

# BDR WASTE PFI CONTRACT

## BDR MANAGER REPORT 24-25 (March 25)

Item 4

### 1. Governance

#### BDR Team

##### 1.1 Staffing

1.1.1 The BDR Team continues to work flexibly but has moved more to work from Council offices across the BDR Partnership, the PFI Waste Treatment facility at Bolton Road and less from their individual homes utilising MS Teams.

1.1.2 The BDR Team continues to comprise of:

- BDR Manager – Paul Hutchinson
- Senior Contract Officer – Carl Hewlett
- Technical Officer / Admin– Rhonda Fletcher

##### 1.2 External Support

1.2.1 The BDR Team continues to receive external legal, financial, and technical advice from specialists who have been advising the BDR Team on PFI matters and partnership working.

- Neil Tindall Legal Services (Legal)
- Roamine Advisory Limited (Finance)
- Stantec UK Limited (Technical)

1.2.2 The BDR Team and their external advisers continue to work on major and minor variations to the contract to improve the overall service delivery, processes, performance, and contractual interaction between BDR and the contractor.

1.2.3 Advisors are / will be assisting with negotiation / due diligence on:

- Contractual and financial position following on from the sale of Renewi UK Services (the contractor) to BIFFA Ltd
  - Only currently issue- Parent company Guarantee change request.
- Landfill diversion Incentive (annually)
- Change in Law implications for the contract (and cost mitigation) arising from the Environment Act 2021 (R&WS, EPR, DRS & Simpler Recycling etc)
- Joint Insurance Cost Report (Bi-annually – Next expected Jan2025)
- Change in Law Claim for - Best Available Technologies (BAT's) & Environmental Permit changes.
- Changes/rebuild of AD Pasteurisation Tunnels and Acid Scrubber due to errors in original design.
- Review of New Carbon Emissions Trading Scheme (ETS) requirements on Energy from Waste (EfW) sites (Ferrybridge) and potential (2028) financial impact on BDR Council. Possibly including financial burden mitigation options/initiatives

- Review of maintenance Plans and Lifecycle of Bolton Road and equipment.
- Any future amendments to handling Persistent Organic Pollutants (POP's) from EA directives.

1.2.4 The BDR team will continue to use its resources (where available) to support BDR Councils for partnership working as their Waste Management teams work towards any individual or joint impacts emerging from the Resource and Waste Strategy.

## 2. Financial

### 2.1 24/25 Operational Management Budget

Table 1 & 2 - Operational Management Budget 2024/25

<b>24/25 Budget Approved by JWB 26.9.24</b>			
	<b>Budget</b>	<b>Forecast</b>	<b>Variance</b>
Management	£175,000	£147,604	-£27,396
Administration	£25,000	£31,389	£6,389
Call off Legal	£0	£128,384	-£11,616
External Finance	£40,000		
External Legal	£65,000		
External Technical	£30,000		
Insurance Advisors	£10,000		
Call off Finance	£0		
Call off Technical	£0		
HWRC Project	£0		
<b>Total</b>	<b>£340,000</b>	<b>£307,377</b>	<b>-£32,623</b>

<b>2024/25 BDR Recharge split</b>	
<b>BMBC</b>	<b>£92,832</b>
<b>DMBC</b>	<b>£119,561</b>
<b>RMBC</b>	<b>£103,261</b>
<b>Total</b>	<b>£315,654</b>
Small discrepancy in total v forecast due to year end accrual recharge	

2.1.1 Expenditure continues to be re-profiled and re-calculated monthly, to ensure the team meets all the anticipated workloads due in the 24/25 financial year, including the anticipated changes below:

- New BDR team Staff profile
- New Consultants Rates. Both Legal and Financial advisors' previous contracts ended in 2024. New (5-year + 2-year extension) agreements are now in place. They have been appointed through a specialist consultancy framework following the administering authorities' procurement rules. Newly increased rates reflect the market rate + inflation mechanism.
- Advice required for technical specialties.
- Continued subscription costs of the Herren Index Circa £14,500 (50/50 with WMBC) have also been included. It is anticipated this will be the last year of subscription.
- Additional spending on consultants has been required by individual Councils for re-tendering of (none-PFI) waste treatment contracts. These costs will be re-charged fully to the individual council (not split 3<sup>rd</sup> each). This additional individual Council spend may see (not PFI-caused) overspending on the PFI Team's Operational Budget.

- 2.1.2 The BDR Operational Budget has seen an additional pressure added of around £3,500. This has arisen from the previous Waste Manager, Beth Baxter, working additional hours (on non-working days) for both BMBC and RMBC on specific, single Council waste projects. This additional cost is being paid by a £1,700 recharge to BMBC only and a £1,800 recharge to RMBC only.
- 2.1.3 The BDR Operational Budget will see a further additional pressure added of around £22,000. This has arisen to assist DMBC obtain Legal Consultation (utilising Neil Tindall Legal Services) via the BDR PFI framework to assist specifically on their Waste Collection Service Contract. This additional cost is being paid by a recharge to DMBC only.
- 2.1.4 The BDR team proactively manages its Operational Budget, but it is anticipated that all of the budget may be utilised, and it is not anticipated that significant budgetary savings will be possible in 24/25.

## 2.2 25/26 Operational Management Budget Forecast

- 2.2.1 Initial estimate for the BDR Team Operational Management Budget for 2025/6 will be that the teams existing budget of £340,000 (one third paid by each Council) should be sufficient to meet requirements.
- 2.2.2 Some re-profiling of individual budget header amounts may be required – Saving in Staff Costs (Now no overtime being paid to previous Waste Manager, new staff but on lesser salary), but additional administration costs (increases in RMBC internal recharges), and new hourly rates for External advisors. It is hoped these costs and savings will be neutral across the budget.
- 2.2.3 A full breakdown and forecast for the 25/26 anticipate BDR PFI Operational Management Budget will be presented to the next Joint Waste Team meeting, the Annual General Meeting, for scrutiny and approval.

## 2.3 25/26 Unitary charge forecast.

- 2.3.1 The PFI Unitary charge has an annual indexation mechanism that is set by the January RPIX figure. This figure will not have been published by the time this report is issued in meeting papers. But it is anticipated to be around 3%. (Oct24 2.8%, Nov24 3.0% & Dec24 2.9%)
- 2.3.2 Taking waste arisings as increasing as anticipated, and an estimated RPIX of around 3%, and with no unexpected or unanticipated additional costs, expenditure, or income. The following Unitary Charge increase and amount is anticipated for 2025/26.

Table 3 – Unitary Charge Payment forecast 2025/25.

	BMBC	DCC	RMBC	Total
<b>TOTAL BUDGET AMOUNT ESTIMATED</b>	<b>£7,893,856</b>	<b>£8,719,144</b>	<b>£6,549,845</b>	<b>£23,162,845</b>
Total Paid 24/25	£7,636,341	£8,514,503	£6,401,018	£22,551,863
Variance	£257,514	£204,641	£148,827	£610,982

## 2.4 25/26 Energy Gainshare Payment.

2.4.1 It is expected that there will be no Energy Gainshare Payment from 2025/26. This payment is calculated over a three year rolling average of Electricity prices, and prices have fallen sufficiently since their peak in 21/22 & 22/23 to no longer trigger a payment.

## 3. Contract Delivery

### 3.1 Contract Strategic Meetings

3.1.1 **BDR Liaison Committee Meeting** – Held every 6 months, The Liaison Committee meetings between the Councils, the contractor and the operating contractor continue to be positive, the representatives across all parties have been in post for some time and this allows for a collective understanding of contractual positions. The last meeting was held on 16<sup>th</sup> October 2024, the next is due May 25.

3.1.2 The next meeting will be a great opportunity for the new contractor, Biffa to be introduced to the wider BDR governance structure, and for them to set out their vision for management and running of the BDR PFI waste contract.

3.1.3 **Operating Contractor (OpCo)** - Monthly meetings are held between the BDR team and Biffa, the operating contractor. At these meetings, the BDR team receives updated reports on plant performance and maintenance, duty of care, health and safety, any projects, contractual performance and site inspection outcomes. The BDR team raises any performance issues and agrees deductions that should be applied, and the Contractor is measured against contractual requirements.

3.1.4 **Special Purpose Vehicle (SPV OpCo)** - Bi-monthly meetings are held between the BDR team (with its Legal and Financial external consultants) with the SPV Director(s) and Biffa contract director. At these meetings, the BDR team receives updated reports on contractual compliance, contractual variations, changes in law affecting the contract, Insurance and performance of the PFI financially etc. The BDR team raises any (non-operational) contractual issues at this meeting.

### 3.2 Contract Data

3.2.1 Performance reports are produced by the contractor on the 15<sup>th</sup> of each month, including information up to the end of the previous month. As this meeting is held on the 4<sup>th</sup> March 2025, (with papers needing publishing in advance, by 12<sup>th</sup> February 25) the contractor's data available will only include information up to 31<sup>st</sup> December 2024.

3.2.2 Through monitoring of the contract and communication with the contractor, where possible the BDR team has included additional information on performance up to date, and the team has no concerns with performance and service delivery.

### 3.3 Waste Treatment

#### 3.3.1 Bolton Road Facility, BDR waste received 24/25.

Table 4 – 24/25 Year-to-date contract tonnes processed.

Inputs		2023/24	April	May	June	July	Aug	Sep	Oct	Nov	Dec	YTD 2024/25
	<b>Contract Waste (Limbs)</b>											
Barnsley	A (Household)	53632.60	4687.10	5005.54	4107.60	4475.10	4548.14	4018.66	4855.02	4340.40	4456.90	40494.46
	B (Commercial)	5963.76	324.82	483.52	402.18	490.16	387.76	412.12	513.34	438.70	440.30	3892.90
	C (HWRC)	5394.88	472.64	486.06	466.00	447.78	478.04	422.48	427.96	401.54	459.46	4061.96
	D (Public Highways etc)	1056.36	105.48	97.46	95.66	100.84	89.16	87.18	102.24	92.70	91.62	862.34
	E (Grounds Maintenance)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Doncaster	A (Household)	70207.54	5857.84	6558.74	5711.60	5988.92	6307.10	5537.40	6545.70	6156.82	5871.14	54535.26
	B (Commercial)	5524.62	406.04	398.70	364.44	361.32	377.00	253.24	274.16	222.32	385.16	3042.38
	C (HWRC)	7275.68	679.80	641.36	649.08	639.62	702.60	621.74	575.50	612.94	651.46	5774.10
	D (Public Highways etc)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	E (Grounds Maintenance)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Rotherham	A (Household)	51437.01	4523.54	4682.38	4053.28	4580.58	4215.94	4082.78	4579.58	4187.10	4304.18	39209.36
	B (Commercial)	2985.54	237.78	262.60	211.04	266.72	207.74	241.36	264.36	227.24	226.22	2145.06
	C (HWRC)	6132.40	565.30	568.60	511.22	534.96	546.22	472.46	507.30	484.72	543.18	4733.96
	D (Public Highways etc)	0.00	0.00	23.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	23.70
	E (Grounds Maintenance)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

#### 3.3.2 Waste Treatment – Bolton Road Facility - Third-party waste received.

Table 5 – 24/25 Year to date Third Party waste tonnes processed.

Inputs - 3rd Party	2023/24	April	May	June	July	Aug	Sep	Oct	Nov	Dec	YTD 2024/25
Renewi	17698.64	0.00	0.00	920.98	673.94	509.74	792.06	1933.82	457.52	0.00	5288.06

3.3.3 The amount of third-party waste being accepted is monitored and managed by the Contractor against Council delivered tonnage to ensure sufficient capacity to process and prioritise BDR contract waste. This will also allow for smoother acceptance of the priority waste from the Councils and increased reception pit cleaning as part of Biffa's ongoing fly management measures.

### 3.4 Waste Treatment Performance

3.4.1 Annually, the two primary monitoring metrics for the contract are recycling performance and diversion from landfill. The contract sets targets for the facility of 17.5% recycling (with a default-termination trigger if below 10.5%) and more than 96.68% diversion of waste from landfill.

3.4.2 As DCC will now be collecting Pots, Tubs and Trays in their kerbside Dry mixed recycling from 1<sup>st</sup> April 2025, this will trigger a pre-agreed variation to the contract from that date and reduce the Recycling performance target for 25/26 from 17.5% to 17%.

3.4.3 This is the same agreed variation that saw the target reduce from 19% to 18% when RMBC introduced plastic collection kerbside and a chargeable garden waste service, and from 18% to 17.5 % when BMBC introduced Pots, Tubs and Trays collection in their kerbside Dry mixed recycling.

Table 6 – 24/25 Year-to-date Bolton Road Performance

Performance	2023/24	April	May	June	July	Aug	Sep	Oct	Nov	Dec	YTD 2024/25
Recycling (%)	13.94%	13.83%	15.82%	15.90%	15.01%	15.02%	14.31%	12.64%	12.84%	14.08%	14.38%
Diversion (%)	97.92%	85.16%	97.53%	99.22%	100.07%	99.66%	99.64%	93.66%	100.18%	99.18%	97.14%
Moisture Loss (%)	30.68%	34.06%	31.14%	28.64%	32.33%	29.82%	30.12%	30.99%	29.89%	29.09%	30.68%

3.4.4 Landfill diversion is calculated by the total waste diverted from landfill divided by the total waste delivered. In some months, diversion is above 100%. This is due to the processing of waste taking 14 days (over a month-end). Therefore, in some months more processed material may leave the site than is received. The landfill diversion target is an annual target.

3.4.5 Earlier in the year (and uncharacteristically) Biffa were failing to meet the annual target for Landfill Diversion of 96.68%. They have been pressed on this issue and have the following mitigations in place to ensure they meet the target by year-end. “BTS fire waste required landfilling in April that set performance back. The next 6 months (May – Oct) diversion rate was 98.3%. We are catching back up with waste flow diversion and our current run rate estimates a year-end figure of 97.07% diversion”.

3.4.6 It is good to see their current YTD diversion has now exceeded their previously forecasted year-end target, but the BDR manager will closely monitor their performance to ensure they meet their obligations.

Table 7 – 24/25 Year-to-date Bolton Road Process Outputs

Contract Outputs	2023/24	April	May	June	July	Aug	Sep	Oct	Nov	Dec	YTD 2024/25
<b>Landfill</b>	<b>1580.89</b>	<b>1878.16</b>	<b>908.1</b>	<b>343.86</b>	<b>261.49</b>	<b>106.12</b>	<b>101.88</b>	<b>142.58</b>	<b>123.03</b>	<b>104.86</b>	3970.08
Recovery (RDF + Moisture)	183659.64	13369.78	16488.06	14517.97	15922.61	15844.37	14409.51	15740.30	15608.13	15529.59	137430.32
Ferrous	1383.02	114.41	96.50	113.52	92.05	93.99	115.15	131.60	111.97	95.88	965.07
Non-Ferrous	424.11	24.88	25.80	11.68	25.28	25.89	30.05	27.89	41.50	33.24	246.21
Fines	14538.66	1370.69	1671.42	1356.22	1407.10	1391.10	1186.53	1273.85	1163.12	1367.08	12187.11
Glass & Stone	2611.91	122.44	184.62	195.61	180.50	180.88	131.54	120.54	124.02	101.42	1341.57
Plastic	2446.10	208.52	268.48	247.34	270.55	262.24	218.28	168.44	146.41	160.28	1950.54
Direct Delivered	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Recycling Sub-Total	21404.39	1840.94	2246.83	1924.38	1975.49	1954.09	1681.57	1722.32	1587.01	1757.90	16690.53
Ferrybridge Metals	2243.18	131.96	191.01	182.14	187.36	195.65	177.55	191.80	194.31	194.97	1646.75
AWM-Recycling	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fines CLO Uplift	2722.44	256.67	312.98	253.96	263.49	260.49	222.18	238.53	217.80	255.99	2282.09
Recycling Total	26370.02	2229.57	2750.82	2360.47	2426.33	2410.23	2081.30	2152.66	1999.11	2208.87	20619.36
Outbound Total	207095.79	17088.88	19642.98	16786.21	18159.58	17904.58	16192.96	17605.21	17318.16	17392.36	158090.92

## 5. Complaints

### 5.1 24/25

Table 8 – 24/25 Complaints received by month.

2024/25	April	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
Flies	0 (0)	1 (0)	0 (0)	2 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)				3 (0)
Noise	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)				0 (0)
Odour	0 (0)	0 (0)	0 (0)	2 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)				2 (0)

(#\*) Classified immediately as unsubstantiated by the EA (Distance from site, wind direction, closeness to other sources, description of complaint levied (burning waste!) or Hygiene/lack of own fly management at complainant’s address).

- 5.1.1 Fly Activity has decreased due to ongoing fly management. As the seasons change and colder weather conditions prevail, fly treatments will be adjusted to suit.
- 5.1.2 As part of Biffa’s ongoing fly management, a reviewed and updated Fly Management Plan, with additional preventive measures has been submitted to the EA, and approved by them. In addition, Biffa have approved capital expenditure to install air curtains on the entrance and exit of the tipping Hall to prevent fly egress.
- 5.1.3 Biffa visited Local SME’s to discuss the fly complaint raised in July 24. Another meeting is to take place to add one-off fly monitoring boards to 3 units. Communications are to continue into next year to review during the summer.
- 5.1.4 Biffa continue to dialog with Next in respect of complaints of fly issues at their large warehouse that immediately neighbours Bolton Road site, as Next feel Biffa are attributable for the issue. Three way dialog between Biffa, Next and the EA have been ongoing, and Biffa’s fly management improvement have been welcomes by all parties and the situation will be monitored into the spring and reviewed.

## 6. Environmental Report

### 6.1 24/25

- 6.1.1 In 24/25, 3 x environmental incidents. 1 x small oil spillage from a hydraulic hose. 1 x CAR form was issued by the EA following a fly complaint. 1 x Car form issued due to CHP breakdown and associated flare use in accordance with Condition 4.3.1.
- 6.1.2 In 24/25 there have been 5 x schedule 5’s submitted regarding Ammonia levels from AD stack – ongoing acid scrubber non-compliance with EA Permit limits. 1 x schedule 5 for a release of biogas occurred following the unplanned shutdown of AD operations resulting from a fire alarm (false alarm). During the alarm investigation and subsequent reset, the build-up of biogas resulted in an unplanned release through the PRVs.

Table 9 - Details of Communications with any relevant Authority in 24/25

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
EA inspections @ BDR Bolton Road												
EA inspection @ Barnsley Transfer Station												
CAR Received BDR Bolton Road	1	1	2		4			3				
CAR Received Barnsley Transfer Station	1											
Schedule 5 submitted to EA				1			2	1				
HSE Enforcement notices BDR Bolton Road												
HSE Enforcement notices Barnsley Transfer Station												
HSE Cautions BDR Bolton Road												
HSE Cautions Barnsley Transfer Station												
New Permits, Variations, Revocations & Suspensions issued. (All Operations)												

## **7. Other Updates / Issues**

### **7.1 New Contractor – Biffa (Share Purchase of Renewi UK Services Ltd).**

- 7.1.1 In respect of the purchase of Renewi UK Services Ltd by Biffa, The BDR team has liaised with the Waste Infrastructure Development Program (WIDP) transactor, Defra, external consultants and colleagues from other authorities to assess options and contract implications.
- 7.1.2 The BDR Team has been assured by Biffa that no changes to the delivery of service will be seen. It intends to take the next 6 to 12 months to integrate its new acquisition into its organisation and look to improve the business utilising internal Biffa assets/contracts/opportunities. All Renewi staff on site have been retained and will continue to deliver the contract as specified.
- 7.1.3 The BDR Team and its Legal, Financial, and Technical advisors are closely monitoring the situation and are in contact with Senior figures in Biffa, the retained personnel in both the SPV and OpCo. The Team is also liaising with other Councils with RUCK's/BIFFA PFI's, WIDP, Defra and the Senior Lenders who finance the project, to take soundings, be aware of wider issues/requests and sense check the sale. So far, no major issues, risks, or worries are circulating.
- 7.1.4 The only request arising from the sale is for the Parent Company Guarantee in the contract's various agreement documents to be changed from Renewi PLC to Biffa BidCo. After taking advice from our consultants this request has been rejected as the new proposed guarantor does not fulfil the requirements of a guarantor as set out in the contract. Renewi PLC remains the guarantor.

### **7.2 Insurance**

- 7.2.1 The Contractor obtained full cover of insurance for 2025 on the 24<sup>th</sup> December 2024. The insurance market for waste still sees difficulties in placement and higher premiums. But according to the Contractor's insurance advisor, Marsh Limited, the BDR project individually has seen increased appetite from insurers to take up options and has seen a slight decrease in premiums. This is due to Renewi/Biffa's BDR Site demonstrating good fire prevention investment into measures, equipment and fire risk reduction.
- 7.2.2 Insurance, cover and availability will be scrutinised closely to ensure that under the new contractor Biffa, it continues to be placed and that it is sufficient to cover and meet the contractual requirements.
- 7.2.3 The SPV has advised that they will be writing, to obtain the same waivers to levels of insurance as they have in previous years, and we anticipate the following.
- A hot works condition applied to the Material (Property) Damage and Business Interruption
  - A deductible for Material (Property) Damage, Machinery Breakdown and Business Interruption.
  - The Material (Property) Damage and Business Interruption policy has a Loss Limit.

7.2.4 Once received, the BDR Team is minded responding as in previous years. To allow the waiver for the first two points but to reject the Third item – It may not be requested but if it were the councils would not grant the waiver.

### **7.3 Joint Insurance Cost Report (JICR)**

7.3.1 The position for the 4<sup>th</sup> JICR (2024 to 2025 – reports are issued every two years) remains the same as the previous three iterations, The BDR Team has rejected any claim for payment from the contractor, sighting the contract drafting and calculation. A new JICR (5th one) should be contractually submitted at the start by the 31<sup>st</sup> January 2025.

7.3.2 At the time of writing this report, 4<sup>th</sup> February 2025, the JICR had not been received. But once received the Councils will contractually have 25 days to respond to the report whether or not it accepts the Joint Insurance Cost Report including full details of any disagreement.

7.3.3 It should be noted that the BDR position on JICR is not unique and many PFI's JICR are not yet agreed. Further guidance from the Infrastructure Projects Authority (IPA) on the application of the contract in relation to JICR is expected although there is, as yet no indication of when this will be available. The BDR Manager has raised that IPA should ensure that MBTs should not be adversely impacted by the guidance.

### **7.4 AD Pasteurisation Tunnel & Acid Scrubber**

7.4.1 Biffa's legal action against the original contractor (JCBE) who designed and built the AD facility has been to Adjudication in December 23 /January 24 and the adjudication was found in favour of Biffa.

7.4.2 JCBE has disputed the findings of the adjudication through the submission of a Notice of Dissatisfaction. Unless the parties agree on a position on liability, the case will now be heard in court. No dates have been set for this process.

7.4.3 As the Acid Scrubber is integral to the AD facility and is physically positioned on top of the AD plant, it may now not be as simple as making the original design work. Biffa are investigating if a new positioning or new (enhanced) system may be required.

7.4.4 Biffa will continue to progress the rectification of the acid scrubber on the AD facility. The base for the course of action is a report they commissioned from Otto Simon. A design path has been chosen by Biffa which is being worked through so a suitable contractor can be appointed to build and commission the equipment.

### **7.5 Permit emission amendments (Best available Technologies – BATS)**

7.5.1 Biffa has received a draft revised permit from the EA detailing the new required emissions levels. Biffa has formally written to the Councils to notify us that they believe this is a Qualifying Change of Law and therefore, once the changes in the permit have been analysed, there may be a claim for any additional resource/expenditure to meet the new permit requirements.

- 7.5.2 Technical consultants Stantec have been provided with details of the system and have provided an independent evaluation of the contractual performance baseline requirements.
- 7.5.3 The BDR Team has asked for Biffa to provide a detailed analysis of the changes and an in-depth justification for any payment they feel is required from the council.
- 7.5.4 Biffa have also been set a (no movable) delivery date in 2026 by the EA to comply with their permit requirement and are being closely monitored by the EA.
- 7.5.5 We are still awaiting this information. Once received the BDR team will undertake due diligence of any claim taking legal, financial, and technical advice from external experts to ascertain if payment is required or if a claim is to be rejected.

## **8. Barnsley Transfer Station – Grange Lane**

### **8.1 Dilapidation Works**

- 8.1.1 All delays works have now been completed for some time. BMBC Asset management have commissioned a survey of a schedule of conditions to record a standard for Biffa to keep the site in a good and tenable condition to the end of the contract, which was being reviewed by BMBC (two years ago).
- 8.1.2 The BDR manager has been pushing BMBC asset Management (without response to numerous e-mails) to allow the survey to be reviewed and agreed by Biffa, to allow a variation to the BTS contract to be drawn up to agree on the maintenance of the facility moving forward, how the paintwork on the steel should be managed, and more specifically and agreed hand-back condition expected by BMBC from Biffa at contract end.

### **8.2 Fire at BTS**

- 8.2.1 The fire repair works commenced on 21<sup>st</sup> October 2024 and all works were completed at the end of December and were well managed. The roof cladding has been completed, purlins replaced, cleaning undertaken, enhanced CCTV system installed, mains electricity re-connected and is now back fully operational.
- 8.2.2 The site has continued working towards holding minimum stock levels at the end of the shift; however, due to issues at Ferrybridge, there have been a few occasions when the stock has exceeded internally set target levels slightly.

## 9. Health and Safety

### 9.1 24/25

Table 10 – Year-to-date Health and Safety

2024/25	Close Call	Accident less than 3 days	Accident more than 3 days	Non RIDDOR	RIDDOR dangerous occurrence	RIDDOR more than 7-day injury	Major RIDDOR	Environmental
April	62	1	0	0	0	0	0	0
May	118	1	0	0	0	0	0	0
June	75	1	0	0	0	0	0	0
July	98	3	1	0	0	1	0	5
August	116	1	0	0	0	1	0	0
September	63	2	1	0	0	0	0	0
October	100	3	0	0	0	0	0	2
November	79	1	0	0	0	0	0	0
December	40	0	0	0	0	0	0	0
<b>YTD Total</b>	<b>751</b>	<b>13</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>7</b>

9.1.1 H&S data for January 2025 will not be contractually available until 14 February 2025 (after this report is issued).

## 10. Community Education Liaison Officer (CELO)

### 10.1 Press Releases –

- Recycle Week
- BBQ Waste
- Keeping batteries out of waste
- How to get started composting at home.
- Reducing recycling contamination
- Reducing waste at Christmas
- Composting during the winter months

### 10.2 Social media: The following campaigns have been undertaken in the last quarter.

- Post about busting the myth 'recycling is not important' received 645 impressions.
- Post about disposable vapes and e-cigarettes received 645 impressions.
- Three posts were posted about Christmas waste and recycling collection date changes, contamination in Christmas recycling and recycling glass on New Year's Eve received 6,152 impressions.
- Post about the benefits of charity shops was posted along with a link for residents to find their nearest store received 1,331 impressions.
- Two posts were shared about reusable Christmas gift-wrapping alternatives and rechargeable batteries received 5,588 impressions.
- Two posts about Christmas jumpers and hosting a toy swap received 1,775 impressions.
- Two posts were shared about Christmas food planning and Christmas leftovers received 1,201 impressions.
- Post about Christmas composting received 2,465 impressions.
- Two posts were shared about Christmas lights and clearing out electronics over the Christmas break (using advice from Recycle Your Electricals) received 7,094 impressions.

- Four blogs were posted as part of the Christmas campaign.
- Post about the BDR school resource library was shared received 740 impressions.
- Post about busting the myth 'all waste in the recycling bin will be recycled' received 2,102 impressions.
- Post about busting the myth 'all glass can be recycled at home' received 4,346 impressions.
- Posts about hazardous waste received 17,352 impressions so far, this year.
- Post about medical waste received 6,283 impressions.
- Posts about soft plastic recycling received 1,409 impressions.
- Post about the benefits of reducing contamination received 1,061 impressions.
- Post about the BDR school resource library was shared received 740 impressions.
- Post about Sheffield sling surgery, local repair cafes/workshops and local tool borrowing schemes have received 4,019 impressions so far this year.
- Post about Aspire Sheffield CIC who specialise in computer repair and refurbishment received 709 impressions.
- Posts about second hand Halloween costumes and renting/hiring tools received 1,499 impressions.
- Posts about date labels on food, storing fruit correctly and pumpkin recipes and alternatives received 8,141 impressions.
- Post about composting autumn leaves received 829 impressions.
- Posts about international E-Waste Day and cable recycling received 1,080 impressions.
- Post about Let's go Zero campaign received 226 impressions.
- Post about clothes swaps received 876 impressions.
- Post about second-hand September and what to do with your old clothes received 4,473 impressions.
- Post about saving money on food bills and a recipe for lemon pudding received 3,891 impressions.
- Post about speeding up the composting process received 5,162 impressions.
- Post about precious metals in recycled electricals received 981 impressions.
- Post about site tours received 11,343 impressions.
- Posts shared on Waste Less South Yorkshire received 303,225 impressions.
- Blogs posted about second-hand September, speeding up composting, soup season and low-waste Halloween costumes.

### **10.3 Food Waste Reduction Campaign**

Phase 2 of the food waste reduction campaign commenced in September with the CELO contacting Fresh Pod to discuss logistics for delivery of the campaign in 2025/26. The CELO has begun working on the campaign to be delivered in the CELO pan 25/26.

### **10.4 Recycle Week**

Recycle Week took place between the 14<sup>th</sup> to 20<sup>th</sup> of October 2024 and this year's campaign will focus on rescuing forgotten recycling. The campaign characterises some forgotten materials such as toilet roll tubes and perfume bottles. For the Waste Less South Yorkshire campaign, only the posts featuring items recycled by all of the Councils is included.

### **10.5 Educational Visits**

In October, two sessions with Redscope Primary School in Rotherham on the 3Rs, and a Rubbish Adventure session with a local scout/beaver group took place.

## **10.6 ESA's Take Charge Campaign – Zombie Batteries**

ESA have not released new materials for this year's campaign. Therefore, materials produced for previous years campaigns will be used. Seven posts have been posted so far receiving 11,628 impressions on social media.

## **10.7 Biffa BDR Community Social Responsibility (CSR) – grants and volunteer hours**

Following confirmation of the Renewi UK Municipal sale to Biffa, and the ongoing legal discussions, the promotion of the CSR Fund for 2024-25 will be postponed until more information on the CSR branding can be confirmed.

## **10.8 Community Engagement**

Seven site tours have taken place so far in 2024/25, involving a total of 51 people.

Three community talks have taken place in 2024/25 about Love Your Clothes and waste and recycling in Barnsley.

## **10.9 Compositional Analysis**

The compositional analysis took place in October 2024 and results have been shared with the councils. The next compositional analysis is due to take place in March 2025.

## **10.10 BDR Website**

Due to the completion of the Renewi sale to Biffa, changes were requested to change any Renewi logos to Biffa ones. Updates have been made to the 'Latest News' section of the site to reflect the press releases that have been made. The site tour dates for 25/26 have been published on the BDR online website. This included an update to the booking form.

## **11. Joint working and BDR support 24/25**

**11.1** The BDR team and its External Advisors have been assisting Barnsley, Doncaster and Rotherham councils with joint and individual projects. There is additional support as required, from a legal locum, internal and external technical advisors, and financial advisors, for more complex matters. It should be noted that the increase in consultation activity from central government departments is putting pressure on resources. Once the outcome of the consultations is known more resources will likely be required to implement changes to contracts and services.

**11.2** Listed below are the current projects and areas where the BDR team is helping to support the individual Councils or co-ordinate joint work 24/25:

### **BMBC**

- Support on Paper and Card recycling off-taker re-contracting and specification.
- Support on Dry Mixed Recycling off-taker re-contracting and specification.
- Support on Skips and Bulky Waste off-taker re-contracting and specification.
- Finalisation and Support for delivery of new HWRC contract
- Support for re-tender of Garden Waste Contract

### **DMBC**

- Finalisation and Support for delivery of new HWRC contract
- Legal support for review of Collection Contract

### **RMBC**

- Support for re-tender of Garden Waste Contract
- Support for delivery/take-back of new HWRC contract.

### **B.D.R**

- Co-ordination, collation, and submission to numerous Government/Defra consultations from around the waste sector.
- Assisting with HWRC contract variation requirements
- Lobbying Government on the delays on the R&WS outcomes
- Changes required due to Resource and Waste Strategy
- Pre-work on Strategic Review of SYMWS as requested at JWB.

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