



Darzi Report and the National 10 Year Health Plan

Rotherham Health and Wellbeing Board Meeting

January 2025



Independent Investigation of the NHS by Professor Lord Darzi

[Independent investigation of the NHS
in England GOV.UK \(www.gov.uk\)](#)
Focused on performance of the NHS
AND key drivers of performance:

- Funding, investment & technology
- The impact of COVID 19
- Patient voice & staff engagement
- NHS structures & systems

Declining nation's
health
& widening HI

Increasing access &
waiting list
challenges

Spend/financial
flows not enabling
left shift policy

Lower levels of
productivity

Yet to optimise
contribution NHS
can make to local
economy



A compelling case for change

- Waiting time targets have been missed consistently for nearly a decade and satisfaction is at an all time low
- People struggle to see a GP - despite more patients being seen the relative number of GPs is falling
- Community waiting lists have rapidly increased
- Unprecedented pressure on A&E
- People receive high quality care yet areas of concern
- Improvements in CVD premature mortality stalled with increased inequalities between most/least deprived.
- Funding misaligned to strategy with increased spend in hospitals, low productivity and challenges re flow

The challenges faced are all interrelated and four main drivers were identified by Darzi.

Interrelated drivers

- Austerity – revenue prioritised over capital
- Impact of the pandemic
- Staff and patient engagement
- Turbulent management structures / systems

National 10 Year Health Plan – expected May 2025

Vision/goals

- **An NHS & social care that is there when people need it.**
 - including access to high quality health and care
- **Fewer lives lost to the big killers**
 - including early deaths from major conditions
- **Fairer Britain where everyone lives well for longer**
 - including the number of years spent in ill health

Mission – ‘A focus on health’ – Split into...

- Areas that largely sit in health and care system
- Areas that require significant input across

government – wider determinants. Increasing focus

10 Year Health Plan

Three shifts

- **Hospital to home** – Change so that more people get care in the community closer to home
- **Analogue to digital** – Change so that we have the workforce we need with the technology to deliver the best care
- **Treatment to prevention** – Change so that we focus on prevention

Five deliverables

- Vision and actions to deliver governments manifesto
- Public confidence and staff moral
- Shared ownership – Public / Staff / Leadership
- Future facing plan
- Local implementation to suit context

National 10 Year Health Plan – Engagement / Involvement approach

National Engagement / Involvement

- The *Change NHS: help build a health service fit for the future*: a national conversation to develop the 10-Year Health Plan launched on 21st October.
- **Phase 1** included the launch of a national portal - www.change.nhs.uk inviting views from members of the public, staff and organisations.
- **Phase 2** is local involvement with national resources ‘Workshop in a Box’
- Regional deliberative events are being held, and NHS South Yorkshire contributed to a NEY contribution including case studies.

South Yorkshire Engagement / Involvement

- All organisations were able to contribute via the portal. NHS South Yorkshire developed a contribution during November shared through Place Partnerships. National deadline for organisations – 2nd Dec
- Plans to feed in existing insight and use national workshop in a box resources to hold sessions with some citizens and staff.
- Working through all existing channels and networks with Healthwatch and voluntary sector and social enterprise partners (VCSE) to support seldom heard communities to contribute. Deadline for insight submissions – 14th February.

A flavour...contributing to 10 Year Health Plan

Positive Framing

- An increased emphasis on the positive work of health and care organisations
- A focus on creating positive conditions for joined up approaches across public services and industry locally, with significant devolution and local autonomy, linked to an outcomes framework

A focus on children and young people – 1001 days

- Including whole system approach to neurodiversity.

Working with citizens and voluntary sector

- Responding to what matters to citizens – Accessibility, Affordability and Agency.
- Need to understand the insights and diverse experiences of people in communities & value voluntary sector as equal partners.

Financial Planning / Regulation

- Outcome focused policy and financial frameworks that enable the shift from treatment to prevention
- A longer-term and more flexible financial planning

Primary / Community

- Ensuring a strong focus on supporting the development of and investment in primary and community

Public Health / Prevention / Wider determinants

- An increased focus on public health, the wider determinants of health, prevention and early intervention - pro equity to reduce health inequalities.
- National support for major public health interventions.
- National policy direction for prevention at scale
- An increased focus on secondary prevention
- Maximising opportunity to take collective action on the commercial determinants of health
- Increased alignment of health & housing with resource, flexibility to drive joint action.
- Importance of social care transformation

Health inequalities

- Rebalancing national priorities between NHS performance and addressing health inequalities with an outcomes focussed approach
- Strengthening delivery of Core20+ Framework
- Increased parity for mental health

Economic development

- More emphasis on maximise the contribution the NHS can make to social/economic development