communication - Communicating clearly and effectively, building trust, preventing and resolving problems together. Being open and honest in our communications to build stronger relationships.

Partnership Building – Working with others

- Employers - Work & health - Acting on the relationship between poor health and economic participation. Growing and developing our future workforce, supporting local people to enter health and care roles including those with physical and mental health conditions.
- Working closely with voluntary care sector & communities
- Harnessing our collective role as anchor institutes
 - As large scaler employers widening access to quality work
 - Large purchases of goods & services, doing so locally for social benefit
 - As owners of assets using buildings and spaces to support communities
 - Learning from others and spreading good ideas, modelling civic responsibility
 - Reducing environment impact
- Linking with other agencies such as housing
- Working with schools and education providers to improve health and wellbeing for children and young people
- Contributing to shaping the sustainability agenda
- Forging partnerships NHS, universities, industry to align research to meet population needs and promote uptake of proven innovation

Questions to consider...

- Does the early thinking on what an Initial Integrated Care Strategy for South Yorkshire look like feel right?
- Do the shared outcomes and areas identified to be more ambitious feel right?
- What more can we do to support wider partners to influence and shape the Integrated Care Strategy?

Next Steps...



- Test the shared outcomes, potential areas of focus and identified enablers with wider stakeholders and groups – **over November**
- Undertake the additional engagement work (phase 2) – **over November**
- Organise a webinar/drop in(s) with key stakeholders to update on the work and gather their input and feedback – **over November**
- ICP Working Group to begin to draft the strategy ready for the next ICP meeting **on 28 November**
- Engagement with stakeholders on the draft strategy - **in December**
- Final draft strategy to ICP **December - Date 20 December**
- Commence work on the ICB Five Year Joint Forward Plan that needs to be developed by the Integrated Care Board and NHS Trust Partners, aligned to the ambitions set out in our Integrated Care Strategy by the end of March 2023