

## Rotherham Place: for Public information.

### Close Down Report as at May 2023

Before the pandemic the Place Board received regular quarterly performance reports covering both key performance indicators and milestones/timescales against each of the priorities for each of the three Transformation Groups. The performance report had been received since 2018, but during the pandemic regular reporting of progress halted, as did many business as usual tasks.

Following the first and subsequent waves of the pandemic and the winter period, work continued to reaffirm the priorities. Transformation Groups spent significant time assessing and reconfirming priorities and the key actions associated. This enabled Place Board to continue to receive updates so that members were able to understand performance against revised target dates and any risks to delivery.

We are now refreshing our place plan, which also provides the opportunity to refresh how we will monitor its delivery. To ensure continuity we have prepared a close down report so that we can track the actions in terms of whether they have been delivered or whether they will roll over into the refreshed place plan.

### Closed actions (pages 2 – 8)

Actions to be carried forward from pages 9 - 18

# Children and Young People

In the refreshed Rotherham Place Plan the following were identified as priority areas for this transformation area:

1. The first 1001 days
2. Special Education Needs and Disabilities
3. Looked After Children
4. Children & Young People's Mental Health and Emotional Wellbeing
5. Transition to Adulthood

Below are the milestones identified for each of these priorities and the assessment of post Covid impact.

Priority 1	The First 1001 Days	Lead Officer Alex Hawley	COMMENTS/ACTIONS
No.	Description	Target	
CH 1	Deliver, Implement and Embed the Better Start and Beyond Framework to provide a context for priorities for all commissioning and delivery.	Q1 2023/24	<p><b>This action is complete and embed into existing mechanisms for delivery.</b></p> <ul style="list-style-type: none"> <li>• Draft framework developed and approved by Health and Wellbeing Board, to include the local action plan</li> <li>• Mapping of local action priorities against framework completed</li> <li>• Gap analysis is informing future planning</li> <li>• Assurance activity underway to confirm the framework is underpinning all commissioning and delivery.</li> </ul> <p>Better Start and Beyond Steering Group leads on implementing assurance activity informing improvements to commissioning and delivery. Activity in this area is aligned to the SY Harvard Bloomberg, the work of the SY Children's Collaborative and Rotherham Early Help Strategy and Family Hubs transformation.</p> <p>This is overseen by the Early Help Steering Group which reports into the Rotherham Safeguarding Children Partnership</p>
CH 2	To explore realigning commissioning pathways and commissioning arrangements in relation to 0-19 services	Q1 2023/4	<p><b>This action is complete.</b></p> <ul style="list-style-type: none"> <li>• The re-commissioning of the 0-19 service is now complete.</li> <li>• The specification for new 0-19s has been developed to optimize the ability of the service to adapt to the system and changes in needs and priorities, and to include co-production (based on Four Cornerstones) as an ongoing aspect of service development. The 0-19s Project Group explored evaluation models that acknowledge the importance of integration, adaptability, and additionality.</li> <li>• Public Health commissioned Rotherham Parent Carers Forum to conduct a co-production exercise (October – December) to inform the specification, using the Four Cornerstones ethos.</li> <li>• The Best Start and Beyond framework provides a structure for the 0-19s to be integrated within a system (covering preconception through to transition to adulthood, but with a key focus on 1001 Days).</li> <li>• Service development considering the new Healthy Child Programme guidance, including optimising continuity of care between midwifery and 0-19s service has been agreed for commencement upon mobilisation of the new contract.</li> </ul>
CH 3	Mobilisation of the new 0-19 specification	Q4 2024/5	<p><b>This action is complete.</b></p> <ul style="list-style-type: none"> <li>• The new 0-19 Service mobilised on 1<sup>st</sup> April 2023. Service development considering the new Healthy Child Programme guidance, including optimising continuity of care between midwifery and 0-19s service has been agreed for commencement upon mobilisation of the new contract.</li> </ul> <p>Robust contract monitoring is undertaken by Public Health.</p> <p>The Best Start and Beyond framework provides a structure for the 0-19s to be integrated within a system (covering preconception through to transition to adulthood, but with a key focus on 1001 Days).</p> <p>Activity in this area is aligned to the SY Harvard Bloomberg, the work of the SY Children's Collaborative and Rotherham Early Help Strategy and Family Hubs transformation.</p>

Priority 2	Special Educational Needs and Disabilities	Lead Officer Vicky Whitfield	COMMENTS/ACTIONS
No.	Description	Target	
CH 4	Develop an understanding of the impact of Covid and related changes to service provision on outcomes for children with SEND	Q1 2021	<b>This action is complete and embed into existing mechanisms for delivery</b> SEND Strategic Board and Education Recovery Cell have clear oversight with regular reporting regarding outcomes for children. The Cell has made an Innovative bid which has been successful to pilot a Team Around the School approach to prompt practitioner delivery and model for support in school. This will be monitored closely as part of implementation to establish the impact. Impact and associated actions are documented in the Director of Public Health Annual Report.
CH 5	Develop and implement internal mechanisms within Health and RMBC including membership of the EHCP panel	Q4 22/23	<b>This action is complete and embed into existing mechanisms for delivery.</b> <ul style="list-style-type: none"> <li>• There is now a bank of good practice examples held in central folder for all to access.</li> <li>• The DCO supports health colleagues to QA the contributions as part of the EHCP assessment and review process. This includes discussions and feedback at 1:1 and team level.</li> <li>• An audit of health advice informed improvement activity</li> <li>• Quarterly audit is now embed into provider practice to ensure ongoing monitoring</li> </ul> The SEND Strategic Board and SEND Executive Group oversee delivery for children and young people with SEND and their families. The Board reports into the RMBC Senior Leadership Team, NHS SY Rotherham Place Executive Team. Progress is overseen by Improving Lives Select Commission
CH 6	Embed 'lessons learned' including outcomes from audits and Practice Learning Days and benchmarking data to inform service improvement	Q3 22/23	<b>This action is complete and embed into existing mechanisms for delivery.</b> <ul style="list-style-type: none"> <li>• Bi-annual Quality Assurance event now embed for Health, education and care practitioners alongside school representatives to evaluate EHCPs together and agree on appropriate actions for development.</li> <li>• This includes providing the opportunity for a deep dive on specific cases to allow practitioners to go into school and observe the child, have discussions with the SENCO etc.</li> </ul> The SEND Strategic Board and SEND Executive Group oversee delivery for children and young people with SEND and their families. The Board reports into the RMBC Senior Leadership Team, NHS SY Rotherham Place Executive Team. Progress is overseen by Improving Lives Select Commission.
CH 7	Provide a range of CPD opportunities for practitioners, schools/settings, parents/carers, children, and young people to ensure that the quality of EHCP Plans improve across the local area	Q3 22/23	<b>This action is complete and embed into existing mechanisms for delivery.</b> <ul style="list-style-type: none"> <li>• Delivered CPD to Health/CCG Practitioners</li> <li>• EHCP workshops delivered to CAMHS staff and TRFT therapists</li> </ul> The SEND Strategic Board and SEND Executive Group oversee delivery for children and young people with SEND and their families. The Board reports into the RMBC Senior Leadership Team, NHS SY Rotherham Place Executive Team. Progress is overseen by Improving Lives Select Commission.

Priority 3	Looked After Children and Vulnerable Children and Young People	Lead Officer Rebecca Wall	COMMENTS/ACTIONS
No.	Description	Target	
CH 8	Improve Dentist registration and attendance at appointments for Looked After Children	Q3 22/23	<b>This action is complete and embed into existing mechanisms for delivery.</b> <ul style="list-style-type: none"> <li>• Rotherham Local Safeguarding Partnership and Rotherham CCG (at the time) facilitated connectivity with dental services, and the LAC team at TRFT developed partnerships with dentists and dental services and recognised and responded to the dental needs of LAC – this means that no child goes without their dental needs being assessed and treatment provided as required, as well as regular check-ups.</li> </ul> Access to dental care for Looked After Children is a key performance indicator reported into Corporate Parenting Board.

Priority 4	Children and Young People's Mental Health and Emotional Wellbeing	Lead Officer Christina Harrison	COMMENTS/ACTIONS
No.	Description	Target	
CH 9	Review of the multi-agency Neuro screening pathway will inform recommendations to ensure demand remains in line with the trajectory.	Q3 22/23	<b>This action is complete</b> Review of the multi-agency screening pathway (CH13) informed changes to the process associated with the pathway. Evidence of 2 terms of implementation of graduated response is now required
CH 10	Communicate the multi-agency offer to support children's mental health and emotional wellbeing to schools and ensure that it is accessible to all.	Q3 20/21	<b>This action is completed. Outstanding elements of this action are covered by CH15.</b> <ul style="list-style-type: none"> <li>DfE Wellbeing for Education Return is being rolled out through this term with input from the whole system</li> <li>The SEMH toolkit has been developed and available to schools which supports the graduated response</li> </ul> The SEMH Strategic Group has agreed the development of a framework to support consistent aspirations for children and young people's SEMH across the continuum with appropriate support identified, a workforce competency framework and workforce development framework and a communications plan.

Priority 5	Transitions to Adulthood	Lead Officer TBC	COMMENTS/ACTIONS
No.	Description	Target	
CH 11	Produce transition pathways for Rotherham's Preparing for Adulthood Cohort for four prioritised Health Services	Q2 2023	<b>This action is complete and embed into existing mechanisms for delivery.</b> <ul style="list-style-type: none"> <li>Refreshed action plan now in place to support transitions to adulthood for young people with long-term conditions and complex care needs</li> <li>Work underway with ICS re development of Epilepsy pathway</li> <li>Practice Learning Day on 23rd march with all key stakeholders to identify learning for development of mental health pathway</li> <li>TRFT business case for complex care transitions coordinator submitted</li> <li>Strategic Preparation for Adulthood Board waiting confirmation from Rotherham Parent Carer Forum regarding appropriateness of Therapy Services (OT/ Physio and SALT) to be 4<sup>th</sup> pathway.</li> </ul> The SEND Strategic Board and SEND Executive Group oversee delivery for children and young people with SEND and their families. The Board reports into the RMBC Senior Leadership Team, NHS SY Rotherham Place Executive Team. Progress is overseen by Improving Lives Select Commission.
CH 12	Agree a joint multi-agency standards and quality assurance framework for transition for young people with SEND in line with NDTi minimum standards	Q2 2022	<b>This action is complete and embed into existing mechanisms for delivery.</b> <ul style="list-style-type: none"> <li>Joint multi-agency standards and quality assurance framework for transition for young people with SEND</li> </ul> The SEND Strategic Board and SEND Executive Group oversee delivery for children and young people with SEND and their families. The Board reports into the RMBC Senior Leadership Team, NHS SY Rotherham Place Executive Team. Progress is overseen by Improving Lives Select Commission.
CH 13	Co-produce with health providers good practice guidance for protocols of effective transitions	Q4 2022	<b>This action is complete and embed into existing mechanisms for delivery.</b> <ul style="list-style-type: none"> <li>Draft good practice guidance is established</li> <li>This will be approved and communicated after further consultation and engagement is completed.</li> </ul> The SEND Strategic Board and SEND Executive Group oversee delivery for children and young people with SEND and their families. The Board reports into the RMBC Senior Leadership Team, NHS SY Rotherham Place Executive Team. Progress is overseen by Improving Lives Select Commission.
CH 14	Encourage attendance of health staff who write Education, Health and Care Plans and contribute advice following Education Health and Care statutory assessments on NDTi training	Q4 2022	<b>This action is complete and embed into existing mechanisms for delivery.</b> <ul style="list-style-type: none"> <li>Health staff were encouraged to attend the training by email from senior officers and the DCO</li> <li>DCO contacted areas with poor representation to prompt registration</li> <li>Although registration was good, the short notice of the training combined with covid/ winter pressures on health staff resulted in poorer attendance than anticipated.</li> <li>Further training has been arranged.</li> </ul>

# Mental Health, Learning Disabilities and Neurodevelopmental Care

In the refreshed Rotherham Place Plan the following were identified as priority areas for this transformation group:

1. Improving Access to Psychological Therapies (IAPT) service
2. Dementia diagnosis and post-diagnostic support
3. Adult Severe Mental Illnesses (SMI) in the Community including perinatal mental health.
4. Mental Health Crisis and Liaison
5. Suicide prevention
6. Better Mental Health for All, including loneliness.
7. Improving residential, community and housing support for people with Mental Health and/or Learning disability
8. Delivering the NHS Long Term Plan for people with a learning disability and / or autism (this includes Transforming Care)
9. Delivery of My Front Door transformation programme
10. Delivery of Autism Strategy and Neurological Pathway

Below are the milestones identified for each of these priorities and the assessment of post Covid impact.

Priority 1	Improving Access to Psychological Therapies (IAPT) service	Lead Officer Kate Tufnell	COMMENTS/ACTIONS
No.	Milestones	Target	
MH/LD 1	20/21 IAPT trainees complete training (PWPs and HITs)	Q4 20/21	<b>Action Complete</b> The 20/21 IAPT PWP and HIT trainee have been recruited and completed their training.
MH/LD 2	CBT trainee recruitment and commence training (21/22 cohort)	Q4 22/23	<b>Action Complete</b> The 21/22 CBT trainee have been recruited and completed their training.
	CBT (qualified posts) vacancies recruitment completed or alternative explored - to be agreed with RDaSH	Q2 22/23	<b>Action closed.</b> RDaSH have continued to experience difficulties in recruiting to the CBT vacancies within the Rotherham service. In January 2023 RDaSH submitted a proposal to RICB to request that the unfilled 1.6 WTE band 7 CBT vacancies be converted into Team Manager Posts. The rationale for this reconfiguration of the workforce structure to create extra management capacity was to: <ul style="list-style-type: none"> <li>• increase productivity and efficiency within the team.</li> <li>• provide support to the team to deal with the increasing number of patients accessing the service.</li> <li>• enable more active management of the waiting list,</li> <li>• provide improved management support to the clinical staff.</li> </ul>
	Recruitment of 2 PWPs in 2021/22	Q4 22/23	<b>Action Complete</b> The 20/21 IAPT PWP trainee have been recruited and completed their training.
MH/LD 3	Development and agreements of mental health themed communications campaign Anxiety campaign launched Q.3 2021/22	Q4 22/23	<b>Action closed</b> Due to completion of the following work. <ul style="list-style-type: none"> <li>• Anxiety campaign undertaken across the borough. This included the promotion of electronic resources, social media posts, as well as physical resources (over 1,800 copies of social anxiety, health anxiety and anxiety self-help leaflets were distributed to partners and public venues across Rotherham. Electronic version of the leaflets can be found at <a href="https://www.rotherhamccg.nhs.uk/self-help-guides">Rotherham CCG - Self Help Guides (ntw.nhs.uk)</a></li> <li>• Mental Health ARRS roles based in PCNs are now using the above leaflets to work with individuals who are experiencing depression.</li> <li>• Promotion of the Rotherham IAPT offer undertaken to promote the different service across the borough, which offer a choice of formats</li> </ul>

			<p>(telephone, face-to-face, digital etc.) and times (inc. weekends and evenings) as well as access to BSL IAPT has also been undertaken.</p> <ul style="list-style-type: none"> <li>Refresh of the mental health offer leaflets to promote the wider offer of support available <a href="https://rotherhive.co.uk">RCCG MH Leaflet Digital Dec22 (rotherhive.co.uk)</a>. Promotion of this new resource has been undertaken electronically and hard copy distribution.</li> <li>RDASH has development of community workers to promote their IAPT services in Rotherham.</li> <li>Refresh an update of the Rotherhive 'Depression, anxiety and Stress' page and Wellness Hive</li> </ul> <p>Note South Yorkshire ICB will continue to develop and promote different mental health themes, as part of its ongoing Rotherhive development plan (MHL6)</p>
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Priority 3	Adult Severe Mental Illness (SMI) in the Community	Lead Officer Kate Tufnell	COMMENTS/ACTIONS
No.	Milestones	Target	
MH/LD 4	<p>Delivery of all the SMI Annual Health check long-term plan requirement. Action required:</p> <p>Complete secondary / primary care SMI register validation</p>	Q4 22/23	<p><b>Action closed</b> Register validation process completed. Further work is, however, required to ensure that there is an ongoing real-time update of the primary care / secondary care SMI register (action identified below)</p> <p>Other work undertaken development of electronic prescription function in RDASH, Use of ICE is now enabled across primary care and RDASH. This will reduce the duplication of blood test etc across the different organisations.</p>
MH/LD 5	Maintain 60% target of patients requiring Early Intervention for Psychosis (EIP) receiving NICE concordant care within two weeks, and service graded at level 3 for NICE concordance	Q4 22/23	<p>Action to be moved to be monitored through the <b>RICB/RDASH Contract Performance meetings</b> (held monthly) to ensure this level of performance is maintained.</p> <p>The target of 60% has been achieved over the past 12 months. In the last national audit, the RDASH Early Intervention in Psychosis service achieved a Level 4, which is above the national requirement of level 3 achievement.</p>
MH/LD 6	Support the delivery of the ICS Individual Placement Support programme	Q4 22/23	<p>Action to be moved to be monitored through the IPS for <b>SMI Contract &amp; Commissioning Meeting</b>.</p> <p>In 22/23 RIB has worked with ICB-wide partners and local Place partners to evaluate, re-procure, and mobilise the IPS service. During 22/23 further work will be required to support the service to continue increase the number of referrals receive to ensure service optimisation.</p>
MH/LD 7	Delivery of the 2022/23 Adult SMI in the Community Workforce year 2 plan.	Q4 22/23	<p><b>Action complete</b> Any outstanding recruitment will be included in the 23/24 Community Mental Health Transformation programme workforce development plan.</p>
MH/LD 8	Support the delivery of the perinatal Mental Health long-term plan requirements.	Q4 22/23	<p><b>Action to be moved</b> to ICB-wide discussion and RDASH /RICB Contract performance meeting (ongoing monitoring).</p>
MH/LD 9	All contract mechanisms in place RDASH with each of 6 PCNs	Q3 22/23	<p>The 2022/23 Contracts between RDASH and PCNs have been drafted but none have yet been agreed. Further work is required RDASH/PCN</p> <ul style="list-style-type: none"> <li>to ensure that all of 6 PCN 21/22 - 22/23 contracts are agreed.</li> <li>23/24 Contracts to be agreed by RDASH/PCN.</li> </ul> <p>As this is contract issue this action will be moved to be monitored and completed through the <b>RDASH/PCN Primary Care MH Practitioner (ARRS) Operational meeting</b>.</p>

MH/LD 10	Year 2 MH ARRS plans in place to support recruitment of posts	Q1 22/23	<p>Action to be moved to be monitored through the <b>RDaSH/PCN Primary Care MH Practitioner (ARRS) Operational meeting</b>.</p> <p>The year 2 (22/23) plan was to recruit 6, Band 4 posts. To date 6 MH ARRS year 2 post have now been recruited. These posts will be in place, as follows:</p> <p>Year 2</p> <ul style="list-style-type: none"> <li>• Maltby Wickersley 1 Band 4 to start April/early May.</li> <li>• Central North 1 Band 4</li> <li>• Health Village/Dearne Valley 1 Band 4</li> <li>• Rother Valley South 1 Band 4</li> <li>• Raven 1 Band 4</li> <li>• Wentworth 1 Band 4</li> </ul> <p>Year 3 MH ARRS recruitment planning in now in process. Both the year 2 and 3 posts will be monitored through the above group.</p> <ul style="list-style-type: none"> <li>• Maltby Wickersley 1 Band 4</li> <li>• Central North 1 Band 4</li> <li>• Health Village/Dearne Valley TBC</li> <li>• Rother Valley South 0.6 Band 6 To commence 15 April.</li> <li>• Raven 1 Band 7</li> <li>• Wentworth 1 Band 7</li> </ul>
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Priority 4	Mental Health Crisis and Liaison	Lead Officer Andrew Wells / Kate Tufnell	COMMENTS/ACTIONS
No.	Milestones	Target	
MH/LD 11	Develop at least one alternative crisis service to hospital admission. Actions required:	Q3 22/23	<p><b>Action complete</b></p> <p>Rotherham Safe Space launched in September 2022. Rotherham Safe Space supports anyone experiencing a mental health crisis in Rotherham. It provides a safe place during the weekend evenings (Friday, Saturday, and Sunday from 6pm to midnight) designed for people in crisis to go for support and to prevent avoidable attendances at A&amp;E.</p> <p>On-going monitoring through Rotherham/Touchstone Contract Performance meetings</p>

Priority 6	Suicide prevention	Lead Officer Ruth Fletcher- Brown	COMMENTS/ACTIONS
No.	Milestones	Target	
MH/LD 12	Review of the delivery of Suicide Prevention training	Q2 22/23	No recurrent funding available
MH/LD 13	Coroners Audit Report – local workshop to disseminate finding	Q2 22/23	

Priority 10	– Delivery of Autism Strategy and Neurological Pathway	Lead Officer Garry Parvin	COMMENTS/ACTIONS
No.	Description	Target	
MH/LD 14	Autism awareness training sessions for all South Yorkshire Police officers and Rotherham elected Members (October 2021).	Q4 22/23	The action sits outside of the remit of Rotherham Place Board. SY Police do run autism awareness training sessions

## Urgent and Community Care

In the refreshed Rotherham Place Reset Plan the following were identified as priority areas for this transformation group:

### Workstream 1: Prevention and Urgent Response

1. Front Door (priority 1)
  - Urgent Response Standards (priority 2)
  - Prevention and anticipatory care in localities: long term conditions and unplanned (priority 3)
  - **Workstream 2: Integrating a sustainable discharge to assess model (priority 4)**
  - **Workstream 3: Enhanced Health in Care Homes (priority 5)**
  
- Below are the milestones identified for each of these priorities and the assessment of post Covid impact.

Priority 2	Urgent Response Standards	Lead Officer Penny Fisher/Claire Smith	COMMENTS/ACTIONS
No.	Description	Target	
UC 1	Meet the two hour standard 70% of the time by Dec 2022	Q3 2022/3	Successfully implemented. All milestones met on time including 7 day full geographic cover and the specified 9 clinical conditions. National sitrep from April 2021. Threshold of 70% response rate within 2 hour threshold consistently met or exceeded.
UC 2	Grow urgent response activity	Q4 2022/3	Activity increased from 83 referrals and 470 contacts in September 2022 to 540 and 1505 in Nov 2022 (latest published data).
UC 3	Validate and improve the quality of data	Q3 2022/3	A consistent programme of data cleansing and quality improvement has been completed, with improved accuracy evidenced through a reduction in variation between internal and external data sets

Priority 3	Prevention and anticipatory care in localities: long term conditions and unplanned	Lead Officer Penny Fisher/Claire Smith	COMMENTS/ACTIONS
No.	Description	Target	
UC 4	Implement an acute respiratory infection and frailty virtual ward	Q3 2023/4	The virtual ward was successfully implemented on time in December 2022 for step up and step down pathways with an initial capacity of 10. Numbers on the ward grew to 18 in quarter 4 contributing to avoidance of unnecessary admissions and facilitating discharge. As part of the urgent hub patients can be transferred across community pathways as levels of acuity/need change. The ward is led by nurse consultants with successful recruitment to all roles.

Priority 5	Enhanced Health in Care Homes	Lead Officer Claire Smith	COMMENTS/ACTIONS
No.	Description	Target	
UC 5	Pilot and roll out electronic information capture by care homes	Q2 2023/4	Phase one, identification of requirements for the commissioned bed base was completed in Rotherham. Work was then paused as national funding was received to be progressed at SY level.
UC 6	Joined up commissioning	Q4 2022/3	A joint care home specification has been developed
UC 7	Pilot remote monitoring in care homes	Q4 2022/3	Pilot ended March 23 and is being evaluated. Any future work will be aligned to development of remote monitoring supporting virtual wards and SY development of electronic record keeping in care homes

# **Actions to be rolled over to 2023-2025 Place Plan**

*Note – some of the timescales will need to be revisited in this document.*

# Children and Young People

In the refreshed Rotherham Place Plan the following were identified as priority areas for this transformation area:

6. The first 1001 days
7. Special Education Needs and Disabilities
8. Looked After Children
9. Children & Young People's Mental Health and Emotional Wellbeing
10. Transition to Adulthood

Below are the milestones identified for each of these priorities and the assessment of post Covid impact.

Priority 1	The First 1001 Days	Lead Officer Alex Hawley		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
1	The Development of family hubs including publication of the Start for Life offer, Parent-infant mental health support and Breastfeeding support service	Q2 2023/24		<ul style="list-style-type: none"> <li>In April 22, Rotherham was announced as one of the 75 LA's that are directly eligible for funding in this phase of the development of Family Hubs.</li> <li>A Rotherham group had already been established to enable early discussion on practical arrangements for family hubs.</li> <li>Family Hubs will support the transformation of services to improve access to 'whole family' service delivery, including Start for Life services in areas with the highest levels of deprivation. The vision is to build the national evidence base and to assess impact across a range of contexts.</li> <li>An update report detailing progress made in year 1 (22/23) was provided to the Health and Wellbeing Board on 29<sup>th</sup> March 23.</li> </ul> <p>Activity in this area is aligned to the SY Harvard Bloomberg, the work of the SY Children's Collaborative and Rotherham Early Help Strategy and Best Start and Beyond Framework for assurance.</p>

Priority 2	Special Educational Needs and Disabilities	Lead Officer Julie Day/ Vicky Whitfield		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
2	Develop the Local Offer	Q2 23/24	New action	<p>The Local Offer is a statutory function to ensure accurate and relevant information for children and young people with SEND and their families is accessible.</p> <p>Co-production activity informed re-branding and website redesign.</p> <p>Appointment to Local Offer Coordinator role supports maintenance of the website and ensures information is accurate, relevant, and accessible.</p>

Priority 3	Looked After Children and Vulnerable Children and Young People	Lead Officer Rebecca Wall		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
3	<p>Implementation of review recommendations to support the social, emotional, and mental health needs of Looked After Children.</p> <ul style="list-style-type: none"> <li>Establish a Looked After Children pathway into CAMHs</li> <li>Development of our therapeutic offer to looked after children, in-house foster carers/ residential care providers</li> </ul>	Q4 22/23		<ul style="list-style-type: none"> <li>Updated S75 Work Order for Child and Adolescent Mental Health and Emotional Wellbeing</li> <li>Activity across RMBC and NHS SY Rotherham Place to understand the current arrangements and inform proposals to deliver the recommendations continues.</li> <li>Health 'takeover' of RMBC Residential Panel further developed working relationships, shared good practice and identified gaps in current joint decision-making processes</li> <li>RDASH crisis team is in place.</li> <li>Eating disorder SDIP ToR extended to enable escalation of other CYP experiencing crisis in mental health pathway</li> <li>LAC pathway in CAMHs implemented.</li> </ul>
4	Produce a mental health transition pathway to support effective transition for looked after children and care leavers with SEMH needs	Q2 23/24	New action	<ul style="list-style-type: none"> <li>A multi-agency Practice Learning Event identified recommendations for improvement.</li> <li>Action plan is in development.</li> </ul>

Priority 4	Children and Young People's Mental Health and Emotional Wellbeing	Lead Officer Christina Harrison		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
5	Children in Rotherham will have timely access to an assessment and intervention for neurodevelopment disorders when a need has been identified. Business Case submitted and funded by the CCG to reduce waiting lists over a 3-year period	Q1 2024		<p>Update / Key actions</p> <ul style="list-style-type: none"> <li>The SEN Toolkit with resources for school-based workforce was launched w/b 14.12.2020 to support with implementation of a graduated response</li> <li>The digital offer (initially provided by Healios) has been well received by families and has been extended</li> <li>The waiting list is reviewed weekly, identifying where the referrals are from, and support needed to wider services</li> <li>A Neuro dashboard is updated on a weekly basis and shared with the Commissioners on a regular basis</li> <li>Now that the capacity is able to meet new demand, further discussion has taken place to increase capacity to manage the historic demand.</li> <li>An updated trajectory established the projected reduction of the waiting list over the three year period. Demand post covid did not follow the trajectory with approx 50% more contacts and referrals than projected</li> <li>Review of the multi-agency screening pathway (CH13) informed changes to the process associated with the pathway. Evidence of 2 terms of implementation of graduated response is now required.</li> </ul>

5	Development of a framework to support consistent aspirations for children and young people's SEMH across the continuum with appropriate support identified, a workforce competency framework and workforce development framework and a communications plan.	Q4 22/23	New action	A draft framework has been considered by the SEMH strategic group. Further consultation and engagement is planned. Additional supporting documents identified.
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Priority 5	Transitions to Adulthood	Lead Officer TBC		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
6	Produce transition pathways for Rotherham's Preparing for Adulthood Cohort for four prioritised Health Services	Q2 2023		<p><b>This action is complete and embed into existing mechanisms for delivery.</b></p> <ul style="list-style-type: none"> <li>Refreshed action plan now in place to support transitions to adulthood for young people with long-term conditions and complex care needs</li> <li>Work underway with ICS re development of Epilepsy pathway</li> <li>Practice Learning Day on 23rd march with all key stakeholders to identify learning for development of mental health pathway</li> <li>TRFT business case for complex care transitions coordinator submitted</li> <li>Strategic Preparation for Adulthood Board waiting confirmation from Rotherham Parent Carer Forum regarding appropriateness of Therapy Services (OT/ Physio and SALT) to be 4<sup>th</sup> pathway.</li> </ul> <p>The SEND Strategic Board and SEND Executive Group oversee delivery for children and young people with SEND and their families. The Board reports into the RMBC Senior Leadership Team, NHS SY Rotherham Place Executive Team. Progress is overseen by Improving Lives Select Commission.</p>

# Mental Health, Learning Disabilities and Neurodevelopmental Care

In the refreshed Rotherham Place Plan the following were identified as priority areas for this transformation group:

11. Improving Access to Psychological Therapies (IAPT) service
12. Dementia diagnosis and post-diagnostic support
13. Adult Severe Mental Illnesses (SMI) in the Community including perinatal mental health.
14. Mental Health Crisis and Liaison
15. Suicide prevention
16. Better Mental Health for All, including Loneliness.
17. Improving residential, community and housing support for people with Mental Health and/or Learning disability
18. Delivering the NHS Long Term Plan for people with a learning disability and / or autism (this includes Transforming Care)
19. Delivery of My Front Door transformation programme
20. Delivery of Autism Strategy and Neurological Pathway

Below are the milestones identified for each of these priorities and the assessment of post Covid impact.

Priority 1	Improving Access to Psychological Therapies (IAPT) service	Lead Officer Kate Tufnell		COMMENTS/ACTIONS
No.	Milestones	Target	RAG position as end June 2022	
MH/LD 1	Reduction in the RDaSH IAPT CBT waiting times.	Q4 22/23		
	Increase awareness of IAPT Provision and low-level psychological support available in Rotherham.	Q4 22/23		
	Continued development of Rotherhive and Wellness Hive digital platform <a href="https://rotherhive.co.uk/">https://rotherhive.co.uk/</a>	Q4 22/23		Note comment above in MH/LD 5.

Priority 2	Improving Dementia diagnosis and post-diagnostic support	Lead Officer Kate Tufnell		COMMENTS/ACTIONS
No.	Milestones	Target	RAG position as end June 2022	
MH/LD 2	To implement the new dementia pathway across the Rotherham place	Q4 22/23		Note: this action will be refreshed to reflect the new elements of pathway work that need to be undertaken.

Priority 3	Adult Severe Mental Illness (SMI) in the Community	Lead Officer Kate Tufnell		COMMENTS/ACTIONS
No.	Milestones	Target	RAG position as end June 2022	
MH/LD 3	Development of single live SMI register across primary and secondary care	Q4 22/23		
	Development of digital offer to support primary care SMI LES deliver	Q4 22/23		
	Increase the number of primary care SMI health checks completed in 2022/23 (against 2021/22, q.4 baseline – 31%)	Q4 22/23		
	Expansion of peer support /living experience workers to support the provision of community Mental health provision (bid requirement – VSC posts)	Q4 22/23		
MH/LD 4	Enhance eating disorder offer across Rotherham – SYEDA, Physical Health shared care protocol	Q4 22/23		

Priority 4	Mental Health Crisis and Liaison	Lead Officer Andrew Wells / Kate Tufnell		COMMENTS/ACTIONS
No.	Milestones	Target	RAG position as end June 2022	
MH/LD 5	Reduction in the number of out of area placements. Action required: • Implementation of the OATS agreement	Q4 22/23		
MH/LD 6	Implementation of the new social care delivery model commenced	Q4 22/23		

Priority 5	Improving residential, community and housing support for people with Mental Health and/or Learning disability	Lead Officer Garry Parvin		COMMENTS/ACTIONS
No.	Milestones	Target	RAG position as end June 2022	
MH/LD 7	Service transformation model to be agreed	Q4 22/23		The mental health FPS is out to tender. The action will be amended to align with Councils ambition to build accommodation with support options.

Priority 6	Suicide prevention	Lead Officer Ruth Fletcher-Brown		COMMENTS/ACTIONS
No.	Milestones	Target	RAG position as end June 2022	
MH/LD 8	Delivery of 22/23 actions within local plan	Q4 22/23		
MH/LD 9	Evidence of impact of the Be the One campaign	Q2 22/23		
MH/LD 10	Review the suicide prevention and self-harm action plan, considering emerging risks / inequalities	Q4 22/23		

Priority 7	Better Mental Health for All, including loneliness	Lead Officer Ruth Fletcher-Brown		COMMENTS/ACTIONS
No.	Milestones	Target	RAG position as end June 2022	
<b>Better Mental Health for All</b>				
MH/LD 11	Update of Better Mental Health for All Strategy and Action plan	Q2 22/23		
<b>Loneliness</b>				
MH/LD 12	Refresh the H&WB Loneliness action plan	Q2 22/23		
MH/LD 13	Implementation and delivery of 22/23 loneliness action plan	Q4 22/23	New action	

Priority 8	Delivering the NHS Long Term Plan for people with a learning disability and / or autism (this includes Transforming Care	Lead Officer Garry Parvin / Andrew Wells		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
MH/LD 14	Ensure no more than 3 people are detained in CCG hospital beds at one time, during 21/22	Q4 22/23		The targets remain a core element in the NHS operational guidance
MH/LD 15	Ensure that Rotherham meets the national target of 75%% of annual health check completed (as a minimum)	Q4 22/23		

Priority 9	Delivery of Learning Disability Transformation (My Front Door)	Lead Officer Garry Parvin		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
MH/LD 16	Delivery of Learning Disability Transformation (My Front Door) – Work Stream 1: <i>Scope: Completion of the changes set out in the Transformation of Services and Support for People with a Learning Disability - Cabinet and Commissioner's Decision-Making Meeting 21st May 2018</i>	Q4 22/23		The action will amend following the publication of the Council's Cabinet report which will refresh and update this action
MH/LD 17	Learning Disability, The Future Offer – this will include adults with a learning disability into paid employment	Q4 22/23		

Priority 10	– Delivery of Autism Strategy and Neurological Pathway	Lead Officer Garry Parvin		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
MH/LD 18	Delivery of the Rotherham Autism Strategy Delivery plan 21/22 targets. Need to still include a milestone re: refresh of the autism strategy considering new publication	Q4 22/23		The autism strategy will be refreshed
MH/LD19	Ensure all staff working in mental health inpatient settings have access to autism awareness training	Q4 22/23		
MH/LD 20	Creation of Sensory Friendly Mental Health Inpatient Environments (Adult/CYP, learning disability, autism, or both)	Q4 22/23		
MH/LD 21	95% of All schools, colleges, and GP's / primary care staff to have autism awareness training. Autism education trust.	Q4 22/23		Yes – will be amended in light of Oliver McGowen Training

# Urgent and Community Care

In the refreshed Rotherham Place Reset Plan the following were identified as priority areas for this transformation group:

## Workstream 1: Prevention and Urgent Response

2. Front Door (priority 1)
3. Urgent Response Standards (priority 2)
4. Prevention and anticipatory care in localities: long term conditions and unplanned (priority 3)

## Workstream 2: Integrating a sustainable discharge to assess model (priority 4)

## Workstream 3: Enhanced Health in Care Homes (priority 5)

Below are the milestones identified for each of these priorities and the assessment of post Covid impact.

Priority 1	Front Door	Lead Officer Penny Fisher/Claire Smith		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
UC 1	Implementation of the approved model	Q4 2022/3		The TRFT Care Co-ordination centre has been developed into a multi-disciplinary urgent community referral and triage hub which supports unplanned admission avoidance and facilitates discharge. The team includes nursing, therapy, social workers, reassablement, pharmacy and the voluntary sector. The next phase is to develop and embed the discharge function to facilitate timely discharge and support more people to be cared for at home
UC 2	Increasing referrals from 111DOS and 999 services	Q4 2022/3		The 111 and 999 directory of services have been reviewed and updated. A PUSH model has been implemented where YAS direct category 3 and 4 non emergency calls to Rothercare and the Urgent Community Hub thereby reducing avoidable conveyances. The next phase is to develop further alternative pathways to ED and admission

Priority 3	Prevention and anticipatory care in localities: long term conditions and unplanned	Lead Officer Penny Fisher/Claire Smith		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
UC 3	Articulation of Place ambitions	TBC	Deferred	National guidelines were deferred during the pandemic due to pressure on primary care. It was agreed to defer the project. This will be taken forward in 2023-4
UC 4	Grow virtual ward capacity	TBC		A trajectory has been agreed to grow the ward to 100 by December 2023, this will include development of the respiratory pathway and introduction of remote technology.

Priority 4	Integrating a sustainable discharge to assess model	Lead Officer Jayne Metcalfe, Emma Roberts		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
UC 5	Review and develop the discharge to assess model	Q3 2023/4		A discharge to assess pilot ran over winter 2022-3. Investment of national discharge monies enabled additional home care to be provided, reducing length of stay. Additional nursing roles were recruited to but a shortage of therapists limited capacity to carry out assessments at home. Further work will be carried out in 2023-4 to develop and embed the model

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Priority 5	Enhanced Health in Care Homes	Lead Officer Claire Smith		COMMENTS/ACTIONS
No.	Description	Target	RAG position as end June 2022	
UC 6	Integrating Multi Disciplinary Teams: review of referral routes and signposting for residents and families	Q4 2022/3		Work has been progressed with PCNs but has been delayed due to system pressures. To be taken forward through the anticipatory care project