

BDR MANAGER REPORT 23-24 AND 24-25

BDR WASTE PFI CONTRACT

1. Governance

1.1 Annual General Meeting

1.1.1 As the report is being presented to the Joint Waste Board Annual General Meeting there is additional 23/24 information supplied throughout.

1.2 Strategic Meetings

1.2.1 **BDR Joint Waste Board** - The BDR Joint Waste Board looked to meet, in person quarterly. There have been some occasions where it has been necessary to send deputies and there have been some changes to members of the Board as elected members have changed.

1.2.2 **BDR Steering Committee** - The BDR Steering Committee, attended by Assistant Directors met every 6 to 8 weeks via Teams. There have been some occasions where it has been necessary for Department Heads to attend in place of the AD's.

2. BDR Team

2.1 Staffing

2.1.1 The BDR Team continues to work flexibly from Council offices across the BDR Partnership, the PFI Waste Treatment facility at Bolton Road and from their individual homes utilising MS Teams.

2.1.2 The BDR Team continues to comprise of:

- BDR Manager – Paul Hutchinson (Made full time BDR manager 1/8/24)
- Senior Contract Officer – Carl Hewett (commenced 19/8/24)
- Technical Officer / Admin– Rhonda Fletcher (Career grade)

2.1.3 The BDR team structure has been reviewed due to:

- Anticipated changes in legislation required by the Environment Act 2021
- Renewi PLC “selling” Renewi UK to Biffa PLC and exiting their position in the UK waste industry
- Beth Baxter (previous joint BDR Manager) retired on 31st July 2024

2.1.4 Due to the Previous BDR Manager (Job share) retirement, the BDR team is no longer able to give additional support by utilising the “additional hours” from their two non-working days.

2.2 External Support

2.2.1 The BDR Team continues to receive external legal, financial, and technical advice from specialists who have been advising the BDR Team on PFI matters and partnership working.

2.2.2 Legal and financial advisors are currently assisting with negotiation / due diligence on:

- Landfill diversion Incentive 23/24 & 24/25
- Persistent Organic Pollutants (POP's)
- Change in Law position and cost mitigation
- Contractual and financial position for Renewi UK sale to Biffa
- The next Joint Insurance Cost Report

2.2.3 The BDR Team and their external legal and financial advisers continue to work on major and minor variations to the contract to improve the overall service delivery, processes, performance, and contractual interaction between BDR and the contractor.

2.2.4 Technical Consultants (Stantec) are being utilised to investigate, review, and advise on issues such as:

- Change in Law implications for the contract arising from the Environment Act 2021
- Impacts on Emissions Trading Scheme on Ferrybridge
- Impacts of Industrial Emissions Directive on the MBT/AD facility
- Review of maintenance Plans and Lifecycle of Bolton Road and equipment
- Scenario modelling for Renewi's Exit from the UK market

3. Financial

3.1 23/24

Table 1 - Operational Management Budget 2023/4

23/24 Budget approved by JWB				2023/24 BDR Recharge split	
	Budget	Forecast	Variance		
Management	£175,000	£141,363	-£33,637	BMBC	£93,853
Administration	£25,000	£31,672	£6,672		
Call off Legal	£0	£130,572	-£9,428	DMBC	£92,179
External Finance	£40,000				
External Legal	£65,000				
External Technical	£30,000			RMBC	£125,612
Insurance Advisors	£10,000				
Call off Finance	£0				
Call off Technical	£0				
HWRC Project	£0	£0	£0	Total	£311,644
Total	£340,000	£303,606	-£36,394		
				£9k discrepancy in total v forecast due to start of year accrual recharge	

3.1.1 Operational budget savings of £36k were achieved in 23/24. This was mainly due to underspend on Financial and Legal consultation caused by the delay in analysing and action on any definite outcomes of the Resource and Waste Strategy and Environmental Act.

3.2 24/25

Table 2 - Operational Management Budget 2024/25

24/25 Budget awaiting approval by JWB				2024/25 BDR Recharge split	
	Budget	Forecast	Variance		
Management	£175,000	£143,233	-£31,767	BMBC	£93,196
Administration	£25,000	£31,498	£6,498		
Call off Legal	£0	£112,399	-£27,601	DMBC	£91,474
External Finance	£40,000				
External Legal	£65,000				
External Technical	£30,000				
Insurance Advisors	£10,000				
Call off Finance	£0				
Call off Technical	£0				
HWRC Project	£0			£0	£0
Total	£340,000	£287,131	-£52,869	Total	£288,294
				Small discrepancy in total v forecast due to year end accrual recharge	

3.2.1 For 24/25 the BDR Manager will be proposing to the Joint Waste Board AGM that the 24/25 budget remains as per the previous year of £340,000.

3.2.2 Expenditure has been re-profiled and re-calculated to ensure the team meets all the anticipated workloads due in the 24/25 financial year and anticipate changes below:

- New BDR team Staff profile
- New Consultants Rates. Both Legal and Financial advisors contracts ended and new agreements are now in place. They have been appointed through a specialist consultancy framework following the administering authorities' procurement rules, rates reflect market rate + inflation.
- Advice required for technical specialities
- Continued subscription costs of the Herren Index Circa £14,500 (50/50 with WMBC) have also been included It is anticipated this will be the last year of subscription.

3.2.3 The BDR team will continue to use its resources (where available) to support BDR Councils for partnership working as their Waste Management teams work towards any individual or joint impacts emerging from the Resource and Waste Strategy. It should be noted that there will be pressure on the BDR Team due to the loss of Beth Baxter and until the new Senior Contract Officer finishes their induction, training and familiarisation of the work required in the BDR Team.

3.2.4 The BDR team pro-actively manages its Operational Budget but it is anticipated that all the budget will be utilised and it is not anticipated that significant budgetary savings will be possible in 24/25.

4. Contract Delivery

4.1 Contract Strategic Meetings

- 4.1.1 **BDR Liaison Committee Meeting** - The Liaison Committee meetings between the Councils, the contractor and the operating contractor continue to be positive, the representatives across all parties have been in post for some time and this allows for a collective understanding of contractual positions. They were held (via MS Teams) in May 2023, October 2023 & May 2024.
- 4.1.2 **Operating Contractor (OpCo)** - Monthly meetings are held between the BDR team and Renewi, the operating contractor. At these meeting the BDR team receive updated reports on plant performance and maintenance, duty of care, health and safety, any projects, contractual performance and site inspection outcomes. The BDR team raises any performance issues and agrees deductions that should be applied, and the Contractor is measured against contractual requirements.
- 4.1.3 **Special Purpose Vehicle (SPV OpCo)** - Bi-monthly meetings are held between the BDR team (with its Legal and Financial external consultants) with the SPV Director(s) and Renewi contract director. At these meeting the BDR team receive updated reports on contractual compliance, contractual variations, changes in law affecting the contract, Insurance and performance of the PFI financially etc. The BDR team raises any (non-operational) contractual issue.

4.2 Contract Data

- 4.2.1 Performance reports are produced by the contractor on the 15th of each month, including information up to the end of the previous month. As this JWB meeting is held on the 23rd September 2024 (with papers needing publishing 6th September) the contractor's data supplied will only include information up to 31st July 2024.
- 4.2.2 Through monitoring of the contract and communication with the contractor, the BDR team has included additional information on performance up to date, and the team has no concerns with performance and service delivery.

4.3 Waste Treatment

- 4.3.1 Table 3 below shows the proportion of waste delivered from April 2023 to March 2024 and the variance between the Initial forecast and the final year-end forecasted Unitary Charge amount invoiced. 22/23 saw 207,740 tonnes delivered. The 23/24 figure of 209,402 sees an increase of 0.80% on the previous year. This is an increase and can be attributed to anticipated increases in housing stock and population.

4.3.4 Waste Treatment – Bolton Road Facility - Third-party waste received.

Table 5 – 24/25 Year to date Third Party waste tonnes processed.

Inputs - 3rd Party	2023/24	April	May	June	July	YTD 2024/25
Renewi	17698.64	0.00	0.00	920.98	673.94	1594.92

4.3.5 The amount of third-party waste being accepted is monitored and managed by the Contractor against Council delivered tonnage to ensure sufficient capacity to process and prioritise BDR waste. This will also allow for smoother acceptance of the priority waste from the Councils and increased reception pit cleaning as part of Renewi’s fly management measures.

4.4 Waste Treatment Performance

4.4.1 Annually the two primary monitoring metrics for the contract are recycling performance and diversion from landfill. The contract sets targets for the facility of 17.5% recycling (with a default-termination trigger if below 10.5%) and more than 96.67% diversion of waste from landfill

4.4.2 In 2023/24 the facility achieved a recycling rate of 13.94%, a decrease of 0.53% from the 2022/23 rate. This recycling rate includes all material presented to the market for recycling from the BDR waste treatment contract.

4.4.3 In the same year, the facility achieved 97.92% diversion from landfill, a decrease of 1.21% from the previous year. This rate includes all the waste from the contract presented for recycling, processed through the AD facility, moisture reduction and/or sent for energy recovery.

Table 6 – 24/25 Year to date Bolton Road Performance

Performance	2023/24	April	May	June	July	YTD 2024/25
Recycling (%)	13.94%	13.83%	15.82%	15.90%	15.01%	15.14%
Diversion (%)	97.92%	85.16%	97.53%	99.22%	100.07%	95.50%
Moisture Loss (%)	30.68%	34.06%	31.14%	28.64%	32.33%	31.54%

4.4.4 Landfill diversion is calculated by total waste diverted from landfill divided by the total waste delivered. Some months, diversion is above 100%. This is due to the processing of waste taking 14 days (over a month-end). Therefore, in some months more processed material may leave the site than is received. The landfill diversion target is an annual target.

- 5.1.2 **Fly Management** - Throughout 2023/24 Renewi continued to use the crane mounted Provecta dosing system, to aid fly prevention as per previous consultation with the Environment Agency. Once waste has been shredded and placed in the bio-drying halls it is capped with dried waste and then the surface treated with Provecta from above. This new system is proving highly effective with fly numbers regularly at a third of those reported in 2022/23.
- 5.1.3 **Odour Management** - Following on from the successful replacement of the line 1 biofilter early in 2021 the media in line 2 biofilter was changed in 2022. Both bio-filters continue to operate well and as such there are no current plans to change the filter media.
- 5.1.4 **Noise Management** – Renew continue to maintain noise suppression measures:- Silencer added to the MBT dedusting stack, acoustic fence installed whole length of MBT line 2 bio drying fans, ‘quiet fan technology’ added to bio-drying fans on line 2 and MBT dedusting fans. After a noise complaint in 23/24, the EA re-assessed Renewi’s noise prevention measures and confirmed site is operating within the limits of the permit and to their satisfaction.
- 5.1.5 The BDR team are confident that all best practices are in place, following substantial interaction and advice from the EA and improving relationships having been built between the EA. Statistical data has been captured to evidence low fly numbers in 23/24 being seen in and around site. This has allowed a better understanding of the sites substantial and pro-active fly management activities.

5.2 24/25

Table 9 – 24/25 Complaints received by month.

2024 / 25	April	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
Flies	1 (1)	0 (0)	0 (0)	2 (2)									3 (3)
Noise	0 (0)	0 (0)	0 (0)	0 (0)									0 (0)
Odour	0 (0)	0 (0)	0 (0)	2 (2)									2 (2)

(#*) Classified immediately as unsubstantiated by the EA (Distance from site, wind direction, closeness to other sources, description of complaint levied (burning waste!) or Hygiene/lack of own fly management at complainant’s address).

- 5.2.1 Fly management update – Following some complaints about flies, one by a business neighbour, Renewi has undertaken a full review of their Fly Management Plan and treatment processes. Changes have been identified and implemented resulting in reductions in fly numbers which is reflected in the sampling that is completed by Renewi. These changes will be incorporated into the facility’s new Fly Management Plan.

CAR Received Barnsley Transfer Station	1													
Schedule 5 submitted to EA				1										
HSE Enforcement notices BDR Bolton Road														
HSE Enforcement notices Barnsley Transfer Station														
HSE Cautions BDR Bolton Road														
HSE Cautions Barnsley Transfer Station														
New Permits, Variations, Revocations & Suspensions issued. (All Operations)														

7. Other Updates / Issues

7.1 RUKS Exit from the UK market – purchase by Biffa.

- 7.1.1 Following the announcement at the beginning of 2024 by Renewi that it intends to exit the UK waste sector and was undertaking a strategic review of its UK operations (RUKS), the BDR team liaised with the Waste Infrastructure Development Program (WIDP) transactor, Defra and colleagues from other authorities to assess options.
- 7.1.2 Renewi’s Exit from the UK market could have seen either a sale, a handback of the facility or they remain as a contractor with an onerous contract.
- 7.1.3 Technical consultants Stantec were appointed to the BDR team. They have been provided with details of the contract and have provided an independent evaluation of the contractual and contingency requirements required for the various scenarios.
- 7.1.4 On the 31st May 2024 Renewi PLC announced the sale of its UK operations and that it has “*entered into a binding agreement to sell UK Municipal (RUCKs) to Biffa Limited, a leading UK-wide integrated waste management business*”. It is anticipated that the sale will be completed by the end of 2024
- 7.1.5 The BDR Team has been assured that no changes to the delivery of service will be seen, as all staff on site are anticipated to be retained and will continue to deliver the contract as specified.
- 7.1.6 The BDR Team and it’s Legal, Financial and Technical advisors are closely monitoring the situation and in contact with Senior figures in both RUCKs, Biffa and liaising with other Councils with RUCK’s PFI’s, WIDP and Defra

7.2 Insurance

- 7.2.1 The Contractor obtained full cover of insurance for 2024. The insurance market for waste still sees difficulties in placement and according to the Contractor’s insurance advisor Marsh Limited, there has been an increase in premiums across the Sector. Renewi and the BDR Site continue to obtain insurance due to good fire prevention measures, equipment and history.
- 7.2.2 Insurance, cover and availability will be scrutinised closely to ensure the new contractor Biffa has it in place, and that it is sufficient cover to meet the contractual requirements.

7.3 Joint Insurance Cost Report (JICR)

- 7.3.1 The position for the 23/24 to 24/25 JICR remains the same as previously iterations, The BDR Team have rejected any claim for payment from the contractor, sighting the contract drafting and calculation. A new JICR (5th one) will be submitted at the end of 2025.
- 7.3.2 It should be noted that the BDR position on JICR is not unique and many PFI's JICR are not yet agreed. Further guidance from the Infrastructure Projects Authority (IPA) on the application of the contract in relation to JICR is expected although there is, as yet no indication of when this will be available. The BDR Manager has raised that IPA should ensure that MBTs should not be adversely impacted by the guidance.

7.4 AD Pasteurisation Tunnel & Acid Scrubber

- 7.4.1 Renewi's legal action against the original contractor (JCBE) who designed and built the AD facility has been to Adjudication in December23 /January24 and the adjudication found in favour of Renewi.
- 7.4.2 JCBE have disputed the findings of the adjudication through the submission of a Notice of Dissatisfaction. Unless the parties agree a position on liability, the case will now be heard in court. No dates have been set for this process.
- 7.4.3 As the Acid Scrubber is integral to the AD facility and is physically positioned on top of the AD plant, it may now not be as simple as making the original design work. A new position or new (enhanced) system may be required as a result of the new EA Permit emission levels. Renewi will need to ensure that these new, more stringent, requirement are complied with.
- 7.4.4 Renewi will continue to progress the rectification of the acid scrubber on the AD facility. The base for the course of action is a report they commissioned from Otto Simon. A design path has been chosen by Renewi which is being worked through so a suitable contractor can be appointed to build and commission the equipment.

7.5 Permit emission amendments (Best available Technologies – BTS)

- 7.5.1 Renewi have received a draft revised permit from the EA detailing the new required emissions levels. Renewi have formally written to the Councils to notify us that they believe this is a Qualifying Change of Law and therefore, once the changes in the permit have been analysed, there may be a claim for any additional resource/expenditure to meet the new permit requirements.
- 7.5.2 Technical consultants Stantec have been appointed to the BDR team. They have been provided with details of the system and have provided an independent evaluation of the contractual performance baseline requirements.

7.5.3 The BDR Team have asked for Renewi to provide detailed analysis of the changes and an in-depth justification for any payment they feel is required from the council. The BDR team will undertake due diligence of any claim taking legal, financial, and technical advice from external experts to ascertain if payment is required or if a claim is to be rejected.

7.6 Community Engagement Liaison Officer

7.6.1 The Community Education and Liaison Officer (CELO) commenced 11 Months maternity leave autumn of 2023 and Renewi recruited a temporary CELO to cover the contractual CELO position.

7.6.2 The assistant returned from maternity leave to a part-time position in January 2024 therefore this reduction in CELO staff time has affected the volume and types of CELO work that could be undertaken during this time.

7.6.3 The proposed 24/25 CELO plan has been adapted accordingly to cope with these periods of maternity leave. It had been submitted to the BDRS Communications Working Group in spring 2024 and this was approved for delivery.

7.7 Mandatory Food Waste Transitional Arrangement Application

7.7.1 In November 2023 the BDR councils confirmed to Defra their requirement for transitional arrangements in relation to weekly food waste collections. The current long-term residual waste disposal contract in place in the region is a mechanical biological treatment plant with an element of anaerobic digestion. Removing food waste from the residual waste stream would have minimal carbon benefits, adversely impact on the plant performance and result in increased processing costs.

7.7.2 Ministers approved transitional arrangements to BDR councils to not be required to collect food waste separately from households until the PFI contract ends in 2040

8. Ferrybridge

8.1 2023/24

8.1.1 Ferrybridge accepted 126,063 tonnes of BDR's SRF and generated 125,279 MWhrs of electricity. Enough electricity to power approximately 33,587 homes for a year.

9. Barnsley Transfer Station – Grange Lane

9.1 Dilapidation Works

9.1.1 All dilapidation works have now been completed. BMBC commissioned a survey of a schedule of conditions to record a standard for Renewi to keep the site in a good and tenable condition to the end of the contract, which is currently being reviewed by BMBC. Once the review is completed a variation to the BTS contract will be drawn up to agree the maintenance of the facility and more specifically, how the paintwork on the steel should be managed.

9.2 Barnsley Transfer Station - Persistent Organic Pollutants (POPs)

9.2.1 The cost implications/mitigation calculation and mechanisms and amount payable for handling and disposing of have been agreed by Renewi and the BDR Waste Teams to ensure POP's acceptance and disposal is undertaken and meet EA requirements.

9.2.2 An Environment Agency audit took place at BTS to review how the site is handling the POP's waste. No issues or corrections were raised by the EA and confirmation via a CAR report confirmed correct handling of POPs waste is being undertaken.

9.3 Fire at BTS

9.3.1 At approximately 18.30hrs on Friday 19th April, the fire detection system alerted the remote monitoring station to a heat source in the mattress storage section of the transfer station. Video footage indicated a flash followed shortly by a burst of flames which ignited the mattress pile holding approximately 20 to 30 tonnes of material. The fire service were contacted and were on site shortly afterward. No staff were injured. The main high-volume pump was set up to draw water directly from the River Dearne, as the fire hydrant adjacent to the site does not have sufficient pressure to deal with significant fires. 7 fire appliances attended the site. The fire was brought under control around 2300hrs.

9.3.2 Bays 2 and 3 along the back wall of the facility have been affected (10m² of wall and 15m² of roof). Firewater was contained within the building. The suggested source of the fire is a battery but this is unconfirmed.

9.3.3 Alternative plans are in place for waste streams. Renewi liaised with BMBC and HW Martins to divert material away from the transfer station.

9.3.4 The following waste streams were diverted:

Waste stream	Contingency facility	Tonnes
Residual kerbside	BDR MBT/AD, Bolton Road	30.62
Garden waste	BDR MBT/AD, Bolton Road	441.34
HWRC residual waste	BDR MBT/AD, Bolton Road	0
HWRC POPs	Chesterfield transfer station before onward transport to FCC	0

Non-contract waste POPs	EA agreed on an exemption for POPs to be stored outside of the TLS building	0.32
Non-contract waste	TK Lynskey's	0.22

9.3.5 Insurers were informed and structural engineers attended the site on Monday 22 April 2024 to assess the scale of the damage. The engineer approved the restart of operations out with the fire-damaged areas. On inspection, the EA agreed to restart operations once power was connected and approved temporary external storage of POPs. A temporary power supply was installed and operational by Friday 26 April 2024 and Business As Usual for BTS deliveries was operational on Monday 29 April 2024.

9.3.6 A full review of the contingency plan will commence now the emergency is over and the plan will be updated to take into account lessons learned.

9.3.7 Fire investigations have been completed with actions issued. Work is ongoing to complete all actions within the set time scale and the reinstatement work is being planned and scheduled. Work is expected to start Autumn 24 with a completion date in December.

9.3.8 A new handling/storage of mattresses has been agreed, with the site MSO's to be trained in the use of a tug, it has been agreed with Sherwood's that once trained the MSO's will drive the trailers into the storage shed to be loaded with mattresses at the end of the shift, ready for landfilling the following day, no mattresses will be stored in the building overnight.

10. Health and Safety

10.1 23/24

10.1.1 Close calls are actively sought to be raised. By reporting issues where improvements can be made, or where expected levels of behaviour/working have not been maintained it will increase learning and improve safety across the whole site.

Table 12

2023/24	Close Call	Accident less than 3 days	Accident more than 3 days	Non RIDDOR dangerous occurrence	RIDDOR dangerous occurrence	RIDDOR more than 7-day injury	Major RIDDOR	Environmental
April	90	0	0	0	0	0	0	2
May	80	0	0	0	0	0	0	0
June	79	0	0	0	0	0	0	1
July	48	0	0	0	0	0	0	0
August	74	0	0	0	0	0	0	1
September	109	0	0	0	0	0	0	0
October	88	1	1	0	0	0	0	0
November	100	0	0	0	0	0	0	0

December	111	2	1	0	0	0	0	2
January	110	0	0	0	0	0	0	1
February	82	2	0	0	0	0	0	1
March	61	1	0	0	0	0	0	0
YTD Total	1032	5	2	0	0	0	0	8

10.2 24/25

Table 13 – Year-to-date Health and Safety

2024/25	Close Call	Accident less than 3 days	Accident more than 3 days	Non RIDDOR	RIDDOR dangerous occurrence	RIDDOR more than 7-day injury	Major RIDDOR	Environmental
April	62	1	0	0	0	0	0	0
May	118	1	0	0	0	0	0	0
June	75	1	0	0	0	0	0	0
July	98	3	1	0	0	1	0	5
YTD Total	353	6	1	0	0	1	0	5

10.2.1 H&S data for August 2024 will not be contractually available until 13 September 2024 (after this report is issued).

11. Community Education Liaison Officer (CELO)

11.1 Press Releases –

- Food Waste Action Week
- Safe disposal of gas cannisters
- Disposable BBQs
- Promoting site tours

11.2 Social media: The following campaigns have been undertaken in the last quarter.

- Post about using an air fryer to save energy received 2,273 impressions
- Post about using your compost received 1,288 impressions
- Post about correct paint disposal received 3,099 impressions
- Hazardous waste post about disposable BBQs received 5,874 impressions
- Post about ‘wish-cycling’ received 2,660 impressions
- Post about local repair cafes/workshops received 966 impressions
- Posts about bicycle repairs and world refill day received 2,760 impressions
- Posts about food safety and picnic/BBQ food waste tips received 3,757 impressions
- Post about how SDAs are recycled received 1,376 impressions
- Blogs about the basics of home composting and Food waste Action Week, and Easter waste were published

11.3 International Compost Awareness Week

11.3.1 Took place between 5th to 12th May 2024 and six posts were posted throughout the week receiving 21,358 impressions on social media.

11.4 School Community Group Visits

11.4.1 The CELO team spent time visiting the Y3 and Y4 pupils at Barugh Green Primary School in Barnsley, running sessions on Reduce, Reuse and Recycle, and ran a 'Rubbish Adventure' evening session at the BDR Treatment Plant Visitors Centre for 21 of the Barnburgh Brownies.

11.4.2 Information about the Let's Go Zero 2030 project was shared with the Barnburgh Brownies and Barugh Green primary school. The CELO has had confirmation from Barugh Green that they have signed up for the project.

11.5 BDR Website Review

11.5.1 A full review of the BDR website has taken place and in March, the CELO team and BDR technical officer met with the Rotherham web development team to discuss refreshing and updating the layout of the website to a more user-friendly version, and a draft version was then produced which was shown to the communications working group in the last BDRS communications meeting. The group approved of any ongoing changes and have provided links to the Council's websites to be added onto the site. The new website layout can be found at [Homepage – BDR Waste Partnership \(bdronline.co.uk\)](http://bdronline.co.uk).

11.6 BDR-Renewi Animation

11.6.1 A license was purchased enabling the public use of the BDR-Renewi animation meaning that it can now be released on social media and the internet. The animation is now embedded on the BDR Online website.

12. Joint working and BDR support 23/24 and 24/25

12.1 The BDR team has been assisting Barnsley, Doncaster and Rotherham councils with project. There is additional support as required, from a legal locum, internal and external technical advisors, and financial advisors, for more complex matters. It should be noted that the increase in consultation activity from central government departments is putting pressure on resources. Once the outcome of the consultations is known more resources will likely be required to implement changes to contracts and services.

12.2 Listed below are the current projects and areas where the BDR team is helping to support the individual Councils or co-ordinate joint work 23/24 and 24/25:

BMBC

- Support on Paper and Card recycling off-taker re-contracting and specification
- Support on Dry Mixed Recycling off-taker re-contracting and specification.
- Support on Skips and Bulky Waste off-taker re-contracting and specification.
- Facilitating completion of delays work at BTS.
- Facilitating numerous non-contractual and contractual additional /new waste stream disposals.
- Potential review of the Commercial Waste Service
- Finalisation and Support for delivery of new HWRC contract

DMBC

- Assistance with the development of the Doncaster Environmental Strategy
- Finalisation and Support for delivery of new HWRC contract
- Mentoring and assistance to aid Staff to obtain WAMITAB qualification.

RMBC

- The former BDR Manager who has now retired as a Climate Change Champion for RMBC
- Assistance on Service and Team Plans for waste teams
- Assistance with Commercial Waste recycling - scoping and service engineering
- Finalisation and Support for delivery of new HWRC contract
- Assistance on RMBC Waste Team structure

B.D.R

- Co-ordination, collation, and submission to numerous Government/Defra consultations from around the waste sector.
- Solutions and progression of HWRC contract variation requirements
- Lobbying Government on the delays on the R&WS outcomes
- Changes required due to Resource and Waste Strategy
- Pre-work on Strategic Review of SYMWS as requested at JWB
- Monitoring application for transitional arrangement for Separate Food waste collection

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