

Appendix 1 - Operating Statement Base Case Option 3 (Preferred)

| | | Income | | | | Expenditure | | | | | | | | | | | | | | | | |
|------|---------|-----------------------------|--------------------------|-------------------------|--------------------------|------------------|--------------------------|-----------------------------------|---------------------------------|--------------------------------------|-------------------------------|----------------------------|-----------------------------|---|--------------------------------|-----------------------------|---|---------------|--|-------------------------------------|-------------------|-------------------------------------|
| Year | Year | Net rent Income £,000 | Other income £,000 | Misc Income £,000 | Total Income £,000 | Managt. £,000 | Depreciat on £,000 | Responsive & Cyclical £,000 | Other Revenue spend £,000 | HRA Cost of Rent Rebates £,000 | Misc expens es £,000 | Total expenses £,000 | Capital Charges £,000 | Net Operating (Expenditure) £,000 | Repayment of loans £,000 | Transfer to MRR £,000 | Transfer from / (to) Revenue Reserve £,000 | RCCO £,000 | Surplus (Deficit) for the Year £,000 | Surplus (Deficit) b/fwd £,000 | Interest £,000 | Surplus (Deficit) c/fwd £,000 |
| 1 | 2019.20 | 75,361 | 2,000 | 6,524 | 83,886 | (23,910) | (20,926) | (20,854) | (230) | 0 | 0 | (65,919) | (13,436) | 4,530 | 0 | 0 | 0 | (14,692) | (10,162) | 26,539 | 119 | 16,496 |
| 2 | 2020.21 | 76,296 | 0 | 6,679 | 82,976 | (25,202) | (21,455) | (18,714) | (236) | 0 | 0 | (65,607) | (13,681) | 3,689 | 0 | 0 | 0 | (13,387) | (9,699) | 16,496 | 288 | 7,085 |
| 3 | 2021.22 | 78,698 | 0 | 7,122 | 85,820 | (25,883) | (22,079) | (19,288) | (242) | 0 | 0 | (67,492) | (13,577) | 4,751 | 0 | 0 | 0 | (8,045) | (3,295) | 7,085 | 23 | 3,813 |
| 4 | 2022.23 | 81,205 | 0 | 7,457 | 88,662 | (26,600) | (22,860) | (19,859) | (250) | 0 | 0 | (69,569) | (14,161) | 4,932 | 0 | 0 | 0 | (4,839) | 93 | 3,813 | 9 | 3,915 |
| 5 | 2023.24 | 83,988 | 0 | 7,778 | 91,765 | (26,912) | (23,443) | (20,481) | (256) | 0 | 0 | (71,093) | (14,497) | 6,175 | 0 | 0 | 0 | (6,077) | 99 | 3,915 | 9 | 4,022 |
| 6 | 2024.25 | 88,420 | 0 | 8,102 | 96,522 | (27,600) | (24,219) | (21,009) | (263) | 0 | 0 | (73,092) | (14,575) | 8,855 | 0 | 0 | 0 | (7,697) | 1,158 | 4,022 | 11 | 5,191 |
| 7 | 2025.26 | 88,194 | 0 | 8,423 | 96,617 | (28,288) | (24,823) | (23,881) | (271) | 0 | 0 | (77,263) | (14,563) | 4,792 | 0 | 0 | 0 | (3,866) | 926 | 5,191 | 13 | 6,130 |
| 8 | 2026.27 | 89,523 | 0 | 8,746 | 98,268 | (28,994) | (25,381) | (24,445) | (278) | 0 | 0 | (79,099) | (14,563) | 4,607 | 0 | 0 | 0 | (4,063) | 544 | 6,130 | 15 | 6,689 |
| 9 | 2027.28 | 90,869 | 0 | 9,065 | 99,934 | (29,716) | (25,951) | (25,023) | (286) | 0 | 0 | (80,977) | (14,563) | 4,395 | 0 | 0 | 0 | (4,265) | 130 | 6,689 | 16 | 6,834 |
| 10 | 2028.29 | 92,348 | 0 | 9,380 | 101,728 | (30,476) | (26,534) | (25,639) | (294) | 0 | 0 | (82,942) | (14,563) | 4,223 | 0 | 0 | 0 | (4,496) | (273) | 6,834 | 15 | 6,577 |
| 11 | 2029.30 | 93,965 | 0 | 9,667 | 103,632 | (31,199) | (27,130) | (26,230) | (301) | 0 | 0 | (84,859) | (14,563) | 4,210 | 0 | 0 | 0 | (4,683) | (472) | 6,577 | 15 | 6,119 |
| 12 | 2030.31 | 97,449 | 0 | 9,953 | 107,402 | (31,938) | (27,739) | (26,835) | (309) | 0 | 0 | (86,821) | (14,563) | 6,019 | 0 | 0 | 0 | (4,872) | 1,146 | 6,119 | 15 | 7,281 |
| 13 | 2031.32 | 97,284 | 0 | 10,217 | 107,501 | (32,617) | (28,292) | (27,389) | (315) | 0 | 0 | (88,613) | (14,592) | 4,296 | 0 | 0 | 0 | (5,053) | (758) | 7,281 | 16 | 6,539 |
| 14 | 2032.33 | 98,985 | 0 | 10,488 | 109,473 | (33,308) | (28,857) | (27,952) | (323) | 0 | 0 | (90,439) | (14,592) | 4,441 | 0 | 0 | 0 | (5,238) | (797) | 6,539 | 14 | 5,756 |
| 15 | 2033.34 | 100,779 | 0 | 10,765 | 111,543 | (34,026) | (29,432) | (28,540) | (330) | 0 | 0 | (92,327) | (14,597) | 4,619 | 0 | 0 | 0 | (5,212) | (593) | 5,756 | 13 | 5,176 |
| 16 | 2034.35 | 102,668 | 0 | 11,049 | 113,717 | (34,769) | (30,057) | (29,154) | (337) | 0 | 0 | (94,317) | (14,644) | 4,756 | 0 | 0 | 0 | (4,652) | 103 | 5,176 | 12 | 5,291 |
| 17 | 2035.36 | 106,605 | 0 | 11,339 | 117,945 | (35,529) | (30,694) | (29,782) | (345) | 0 | 0 | (96,350) | (14,663) | 6,931 | 0 | 0 | 0 | (5,811) | 1,121 | 5,291 | 13 | 6,425 |
| 18 | 2036.37 | 106,555 | 0 | 11,637 | 118,192 | (36,305) | (31,346) | (30,423) | (353) | 0 | 0 | (98,426) | (14,664) | 5,102 | 0 | 0 | 0 | (6,000) | (898) | 6,425 | 14 | 5,541 |
| 19 | 2037.38 | 108,553 | 0 | 11,942 | 120,495 | (37,099) | (32,010) | (31,077) | (361) | 0 | 0 | (100,547) | (14,537) | 5,410 | 0 | 0 | 0 | (5,309) | 102 | 5,541 | 13 | 5,656 |
| 20 | 2038.39 | 110,588 | 0 | 12,249 | 122,837 | (37,909) | (32,689) | (31,746) | (369) | 0 | 0 | (102,714) | (14,381) | 5,742 | (0) | 0 | 0 | (5,627) | 116 | 5,656 | 13 | 5,785 |
| 21 | 2039.40 | 112,661 | 0 | 12,564 | 125,225 | (38,738) | (33,383) | (32,429) | (377) | 0 | 0 | (104,927) | (14,412) | 5,886 | 0 | 0 | 0 | (5,770) | 115 | 5,785 | 13 | 5,913 |
| 22 | 2040.41 | 114,773 | 0 | 12,891 | 127,664 | (39,584) | (34,091) | (33,127) | (385) | 0 | 0 | (107,188) | (14,445) | 6,031 | 0 | 0 | 0 | (5,912) | 119 | 5,913 | 14 | 6,046 |
| 23 | 2041.42 | 119,172 | 0 | 13,226 | 132,399 | (40,449) | (34,814) | (33,840) | (394) | 0 | 0 | (109,497) | (14,462) | 8,439 | 0 | 0 | 0 | (6,991) | 1,448 | 6,046 | 16 | 7,510 |
| 24 | 2042.43 | 119,115 | 0 | 13,570 | 132,685 | (41,333) | (35,552) | (34,568) | (403) | 0 | 0 | (111,856) | (14,462) | 6,366 | 0 | 0 | 0 | (7,199) | (833) | 7,510 | 16 | 6,694 |
| 25 | 2043.44 | 121,348 | 0 | 13,921 | 135,269 | (42,236) | (36,306) | (35,312) | (412) | 0 | 0 | (114,266) | (14,467) | 6,535 | 0 | 0 | 0 | (6,779) | (244) | 6,694 | 15 | 6,465 |
| 26 | 2044.45 | 123,621 | 0 | 14,275 | 137,897 | (43,159) | (37,076) | (36,072) | (421) | 0 | 0 | (116,728) | (14,491) | 6,678 | 0 | 0 | 0 | (6,549) | 129 | 6,465 | 15 | 6,609 |
| 27 | 2045.46 | 125,938 | 0 | 14,632 | 140,570 | (44,102) | (37,862) | (36,848) | (431) | 0 | 0 | (119,242) | (14,512) | 6,815 | 0 | 0 | 0 | (5,763) | 1,052 | 6,609 | 16 | 7,677 |
| 28 | 2046.47 | 128,298 | 0 | 14,997 | 143,294 | (45,065) | (38,664) | (37,641) | (440) | 0 | 0 | (121,811) | (14,512) | 6,971 | 0 | 0 | 0 | (5,940) | 1,031 | 7,677 | 19 | 8,727 |
| 29 | 2047.48 | 133,215 | 0 | 15,370 | 148,585 | (46,050) | (39,484) | (38,451) | (450) | 0 | 0 | (124,434) | (14,512) | 9,638 | 0 | 0 | 0 | (6,120) | 3,518 | 8,727 | 24 | 12,269 |
| 30 | 2048.49 | 133,150 | 0 | 15,752 | 148,902 | (47,056) | (40,321) | (39,278) | (461) | 0 | 0 | (127,115) | (14,512) | 7,275 | 0 | 0 | 0 | (6,659) | 616 | 12,269 | 29 | 12,914 |