Work Plan for Child Exploitation Delivery Group
2019-2022

Key to BRAG Rating Progress of Actions

BLUE = The task has been completed.
GREEN = The task is on target.
AMBER = The task is off target with remedial action.
RED = Work has yet to be / planned / started / progressed.

Actions in bold are ascribed to this sub-group in the Rotherham Safeguarding Board Business Plan

Work Plan 2019/22

Child Exploitation Delivery Group

Chair:- Steve Chapman
Rotherham Superintendent South
Yorkshire Police

Objective 1: Safeguarding Vulnerable Children (SRP Priority 1) Rebecca Wall Sam Barstow Ensure we have in place effective early identification services and intervention embedded within communities to minimise the occurrence and harm linked to CSE and CCE.									
Action	Date Commenced	Accountable Agency/Accountable Lead Person	Target Date	Date Achieved	Evidence / KPIs	BRAG Rating			
						R	A	G	B
• Embedding Child Exploitation awareness across Rotherham; the Partnership, Workforce, with families, young people, schools and communities. – Rotherham wide awareness campaign around CSE and CCE		Rebecca Wall/ Sam Barstow			How many staff from each agencies have accessed the awareness raising E-Learning Level 1 Level 2 Level 3				
• Developing communities to have		Sam Barstow/ Phil Morris			Evidence – Comms plan				

a challenging and active role – 'See Something, Say something' strategy/campaign.								
• Promoting the Early Help assessment as a key tool to support the early identification and intervention by universal and targeted services to reduce the likelihood that children will be harmed via Child Exploitation – ongoing learning and development offer around the EHA		Susan Claydon			Number of EH assessments being completed has increased			
• Development of a Child Exploitation competency framework for practitioners across the partnership workforce – ensuring there our workforce is trained to identify and act on early indicators around CSE and CCE		Rebecca Wall			Evidence: document – supported by measure of training undertaken			

and understand their role in the Safeguarding process.								
• Ensure we focus on the right interventions at the right time – using audit and review to ensure that practice maximises early intervention and prevention – Multiagency audit		Rebecca Wall/ Phil Morris			Evidence - Multiagency and single agency Audit around CSE and CCE			
• Support workforce and community awareness of cyber links in relation to prevention around CSE, CCE, Radicalisation, FGM and Honour based violence.		Sam Barstow			Number of workforce trained linked to CSE CCE HBV FGM Radicalisation Community Comms plan			
• Use partnership data, including intelligence, to ensure there is targeted intervention in communities to disrupt and offer an early intervention strategy around CCE and CSE.		Sam Barstow / Steve Chapman			CSE profile CCE tracker RSCB agreed scorecard including SYP disruption activity			

Objective 1 Key Performance Data	Number of referrals where CSE is an indicator	Q3	Q4	Q1	Q2
	Number of Referrals where CCE is an indicator				
	Number of Completed EH assessments				
	Number of staff accessing CSE / CCE training				
	Number of Community awareness of engagement activities				

Objective 2: Support to Victims and Survivors Catherine Hall

Ensure we review and evaluate the impact of the whole range of services for people affected by Child Exploitation

Action	Date Commenced	Accountable Agency/Accountable Lead Person	Target Date	Date Achieved	Evidence / KPIs	BRAG Rating			
						R	A	G	B
• A clear comprehensive Multiagency map of all Services available for those at young people at risk of or experiencing Child Exploitation. – CAMHS Trauma Pathway – PCC Regional CCE project		Catherine Hall– all agencies to contribute			Map of services developed				

• Contribution to a level of independent check and challenge around the effectiveness of current services in reducing Child Exploitation in Rotherham – Barnardo's evaluation and next steps for Trusted relationships – Development of Quality Assurance and oversight of commissioned services		Commissioning			Agreed audit tool and expectations - % completed where level if good or above/ achieved				
• Ensure service development and the commission of any services is based on an established evidence (intelligence and data set)– including audit outcomes and service user feedback		Catherine Hall			Service user feedback % rating the service as Good or above				
• A key focus will continue to be around the development of bespoke support for survivors of abuse, recognising the significant long-term impact this trauma can have – CAMHS Trauma Pathway – EVOLVE		Catherine Hall / RDASH/ Rebecca Wall			Number of young people offered a therapeutic service in relation to CSE or CCE				

Service – the role of Early Help Assessment • Focus on services that strengthen families and their awareness of child Exploitation – in recognition that child's outcomes are usually best met within their family network – Rotherham Family Approach across the partnership.		Rebecca wall			Review of CP Process in line with Contextual safeguarding – to support strengthening families. Reduction in number of children subject to CP Planning linked to Sexual abuse / CSE Rotherham Family Approach training across the partnership No of professionals involved in training /development activity				

Objective 2 Key Performance Data	% of Commissioned service audits completed where level if good or above/ achieved	Q3	Q4	Q1	Q2
	Service user feedback % rating the service as Good or above				
	Number of young people offered a therapeutic service in relation to CSE or CCE				

	Number of children subject to CP Planning linked to Sexual abuse / CSE (reducing)						
	No of professionals involved in Rotherham Family Approach training /development activity						

Objective 3: Learning & Development Rebecca Wall

Assurance that the right learning and development offer is in place around all areas of Child Exploitation across Rotherham as a community and the partnership

Action	Date Commenced	Accountable Agency/Accountable Lead Person	Target Date	Date Achieved	Evidence / KPIs	BRAG Rating			
						R	A	G	B
• Development of a Competency framework around Child Exploitation to support consistency across the training offer across the partnership workforce • Ensuring the Multiagency Training offer reflects developments in practice and research		Rebecca Wall Rebecca Wall			Competency Framework Child Exploitation Education Safeguarding Forum – Bi annual				

and supports effective identification, assessment and prevention or safeguarding where needed – to include all single agency training leads in a bi-annual Child Exploitation learning and sharing event to provide a joined up learning offer for all agencies, families, children and communities. • Effective review of the learning offer and sharing of lessons learned		Rebecca Wall			Number of partnership staff accessing Lessons learned training No of single or multi-agency Audits in relation to CSE& CCE No of single or Multi-agency audits HBV; Forced Marriage;				

• Working with families and practitioners to improve community resources - especially around the use of technology and Child Exploitation		Rebecca Wall/Sam Barstow			Radicalisation; Missing Number of practitioners attending the safeguarding training around Technology and exploitation				
		Steve Chapman			(being explored)SYP data around which Apps are be used in exploitative activity				
• A partnership review of the education offer to all young people around CSE and CCE – to ensure that we support the young people of Rotherham to have the best start in understanding healthy relationships and keeping safe on line.		Rebecca Wall & Aileen Chambers			Child Exploitation Education Safeguarding Forum – Bi annual				
Objective 3 Key Performance Data	Number of partnership staff accessing Lessons learned training					Q3	Q4	Q1	Q2

	No of single or multi-agency Audits in relation to CSE& CCE		
	No of single or Multi-agency audits HBV; Forced Marriage; Radicalisation; Missing		
	Number of practitioners attending the safeguarding training around Technology and exploitation		
	(being explored)SYP data around which Apps are be used in exploitative activity		

Objective 4: Child Protection and Detection of Crime – Steve Chapman

To ensure that the processes and practice in place effectively protect children when Child Exploitation is suspected or confirmed, as well as effective working arrangements to ensure that perpetrators are identified and brought to justice

Action	Date Commenced	Accountable Agency/Accountable Lead Person	Target Date	Date Achieved	Evidence / KPIs	R	A	G	B
• South Yorkshire Police's ongoing Child Centred policing. • Ensuring that we are trauma informed through all of our processes; that we do not victim blame		Steve Chapman Rebecca Wall			Review of the CSE and CCE Toolkit and assessment process. Followed by				

especially around how we talk about risk and young people. – review of the EVOLVE risk assessment					Implementation Multiagency Audit of the toolkits to demonstrate more effective Trauma informed practice. Feedback from young people involved with EVOLVE – YOT				
• Evidencing that children who are at risk of, or who are experiencing Child Exploitation receive interventions that reduce risk in a timely way.– single and Multiagency Audit		Rebecca Wall			Clear measures agreed. Length of time to move from High to medium and medium to low risk CSE - reduction in time shows effective intervention In line with positive multiagency and single agency outcome from Audit Reduction in Missing				

• Providing evidence of effective prosecution and disruption activity in relation to Child Exploitation related crime in the borough.		Steve Chapman			cohort

Increase in percentage offered of Young people offered a Return home interview

Effective data set from SYP to evidence intervention to include

Number of CSE related arrests

Number of CCE related arrests

Number of CSE related prosecutions

Number of CCE related prosecutions

Number of CCE related Convictions

Number of CSE related convictions

Number of abduction |

				Notices				
• The on-going collection of service user feedback from children and families, considering the impact of practice on children, young people and their families as well as perpetrators of abuse.		Theresa Brocklehurst		Number of disruptive orders (SOPO's etc) All agencies have a clear service user feedback related to young people involved in CE				
Objective 4 Key Performance Data	Number of strategy meetings held in relation to CSE Number of strategy meetings in relation to CCE Number of Strategy meetings in relation to CSE which progress to S47 Number of Strategy meetings in relation to CCE which progress to S47				**Q3**	**Q4**	**Q1**	**Q2**
	Number of Medium or high risk CSE assessments							
	(being developed) Number of Medium of high risk CCE assessments							
	Length of time to move from High to medium and medium to low risk CSE - reduction in time shows effective intervention							
	(being developed) Length of time to move from High to medium and medium to low risk CCE - reduction in time shows effective intervention							

	Number of CSE related arrests				
	Number of CCE related arrests				
	Number of CSE related prosecutions				
	Number of CCE related prosecutions				
	Number of CCE related Convictions				
	Number of CSE related convictions				
	Number of abduction Notices				
	Number of disruptive orders (SOPO's etc)				
	Reduction in Missing cohort				
	Increase in percentage offered of Young people offered a Return home interview				

Objective 5: Operation Stovewood – Cath Blane
Objective 5: Operation Stovewood – Cath Blane
Having in place the right strategic and operational arrangements to ensure that investigations around large scale historic abuse in the borough connect effectively to processes for current work with children and survivors

Action	Date Commenced	Accountable Agency/Accountable Lead Person	Target Date	Date Achieved	Evidence / KPIs	BRAG Rating
						R | A | G | B

• The continued review and refinement of processes and pathways so support effective sharing and recording of information about people who pose a risk, known to Operation Stovewood. • For the Child Exploitation delivery group to continue to lead on ensuring the systematic learning from experiences of Operation Stovewood are embedded into current / future practice. • Ensure we continued to engage with service users and communities to consider the wider impact of large scale operations and how we can improve practice.		Cath Blane Cath Blane – all partners			Number of sub-operations Number of arrests Number of prosecutions Number of convictions per quarter				
Objective 5 Key Performance Data	Number of Stovewood sub-operations						Q3	Q4	Q1	Q2

Number of Stovewood arrests				
Number of Stovewood prosecutions				
Number of Stovewood convictions per quarter.				

Objective 6: Complex Abuse Rebecca Wall

To ensure that where there is concern around complex and/or organised abuse network that this is identified and understood, effectively managed, investigated and resolved

Action	Date Commenced	Accountable Agency/Accountable Lead Person	Target Date	Date Achieved	Evidence / KPIs	BRAG Rating			
						R	A	G	B
• Through the provision of effective and visible complex abuse processes that all Multi-agency practitioners understand, and recognise the role they will have in this process • That the Partnership		Rebecca Wall			Number of considered Complex abuse cases				

supports effective learning from any complex abuse process					Number of learning events around the lessons learned from the complex abuse process				
Objective 6 Key Performance Data						Q3	Q4	Q1	Q2
	Number of considered Complex abuse cases								
	Number of learning events around the lessons learned from the complex abuse process								

Version Control:

Date	Version	Author	Updates	Date to CE group
18.7.19	1	Rebecca wall		